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Oregon Military Department

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department	1776 Militia Way SE, Salem, OR 97309-5047
AGENCY NAME	**AGENCY ADDRESS**
Raymond F. Rees	The Adjutant General
SIGNATURE	**TITLE**

_____ Agency Request X Governor's Balanced _____ Legislatively Adopted Budget Page v

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **HB 5037-A**

Carrier – House: **Rep. G. Smith**
Carrier – Senate: **Sen. Verger**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 0 – 0
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc:

Prepared By: Art Ayre, Department of Administrative Services

Reviewed By: John Borden, Legislative Fiscal Office

Meeting Date: June 20, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Military Department	D-14	90	2011-13

Budget Summary*

	2009-11 Legislatively Approved Budget (1)	2011-13 Current Service Level	2011-13 Governor's Budget	2011-13 Committee Recommendation	Committee Change from 2009-11 Leg Approved $ Change	Committee Change from 2009-11 Leg Approved % Change
General Fund	$ 17,315,589	$ 20,126,484	$ 14,211,830	$ 14,368,459	$ -2,947,130	-17.0%
General Fund Debt Service	$ 5,586,168	$ 11,679,596	$ 10,412,499	$ 9,321,044	$ 3,734,876	+66.9%
Other Funds Ltd	$ 121,633,829	$ 93,122,761	$ 106,755,975	$ 112,992,031	$ -8,641,798	-7.1%
Other Funds Deb Service Ltd	$ 106,885	$ 112,363	$ 112,363	$ 112,363	$ 5,478	+5.1%
Federal Funds Ltd	$ 252,408,909	$ 263,657,337	$ 282,028,025	$ 270,906,382	$ 18,497,473	+7.3%
Federal Funds Cap Improvement	$ 607,250	$ 621,824	$ 4,521,824	$ 4,521,824	$ 3,914,574	+644.6%
Other Funds Nonlimited	$ 6,483	$ 0	$ 0	$ 0	$ -6,483	-100.0%
Other Funds Debt Service Non-Ltd	$ 1,165,541	$ 0	$ 0	$ 0	$ -1,165,541	-100.0%
Federal Funds Debt Service Non-Ltd	$ 1	$ 0	$ 0	$ 0	$ -1	-100.0%
Total	$ 398,830,655	$ 389,320,365	$ 418,042,516	$ 412,222,103	$ 13,391,448	+3.4%

Position Summary

Authorized Positions	540	526	508	493	-47
Full-time Equivalent (FTE) Positions	487.60	485.43	461.96	448.30	-39.30

(1) Includes adjustments through March 2011.

* Excludes Capital Construction expenditures

Summary of Revenue Changes

General Fund pays wages and salaries of state employees, funds the Reintegration Program, and provides matching funds for various facilities management activities, as well as matching funds for various Oregon National Guard activities.

Other Funds include revenues from federal contributions for facilities' operating costs; 9-1-1 tax; emergency management performance grant funds to assist state and local emergency management programs; facility rental fees; proceeds from real property sales; interest on funds in the Military Construction Account; the Average Daily Membership revenue received from Bend-LaPine School District for the Youth Challenge Program; miscellaneous funds from vending machines, pay telephones, and other miscellaneous sources; and an intra-agency transfer of federal revenues to support central administrative costs. Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs.

Federal Funds pay wages and salaries of federal employees assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training and reserve center facilities; fund several programs for at-risk youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, Department of Defense and the FEMA.

The Department has a federal budget that is administered separately from its state budget and is not subject to State Federal Funds expenditure limitation.

Summary of Public Safety Subcommittee Action

The Oregon Military Department provides combat-ready units and equipment to be deployed in support of national defense under the direction of the President, and trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest under the direction of the Governor.

The Subcommittee approved a budget of $412,222,103 total funds consisting of $23,689,503 General Fund, $113,104,394 Other Funds, and $275,428,206 Federal Funds, including 493 positions (448.30 FTE). The total funds budget is a 5.9 percent increase from the 2011-13 CSL and a 3.4 percent increase from the 2009-11 Legislatively Approved Budget.

The Subcommittee deferred a formal recommendation on expenditure limitation for Package 499: Major Construction to the Joint Ways and Means Capital Construction Subcommittee.

The Subcommittee approved the following budget notes:

Budget Note:

The Department shall report to the appropriate House and Senate policy Committees and the Joint Committee on Ways and Means during the 2012 Legislative Session with a detailed report on all programs, plans, activities, audits, and audit findings which are funded apart from the Department's state legislatively approved budget. The report is to include, but is not limited to, the State Operating Budget, State Annual Funding Program, and all cooperative agreements and amendments submitted to the National Guard Bureau for the past three federal fiscal years as well as the proposed plan(s) for the following federal fiscal year(s).

Budget Note:

The Military Department shall report to the appropriate House and Senate policy Committees and the Joint Committee on Ways and Means during the 2012 Legislative Session with a long-range strategic plan that includes both state and federally budgeted resources.

Administration

The Administration program consists of the Office of the Adjutant General, the Financial Administration Division, the State Personnel Office, Public Affairs, and the Reintegration/Emergency Financial Assistance Programs. The Subcommittee approved a budget of $5,842,200 total funds consisting of $3,822,542 General Fund and $2,019,658 Other Funds, including 23 positions (21.68 FTE).

The Subcommittee approved the following packages that make changes in this Division to the 2011-13 Current Service Level (CSL):

- Package 085, 2009-11 Allotment Reduction Roll-ups. This package continues the June and September 2010 allotment reductions through the 2011-13 biennium. The package abolishes seven positions (7.00 FTE) and fund shifts three positions from General Fund to Other Funds. The package reduces General Fund by $966,138 and Other Funds expenditure limitation by $107,194.

- Package 086, Eliminate Inflation; and Package 087: Personal Service Adjustments. These two packages are used on a statewide basis to eliminate standard and Attorney General Inflation, adjust State Government Service Charges, and make a 5.5 percent across-the-board reduction in total Personal Services from the CSL budget.

- Package 104, USERRA Costs. This package provides funds for the payment of invoices from the Oregon Public Employees Retirement System for retroactive pension contributions on behalf of three Oregon Military Department employees who were placed on active military duty and who have returned to their state jobs after their completion of military duty. The payment is required under the Uniform Services Employment and Reemployment Rights Act of 1994 (USERRA). The package increases General Fund by $135,947.

- Package 801, Targeted Statewide Adjustments. This package implements a statewide reduction action included in the Co-Chairs' Budget, which is a 6.5 percent reduction from total General Fund Services and Supplies expenditures included in the Governor's Recommended Budget. This is in addition to Package 086, which eliminates most Services and Supplies inflation originally built into the budget. The package reduces General Fund by $64,837.

- Package 811, Allotment Reduction Restoration. This policy package restores two of the seven permanent full-time positions eliminated in policy Package 085 (Allotment Reductions Roll-ups). The positions restored are an Office Specialist 2 and a Public Affairs Specialist 2 (2.00 FTE). The package increases General Fund by $273,571 and Other Funds expenditure limitation by $60,314. The Other Funds are Federal Funds as Other Funds. Agency-wide, this package is funded with General Fund Debt Service savings, the elimination of vacant positions, fund shifts, and reductions to Services and Supplies.

- Package 816, OEM Fund Shift. This policy package fund shifts a portion of the Adjutant General and the Deputy Director's position from General Fund in the Administration Program to Other Funds (9-1-1 administrative costs) in the Emergency Management Program. The General Fund from this action is used to partially restore three Facility Maintenance Specialist positions in the Operations Program. This package reduces General Fund by $80,004 and eliminates 0.32 FTE.

- Package 819, Supplemental Statewide Ending Balance. This package includes, per the Co-Chairs' budget plan, a supplemental statewide ending balance hold back adjustment. The result is about a 3.5 percent across-the-board reduction to an agency's total biennial General Fund and/or Lottery Funds budget or approximately seven percent to be taken from the second year of the budget. The package reduces General Fund by $133,972.

Operations

The Operations Program Unit includes operation and maintenance of Army National Guard facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls, and the Camp Rilea Air Station in Warrenton. The Program also includes Capital Construction staff to oversee the Department's Capital Construction projects. Other federally funded programs include drug interdiction and education; repair of unserviceable U.S. Army equipment; installation of intrusion detection systems at armories and other facilities; and video teleconferencing, computer-based training, interactive audio and video services, e-mail, and electronic network systems provided to National Guard members and their communities. The Subcommittee approved a budget of $109,204,807 total funds consisting of $8,266,407 General Fund, $4,525,049 Other Funds, and $96,413,351 Federal Funds, including 374 positions (330.30 FTE).

The Subcommittee approved the following packages that make changes in this Division to the 2011-13 CSL:

- Package 022, Phase-out Program and One-time Costs. This package phases out General Fund appropriation for the Central Oregon Readiness Center lease payment that ends February 1, 2013. The package reduces General Fund by $685,465.

- Package 085, 2009-11 Allotment Reduction Roll-ups. This package continues the June and September 2010 allotment reductions through the 2011-13 biennium. The package abolishes 38 positions (38.00 FTE) – primarily maintenance positions for National Guard armories – and fund shifts three positions from General Fund to Other Funds and Federal Funds. The package reduces General Fund by $4,795,510, increases Other Funds expenditure limitation by $319,457, and decreases Federal Funds expenditure limitation by $738,874.

- Package 086, Eliminate Inflation; and Package 087: Personal Service Adjustments. These two packages are used on a statewide basis to eliminate standard and Attorney General Inflation, adjust State Government Service Charges, and make a 5.5 percent across-the-board reduction in total Personal Services from the CSL budget. The Subcommittee approved the packages with a technical adjustment to restore $159,927 of Other Funds revenue in Package 087.

- Package 201, Operations Program New Positions. This package establishes the following two limited-duration, full-time positions (2.00 FTE): One Natural Resource Specialist 1 position will be assigned to the Camp Rilea Training Site located at Warrenton, Oregon. The primary purpose of this position is to manage and operate the Camp Rilea wastewater and domestic water treatment plant. The requested source of funding is 100 percent Federal Funds. One Administrative Specialist 1 position will be assigned to Camp Rilea in Warrenton, Oregon. The duties of this position include coordination of training materials, tenant and using unit schedules, billeting scheduling, lodging reservations, and inspecting for condition of training site facilities and supplies. The requested source of funding is 100 percent Other Funds (rental revenue). The package increases Other Funds expenditure limitation by $102,968 and Federal Funds expenditure limitation by $110,062.

- Package 203, Limited Duration to Permanent Positions. This package establishes nine limited-duration positions (8.63 FTE): one Program Analyst 1 position, one Construction Project Manager 2 position, one Custodian position, and six firefighter positions. The eight positions other than the Custodian position are full-time (8.00 FTE). The Custodian position is part-time (0.63 FTE). The Personal

Services expenses have been reduced by 5.5 percent to match the reductions in Package 087. The package increases Other Funds expenditure limitation by $61,830 and Federal Funds expenditure limitation by $1,207,656.

- Package 204, Operations and Maintenance – 8 Facilities. This package partially funds basic facility operations, maintenance, and repair support for new or significantly remodeled facilities (Ontario Readiness Center; Salem Flight Operations; Lane County Armed Forces Reserve Center; Camp Withycombe Armed Forces Reserve Center; Baker City Readiness Center; Central Oregon Readiness Center; Gresham Readiness Center; and the St. Helens Readiness Center). The General Fund (45 percent) is matched with Federal Funds (55 percent). The Subcommittee reduced General Fund and Federal Funds in this package to partially restore permanent full-time positions eliminated in Package 085. The restored positions are in Package 811. This package increases General Fund by $364,786 and Federal Funds expenditure limitation by $446,640.

- Package 205, LaGrande Half Street Improvements. This package provides General Fund to pay an invoice from the City of LaGrande for street improvements for which the agency is responsible as part of the property lease. The package increases General Fund by $53,492.

- Package 206, Wildfire Management Program. This package provides positions and limitation for the Oregon Army National Guard's Wildland Fire Management Program, which began during the 2009-11 biennium, and was approved by the Emergency Board. The package includes four full-time, permanent positions (4.00 FTE) and 11 part-time, permanent positions (5.5 FTE) for a total of 15 positions (9.50 FTE). The Personal Services have been reduced by 5.5 percent to match the reductions in Package 087. This package increases Federal Funds expenditure limitation by $2,016,782.

- Package 207, Christmas Valley. This package increases Other Funds expenditure limitation by $42,911 for the repayment of a loan from the State Department of Energy for the purchase of land at Christmas Valley in Lake County. The Department of Administrative Services is directed to unschedule $42,911 Other Funds expenditure limitation for the Christmas Valley Project as provided in the budget note below.

- Package 209, Operations Program Federal Funds Limitation. This package increases Federal Funds expenditure limitation by $13,577,708 to provide for Services and Supplies in the Army National Guard to support operations and maintenance ($6.8 million), equipment refurbishment ($6.8 million), and Kingsley Field fire protection ($56,523). The package provides Services and Supplies expenditure limitation associated with the six firefighter positions in Package 203.

- Package 210, Federal Funds Shift to Capital Improvements. This package moves $3,900,000 Federal Funds expenditure limitation from the Army National Guard's Operations and Maintenance Program into the Capital Improvements Program in order to more accurately report the agency's Capital Improvements budget.

- Package 801, Targeted Statewide Adjustments. This package implements a statewide reduction action included in the Co-Chairs' Budget, which is a 6.5 percent reduction from total General Fund Services and Supplies expenditures included in the Governor's Recommended

Budget. This is in addition to Package 086, which eliminates most Services and Supplies inflation originally built into the budget. The package reduces General Fund by $380,221.

- Package 802, Vacant Position Savings. This package eliminates primarily long-term vacant positions that have been reviewed and determined to not be critical for supporting the agency's core programs. This package reduces General Fund by $83,570 and Federal Funds expenditure limitation by $4,615,818 and eliminates 40 positions (38.66 FTE).

- Package 811, Allotment Reduction Restoration. This policy package restores 17 positions (17.00 FTE) of the 38 permanent full-time positions eliminated in policy Package 085 (Allotment Reductions Roll-ups). The positions restored are: Facility Maintenance Specialist (11); Maintenance and Operations Supervisor (1); Custodian (1); Electrician (1); Plumber (1); Facility Energy Technician (1); and an Accounting Technician (1). The package increases Other Funds expenditure limitation by $181,957 (armory rental revenue) in order to continue partially funding the positions. The package also increases General Fund by $1,449,821 and Federal Funds expenditure limitation by $639,274.

- Package 812, Armory Rental/Maintenance Positions. This package reduces Other Funds expenditure limitation by $241,200, increases Federal Funds expenditure limitation by $160,057, abolishes three Principle Executive Manager A positions (3.00 FTE) funded with Other Funds (armory rental revenue), and establishes three permanent full-time Facility Maintenance Specialist positions (3.00 FTE). The Other Funds limitation is used to match the increase in Federal Funds.

- Package 816, Oregon Emergency Management Fund Shift. Two policy package fund shifts in the Administration Program and the Emergency Management Program moved General Fund to Other Funds (9-1-1 administrative costs). This package increases General Fund by $384,674 from these two actions to restore three Facility Maintenance Specialist positions (3.00 FTE) in the Operations Program. The Subcommittee approved the package with the understanding that the fund shift is only for the 2011-13 biennium.

- Package 819, Supplemental Statewide Ending Balance. This package includes, per the Co-Chairs' budget plan, a supplemental statewide ending balance hold back adjustment. The result is about a 3.5 percent across-the-board reduction to an agency's total biennial General Fund and/or Lottery Funds budget or approximately 7 percent to be taken from the second year of the budget. This package reduces General Fund by $266,587.

The Subcommittee approved the following note relating to the Operations Division:

Budget Note:

The Military Department shall report to the appropriate House and Senate policy Committees and the Joint Committee on Ways and Means during the 2012 Legislative Session on its Christmas Valley Project and the progress of that project as measured against the Department's original business case and financial management plan.

The Department of Administrative Services is directed to unschedule $42,911 for the Christmas Valley Project until the submission by the Department of the report requested by the Emergency Board.

Oregon Emergency Management

Oregon Emergency Management manages and maintains an emergency services system that coordinates local and state resources to prepare for, respond to, and recover from disaster conditions. It distributes 9-1-1 and FEMA revenues to local governments. The program also manages the Chemical Stockpile Emergency Preparedness Program (CSEPP) that coordinates federal, state, and local preparation for destruction of chemical weapons at the Umatilla Army Depot. The Subcommittee approved a budget of $273,968,435 total funds consisting of $2,078,192 General Fund, $104,710,326 Other Funds, and $167,179,917 Federal Funds, including 50 positions (50.32 FTE).

The Subcommittee approved the following packages that make changes in this Division to the 2011-13 CSL:

- Package 086, Eliminate Inflation; and Package 087: Personal Service Adjustments. These two packages are used on a statewide basis to eliminate standard and Attorney General Inflation, adjust State Government Service Charges, and make a 5.5 percent across-the-board reduction in total Personal Services from the CSL budget.

- Package 302, Oregon Emergency Management Domestic Preparedness. This package increases Federal Funds expenditure limitation by $927,578 and establishes one limited-duration, full-time Information Systems Specialist 5 (1.00 FTE) to support the agency's crisis management information sharing and data system Operations Center. The Personal Services have been reduced by 5.5 percent to match reductions in Package 087. Within the package is $750,000 Federal Funds for professional services to hire a contractor who would complete a "State of the State" report on Oregon's overall emergency preparedness following September 11, 2001. The report would show what has been accomplished with the funds that Oregon received from the Department of Homeland Security since 2002 and identify gaps that still exist. The gap analysis would allow the state to concentrate future funding opportunities on those areas still needing attention. The cost would be an eligible cost under the Homeland Security Grant Program. The Military Department is instructed to submit the completed emergency preparedness report to the appropriate Senate and House policy Committees and the Joint Committee on Ways and Means prior to the convening of the 2013 Legislature.

- Package 303, Oregon Emergency Management Disaster Closeout Program. This package increases Federal Funds expenditure limitation by $301,589 and establishes one limited-duration, full-time Program Analyst 3 position (1.00 FTE) to provide technical assistance and on-site work to assist with the ongoing Federal recovery effort on two presidentially declared disasters in Oregon. The Personal Services have been reduced by 5.5 percent to match the reductions in Package 087.

- Package 304, Oregon Emergency Management EMPG. This package increases Federal Funds expenditure limitation for special payments made to cities and counties from the Emergency Management Performance Grant. The Subcommittee approved the package without an

increase in Federal Funds expenditure limitation. The package is self-balancing by reducing Federal Funds limitation in the Disasters program and increasing Federal Funds limitation in the OEM Administration program.

- Package 305, Oregon Emergency Management Search and Rescue. This package increases Other Funds expenditure limitation by $57,731 and increases one permanent part-time Program Analyst 2 position (0.60 FTE) to a permanent full-time position (1.00 FTE). The position supports the agency's Search and Rescue operation and is funded in part by aircraft pilot registration fees collected by the Oregon Department of Aviation. The 0.40 increase in FTE is funded with Other Funds (9-1-1 administrative cost). The Personal Services has been reduced by 5.5 percent to match the reductions in Package 087. The Subcommittee approved the package with the understanding that the fund shift is only for the 2011-13 biennium.

- Package 306, Oregon Emergency Management Seismic Rehabilitation. This package increases Other Funds expenditure limitation by $20,514,429 for special payments to local governments and school districts for seismic rehabilitation of emergency services and public education buildings. The package is funded with previously issued General Obligation bonds for seismic rehabilitation grants that were authorized by the 2009 Legislature and sold during the 2009-11 biennium.

- Package 801, Targeted Statewide Adjustments. This package implements a statewide reduction action included in the Co-Chairs' Budget, which is a 6.5 percent reduction from total General Fund Services and Supplies expenditures included in the Governor's Recommended Budget. This is in addition to Package 086, which eliminates most Services and Supplies inflation originally built into the budget. The package reduces General Fund by $66,701.

- Package 811, Allotment Reduction Restoration. This policy package increases Other Funds expenditure limitation by $208,833 and restores one position (1.00 FTE) of the seven permanent full-time positions eliminated in Policy Package 085 (Allotment Reduction Roll-ups). The position is an Information Specialist 6 and is funded with Other Funds (9-1-1 administrative costs). Agency-wide, this package is funded with General Fund Debt Service savings, the elimination of vacant positions, fund shifts, and reductions to Services and Supplies. The Subcommittee approved the package with the understanding that the fund shift is only for the 2011-13 biennium.

- Package 814, Oregon Emergency Management IT Network Support. This package fund shifts $155,213, which is 13 months of an existing Information Specialist 7 position and associated Services and Supplies, from Federal Funds to Other Funds (9-1-1 administrative costs). The Other Funds are matched with $155,213 of Federal Funds. Currently, OEM's network is funded 100 percent with Federal Funds provided through the Chemical Stockpile Emergency Preparedness Program (CSEPP). The destruction of chemical weapons at the Umatilla Army Depot is scheduled for completion in November 2011 with the official closure of the program six months later in May 2012.

- Package 815, Private Community Liaison. This policy package increases Federal Funds expenditure limitation by $72,280 and establishes one Program Analyst 2 (1.00 FTE). This package is self-funded by reducing existing Services and Supplies and using matching Federal Funds. This position is intended to support the agency by developing partnerships with private industry to enhance the overall capabilities of local emergency management programs. This position will work closely with local government officials to assist in the inclusion of

private industry in planning activities necessary for local emergency management programs which are vital for the response and recovery from all types of hazard events.

- Package 816, Oregon Emergency Management Fund Shift. This policy package fund shifts three positions from General Fund within the Emergency Management Program to Other Funds (9-1-1 administrative costs). The 9-1-1 Other Funds allow the Program to continue to receive 50 percent matching Federal Funds for these positions. This package also fund shifts a portion of the Adjutant General and the Deputy Director's position from General Fund in the Administration Program to Other Funds (9-1-1 administrative costs) in the Emergency Management Program. The General Fund from this action is used to partially restore three Facility Maintenance Specialist positions in the Operations Program. The package reduces General Fund by $304,670, increases Other Funds expenditure limitation by $384,674, and adds 0.32 FTE. The Subcommittee approved this package with the understanding that the fund shift is only for the 2011-13 biennium.

- Package 819, Supplemental Statewide Ending Balance. This package includes, per the Co-Chairs' budget plan, a supplemental statewide ending balance hold back adjustment. The result is about a 3.5 percent across-the-board reduction to an agency's total biennial General Fund and/or Lottery Funds budget or approximately seven percent to be taken from the second year of the budget. This package reduces General Fund by $89,027.

The Subcommittee approved the following budget notes relating to this Division:

Budget Note:

The Military Department is directed to fulfill the direction previously given to the agency by the 2009 Legislature, the 2010 Special Session, and then the Emergency Board to report on the relative merits of Public Safety Answering Point (PSAP) consolidation throughout the state with the intent of reducing redundancy and creating a more cost-efficient delivery system.

If a satisfactory study is not submitted to the 2012 Legislature by the Military Department, the Legislative Fiscal Office is directed to contract with a firm to conduct an independent analysis of consolidating the State's PSAPs. The contract, if necessary, will be paid for by the Military Department using 9-1-1 revenues.

Budget Note:

The Oregon Military Department, Office of Emergency Management should consider granting Columbia County additional flexibility in placement of a new Emergency Operations Center (EOC). This additional flexibility should include that any/all ambiguous language in federal funding associated with the Columbia County EOC project will be interpreted to favor site adjustment. Original site-specific circumstances have changed and potential project efficiencies warrant shared construction and development of a new multipurpose facility at the Portland Community College facility in Scappoose, Oregon.

Community Support Programs

The Community Support program unit includes the Youth Challenge Program that provides educational and other services to 16-18 year old youth who have dropped out of high school, the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) program that demonstrates real-world applications of math and science to students in third to eighth grades in Portland and Klamath Falls through tours of the Portland Air Base and Kingsley Field, and the Emergency Operations program that coordinates the use of National Guard resources in response to state emergencies as directed by the Governor. The Subcommittee approved a budget of $9,251,430 total funds consisting of $201,318 General Fund, $1,736,998 Other Funds, and $7,313,114 Federal Funds, including 46 positions (46.00 FTE).

The Subcommittee approved the following packages that make changes in this Division to the 2011-13 CSL:

- Package 086, Eliminate Inflation; and Package 087: Personal Service Adjustments. These two packages are used on a statewide basis to eliminate standard and Attorney General Inflation, adjust State Government Service Charges, and make a 5.5 percent across-the-board reduction in total Personal Services from the CSL budget. The Subcommittee approved the packages with a technical adjustment to restore $131,572 of Other Funds revenue in Package 087.

- Package 090, Analyst Adjustments. This package shifts funding for the Oregon Youth Challenge Program from General Fund and Other Funds to Federal Funds due to the January 2010 reduction in required state match from 40 percent to 25 percent. A small amount of General Fund remains in the Program. The fund shift has been adjusted for reductions taken in Packages 086 and 087. The package reduces General Fund by $602,362 and Other Funds expenditure limitation by $885,331 and increases Federal Funds expenditure limitation by $1,487,693.

- Package 801, Targeted Statewide Adjustments. This package implements a statewide reduction action included in the Co-Chairs' Budget, which is a 6.5 percent reduction from total General Fund Services and Supplies expenditures included in the Governor's Recommended Budget. This is in addition to Package 086, which eliminates most Services and Supplies inflation originally built into the budget. The package reduces General Fund by $14,540.

- Package 819, Supplemental Statewide Ending Balance. This package includes, per the Co-Chairs' budget plan, a supplemental statewide ending balance hold back adjustment. The result is about a 3.5 percent across-the-board reduction to an agency's total biennial General Fund and/or Lottery Funds budget or approximately 7 percent to be taken from the second year of the budget. This package reduces General Fund by $7,829.

Capital Debt Service and Related Costs

Capital Debt Service and Related Costs provides the funding to make payments on the principal, interest, and financing costs associated with the issuance of Certificates of Participation (COP) and General Obligation bonds for the Seismic Rehabilitation Program. COPs and G.O. bonds are

tax exempt government securities. The Subcommittee approved a budget of $9,433,407 total funds, consisting of $9,321,044 General Fund and $112,363 Other Funds.

The Subcommittee approved the following packages that make changes in this Division to the 2011-13 CSL:

- Package 090, Analyst Adjustments. This package adjusts principal and interest payments to allow debt service on June 2010 seismic rehabilitation General Obligation bonds and for $7.5 million of May 2011 seismic rehabilitation General Obligation bonds. This package's reduction of one-half of the planned $15 million May 2011 sale of General Obligation bonds provides General Fund Debt Service savings in 2011-13 and subsequent biennia. This package also increases Debt Service for existing Certificates of Participation to match the projected Debt Service expenditures. The package reduces General Fund by $1,267,097.

- Package 817, Debt Service Savings. This policy package further reduces General Fund Debt Service to recognize savings without impacting the repayment of Debt Service obligations. The package reduces General Fund by $727,018.

- Package 819, Supplemental Statewide Ending Balance. This package includes, per the Co-Chairs' budget plan, a supplemental statewide ending balance hold back adjustment. The result is about a 3.5 percent across-the-board reduction to an agency's total biennial General Fund and/or Lottery Funds budget or approximately seven percent to be taken from the second year of the budget. This package reduces General Fund by $364,437.

Capital Improvement

The program provides for capital projects less than $1,000,000, which includes deferred maintenance. The Subcommittee approved a budget of $4,521,824 Federal Funds.

The Subcommittee approved the following package that makes changes in this Division to the 2011-13 CSL:

- Package 497, Capital Improvements Shift from Operations. This package moves $3,900,000 of Federal Funds expenditure limitation from the Army National Guard's Operations and Maintenance Program into the Capital Improvements Program in order to more accurately report the agency's Capital Improvements budget.

Capital Construction

Expenditure limitation for Capital Construction projects will be included in House Bill 5005, the statewide bonding bill, and House Bill 5006, the statewide capital construction bill. The Subcommittee reviewed Package 499: Major Construction, which provides $680,000 Other Funds expenditure limitation for the purchase of land at Christmas Valley, and deferred consideration of this package to the Joint Committee on Ways and Means Capital Construction Subcommittee.

Summary of Performance Measure Action

See attached Legislatively Adopted 2011-13 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5037-A

Oregon Military Department
Art Ayre -- (503) 378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2009-11 Legislatively Approved Budget at March 2011 *	$ 22,901,757	$ 0	$ 121,740,714	$ 1,172,024	$ 253,016,159	$ 1	$ 398,830,655	540	487.60
2011-13 ORBITS printed Current Service Level (CSL)*	$ 31,806,080	$ 0	$ 93,235,124	$ 0	$ 264,279,161	$ 0	$ 389,320,365	526	485.43
2011-13 Governor's Recommended Budget*	$ 24,624,329	$ 0	$ 106,868,338	$ 0	$ 286,549,849	$ 0	$ 418,042,516	508	461.96
SUBCOMMITTEE ADJUSTMENTS (from GRB)									
Administration									
Package 101: Admin Program Reclassed Positions									
Personal Services	$ 0	$ 0	$ (8,668)	$ 0	$ 0	$ 0	$ (8,668)	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies	$ (64,837)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (64,837)	0	0.00
Package 811: Allotment Reduction Restoration									
Personal Services	$ 273,571	$ 0	$ 60,314	$ 0	$ 0	$ 0	$ 333,885	2	2.00
Package 816: OEM Fund Shift									
Personal Services	$ (80,004)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (80,004)	0	-0.32
Package 819: Supplemental Statewide Ending Balance									
Personal Services	$ (99,060)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (99,060)	0	0.00
Services and Supplies	$ (34,912)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (34,912)	0	0.00
Operations									
Package 201: Operations Program New Positions									
Personal Services	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	1	1.00
Package 202: Operations Program Reclassed Positions									
Personal Services	$ 41,917	$ 0	$ 0	$ 0	$ (51,348)	$ 0	$ (9,431)	0	0.00
Package 204: Operations and Maintenance - 8 Facilities									
Services and Supplies	$ (496,374)	$ 0	$ 0	$ 0	$ (618,081)	$ 0	$ (1,114,455)	0	0.00
Package 207: Christmas Valley									
Special Payments	$ 0	$ 0	$ (19,496)	$ 0	$ 0	$ 0	$ (19,496)	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies	$ (380,221)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (380,221)	0	0.00

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 802: Vacant Position Savings									
Personal Services	$ (83,570)	$ 0	$ 0	$ 0	$ (4,615,818)	$ 0	$ (4,699,388)	(40)	-38.66
Package 811: Allotment Reduction Restoration									
Personal Services	$ 1,436,444	$ 0	$ 181,957	$ 0	$ 639,274	$ 0	$ 2,257,675	17	17.00
Services and Supplies	$ 13,377	$ 0	$ 0	$ 0	$ 0	$ 0	$ 13,377	0	0.00
Package 812: Armory Rental/Maintenance Positions									
Personal Services	$ 0	$ 0	$ (241,200)	$ 0	$ 160,057	$ 0	$ (81,143)	0	0.00
Package 816: OEM Fund Shift									
Personal Services	$ 384,674	$ 0	$ 0	$ 0	$ 0	$ 0	$ 384,674	3	3.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services	$ (54,872)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (54,872)	0	0.00
Services and Supplies	$ (204,735)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (204,735)	0	0.00
Special Payments	$ (6,980)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (6,980)	0	0.00
Oregon Emergency Management									
Package 301: OEM Program Reclassed Positions									
Personal Services	$ (5,022)	$ 0	$ 0	$ 0	$ (4,996)	$ 0	$ (10,018)	0	0.00
Package 304: OEM EMPG									
Special Payments	$ 0	$ 0	$ 0	$ 0	$ (6,547,798)	$ 0	$ (6,547,798)	0	0.00
Package 306: OEM Seismic Rehabilitation									
Special Payments	$ 0	$ 0	$ 5,514,429	$ 0	$ 0	$ 0	$ 5,514,429	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies	$ (66,701)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (66,701)	0	0.00
Package 811: Allotment Reduction Restoration									
Personal Services	$ 0	$ 0	$ 208,833	$ 0	$ 0	$ 0	$ 208,833	1	1.00
Package 814: OEM IT Network Support									
Personal Services	$ 0	$ 0	$ 101,471	$ 0	$ (101,471)	$ 0	$ 0	0	0.00
Services and Supplies	$ 0	$ 0	$ 53,742	$ 0	$ (53,742)	$ 0	$ 0	0	0.00
Package 815: Private Community Liaison									
Personal Services	$ 72,714	$ 0	$ 0	$ 0	$ 72,280	$ 0	$ 144,994	1	1.00
Services and Supplies	$ (72,714)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (72,714)	0	0.00
Package 816: OEM Fund Shift									

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Personal Services	$ (301,794)	$ 0	$ 381,798	$ 0	$ 0	$ 0	$ 80,004	0	0.32
Services and Supplies	$ (2,876)	$ 0	$ 2,876	$ 0	$ 0	$ 0	$ 0	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services	$ (53,111)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (53,111)	0	0.00
Services and Supplies	$ (35,916)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (35,916)	0	0.00
Community Support									
Package 801: Targeted Statewide Adjustments									
Services and Supplies	$ (14,540)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (14,540)	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Services and Supplies	$ (7,829)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (7,829)	0	0.00
Capital Debt Service and Related Costs									
Package 817: Debt Service Savings									
Debt Service	$ (727,018)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (727,018)	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Debt Service	$ (364,437)	$ 0	$ 0	$ 0	$ 0	$ 0	$ (364,437)	0	0.00
TOTAL ADJUSTMENTS	$ (934,826)	$ 0	$ 6,236,056	$ 0	$ (11,121,643)	$ 0	$ (5,820,413)	(15)	(13.66)
SUBCOMMITTEE RECOMMENDATION *	$ 23,689,503	$ 0	$ 113,104,394	$ 0	$ 275,428,206	$ 0	$ 412,222,103	493	448.30
% Change from 2009-11 Leg Approved Budget	3.4%	0.0%	-7.1%	-100.0%	8.9%	-100.0%	3.4%	-8.7%	-8.1%
% Change from 2011-13 Current Service Level	-25.5%	0.0%	21.3%	0.0%	4.2%	0.0%	5.9%	-6.3%	-7.6%
% Change from 2011-13 Gov's Recommended Budget	-3.8%	0.0%	5.8%	0.0%	-3.9%	0.0%	-1.4%	-3.0%	-3.0%

*Excludes Capital Construction Expenditures

Legislatively Approved 2011-2013 Key Performance Measures

Agency: MILITARY DEPARTMENT, STATE of OREGON

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
1 - RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved KPM	103.00	100.00	100.00
2 - ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved KPM	49.00	50.00	50.00
3 - REVENUE GENERATION - Percent of available armory time rented.		Approved KPM	25.00	60.00	60.00
4 - EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved KPM	91.00	90.00	90.00
5 - YOUTH CHALLENGE - Percent of 17-18 year olds completing GED or HS diploma at graduation.		Approved KPM	66.00	75.00	75.00
6 - REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved KPM	100.00	98.00	98.00
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	48.43	55.00	55.00
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	45.06	55.00	55.00
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	51.76	55.00	55.00

Agency: MILITARY DEPARTMENT, STATE of OREGON

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	48.62	55.00	55.00
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	49.40	55.00	55.00
10 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	44.66	55.00	55.00

LFO Recommendation:

The Legislative Fiscal Office recommends approval of the Department's proposed Key Performance Measures and targets with the direction that the Military Department will work with the Department of Administrative Services and the Legislative Fiscal Office to conduct a review of the Department's KPMs and report back to the 2013 Legislative session on its recommendations.

Sub-Committee Action:

The Capital Construction Subcommittee adopted the Legislative Fiscal Office recommendations.

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **HB 5005-A**

Carrier – House: **Rep. Nathanson**
Carrier – Senate: **Sen. Nelson**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 0 – 0
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc:

Prepared By: Jack Kenny, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: June 29, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Various	---	---	2011-13

Summary of Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and Certificates of Participation (COP's) or third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds and COP's are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

1) The Subcommittee decreased the Oregon University System (OUS), Article XI-G general obligation bond authorization to $17,608,000 based on a revised identification of need for certain continuing projects approved during previous legislative sessions.

2) The Subcommittee increased the Department of Community Colleges and Workforce Development Article XI-G general obligation bond authorization to $24,500,000 based on a revised identification of need to authorize financing certain continuing Oregon Community College projects approved during previous legislative sessions.

3) The Subcommittee decreased the Oregon University System, Article XI-F general obligation amount to $84,844,570 to provide the bond financing needed for the Department's capital construction projects approved in House Bill 5006, as well as to authorize financing for certain continuing projects approved during previous legislative sessions. This approval is made with an understanding that OUS can return to request additional authority in the 2012 Session, if necessary.

Budget Note:

Project sponsors of the Oregon Sustainability Center (OSC) have presented a concept for a new sustainable building and research center that could serve as a world-class leader in advanced building construction and use. To make the OSC a reality requires substantial financial backing from the citizens of Oregon and should be subject to significant review of documentation that would be prudent for consideration by investors investing their own resources. Support for the requested bonding for the Oregon Sustainability Center will be considered by the Legislature in February 2012, and is contingent upon the analysis, positive evaluation, and approval of the Legislative Assembly.

OUS is directed to provide the following material to the legislature for further review prior to the February 2012 session.

1. Definition of: the purpose and goals of the project, including any business, education and research opportunities that are to be addressed; and the project success measure and criteria that will be utilized to verify that the OSC has been successfully developed and produced the projected return on investment;

2. A comprehensive business model and plan for the OSC that includes;

Article XI-Q Authority

Oregon Health Authority			
State Hospital Replacement		$	62,670,000
Health Insurance Exhange System (HIX IT)			520,000
	Subtotal	$	63,190,000
Department of Human Services			
Self-Sufficiency Modernization System		$	8,930,000
Department of Fish and Wildlife			
Headquarters Building		$	17,000,000
Department of Transportation			
Statewide Radio System (appr. In 2009-11)		$	76,800,000
Oregon University System			
OSU - Strand Hall		$	4,945,000
Technology Projects (appr. In 2009-11)			2,040,000
	Subtotal	$	6,985,000
Military Department			
The Dalles Readiness Center (appr. 2009-11)		$	1,460,000
The Dalles Readiness Center			2,430,000
Milton-Freewater Armory (appr. 2009-11)			1,425,000
Polk County Readiness Center (appr. 2009-11)			2,365,000
	Subtotal	$	7,680,000
Judicial Department			
e-Court System		$	6,100,000
	TOTAL	$	186,685,000

House Bill 5005, SECTION 1.

Program Designation	2009-11 Legislatively Approved	2011-13 Governor's Budget	2011-13 Committee Recommendations	Changes from Governor's Budget
GENERAL OBLIGATION BONDS				
General Fund Obligations				
Oregon University System (Art. XI-G)	$ 139,900,479	$ 23,000,000	$ 17,608,000	$ (5,392,000)
Dept of Com. Col. & Workforce Dev. (Art. XI-G)	$ 63,233,000	$ 16,500,000	$ 24,500,000	$ 8,000,000
Dept of Environmental Quality (Art. XI-H)	$ 10,000,000	$ 15,500,000	$ 16,740,000	$ 1,240,000
Oregon Military Department (Art. XI-M)	$ 15,000,000	$ 0	$ 7,614,000	$ 7,614,000
Oregon Military Department (Art. XI-N)	$ 15,000,000	$ 0	$ 0	$ 0
Dept of Administrative Services (Art. XI-Q)	$ 343,200,000	$ 202,833,407	$ 186,685,000	$ (16,148,407)
Dedicated Fund Obligations				
Dept of Veterans' Affairs (Art. XI-A)	$ 150,000,000	$ 200,000,000	$ 100,000,000	$ (100,000,000)
Oregon University System (Art. XI-F(1))	$ 488,401,244	$ 466,032,937	$ 84,844,570	$ (381,188,367)
Water Resources Department (Art. XI-I(1))	$ 10,000,000	$ 15,000,000	$ 15,000,000	$ 0
Housing and Com. Services Dept (Art. XI-I(2))	$ 100,000,000	$ 100,000,000	$ 50,000,000	$ (50,000,000)
Department of Energy (Art. XI-J)	$ 250,000,000	$ 250,000,000	$ 150,000,000	$ (100,000,000)
Total General Obligation Bonds	**$ 1,584,734,723**	**$ 1,288,866,344**	**$ 652,991,570**	**$ (635,874,774)**
REVENUE BONDS				
Direct Revenue Bonds				
Housing and Com. Services Department	$ 600,000,000	$ 600,000,000	$ 300,000,000	$ (300,000,000)
Department of Transportation				
Infrastructure Fund	$ 16,160,000	$ 18,360,000	$ 18,360,000	$ 0
Highway User Tax	$ 798,514,000	$ 663,000,000	$ 663,000,000	$ 0
Business Development Department	$ 200,000,000	$ 200,000,000	$ 100,000,000	$ (100,000,000)
Department of Energy	$ 0	$ 25,000,000	$ 25,000,000	$ 0
Department of Administrative Services Lottery Revenue Bonds	$ 274,300,000	$ 279,835,000	$ 222,705,000	$ (57,130,000)
Total Direct Revenue Bonds	**$ 1,888,974,000**	**$ 1,786,195,000**	**$ 1,329,065,000**	**$ (457,130,000)**

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **HB 5006-A**

Carrier – House: **Rep. Roblan**
Carrier – Senate: **Sen. Nelson**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 0 – 0
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc:

Prepared By: Jack Kenny and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Meeting Date: June 29, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Capital Construction – various agencies			2011-13
Oregon University System			2009-11
Department of Forestry			2009-11
Department of Transportation			2007-09

Department of Forestry

Gilchrist Forest Land Acquisition: $1,983,256 Other Funds (Lottery Bonds) is approved to purchase a 5,816-acre tract to expand the Gilchrist State Forest. Expenditure limitation for this purchase was added to the existing expenditure limitation for a similar project approved by the 2009 Legislative Assembly. This increase in expenditure limitation will expire June 30, 2015. Debt service will be paid with Lottery Funds.

Oregon Military Department

The Dalles Readiness Center: $4,011,273 Other Funds (Article XI-Q Bonds) and $12,980,000 Federal Funds (National Guard Bureau) is approved for the continuing design and construction of a new readiness center. The facility is being planned to allow partnership opportunities with Columbia Gorge Community College.

Christmas Valley site acquisition: $680,000 Other Funds (Developer Fees) is approved to acquire 2,296 acres as a training area for the development of a utility-scale solar project and a training site.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: The Dalles Readiness Center – design: extended to June 30, 2015; Christmas Valley – solar array panels, Camp Rilea – waste water treatment plant, Camp Withycombe – infrastructure upgrades, Boardman Multipurpose Training Range (formerly the "Boardman Bombing Range"), and the Washington County Readiness Center (formerly the "Hillsboro Readiness Center"): extended to June 30, 2013.

The subcommittee approved the sale proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of: 1) Oregon City Armory, 2) Lake Oswego Armory, and 3) Tigard Armory and Field Maintenance Shop.

Oregon University System

House Bill 5006 provides appropriations and expenditure limitations for capital construction projects for the seven universities operated by the Oregon University System: Eastern Oregon University (EOU), the Oregon Institute of Technology (OIT), Oregon State University (OSU), Portland State University (PSU), Southern Oregon University (SOU), the University of Oregon (UO), and Western Oregon University (WOU). Approval of bonding amounts is included in House Bill 5005.

The Subcommittee approved a budget of $264.6 million Other Funds for 23 new projects and reserves.

System-wide projects

The Subcommittee approved the following two system-wide projects totaling $55 million total funds.

- Capital renewal, code compliance, and safety: approved $25,000,000 Other Funds (Lottery Bonds) and $10,000,000 Other Funds (Other Revenues) to maintain facilities throughout the Oregon University System and keep the deferred maintenance backlog from growing. These projects do not involve acquisition of buildings, structures, or land. Debt service will be paid with Lottery Funds. Sources of Other Revenues include gifts, grants, and other sources.

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS (excl. OUS/CCWD)	FEDERAL FUNDS	Oregon University System and CCWD OTHER FUNDS						TOTAL FUNDS
					XI-F (1) Bond Expenditures	XI-G Bond Expenditures	XI-Q Bond Expenditures	Lottery Bonds	Certificates of Participation	Other Revenues (incl. Fed Funds)	
Oregon Health Authority											
State Hospital Replacement	0	0	59,900,000	0	N/A	N/A	N/A	N/A	N/A	N/A	59,900,000
PUBLIC SAFETY PROGRAM AREA											
Oregon Military Department											
Christmas Valley Site Acquisition	0	0	680,000	0	N/A	N/A	N/A	N/A	N/A	N/A	680,000
The Dalles Readiness Center	0	0	4,011,273	12,980,000	N/A	N/A	N/A	N/A	N/A	N/A	16,991,273
TRANSPORTATION PROGRAM AREA											
Department of Transportation											
Portland DMV Drive Center	0	0	1	0	N/A	N/A	N/A	N/A	N/A	N/A	1
Department of Aviation											
Chiloquin State Airport Runway/Apron Rehab	0	0	10,526	200,000	N/A	N/A	N/A	N/A	N/A	N/A	210,526
ADMINISTRATION PROGRAM AREA											
Department of Administrative Services											
HVAC Improvement Projects, phase 1	0	0	1,535,603	0	N/A	N/A	N/A	N/A	N/A	N/A	1,535,603
Roof Replacements	0	0	1,479,759	0	N/A	N/A	N/A	N/A	N/A	N/A	1,479,759
Fire Panel Upgrades	0	0	2,791,212	0	N/A	N/A	N/A	N/A	N/A	N/A	2,791,212
Building Exterior Weatherization	0	0	1,552,033	0	N/A	N/A	N/A	N/A	N/A	N/A	1,552,033
Parking Projects	0	0	2,268,881	0	N/A	N/A	N/A	N/A	N/A	N/A	2,268,881
Salem Motor Pool Improvements	0	0	1,366,366	0	N/A	N/A	N/A	N/A	N/A	N/A	1,366,366
Facilities Integrated Software Sys, Phase 2	0	0	1,000,000	0	N/A	N/A	N/A	N/A	N/A	N/A	1,000,000
Planning	0	0	250,000	0	N/A	N/A	N/A	N/A	N/A	N/A	250,000
Revenue Bldg. - HVAC Sys. Chiller Replac.	0	0	1,000,000	0	N/A	N/A	N/A	N/A	N/A	N/A	1,000,000
NATURAL RESOURCES PROGRAM AREA											
State Department of Fish and Wildlife											
Sandy Fish Hatchery - fish passage	0	0	3,700,000	0	N/A	N/A	N/A	N/A	N/A	N/A	3,700,000
Headquarters Building	0	0	16,000,000	0	N/A	N/A	N/A	N/A	N/A	N/A	16,000,000
Rock Creek Hatchery - Fish Passage Improv	0	0	1,500,000	0	N/A	N/A	N/A	N/A	N/A	N/A	1,500,000
Ruby Pipeline Mitigation - Habitat Acquisition	0	0	2,000,000	0	N/A	N/A	N/A	N/A	N/A	N/A	2,000,000
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA											
Department Veterans' Affairs											
Lebanon Veterans Home	0	0	300,000	0	N/A	N/A	N/A	N/A	N/A	N/A	300,000
Roseburg Veterans Home	0	0	1	0	N/A	N/A	N/A	N/A	N/A	N/A	1
TOTAL	0	0	101,345,655	13,180,000	8,000,001	0	4,847,000	112,479,000	0	139,299,800	379,151,456

2009-11 Supplemental Expenditure Limitation Adjustments

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **SB 5508-A**

Carrier – House: **Rep. Richardson**
Carrier – Senate: **Sen. Devlin**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Whitsett, Winters
– Nays:
– Exc: Verger

Prepared By: Sheila Baker, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: June 29, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Emergency Board	L-1	263	2011-13
Various Agencies			2009-11

2011-13 Budget Summary*

	2009-11 Legislatively Approved Budget	2011-13 Legislatively Adopted Budget	2011-13 Committee Recommendation	Committee Change
State Forestry Department				
Other Funds	-	-	$ 114,881	$ 114,881
Water Resources Department				
General Fund	-	-	$ 487,062	$ 487,062
PUBLIC SAFETY PROGRAM AREA				
Oregon Criminal Justice Commission				
Other Funds	-	-	$ 176,384	$ 176,384
Department of Justice				
General Fund	-	-	$ 600,000	$ 600,000
Oregon Military Department				
General Fund Debt Service	-	-	$ 618,000	$ 618,000
Other Funds	-	-	$ 7,657,737	$ 7,657,737
Oregon Youth Authority				
General Fund	-	-	$ 300,000	$ 300,000
TRANSPORTATION PROGRAM AREA				
Department of Transportation				
General Fund	-	-	$ 2,000,000	$ 2,000,000
Other Funds	-	-	$ 13,053,627	$ 13,053,627
2011-13 Budget Summary				
General Fund Total	-	-	$ 58,985,427	$ 58,985,427
Lottery Funds Total	-	-	$ (18,908,859)	$ (18,908,859)
Other Funds Total	-	-	$ 1,665,617	$ 1,665,617
Federal Funds Total	-	-	$ 27,264,053	$ 27,264,053

*Excludes Capital Construction

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2011 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 939, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5508 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budget and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $25 million General Fund to the Emergency Board for general purposes.

Senate Bill 5508 makes two special purpose appropriations to the Emergency Board, totaling $10 million General Fund:

- $8 million General Fund for the Department of Human Services and/or the Oregon Health Authority for caseloads or costs for programs and services. This appropriation is in addition to the resources, and the special purpose appropriation to the Emergency Board, included in the budget bills for the Department of Human Services (House Bill 5030) and the Oregon Health Authority (Senate Bill 5529).
- $2 million General Fund for the Department of Justice for: 1) the on-going legal costs associated with the state's defense of the revenue stream generated from the Master Settlement Agreement entered into with major tobacco companies; and 2) the Defense of Criminal Convictions program. This appropriation is in addition to the resources included in the budget bill for the Department of Justice (Senate Bill 5518).

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2012, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2011-13 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect savings in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, including the State Data Center; Secretary of State audit assessments; and Office of Administrative Hearings charges. Agencies will need to reconcile these changes in the appropriate line items with consideration for the 6.5% overall reduction in services and supplies applied to most agency budgets and reductions in uniform/self-support rent charges. Debt service costs are also adjusted based on

updated bonding information, including a net $24.4 million reduction in Lottery Funds debt service costs. The combined results of these changes on individual agency budgets are shown in Attachment A. Total savings are $21.1 million General Fund, $24.5 million Lottery Funds, $33.9 million Other Funds, and $2.6 million Federal Funds.

ADMINISTRATION

Oregon Department of Administrative Services

Senate Bill 5508 includes General Fund appropriations to the Department for the following programs:

- $100,000 for the Confluence Project, a collaborative effort of Pacific Northwest tribes, civic groups from Washington and Oregon, artists, architects, and landscape designers. Each of its seven sites along the Columbia River features an art installation interpreting the area's ecology and history.
- $400,000 for the Boardman Health Clinic, which gives Columbia River Community Health Services the amount needed to complete the funding package for this project. The new 15,000 square foot medical facility replaces a 5,000 square foot building that can no longer expand with the existing footprint.
- $400,000 for Southwestern Oregon Community College's Curry Campus project. The money will help finish equipping and furnishing the facility.
- $425,000 for Port Orford to purchase a building for the planned marine reserve research and interpretive center.

The Subcommittee added $19,514,631 Other Funds for costs of issuance and special payments associated with the distribution of proceeds from several Lottery Bond sales; projects are detailed below and approved in the Lottery Bond bill (House Bill 5036). Also included is $903,119 Lottery Funds to cover the 2011-13 debt service on those bonds.

- $3,251,756 Other Funds for disbursement to the Port of Morrow for the purpose of Willow Creek/Sage Center Improvements, including construction of sidewalks or other walkways. For debt service, $173,981 Lottery Funds is approved.
- $6,478,890 Other Funds for disbursement to the City of Hermiston for the purpose of acquiring, developing, constructing and equipping the Eastern Oregon Trade Center. For debt service, $346,294 Lottery Funds is approved.
- $2,950,809 Other Funds for disbursement to the Milton-Freewater Water Control District for public infrastructure improvements, including levee restoration/repair projects and bridge projects in Milton-Freewater and surrounding areas. For debt service, $157,711 Lottery Funds is approved.
- $2,549,322 Other Funds for disbursement to the Oregon Historical Society for payment of mortgage costs associated with the society's storage facility in Gresham. For debt service, $225,133 Lottery Funds is approved.
- $4,283,854 Other Funds for disbursement to the Lane Transit District for the West Eugene EmX Extension; this project supports the acquisition, construction and procurement of the components of an extension of the bus rapid transit system in west Eugene. Debt service for this project was included as part of the omnibus adjustments mentioned previously.

Office of the Governor

The Subcommittee appropriated $3 million General Fund and increased Federal Funds expenditure limitation by $825,616 for the purpose of implementing Senate Bill 909, which creates the Oregon Education Investment Board and the Early Learning Council. Three positions (2.50 FTE) were also approved: a Chief Investment Officer and Early Learning Systems Director (both Principal Executive/Manager G) and one half-

Department of Justice
The Subcommittee appropriated $600,000 General Fund to the Department of Justice for two Crime Victims' programs. The Child Abuse Multidisciplinary Account (CAMI) is to receive $458,940 General Fund and the Oregon Domestic and Sexual Violence Abuse program is to receive $141,060 General Fund. These appropriations are in addition to the resources included in the budget bill for the Department of Justice (Senate Bill 5518).

Oregon Military Department
The Subcommittee approved $7.5 million Other Funds expenditure limitation for the expenditure of Article XI-M seismic rehabilitation bonds approved in House Bill 5005. Additionally, the Subcommittee appropriated $618,000 in General Fund debt service for the Article XI-M bonds and added $114,000 Other Funds expenditure limitation for the cost of issuance.

The Subcommittee approved a $43,737 Other Funds expenditure limitation increase for the cost of issuance of The Dalles Readiness Center's Article XI-Q bonds, as approved in House Bill 5005. This issuance, which will occur late in the 2011-13 biennium, does not have any associated General Fund debt service during the biennium.

Oregon Youth Authority
An additional $300,000 General Fund is appropriated to the Oregon Youth Authority to enhance funding for east Multnomah County gang intervention services.

TRANSPORTATION

Department of Transportation
The Subcommittee added $2 million General Fund for Senior and Disabled Transportation operating grants in the Oregon Transportation Department's Public Transit division. Public transit activities include offering mobility grants to communities to ensure equality of opportunity to access transportation systems and services for seniors and individuals with disabilities.

The Subcommittee approved an increase of $12,503,912 Other Funds expenditure limitation to implement provisions of House Bill 5036 authorizing issuance of lottery bonds for Connect Oregon IV for multimodal transportation projects. This amount includes the cost of issuance and the amount of bond proceeds that is anticipated to be distributed during the biennium.

An additional $549,715 Other Funds expenditure limitation was approved to correct a calculation error in vacancy savings for Motor Carrier Transportation ($193,815), Transportation Program Development ($334,957), and the Transportation Safety Program ($20,943).

Agency Name	Appropration Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
DEPT OF FORESTRY	Agency administration	HB 5023	04-01	FF	-	-	-	(472)
DEPT OF FORESTRY	Protection from fire	HB 5023	04-02	FF	-	-	-	(5,779)
DEPT OF FORESTRY	Private forests	HB 5023	04-04	FF	-	-	-	(2,808)
DEPT OF LAND CONSERVTN/DEVELOP	Planning program	HB 5032	01-01	GF	(8,499)	-	-	-
DEPT OF LAND CONSERVTN/DEVELOP	Operating expenses	HB 5032	02	OF	-	-	(55)	-
DEPT OF LAND CONSERVTN/DEVELOP	Planning program	HB 5032	03	FF	-	-	-	(3,008)
COLUMBIA RIVER GORGE COMMISSION	Operating Expenses	HB 5010	01	GF	(54)	-	-	-
PUBLIC SAFETY								
BOARD OF PAROLE/POST PRISON	General Fund	SB 5535	01	GF	(1,693)	-	-	-
OREGON STATE POLICE	Patrol services, criminal investigations and gaming enforcement	SB 5537	01-01	GF	(121,630)	-	-	-
OREGON STATE POLICE	Fish and wildlife enforcement	SB 5537	01-02	GF	(3,867)	-	-	-
OREGON STATE POLICE	Forensic services and State Medical Examiner	SB 5537	01-03	GF	(20,086)	-	-	-
OREGON STATE POLICE	Administrative Services, Criminal Justice information services and Office of the State Fire Marshal	SB 5537	01-04	GF	(38,137)	-	-	-
OREGON STATE POLICE	Fish and wildlife enforcement	SB 5537	02-02	OF	-	-	(14,755)	-
OREGON STATE POLICE	Forensic services and State Medical Examiner	SB 5537	02-03	OF	-	-	(195)	-
OREGON STATE POLICE	Administrative Services, Criminal Justice information services and Office of the State Fire Marshal	SB 5537	02-04	OF	-	-	(30,270)	-
OREGON STATE POLICE	Fish and wildlife enforcement	SB 5537	03-02	FF	-	-	-	(737)
OREGON STATE POLICE	Administrative Services, Criminal Justice information services and Office of the State Fire Marshal	SB 5537	03-04	FF	-	-	-	(458)
OREGON STATE POLICE	Fish and wildlife enforcement	SB 5537	04-00	LF	-	(4,692)	-	-
DEPT OF CORRECTIONS	Operations and health services	SB 5505	01-01	GF	(45,050)	-	-	-
DEPT OF CORRECTIONS	Administration, public services, general services and human resources	SB 5505	01-02	GF	(781,145)	-	-	-
DEPT OF CORRECTIONS	Transitional services	SB 5505	01-03	GF	(11,505)	-	-	-
DEPT OF CORRECTIONS	Debt Service	SB 5505	01-05	GF	(3,022,038)	-	-	-
DEPT OF CORRECTIONS	Operations and health services	SB 5505	02-01	OF	-	-	(4,402)	-
DEPT OF CORRECTIONS	Administration, public services, and general services	SB 5505	02-02	OF	-	-	(85,615)	-
DEPT OF CORRECTIONS	Transitional services	SB 5505	02-03	OF	-	-	(13)	-
CRIMINAL JUSTICE COMMISSION	General Fund	SB 5507	01	GF	(1,421)	-	-	-
CRIMINAL JUSTICE COMMISSION	Other funds	SB 5507	02	OF	-	-	(50)	-
CRIMINAL JUSTICE COMMISSION	Federal funds	SB 5507	03	FF	-	-	-	(191)
DISTRICT ATTORNEYS/DEPUTIES	Department of Justice for District Attorneys	HB 5019	01	GF	(3,060)	-	-	-
DEPT OF JUSTICE	Operating Expenses	SB 5518	01	GF	(107,062)	-	-	-
DEPT OF JUSTICE	Operating Expenses	SB 5518	02	OF	-	-	(460,491)	-
DEPT OF JUSTICE	Operating Expenses	SB 5518	03	FF	-	-	-	(514,045)
DEPT OF MILITARY	Administration	HB 5037	01-01	GF	(8,530)	-	-	-
DEPT OF MILITARY	Operations	HB 5037	01-02	GF	(17,641)	-	-	-
DEPT OF MILITARY	Emergency Management	HB 5037	01-03	GF	(388)	-	-	-
DEPT OF MILITARY	Community Support	HB 5037	01-04	GF	(513)	-	-	-
DEPT OF MILITARY	Capital Debt Service and Related Costs	HB 5037	01-05	GF	(211,996)	-	-	-
DEPT OF MILITARY	Administration	HB 5037	02-01	OF	-	-	(466)	-
DEPT OF MILITARY	Operations	HB 5037	02-02	OF	-	-	(1,066)	-
DEPT OF MILITARY	Emergency Management	HB 5037	02-03	OF	-	-	(3,495)	-
DEPT OF MILITARY	Community Support	HB 5037	02-04	OF	-	-	(17)	-
DEPT OF MILITARY	Operations	HB 5037	03-01	FF	-	-	-	(26,146)

Agency Name	Appropration Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
DEPT OF MILITARY	Emergency Management	HB 5037	03-02	FF	-	-	-	(2,475)
DEPT OF MILITARY	Community Support	HB 5037	03-03	FF	-	-	-	(1,647)
PUBLIC SAFETY/STDS/TRAINING	Operations	SB 5541	02	OF	-	-	(40,497)	-
OREGON YOUTH AUTHORITY	Operations	SB 5549	01-01	GF	(156,486)	-	-	-
OREGON YOUTH AUTHORITY	Debt Service	SB 5549	01-02	GF	(159,158)	-	-	-
OREGON YOUTH AUTHORITY	Operations	SB 5549	03	FF	-	-	-	(4,584)
TRANSPORTATION								
AVIATION DEPARTMENT	Operations	HB 5004	01-01	OF	-	-	(2,668)	-
OREGON DEPT OF TRANSPORTATION	Maintenance and emergency relief program	HB 5046	02-02	OF	-	-	(562,909)	-
OREGON DEPT OF TRANSPORTATION	Preservation program	HB 5046	02-03	OF	-	-	(6,613)	-
OREGON DEPT OF TRANSPORTATION	Bridge program	HB 5046	02-04	OF	-	-	(21,791)	-
OREGON DEPT OF TRANSPORTATION	Operations program	HB 5046	02-05	OF	-	-	(76,146)	-
OREGON DEPT OF TRANSPORTATION	Modernization program	HB 5046	02-06	OF	-	-	(3,562)	-
OREGON DEPT OF TRANSPORTATION	Special programs	HB 5046	02-07	OF	-	-	(625,605)	-
OREGON DEPT OF TRANSPORTATION	Local government program	HB 5046	02-08	OF	-	-	(7,778)	-
OREGON DEPT OF TRANSPORTATION	Driver and motor vehicle services	HB 5046	02-09	OF	-	-	(1,862,141)	-
OREGON DEPT OF TRANSPORTATION	Motor carrier transportation	HB 5046	02-10	OF	-	-	(92,287)	-
OREGON DEPT OF TRANSPORTATION	Transportation program development	HB 5046	02-11	OF	-	-	(103,298)	-
OREGON DEPT OF TRANSPORTATION	Public transit	HB 5046	02-13	OF	-	-	(3,625)	-
OREGON DEPT OF TRANSPORTATION	Rail	HB 5046	02-14	OF	-	-	(11,201)	-
OREGON DEPT OF TRANSPORTATION	Transportation safety	HB 5046	02-15	OF	-	-	(14,980)	-
OREGON DEPT OF TRANSPORTATION	Central services	HB 5046	02-16	OF	-	-	(1,903,041)	-
OREGON DEPT OF TRANSPORTATION	Debt Service	HB 5046	02-17	OF	-	-	(17,906,875)	-
OREGON DEPT OF TRANSPORTATION	Motor carrier transportation	HB 5046	03-02	FF	-	-	-	(1,123)
OREGON DEPT OF TRANSPORTATION	Transportation program development	HB 5046	03-03	FF	-	-	-	(2,272)
OREGON DEPT OF TRANSPORTATION	Public transit	HB 5046	03-04	FF	-	-	-	(5,164)
OREGON DEPT OF TRANSPORTATION	Transportation safety	HB 5046	03-06	FF	-	-	-	(21,148)
OREGON DEPT OF TRANSPORTATION	Debt service on lottery bonds	HB 5046	04-01	LF	-	(11,276,491)	-	-
			TOTAL		(21,137,899)	(24,477,825)	(33,909,520)	(2,633,061)

76th OREGON LEGISLATIVE ASSEMBLY – 2012 Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **SB 5701-A**

Carrier – House: **Rep. Richardson**
Carrier – Senate: **Sen. Devlin**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, McLane, Nathanson, Nolan, Read, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc: Edwards

Prepared By: Linda Ames, Laurie Byerly, Doug Wilson
Legislative Fiscal Office

Reviewed By: Sheila Baker, Legislative Fiscal Office

Meeting Date: March 5, 2012

Agency	Budget Page	LFO Analysis Page	Biennium
Various Agencies			
Emergency Board	---	---	2011-13

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Public Safety Program Area				
Department of Corrections				
General Fund	$ 1,188,270,117	$ 1,221,349,965	$ 33,079,848	2.78%
General Fund Debt Service	133,972,115	138,859,174	4,887,059	3.65%
General Fund Capital Improvement	2,543,185	2,635,425	92,240	3.63%
Other Funds	27,563,757	30,884,955	3,321,198	12.05%
Other Funds Capital Improvement	0	413,449	413,449	-
Federal Funds	6,908,809	7,816,182	907,373	13.13%
Criminal Justice Commission				
Federal Funds	$ 12,512,069	$ 19,499,190	$ 6,987,121	55.84%
District Attorneys and their Deputies				
General Fund	$ 9,979,285	$ 10,339,261	$ 359,976	3.61%
Department of Justice				
General Fund	$ 53,992,283	$ 53,831,443	$ -160,840	-0.30%
Other Funds	225,622,550	224,899,837	-722,713	-0.32%
Federal Funds	107,968,730	107,173,021	-795,709	-0.74%
Oregon Military Department				
General Fund	$ 14,341,387	$ 18,757,381	$ 4,415,994	30.79%
General Fund Debt Service	9,727,048	9,655,111	-71,937	-0.74%
Other Funds	120,644,724	124,763,063	4,118,339	3.41%
Other Funds Debt Service	112,363	660,530	548,167	487.85%

Revenue

The budget adjustments in Senate Bill 5701 anticipate a net $101 million increase in General Fund resources from transfers of Other Funds account balances included in Senate Bill 1579 and other actions. Two major legal settlements contribute to this increase in General Fund resources. First, the State's share of the punitive damages related to the Williams vs. Philip Morris tobacco related case is $56.2 million. This amount is transferred from the Criminal Injuries Compensation Account by Senate Bill 1579. The second is a multi-state agreement between 49 states and major mortgage lenders over mortgage fraud practices. The amount of $25.2 million will be directly deposited in the General Fund. Senate Bill 1579 transfers a further $4 million from the Department of Justice's Education and Protection Fund to the General Fund.

The rebalance plan also assumes a net increase to the June 2012 forecast of $5 million from lower than anticipated costs related to the issuance of Tax Anticipation Notes (TANs).

Summary of Committee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2012 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2011 session. The Joint Committee on Ways and Means approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments/Special Actions

Statewide Restructure of State Government Business Operations

As part of the legislative plan to rebalance the 2011-13 biennium budget, the Co-Chairs of the Joint Committee on Ways and Means included a reduction of $28 million in combined General Fund and Lottery Funds as part of an effort to restructure state government business operations designed to make permanent changes to the management of agency programs and services. This effort is complementary to the Executive Branch interest in studying and modifying the state's compensation and classification systems to potentially realign the relative balance of management service and represented employees in state government.

Based on this decision, the personal services budgets of selected state agencies were reduced by targeted amounts. These amounts are highlighted in each agency's section of this budget report. The following budget note was adopted, to apply to each agency subject to the management service personal services reduction:

BUDGET NOTE

The budget rebalance plan developed by the Co-Chairs of the Joint Committee on Ways and Means included the elimination of targeted amounts from adopted budgets through actions to be taken to reduce the number of middle managers and public affairs positions in state government and to reduce the amount currently planned for advertising and personal services contracts. In order to make these targeted reductions primarily to personal services appropriations, the Legislative Fiscal Office is directed to work with agencies to identify specific management and other positions to be eliminated as part of a restructuring of business operations aimed at making permanent changes to the management of agency programs and services. Affected agencies are directed to report on the status of this effort, with the assistance of the Legislative Fiscal Office, to the Emergency Board in May 2012. Since these reductions are intended to be permanent, it is expected that no positions recommended for elimination as a result of this plan will be included in the Governor's proposed 2013-15 budget.

E-Government Funding Model Change

The statewide budget rebalance includes General Fund savings in agencies resulting from an upcoming change in the state's e-government funding model. Currently, agencies are assessed by the Department of Administrative Services (DAS) based on the number of an agency's full-time equivalent (FTE) positions to the cost of the statewide contract for e-government services. The expenditure is part of the statewide price list and is budgeted as a State Government Service Charge in an agency's budget.

In November 2011, DAS signed a contract with NICUSA to take over e-government services (the current contract expires in June 2012) using a self-funded model; under the model the vendor will be paid primarily through a convenience fee tied to certain (mostly commercial business) transactions. The new vendor and funding model is projected to be up and running in July 2012; DAS has calculated that it will be able to reduce agency assessments by $2,232,000 for the last portion of the biennium. Those assessments are eliminated in the DAS budget, along with $970,912 General Fund budgeted in other state agencies to pay for that assessment.

Emergency Board

The Emergency Board provides General Fund appropriations and Other Funds and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. As part of the 2011-13 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described below.

General Purpose Emergency Fund

The bill disappropriates $681,266 General Fund from the Emergency Fund to correspond with a General Fund appropriation to the Department of State Lands, in the same amount, for payment of expenses related to the Portland Harbor Superfund. It also increases the Emergency Fund by $2.9 million. These two actions leave a balance of $27.2 million in the general purpose Emergency Fund for the 2011-13 biennium.

BUDGET NOTE

The Department of Justice may request funding for activities related to mortgage fraud and similar issues from the special purpose appropriation established for this purpose. These activities may include investigation and prosecution of mortgage fraud cases, efforts to assist distressed homeowners access funding made available by the recent multi-state settlement with private mortgage lenders, housing counseling, and other activities relating to possible foreclosures. The Department of Justice shall work with the Department of Consumer and Business Services, the Housing and Community Services Department, and other agencies and entities in formulating a plan for the best use of these funds for presentation to the Emergency Board as part of its request for these funds.

Oregon Military Department

None of the funding reduced in the 2011-13 legislatively adopted budget was restored for the Oregon Military Department. The Committee made further reductions including $35,046 General Fund in the Operations program through vacancy savings for a facilities engineer position, and transferred $71,937 in savings from the Capital Debt Service program to the Operations program for general operating services and supplies expenses. The net General Fund increase to the Operations program is $36,891. The Committee also decreased the Emergency Management program by a total of $120,897 General Fund. A portion of this reduction is from vacancy savings in the Director of Emergency Management position ($11,816) with the remainder as the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services ($109,081).

The Committee appropriated $4.5 million General Fund to Military Department for depositing into the Oregon Local Disaster Assistance Loan and Grant Account for school districts that have raised at least 50% of the cost from local resources and donations for the replacement and relocation of school buildings damaged or destroyed by a flood that is declared a federal disaster. The Committee also approved $4 million Other Funds expenditure limitation for the Oregon Local Disaster Assistance Loan and Grant Account for the payment of such expenses.

The Community Support program's Other Funds expenditure limitation is increased by $118,339 for 2011 fire season expenditures.

The Committee also increased the Capital Debt Service Other Funds expenditure limitation by $306,589 for cash proceeds from previously issued Seismic Rehabilitation Grant bonding and $241,578 for cash proceeds from previously issued certificates of participation used to fund various armory capital improvements. These funds will be used in lieu of General Fund, for $548,167 in General Fund Debt Service savings.

The following budget note was adopted.

BUDGET NOTE

The Military Department is directed to prepare a statewide information technology plan for upgrading Oregon's 9-1-1 system(s) to Next Generation technology. The plan shall include a detailed component to consolidate the state's Public Safety Answering Points based upon the 2012 L.R. Kimball Consolidation Analysis and Next Generation 9-1-1

Implementation Report. The plan is to be submitted through the normal budget review process for an information technology project and be reviewed by the Department of Administrative Services - Information Enterprise Strategy and Policy Division.

Department of State Police

Senate Bill 5701 reflects a net $5.3 million increase in the General Fund appropriation for the Oregon State Police (OSP), including adjustments for the restoration of the reduction for the supplemental ending balance, adjustments across divisions based on a rebalance plan proposed by the agency, and OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services. The total $7.8 million reduced in the 2011-13 legislatively adopted budget for the supplemental ending balance (3.5% reduction) is restored across the agency.

The changes in the bill include the adjustment of General Fund appropriations for each division based on updated projected spending for the remainder of the biennium. This "rebalance" of resources generally transfers General Fund from the Forensics and Information Management divisions to the Patrol and Criminal divisions. Major factors for these transfers include final employee compensation decisions greater than what was assumed in the legislatively adopted budget, savings from vacant positions, increasing fuel costs, need to replace patrol car video camera systems, and specific programmatic needs. The Committee also approved a reduction of $2.5 million General Fund for OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services.

The 2011-13 legislatively adopted budget was also reduced by $241,486 Lottery Funds for the supplemental ending balance. None of this reduction is restored in this bill. In addition, other cost increases (e.g., employee compensation and fuel costs) have left the Fish and Wildlife Division with a Lottery Funds shortfall of over $700,000. To avoid further staffing reductions, funding for up to five Fish and Wildlife trooper positions will be transferred from Ballot Measure 76 Lottery Funds to Other Funds resources available from carry-forward of Oregon Department of Fish and Wildlife revenues and vacancy savings. This transfer requires an additional $436,875 in Other Funds expenditure limitation. An increase of $202,180 in the Lottery Funds expenditure limitation is also approved taking advantage of a greater use of Lottery Funds balances.

The Committee approved a $521,944 increase in the Federal Funds expenditure limitation for OSP to execute a spending plan for the use of forfeiture and seizure funds. These federal resources have restrictions on how they may be used; and generally do not include the salaries and benefits of current permanent personnel. They also may not be used to replace or supplant appropriated resources of the agency. OSP plans to use these funds to purchase equipment to increase the productivity and safety of troopers including Tasers, equipment for the bomb squad, "Speak Write" software, and "confidential" funds for Criminal Division detectives.

Department of Public Safety Standards and Training

An increase of $315,518 General Fund was approved for the Department of Public Safety Standards and Training (DPSST). All of the General Fund for the agency is for Debt Service payments for the certificates of participation (COPs) issued for the construction of the agency's Salem facility. This amount represents what was reduced for the supplemental ending balance during the 2011 legislative session, less the amount of savings from refinancing some of the COPs.

15. Department of Human Services

Approved, retroactively, the submission of a federal grant application by the Department of Human Services to the National Association of State Directors of Developmental Disabilities Services, for up to $43,200 for participation in the National Core Indicators Project.

16. Department of Human Services

Approved the submission of a federal grant application by the Department of Human Services to the U.S. Department of Health and Human Services, in the amount of $250,000 per year for two years, to improve educational stability and permanency outcomes for middle- and high-school aged children in the child welfare system.

17. Military Department

Allocated $90,000 from the Emergency Fund established by section 1, chapter 600, Oregon Laws 2011 ..... $ 90,000 to supplement the appropriation made to the Military Department by section 1(2), chapter 623, Oregon Laws 2011, Operations, for operation and maintenance costs at the Portland Air National Guard Base.

18. Military Department

Allocated $80,000 from the Emergency Fund established by section 1, chapter 600, Oregon Laws 2011 ..... $ 80,000 to supplement the appropriation made to the Military Department by section 1(2), chapter 623, Oregon Laws 2011, Operations, for operation and maintenance costs at the Kingsley Field Air National Guard Base.

19. Military Department

Increased the Federal Funds expenditure limitation established for the Military Department by section 3(1), chapter 623, Oregon Laws 2011, Operations, by $5,000,000 ..... $ 5,000,000 and approved the establishment of 23 limited duration positions (11.50 FTE) for an intergovernmental agreement with the federal government for the Umatilla Chemical Depot, with the understanding that the Department of Administrative Services will unschedule the expenditure limitation until a copy of the signed caretaker intergovernmental agreement is provided to the Department of Administrative Services and the Legislative Fiscal Office.

20. Military Department

Established for the 2011-13 biennium a Federal Funds Capital Construction expenditure limitation for the Military Department in the amount of $1,804,000 ..... $ 1,804,000 for the Milton-Freewater Armory, with the understanding that the Department of Administrative Services will unschedule the expenditure limitation until a copy of the final construction contract is provided to the Department of Administrative Service and the Legislative Fiscal Office.

17. Military Department

Deferred action on the request by the Japan Tsunami Marine Debris Task Force to allocate $1,090,718 from the Emergency Fund for the clean-up of debris from the March 11, 2012 tsunami in Japan, with instruction that the Department of Administrative Services report to the December 2012 meeting of the Emergency Board with updated cost figures and estimates for each affected agency and to the 2013 Legislature on its policies, practices, and procedures governing the accounting and accountability for disaster related expenditures by state agencies.

18. Military Department

Increased the Other Funds expenditure limitation established for the Military Department by section 2(1), chapter 623, Oregon Laws 2011, by $109,087 and authorized the establishment of two limited duration positions (0.58 FTE) for Administration, with the understanding that the Department of Administrative Services will unschedule the expenditure limitation increase until it has been notified that Portland State University has been awarded the Innovative Transit Workforce Development Program grant and that the Military Department has been officially notified by Portland State that it is a grant sub-recipient.

19. Military Department

Acknowledged receipt of a report from the Military Department on its long-range strategic plan.

21. Military Department

Approved, retroactively, the submission of a federal grant application and by the Military Department to the U.S. Department of Agriculture, U.S. Forest Service, in the amount of $250,000 for a Hazardous Fuels Biomass Utilization grant.

22. Department of Justice

Approved, retroactively, the submission of a federal grant application by the Department of Justice to the U.S. Department of Health and Human Services, Office of Child Support Enforcement, in the amount of up to $400,000 ($100,000 per year for up to four years) for a pilot project to establish parenting time orders concurrently with initial child support orders.

24. Department of Veterans' Affairs

Approved, retroactively, the submission of a federal grant application by the Department of Veterans' Affairs to the U.S. Department of Veterans' Affairs for a State Home Construction Grant of up to $26 million for the purpose of building a third veterans' home in Roseburg.

25. Housing and Community Services Department

Approved, retroactively, the submission of a federal grant application by the Housing and Community Services Department to the U.S. Department of Housing and Urban Development in the amount of up to $3 million for Section 811 Project Rental Assistance Demonstration Program funds.

26. Department of Forestry

Acknowledged receipt of a report from the Department of Forestry on General Fund reductions and the 2012 fire season, and directed the Department of Forestry to complete a specific plan to meet the remaining unresolved $152,318 General Fund reduction in the Fire Protection program, such that there is no adverse effect on fire protection, and to report on the plan at the December 2012 meeting of the Emergency Board.

51. Legislative Fiscal Office (for Military Department)

Increased the Other Funds expenditure limitation established for the Military Department by section 2(3), chapter 623, Oregon Laws 2011, Emergency management, by $40,000, and increased the Federal Funds expenditure limitation established for the Military Department by section 3(2), chapter 623, Oregon Laws 2011, Emergency management, by $120,000, with the understanding that the Department of Administrative Services will unschedule the Other Funds and Federal Funds expenditure limitation increases until the Military Department receives grant approval from the Federal Emergency Management Agency.

52. Department of Forestry

Approved, retroactively, the submission of a federal grant application by the Department of Forestry to the U.S. Department of the Interior, Bureau of Land Management, in the amount of $55,000, for the building of an alternative access road to state and federal lands.

/s/ Ken Rocco

Ken Rocco, Legislative Fiscal Officer

7. **Department of Corrections**
Approved, retroactively, the submission of a federal grant application by the Department of Corrections to the U.S. Department of Justice in the amount of $191,768 for the Circles of Support and Accountability (COSA) Training and Technical Assistance Project.

8. **Department of Corrections**
Approved, retroactively, the submission of a federal grant application by the Department of Corrections to the U.S. Department of Justice in the amount of $291,797 to provide advanced-level skills training for probation officers.

9. **Department of Corrections**
Oregon Health Authority
Acknowledged receipt of a report from the Department of Corrections and Oregon Health Authority on the purchase of pharmaceutical drugs for the inmate health services program, with the understanding that the agencies will report by April 2013 on steps taken to reduce the cost of pharmaceuticals, which could include, but is not limited to: a) utilizing the Oregon Prescription Drug Program (OPDP), b) working with the Oregon Health Authority to explore 340-B eligibility, and c) resolving whether non-drug supplies can be purchased through OPDP or multiple group purchasing organizations.

10. **Department of Justice**
Allocated $1,102,857 from the special purpose appropriation made to the Emergency Board by section 57(1), chapter 600, Oregon Laws 2011, to supplement the appropriation made to the Department of Justice by section 1, chapter 575, Oregon Laws 2011 for ongoing legal costs associated with the defense of the revenue stream from the Master Settlement Agreement.

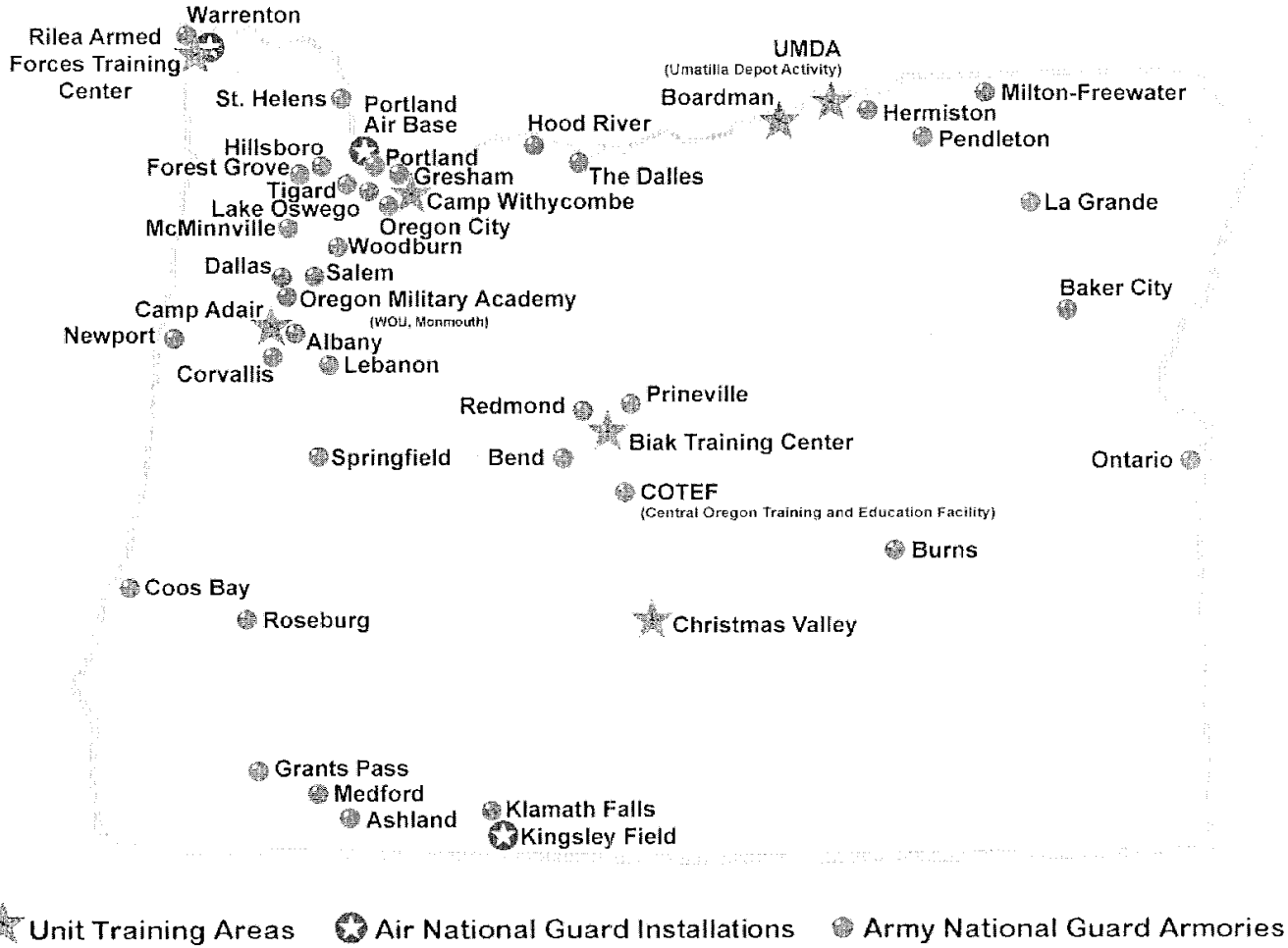
11. **Military Department**
Increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 623, Oregon Laws 2011, Community support, by $133,355 for 2012 fire season expenses.

12. **Military Department**
Increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 623, Oregon Laws 2011, Community support, by $300,000, and increased the Federal Funds expenditure limitation established for the Military Department by section 3(3), chapter 623, Oregon Laws 2011, Community support, by $650,000 for the Oregon Youth Challenge Program.

13. **Department of Public Safety Standards and Training**
Approved the submission of a federal grant application by the Department of Public Safety Standards and Training to the White House Office of National Drug control Policy in the amount of $100,000 for the Oregon High Intensity Drug Trafficking Area Training Initiative; and increased the Federal Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 3, chapter 586, Oregon Laws 2011, by $50,000.

OREGON MILITARY DEPARTMENT
2013-15 BIENNIAL BUDGET
Budget Summary Graphics

OREGON NATIONAL GUARD FACILITY LOCATIONS



_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

2013-2015

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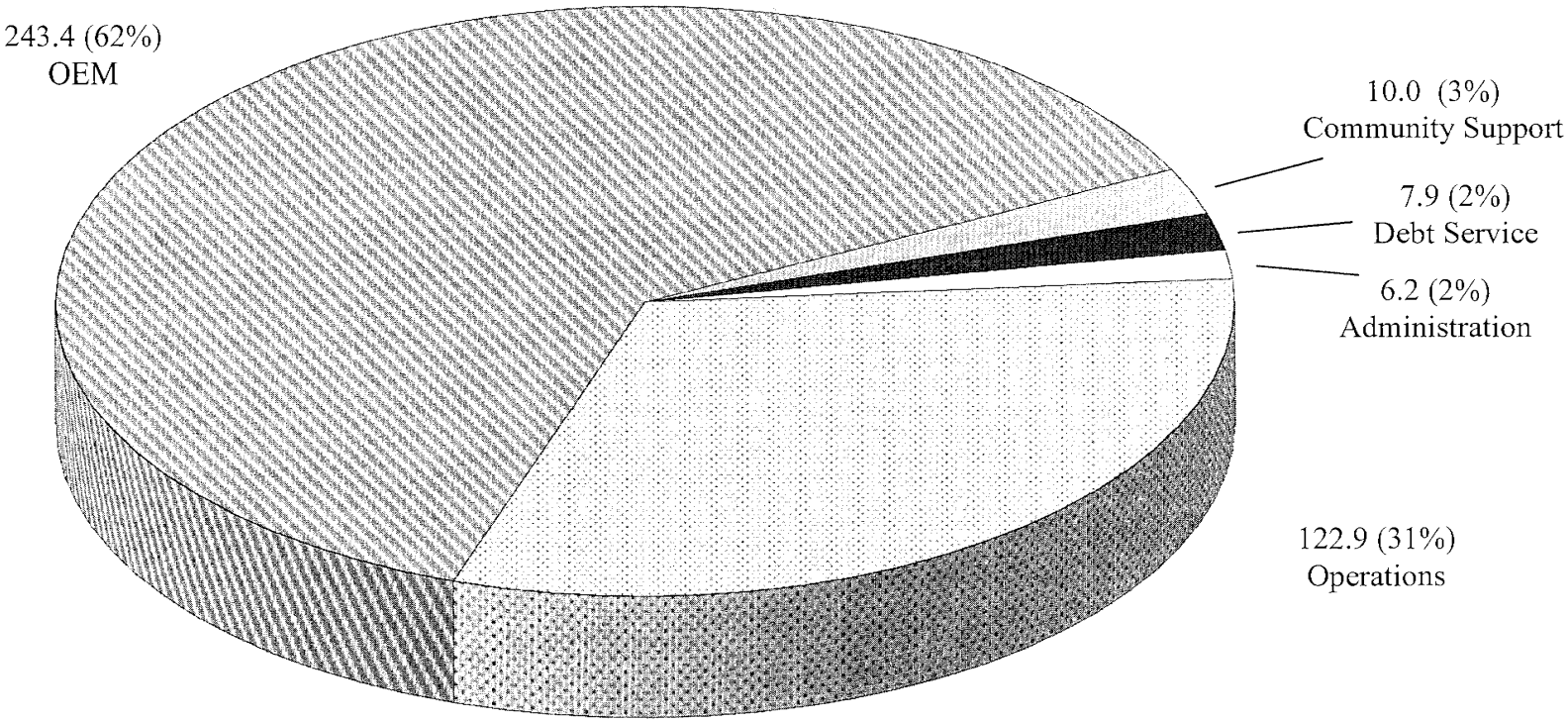
OREGON MILITARY DEPARTMENT

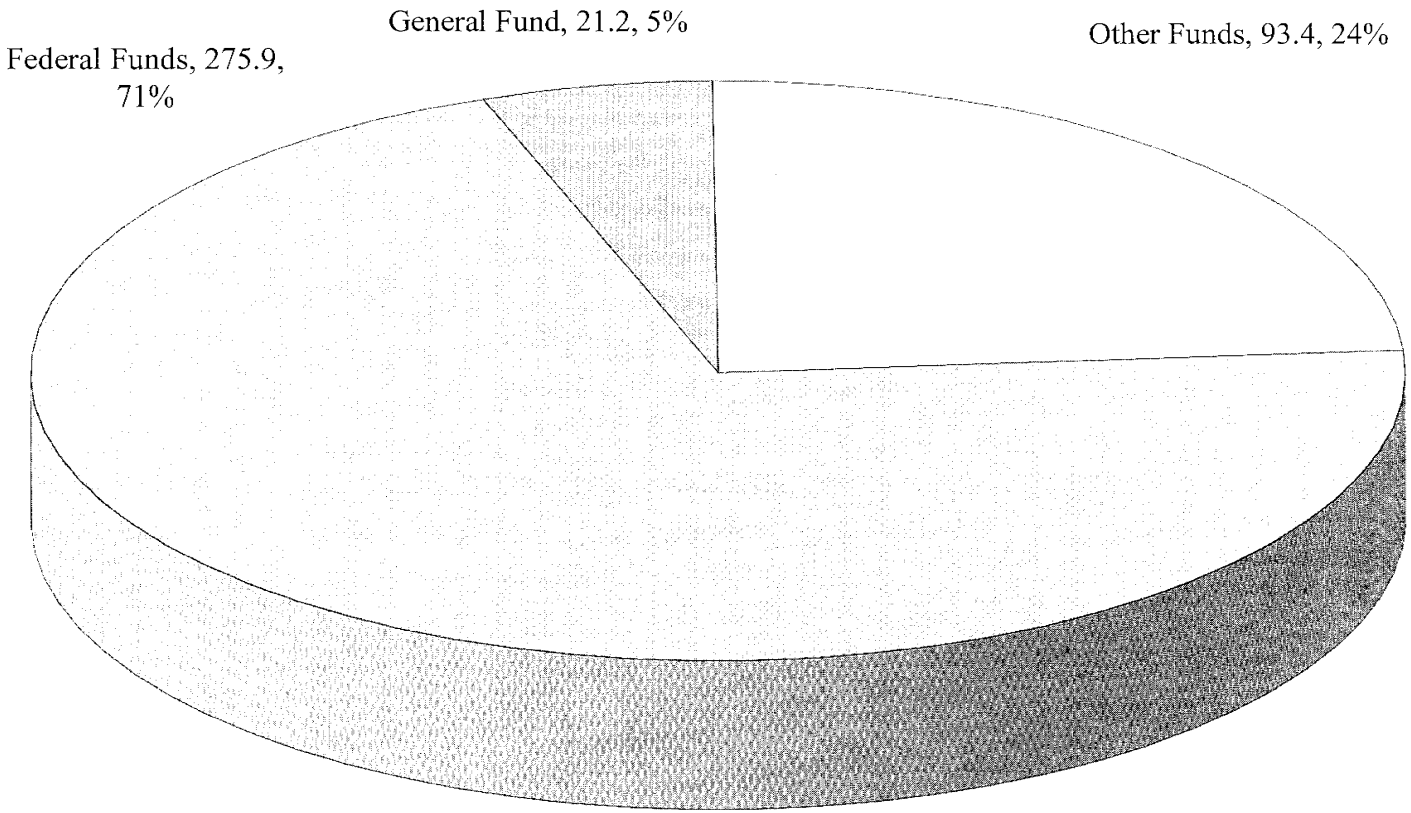
2013-2015 GOVERNOR'S BALANCED BUDGET BY PROGRAM
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET BY FUND
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

2013-2015
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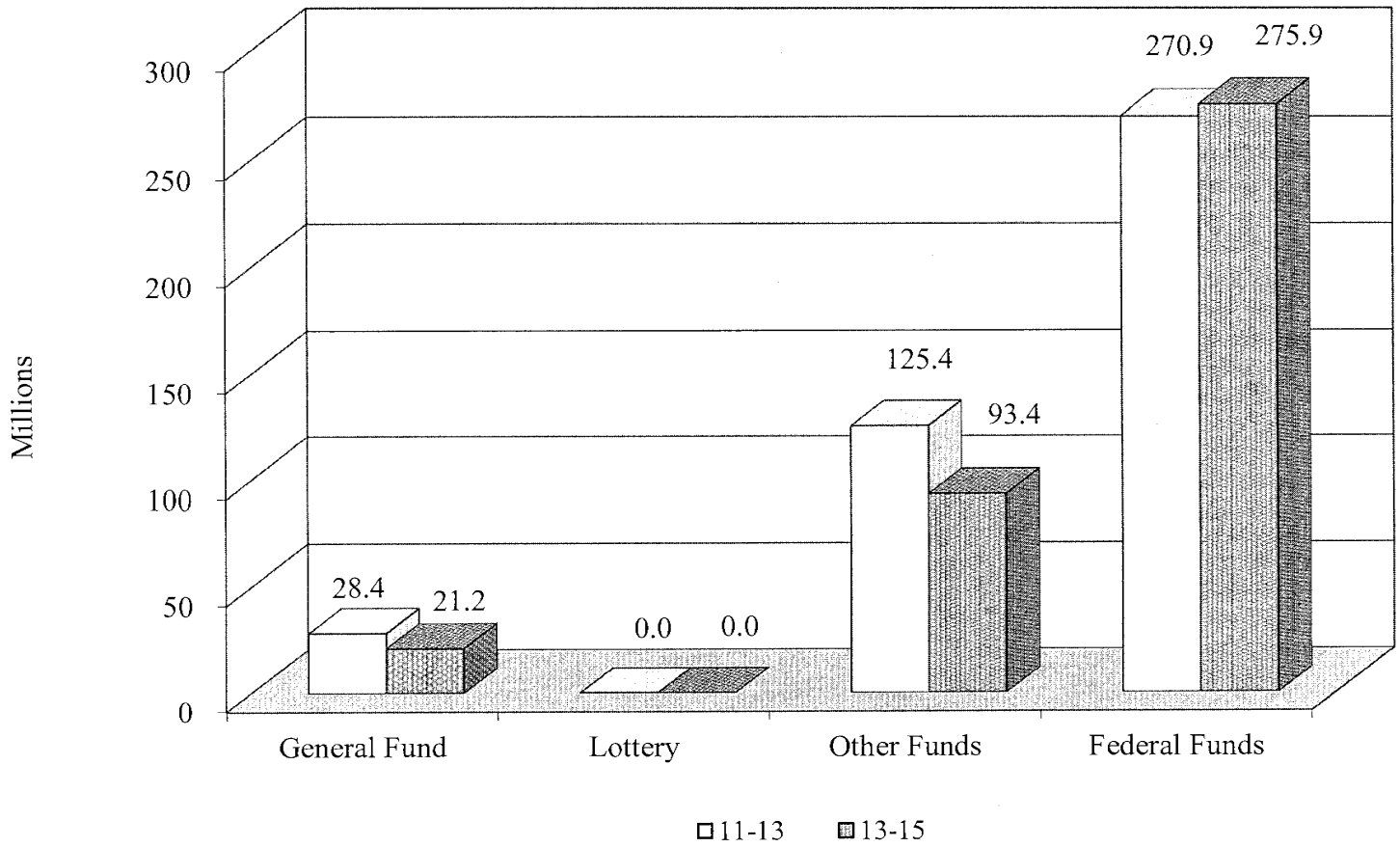
OREGON MILITARY DEPARTMENT

2011-2013 LEGISLATIVELY APPROVED BUDGET VS 2013-2015 GOVERNOR'S BALANCED BUDGET

(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

2013-2015

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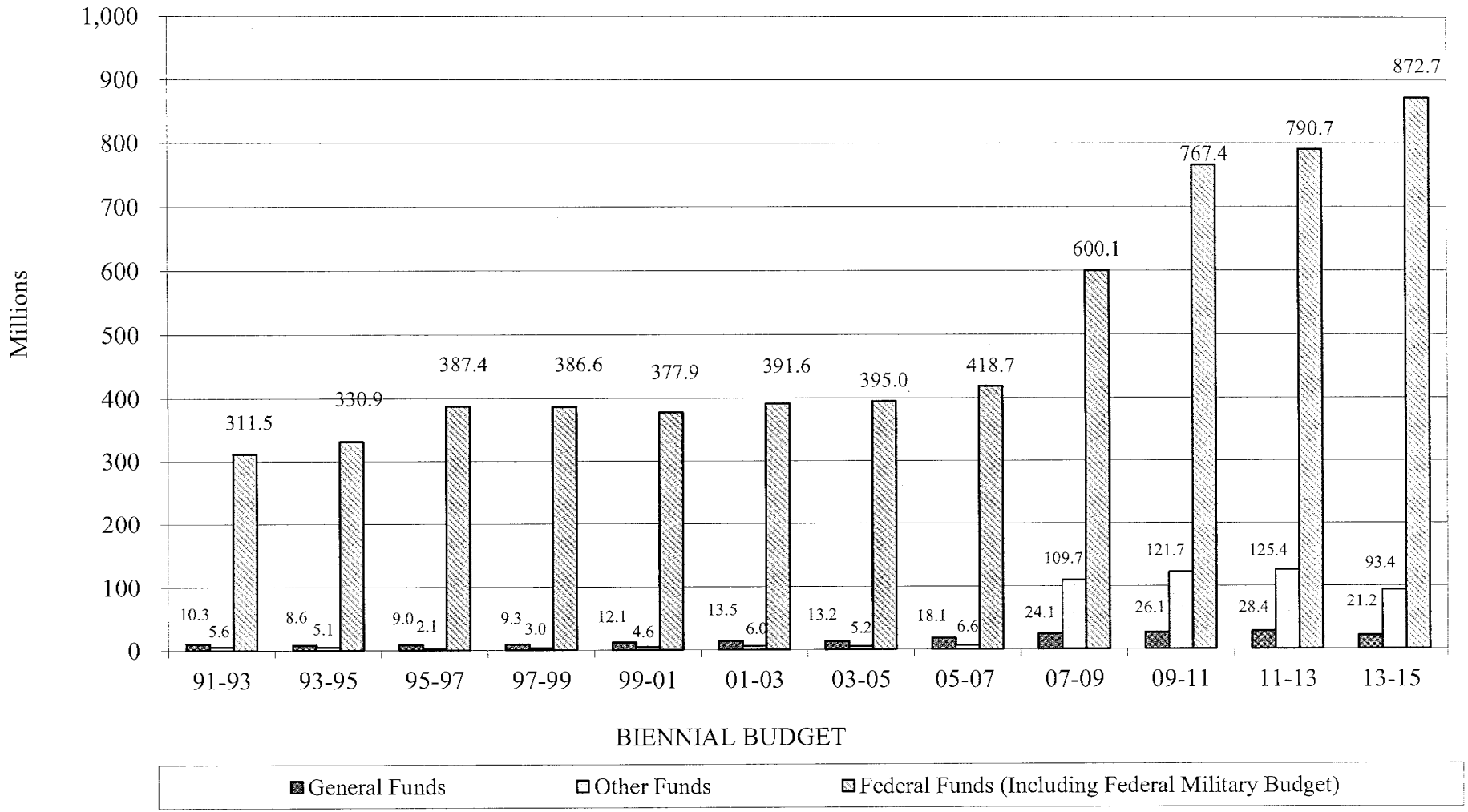
BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

BUDGET COMPARISON
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



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2013-2015

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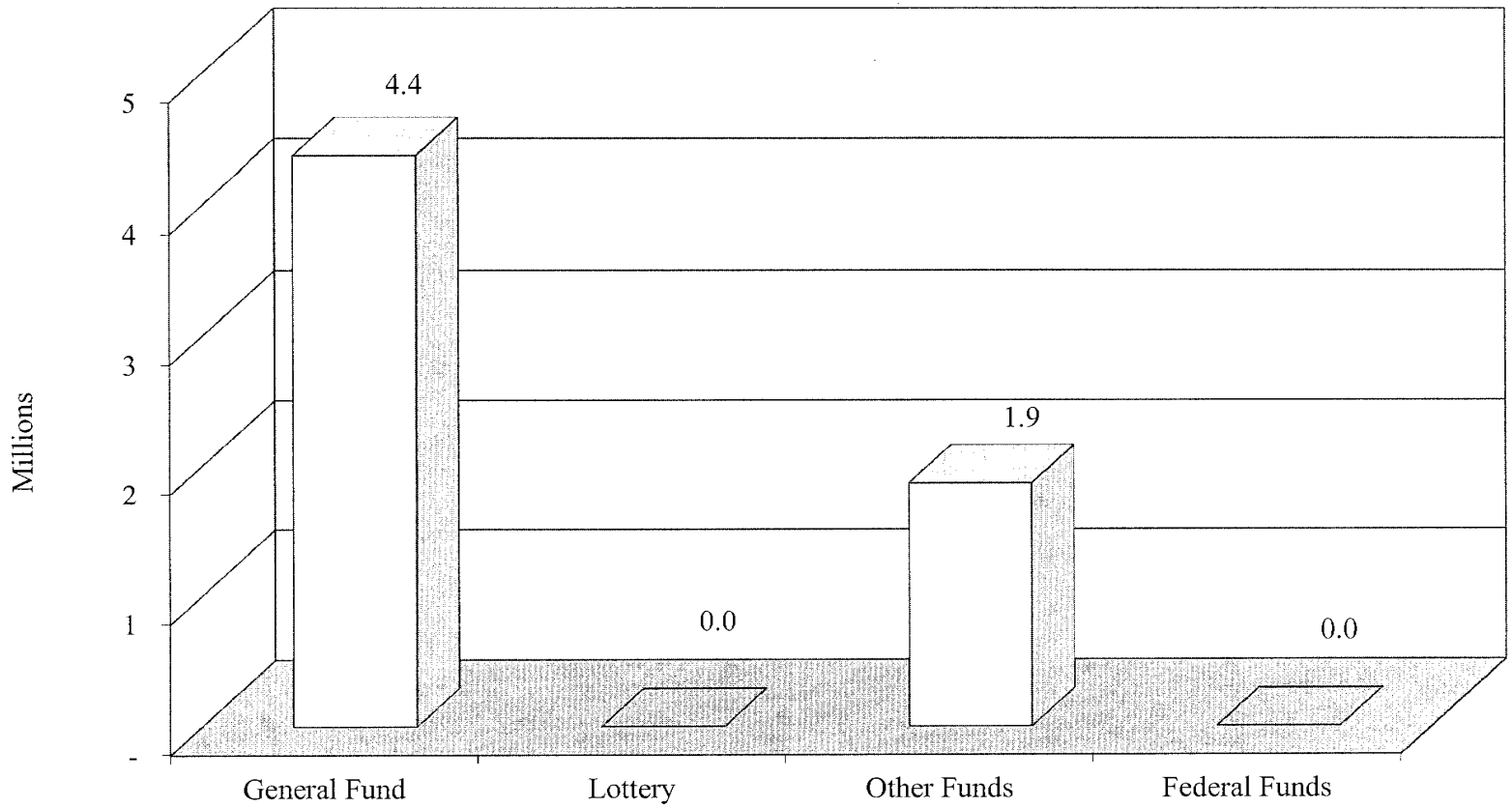
OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
ADMINISTRATION PROGRAM



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2013-2015

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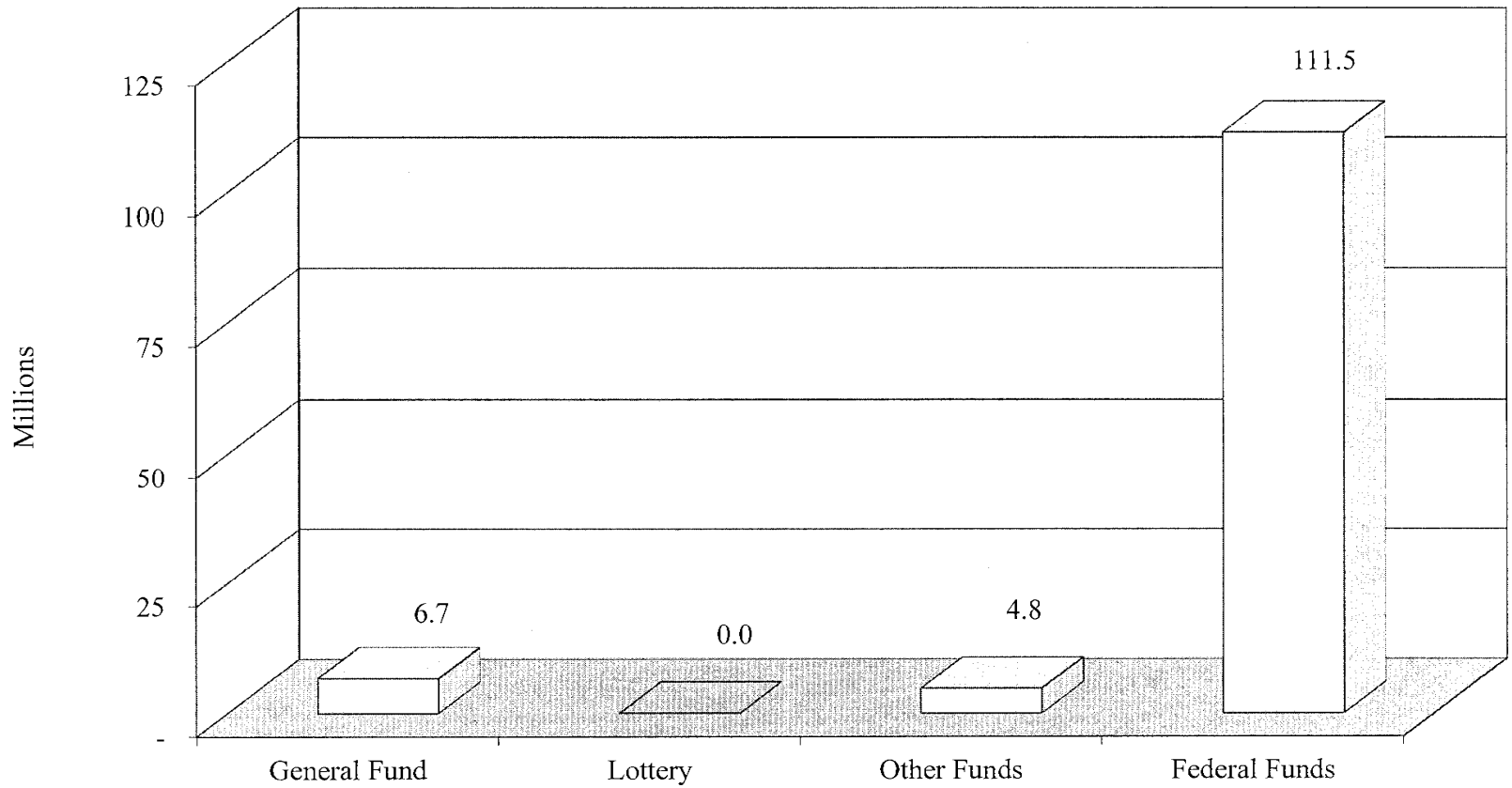
OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
OPERATIONS PROGRAM



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

2013-2015

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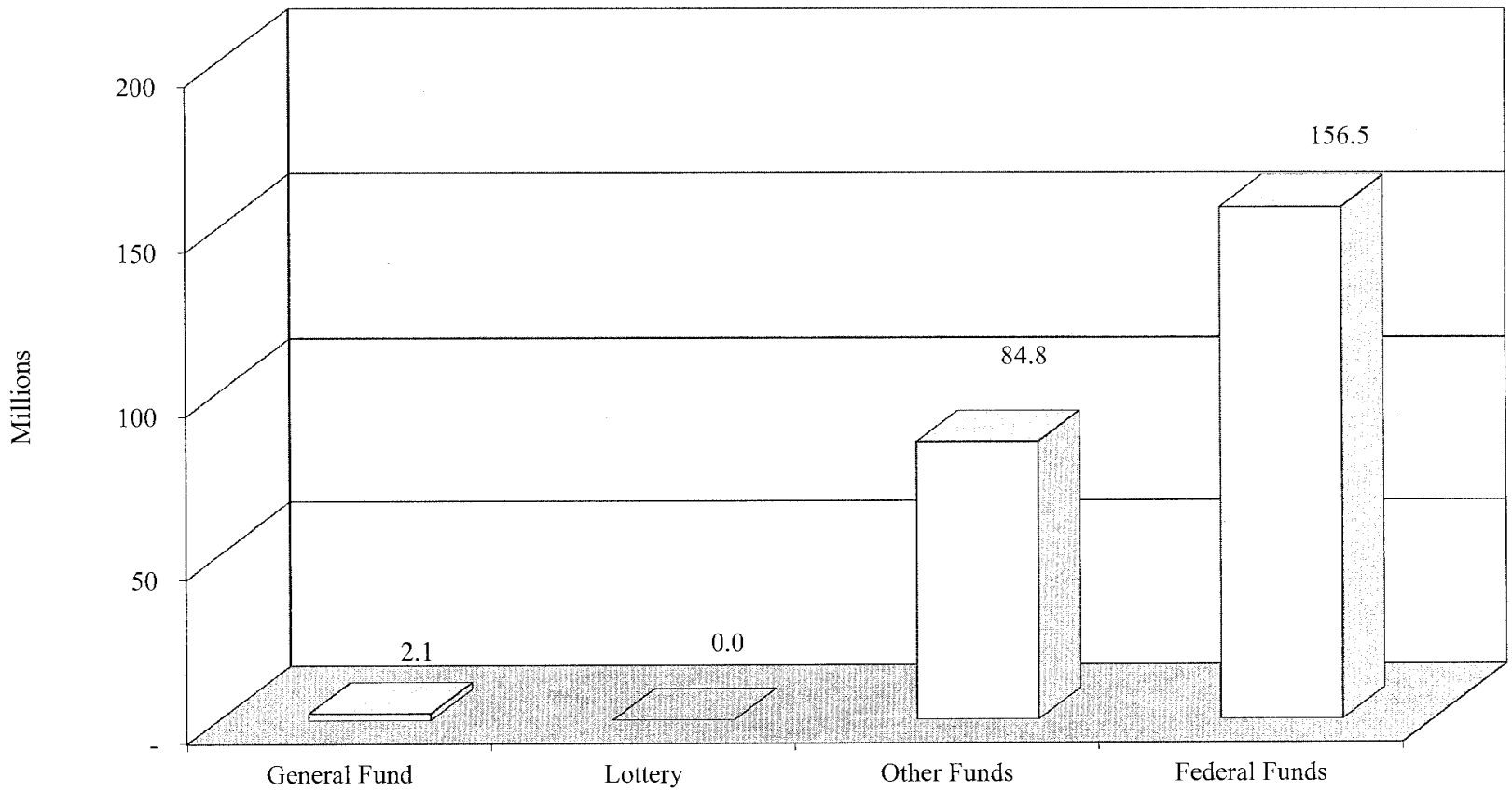
OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
OFFICE OF EMERGENCY MANAGEMENT



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

2013-2015

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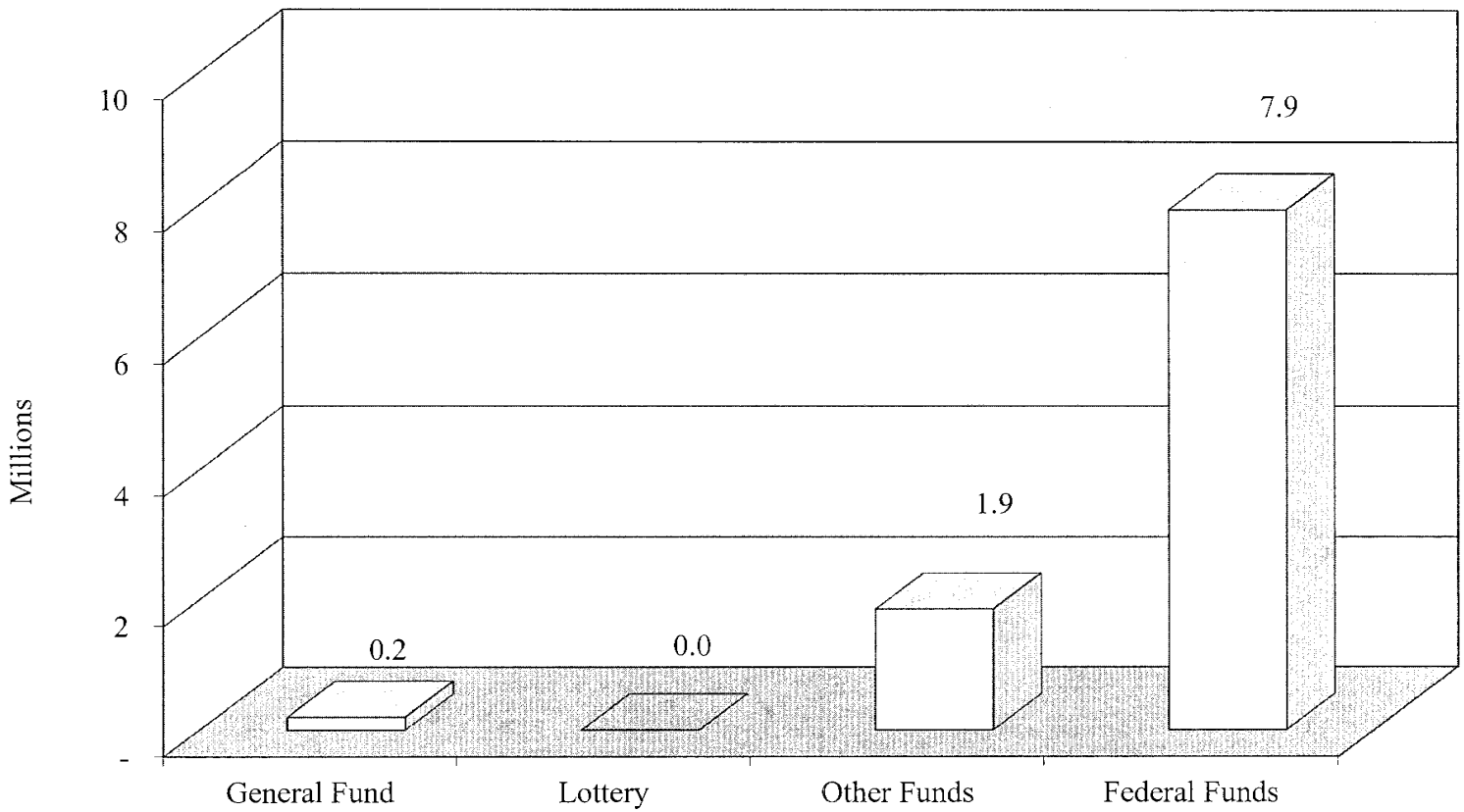
OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
COMMUNITY SUPPORT PROGRAM



_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

2013-2015

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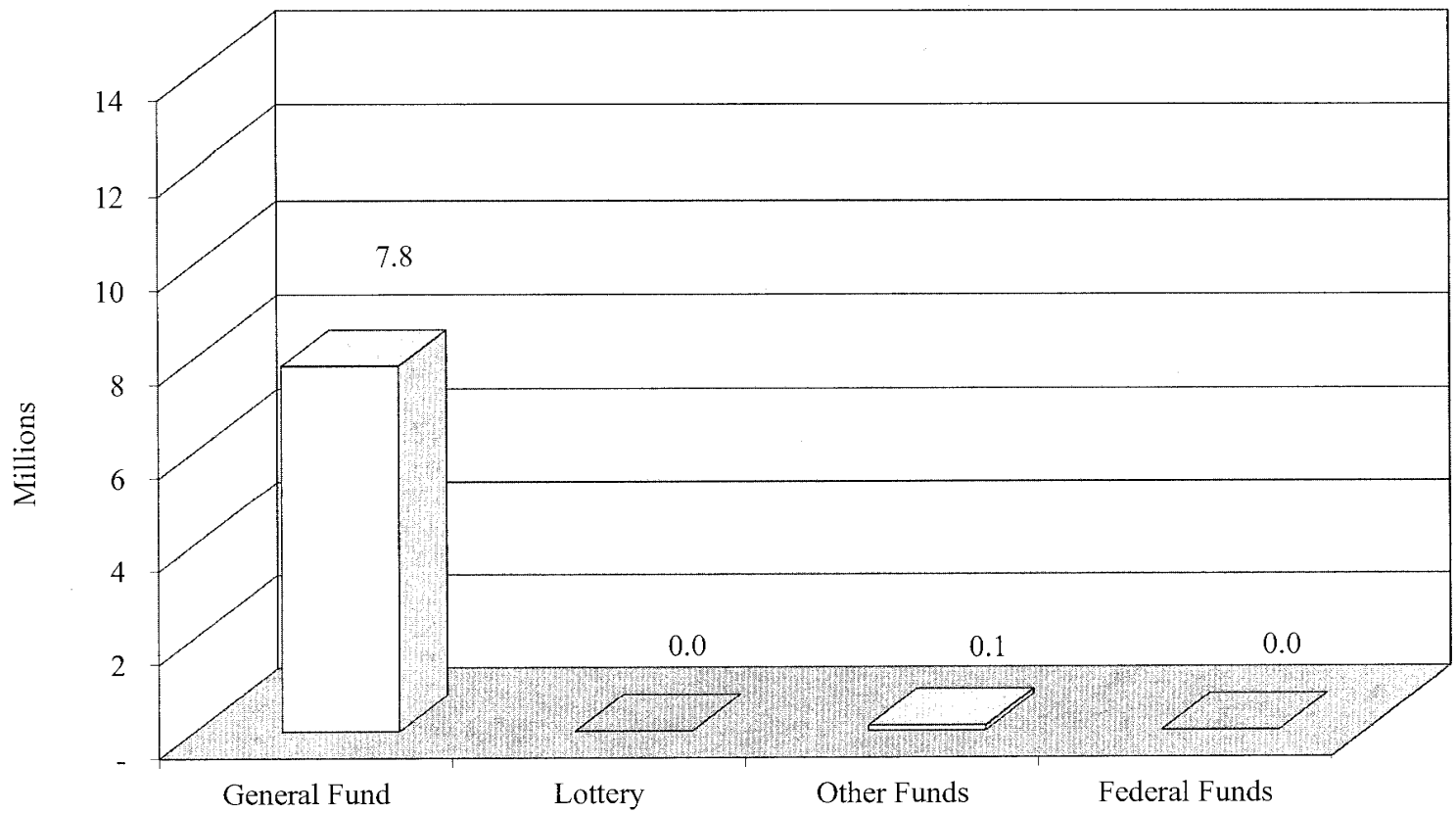
OREGON MILITARY DEPARTMENT

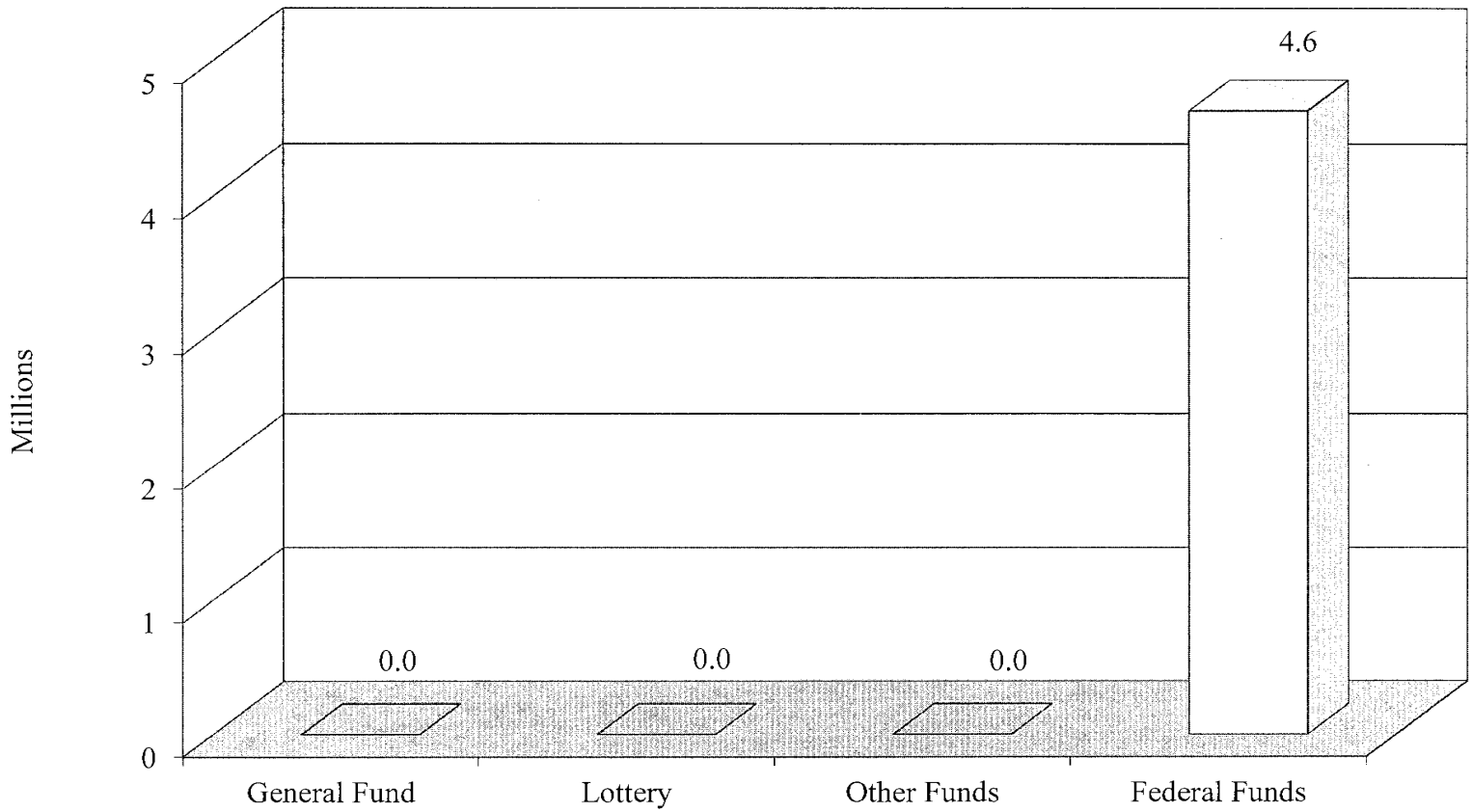
2013-2015 GOVERNOR'S BALANCED BUDGET
DEBT SERVICE



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
CAPITAL IMPROVEMENTS



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2013-2015

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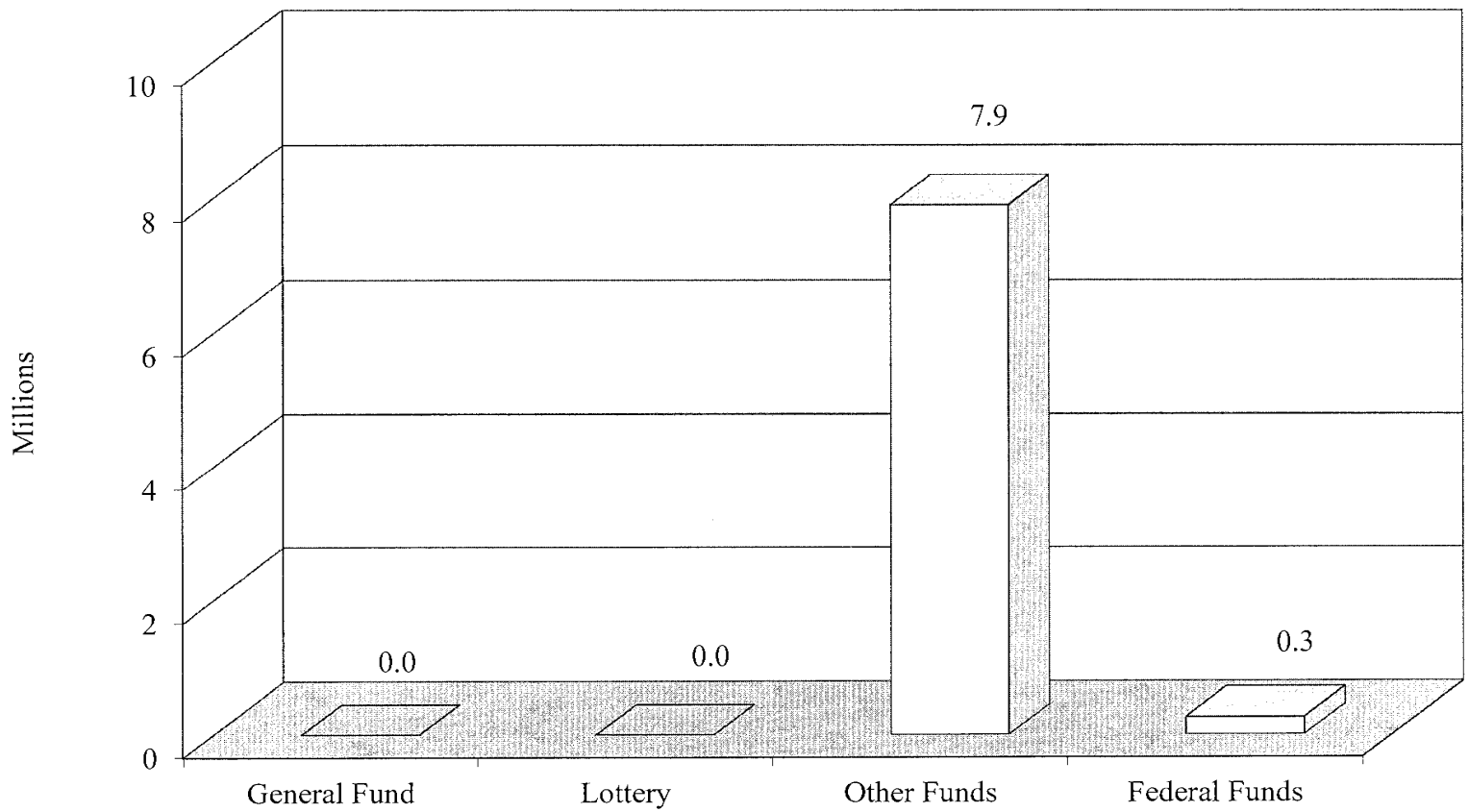
OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
MAJOR CONSTRUCTION



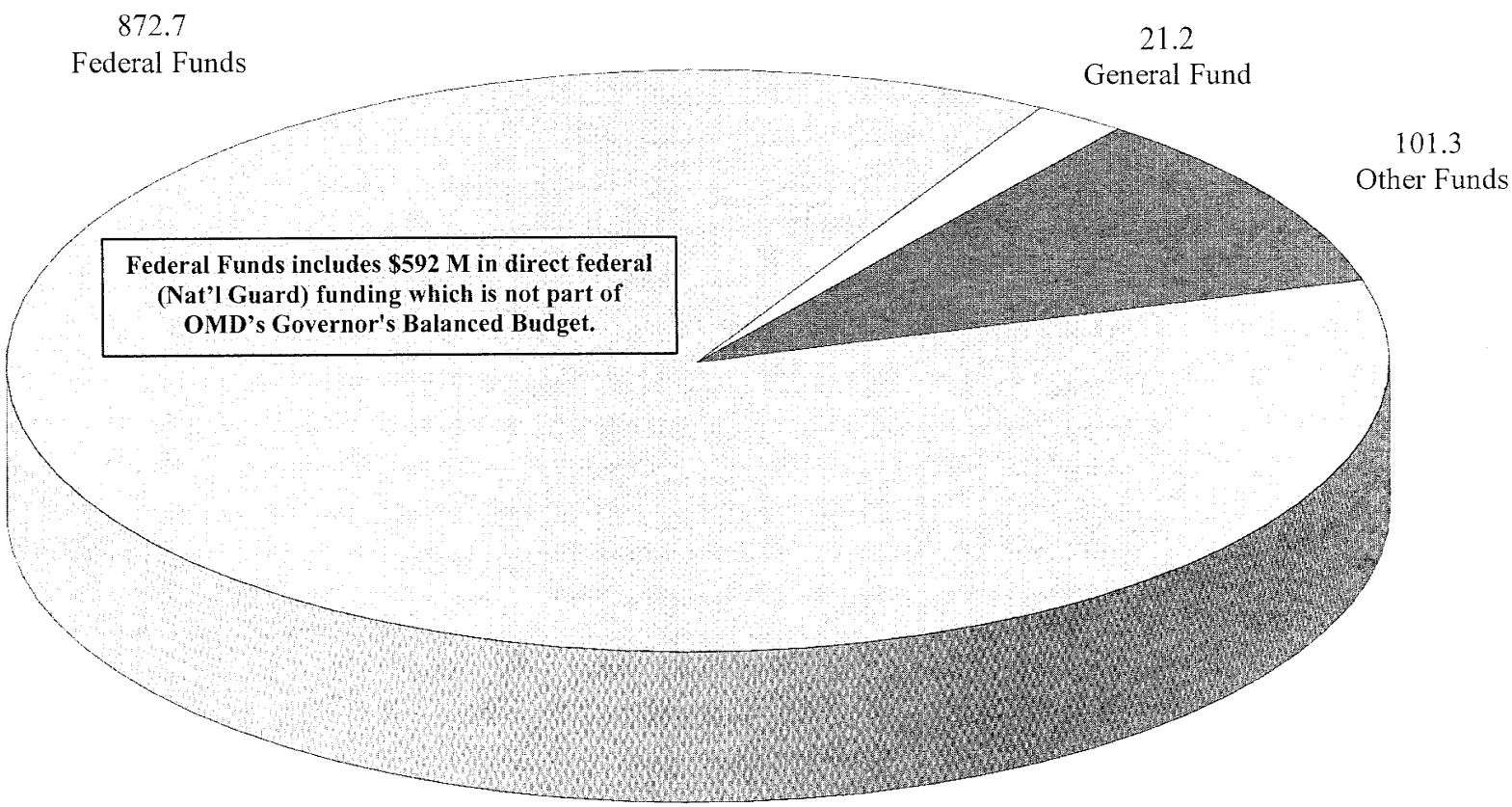
_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2013-2015 GOVERNOR'S BALANCED BUDGET
(Millions)

Return on General Fund Investment: 41 to 1



____ Agency Request X Governor's Balanced _____ Legislatively Adopted

2013-2015

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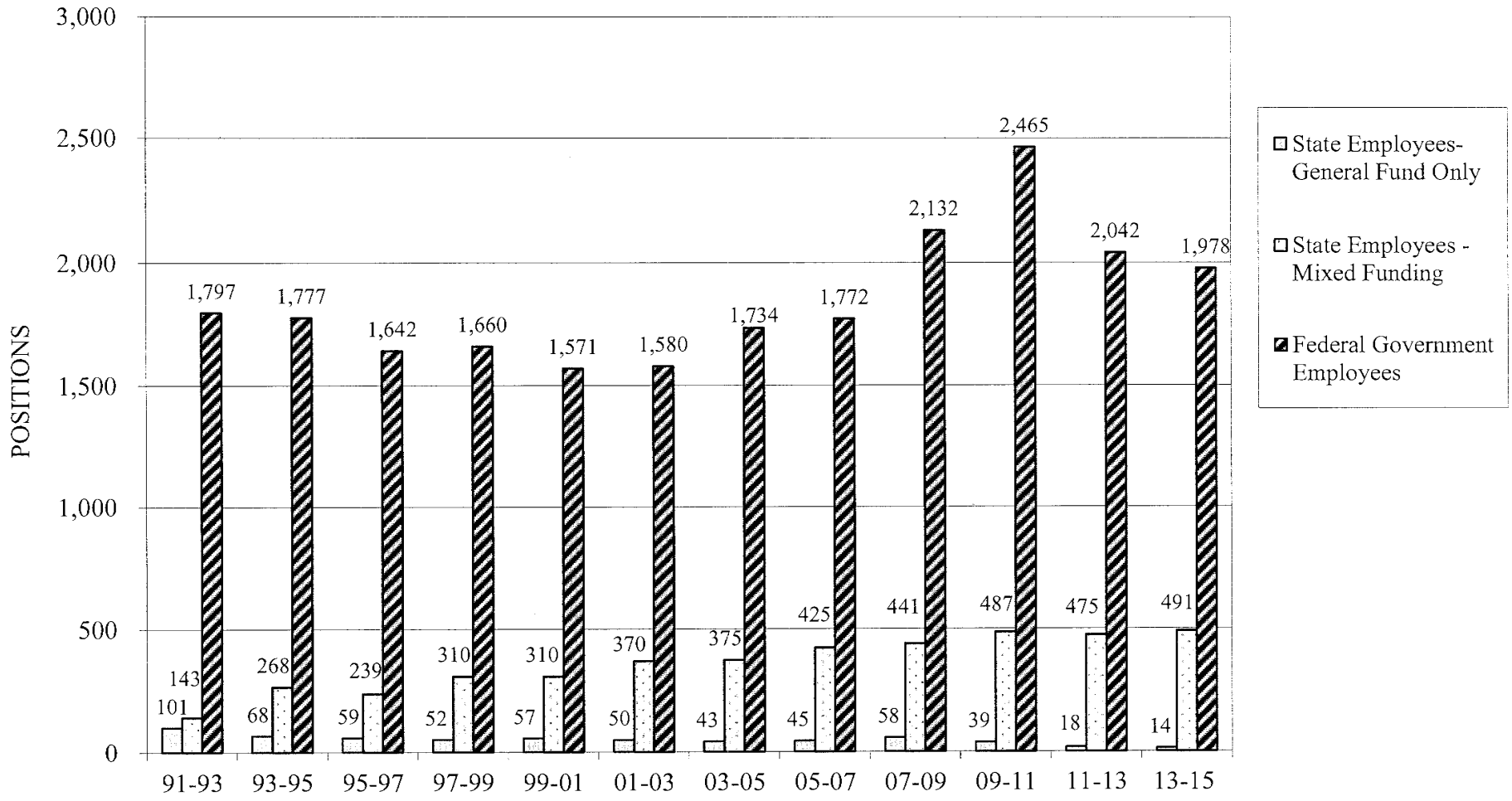
OREGON MILITARY DEPARTMENT

EMPLOYEES



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

2013-2015

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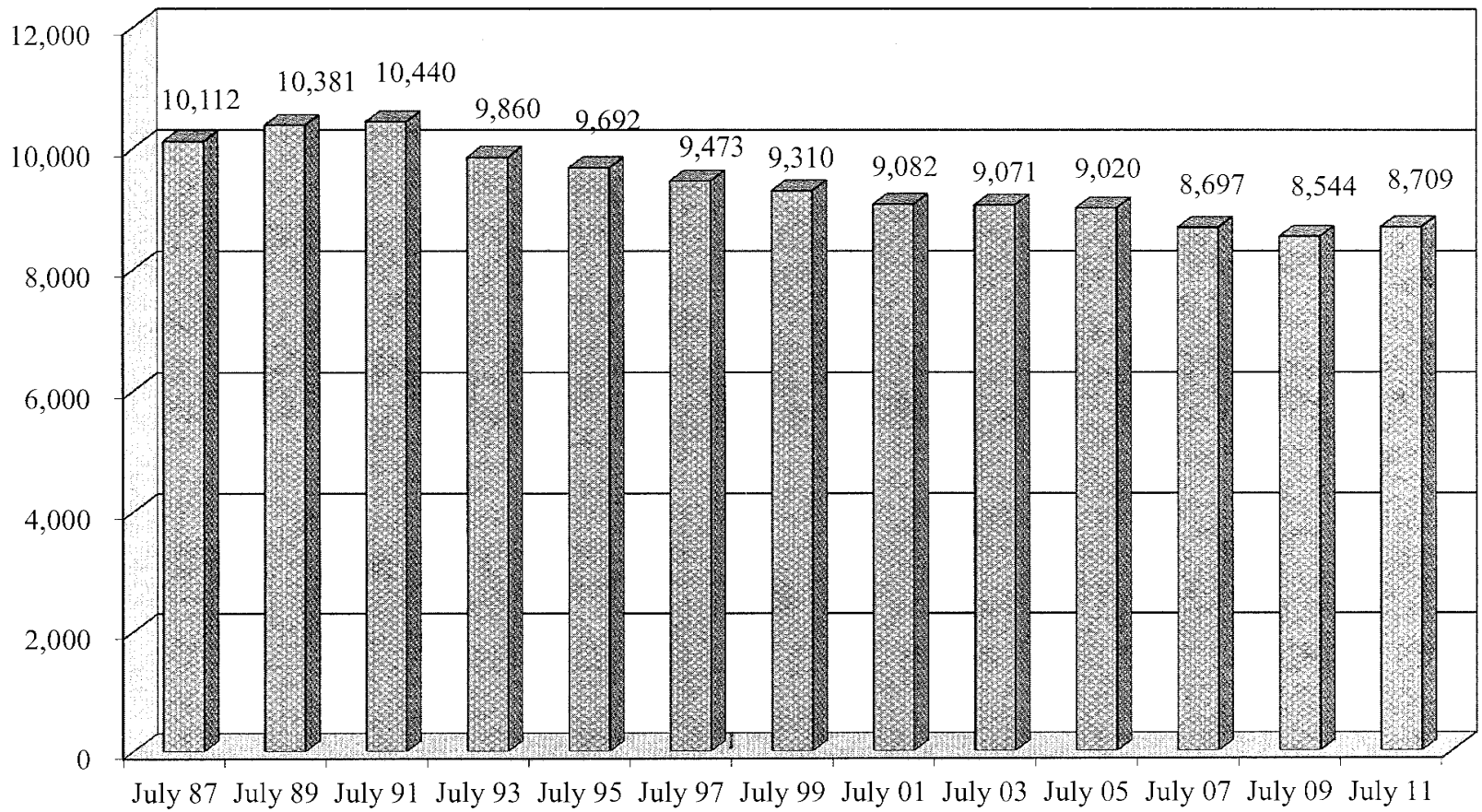
OREGON MILITARY DEPARTMENT

AUTHORIZED MILITARY STRENGTH



_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT
2013-2015 BIENNIAL BUDGET
Agency Summary

b. Mission Statement and Statutory Authority - The Oregon Military Department will plan, prepare, and provide for the prevention, mitigation, and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon. The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, 401 and 403 contain the Oregon Military Department, Oregon National Guard and Office of Emergency Management authorities and duties.

c. Agency Plans - The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard is grounded on its mission statement. The Oregon Military Department, Oregon National Guard and the Office of Emergency Management performs to our creed: "*When we are needed, we are there*" it encapsulates what the public expects of this agency. The Oregon Military Department's agency plans:

> Are to administer, house, equip and train the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army;
>
> And to coordinate and facilitate emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

- **Long-Term Plan:**

The Oregon Military Department's primary purpose is to advance the Oregon National Guard and Emergency Management missions while maintaining our legacy - service to the citizens of Oregon. The Oregon Military Department and the Oregon National Guard are both a state and federal agency able to access many resources to further its state and federal mission.

Nearly every generation in American history can attest to the significant contribution citizen-soldiers and subsequently airmen have made in defense of our freedoms and way of life. Long before our nation's War on Terrorism, the Oregon National Guard, both at home and abroad,

had served this nation and our state at unparalleled levels. In the near past, the Oregon National Guard contributed substantial forces, equipment and people to critical stabilization forces in Bosnia; peacekeeping forces in the Sinai; no-fly zone operations in Southern and Northern Watch; State to State partnerships; domestic emergencies; humanitarian operations in rapid response to the Gulf Coast in the aftermath of Hurricane Katrina and on the scene for Hurricane Rita; and numerous combat operations across the world, particularly in the Persian Gulf and Afghanistan.

We are the man or woman Oregon sees in uniform. The Oregon National Guard continues deployments of citizen-soldiers and airmen to dangerous and austere conditions in places like Afghanistan and Southwest Asia where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The Oregon National Guard is a unique instrument, commanded by the Governor, but the majority of its funding is derived from the federal government. It serves Oregon and the United States. The Oregon Military Department's long- and short-term plans focus on our state mission, the critical support we provide for the citizens of Oregon, while at the same time the Oregon National Guard maintains effective readiness and response in support of National Military Strategy. Issues concerning the Oregon National Guard's federal mission and response are interwoven in our planning strategies.

Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response and Recovery: These strategic goals of the Oregon Military Department are at the heart of the agency's core state mission. The Oregon Military Department maintains preparedness through its core state mission and these strategic goals. The Oregon Military Department offers key performance measures aligned with its mission. Actions the Oregon Military Department must take in achieving these goals include:

- Continuing recruiting efforts to assure force strength;
- Managing and improving emergency management and response coordination efforts through the agency's emergency coordination center;
- Effectively partnering with Federal, State and Local Governments in securing funds and identifying emergency and Homeland Security requirements;
- Strategically stationing equipment assets and maintaining asset accountability;
- Supporting its volunteer organization - the Oregon State Defense Force;
- Maintaining real property assets to a standard for assuring immediate emergency use of armories, buildings, and installations located throughout Oregon;
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.

The Military Support to Civil Authorities (MSCA) section of the Oregon Military Department performs as a conduit for the coordination of Oregon National Guard personnel and equipment assets and resources in times of crisis and emergency. At the State level, MSCA provides liaison

to state and county officials, conducts and creates emergency plans and coordination, operates the Oregon National Guard Joint Emergency Operations Center (JOC), and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, MSCA provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Homeland Security. MSCA remains able to expand in support of all incident areas.

MSCA continues its support of Homeland Security and Force Protections by providing security at critical military facilities throughout Oregon, maintaining the 24 hour /7 day a week Joint Emergency Operations Center operations, support to soldiers' federal activation, and coordination with the Office of Emergency Management for Search and Rescue (SAR). MSCA updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions.

MSCA partners with many agencies and participates in various emergency councils including: the Governor's Security Council, State Interoperability Executive Council, Oregon Office of Emergency Management; Oregon Emergency Response System Council; Federal Emergency Management region 10; Oregon State Drought Council; and the Oregon Department of Forestry Incident Command System. MSCA and the Office of Emergency Management also participate in county and state emergency preparedness exercises to include: earthquake; flood; chemical and biological attacks; power outages; and drought support.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our inherent capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of their Governor and Adjutant General—will be the first military responders on the scene. Northern Command and the Department of Homeland Security have established the lines of coordination with the National Guard Bureau, fulfilling our role as the statutory "channel of communications on all matters pertaining to the National Guard." This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

ORS 399.035 stipulates: "In addition to the federally recognized Oregon National Guard subject to call or order to federal service under laws of the United States, there shall be organized within the state a National Guard Reserve force. Such force shall be known as the Oregon State Defense Force, and shall be composed principally of officers, warrant officers and enlisted persons not eligible for general service under federal selective service laws." The Oregon State Defense Force is Oregon's volunteer militia of approximately 150 members. These volunteers assist the Oregon National Guard and Oregon communities during emergencies. This volunteer force is a cost effective and efficient organization that supplements the Oregon National Guard's mission and directly relates to the overall protection of the state and its citizens. Minimal services and supplies funding is required for the Oregon Military Department to provide for administration and training of the Oregon State Defense Force. With today's increased operational requirements for Homeland Security, it is imperative the Oregon State Defense Force be trained and ready to support state missions.

The Oregon Military Department has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency's capital assets are put to use on a daily basis and many are placed into 24 hour operation during state emergencies. The Oregon Military Department currently administers 38 armories and readiness centers, 2 Air National Guard bases, and 15 training/logistic sites. The location of these facilities throughout the state allow for the stationing of units and equipment able to respond to regional emergencies. The Installations Division recently completed an extensive analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army through the National Guard Bureau. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. Based on FY 2011 Installation Status Report data, 81 percent of statewide armories are in adequate or better condition. 19 percent of statewide armories rated unsatisfactory are generally of inadequate size, do not meet a variety of building or structural codes and have outdated building support systems.

Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased Oregon National Guard participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both Homeland Security and distributed wartime capability. Infrastructure includes our tremendous information technology distributed capabilities and the security of data. Information Technology is both a current and future response enabler—both at home and abroad.

The ability to respond to state emergencies requires the Oregon Military Department to continually improve and maintain its statewide network of facilities and military units. The Oregon Military Department must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. New Department of Defense missions—including the Global War on Terrorism and Homeland Security—require end strength (human) resources above the pre- "9/11" assessments. Maintaining our facilities throughout the state ensure their ready access to communities, and serve as the physical center to where soldiers and airmen assemble as collective military units. The Oregon Military Department has identified two intermediate outcome measures to monitor our progress toward achieving our primary goal and to carry out our state mission.

Each year force strength targets and recruiting goals are set, and performance is measured through recruiting soldiers into our ranks based on the agency strength plan. An index percentage is used as the measure of our recruiting efforts by capturing the actual numbers of soldiers versus our recruiting target. Each year the target is adjusted higher and performance is measured by the index percentage.

The armories located throughout the state are inspected annually to assess their condition and readiness. The Installations Status Report is the management system used to track the conditions and costs associated with maintaining and improving Oregon's armories. Sustainment of Oregon's armories is not appropriately funded, which means facilities continue to deteriorate and the repair backlog continues to increase. The

Oregon Military Department rates the condition of Oregon's armories by the National Guard Bureau and United States Army standards. The percentage of armories rated as adequate or better to enhance community support and readiness for emergency response is used as the measure of our maintenance and sustaining efforts. We rate Oregon armory condition as Below Standard (overall poor condition), Adequate (overall fair condition), and Meets Standard (overall good condition). Our target is to increase the percentage measurement each year based on appropriate funding.

The Oregon National Guard is ready to accomplish its mission. One of the most important lessons that Oregonians can take from the past decade is a fuller appreciation of the adaptability and ability to react quickly provided by the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under Title 32 as the Oregon National Guard under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to insure sustained, ready forces.

The continued use of Oregon National Guard forces over the last decade has changed the context of the term "reserve" duty. The manner in which personnel are accessed to duty, length of tours, and personnel programs all need to be examined in light of the new reality of military service. This review must include simplified and standardized benefits to all our National Guard and Reserve members, regardless of the status in which they serve. Most of the issues that surfaced following mobilization of National Guard personnel for Operations Noble Eagle and Enduring Freedom revolved around the disparity of benefits associated with different status of service. Those mobilized under USC Title 10 could claim protection under the Soldiers & Sailors Civil Relief Act, while those serving under USC Title 32 could not. Many factors influence the abilities of our forces to meet today's increasing demands.

- **Agency Process Improvement Efforts:**

The Oregon Military Department is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness the Military Department must strive to continuously improve its operations. In order to gauge improvements at the state level, the Military Department utilizes a series of nine performance measures. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis the Military Department gathers data on recruitment levels, armory condition, revenue generation, and equipment availability, high school diplomas earned within the Oregon Youth Challenge Program, reintegration services, local emergency operations plans, hazard mitigation plans, and overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the aforementioned nine state approved performance measures the Oregon National Guard utilizes a series of federal performance standards to gauge progress.

During the 2011-13 biennium the Military Department saw success with several of our performance measures while facing challenges with others. Measures showing success during this period included armory condition, equipment availability, reintegration, emergency operations plans, hazard mitigation plans, and customer satisfaction. All of these measures were within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels of success the Military Department has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, and providing support and insight to local governments. Measures which provided challenges included recruitment and revenue generation. Agency leadership is aware of the challenges associated with these two measures, and they are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2013-15 biennium and beyond the leadership of the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the Oregon Military Department. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2013-2015 Short-Term Plan:**

Agency Programs: The Oregon Military Department, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs and emergency management of the state. The agency prepares and promulgates necessary regulations for the organization, government, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States, and in conformity with ORS Chapter 401 for emergency preparedness, planning, mitigation, response and recovery. Oregon Military Department primary budget program units include:

(001) Administration Program – The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon National Guard, the Oregon State Defense Force, and the Office of Emergency Management. There are five major programs within the Administration Program:

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants Generals for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon National Guard and Oregon Emergency Management.

The Financial Administration Division provides fiscal management of the agency and oversight of the agency's state and federal budgets. The division also manages agency risk, agency information systems, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, the National Guard incentive programs, and accounts for agency property.

The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department.

The Reintegration Program as part of the organization's service support for soldiers, airmen and their families provides a centralized referral service to soldiers and airmen returning from active duty service. The program provides referrals to various organizations on issues such as military pay, medical problems, job searches, and emotional and spiritual counseling.

The Public Affairs Office is responsible for providing information to the public concerning activities of the State's Emergency Management and the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the Oregon National Guard.

Governor's Balanced Budget -

General Fund	$4,377,683
Other Funds	$1,869,500
TOTAL	$6,247,183

Governor's Balanced Positions – 22 positions – 20.50 FTE.

Revenue Source – General Fund – The Command Group, Reintegration and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office is partially General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all Oregon National Guard members.

(002) Operations Program - There are 15 major programs within the Operations Program.

The Army National Guard Facilities Operations and Maintenance program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon's communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally funded. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Administration Program provides command and administrative support for all Oregon Air National Guard programs.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

The Equipment Refurbishment Program repairs unserviceable US Army electronics, power generation, and support equipment to fill critical equipment shortages throughout the National Guard.

The Telecommunications Program procures and maintains telecommunications systems for the Oregon Army National Guard.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

Governor's Balanced Budget -	General Fund	$6,685,513
	Other Funds	$4,764,015
	Federal Funds	$111,453,432
	TOTAL	$122,902,960

Governor's Balanced Positions – 397 positions – 354.51 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Operations and Maintenance Program, ARNG Construction Operations Program, and Air National Guard (ANG) Administration Program. General Fund is also used for the state matching fund requirement for portions of the ARNG Environmental Program, ANG Civil Engineering Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(003) Office of Emergency Management – The Office of Emergency Management (OEM) includes the OEM Administration Program, 9-1-1 Emergency Telephone Program, Terrorism Program, Disasters Program, and the Seismic Rehabilitation Program.

The purpose of the Office of Emergency Management is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon.

The program is responsible for coordinating and facilitating emergency planning, preparedness, response and recovery activities with the state and local emergency services agencies and organizations, and shall;

Make rules that are necessary and proper for the administration of ORS 401;

- Coordinate the activities of all public and private organizations specifically related to providing emergency services within this state;
- Maintain a cooperative liaison with emergency management agencies and organization of local governments, other states, and the Federal Government;
- Have such additional authority, duties and responsibilities authorized by ORS 401.015 to 401.105, 401.260 to 401.325 and 401.355 to 401.580 or as may be directed by the Governor;
- Administer grants relating to emergency program management and emergency services for the state;
- Provide for and staff a State Emergency Operations (Emergency Coordination) Center to aid the Governor and the office in the performance of duties;
- Serve as the Governor's authorized representative for coordination of certain response activities and managing the recovery process;
- Establish training and professional standards for local emergency program management personnel;
- Establish task forces and advisory groups to assist the office in achieving mandated responsibilities; and
- Enforce compliance requirements of federal and state agencies for receiving funds and conducting designated emergency functions.

BUDGET NARRATIVE

The OEM Administration Program provides overall administration and direction over the emergency management functions of the division as prescribed by ORS 401.

The 9-1-1 Emergency Telephone Program administers ORS 403.100 – 403.380 governing emergency telecommunications systems for the state. The program receives 9-1-1 excise tax of $.75 per month per landline and wireless device capable of accessing 9-1-1 services. This tax is distributed quarterly to the 50 Public Service Answering Points across Oregon who provide 9-1-1 services.

The Terrorism Program administers and distributes federal grant funds from the US Department of Homeland Security. These grants are used by state and local governments to increase security and anti-terrorism measures.

The Disasters Program distributes federal funds from the Federal Emergency Management Agency (FEMA) to state and local jurisdictions following federally-declared disasters. It also distributes pre-disaster and flood mitigation grants for projects that prevent future loss during natural disasters.

The Seismic Rehabilitation Program administers the seismic rehabilitation grant program to be funded with General Obligation bonds issued by the state of Oregon. The grant program will fund seismic upgrades of critical public buildings including hospitals, fire stations, police stations, and schools.

Governor's Balanced Budget -

General Fund	$2,111,025
Other Funds	$84,801,046
Federal Funds	$156,497,997
TOTAL	$243,410,068

Governor's Balanced Positions – 40 positions – 40.00 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Office of Emergency Management Administration, as a 50% match under the Emergency Management Performance Grant. It also supports administration of the Seismic Rehabilitation Program.

Other Funds - Other Fund revenue is received primarily from 9-1-1 tax.

Federal Funds - Office of Emergency Management Administration and Terrorism Programs receive Federal Fund revenue through the US Department of Homeland Security's Homeland Security Grant Program.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(004) Community Support Program - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22 week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2012, 3,619 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Because such emergencies and associated State Active Duty requirements cannot be foreseen, there is no budget for this program. Other Fund limitation is requested at Legislative Emergency Boards after State Active Duty missions are completed.

Governor's Balanced Budget-	General Fund	$199,909
	Other Funds	$1,856,495
	Federal Funds	$7,939,197
	TOTAL	$9,995,601

Governor's Balanced Positions – 46 positions – 46 FTE.

Revenue Source – General Fund – General Fund provides a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District. The funds support a portion of the program's 25% state matching fund requirement.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; at-risk youth.

(087) Debt Service – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Governor's Balanced Budget -

General Fund	$7,835,107
Other Funds	$107,355
Federal Funds	$0
TOTAL	$7,942,462

Governor's Balanced Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is used for a small portion of Debt Service payments.

Other Funds - Revenue is received from Article XI-Q bonds for financing costs related to issuance. Armory rental revenue has been used to pay debt service on the 2004-A COP for the Baker City Readiness Center.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed with COP funding.

(088) Capital Improvement –

Governor's Balanced Budget -

General Fund	$ 0
Other Funds	$ 0
Federal Funds	$4,631,304
TOTAL	$4,631,304

Governor's Balanced Positions - 0 positions - 0 FTE.

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through National Guard Bureau Federal/State Cooperative Agreements.

(089) Major Construction – The Major Construction Program accomplishes projects over $1,000,000 involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Governor's Balanced Budget -

General Fund	$ 0
Other Funds	$7,905,521
Federal Funds	$ 262,205
TOTAL	$8,167,726

Governor's Balanced Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is occasionally used to support portions of the Capital Construction Program.

Other Funds - All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities.

Federal Funds - Revenue is received through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

Environmental Factors:

Factors that Aid Achievement of Desired Results:

1. The projected rapid growth of the 18-24 age group seeking higher education through Federally supported tuition assistance incentives, work training programs, and entry-level jobs will provide a larger population of citizens that would benefit from membership in the Oregon National Guard.

2. The Oregon National Guard will invest in Oregon's future by providing opportunities to the increasing 18-24 age group. Oregon National Guard members receive educational benefits, high technology skill training, leadership development, management training, entry-level part-time jobs, and experience sought by Oregon employers.

3. The Oregon National Guard will invest in Oregon's future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.

4. The Oregon National Guard will add value to Oregon by providing equipment and a highly skilled emergency force available for response to civil unrest and natural disasters (flood, windstorm, forest fire, and earthquake).

5. Enter into partnerships with governmental agencies for:
   a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
   b. Joint use of facilities.
   c. Marketing and management of rental programs.

6. Increase revenue through improved marketing and management of rental programs.

Factors that Hinder Achievement of Desired Results:

1. Insufficient State General to fully leverage available Army and Air National Guard federal funding.

2. Insufficient state positions and funding to manage programs at an acceptable level.

3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.

4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

Agency Initiatives:

The Oregon Military Department's initiatives for the 2013-2015 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen equipped and trained to respond to any contingency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the Oregon National Guard continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

1. Administration Program Initiatives:

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment and relies heavily on recruiting and retaining members.

The Oregon Military Department continues to operate and support the Oregon State Defense Force without any Legislative approved funding for the administration and training to assure readiness in providing volunteer assistance to the National Guard and communities at times of state emergencies. Asset accountability and control is vital for the agency to be able to respond to state emergencies and the Oregon Military Department for the last two decades has sought Legislative support for a position as an asset accountant over the last two decades. The initiative is to have 100% of the agency's capital assets properly accounted for and controlled in ready response to state emergencies. Another recent and significant reduction was ordered by the Legislature which impacted the agency's information systems network by cutting I.T. staffing to one individual, creating a serious situation.

2. Operations Program Initiatives:

The Oregon Military Department operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The Oregon Military Department also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and

installation security. Through state and federal cooperative agreements, the Oregon Military Department assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and supply in Oregon communities. Additional administration of cooperative agreements provide for the repair of unserviceable US Army electronics, power generation, and support equipment for distribution throughout the Department of Defense military components. The operation and maintenance of Oregon Army National Guard telecommunications systems, and providing storefront recruiting office spaces in cities throughout Oregon are also administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards, and are reported each year. The Oregon Military Department will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this budget should have positive impacts on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #10 (Customer Service - % of customers satisfied with service provided by the agency).

3. Office of Emergency Management Initiatives:

The missions of the Oregon Military Department and the Office of Emergency Management are very complementary as are our training needs, our planning efforts, our exercising responsibly and our roles during small or large scale disasters. Placing these charges under the same agency models the structures in Washington, Idaho, Alaska and Montana. These states are our regional partners and by having a similar structure, our ability to work together during times of regional crisis will only be enhanced. Expected results are a more unified structure for response and planning which will eliminate the potential for confusion and delay in emergency response at the state level and will facilitate inclusion of military department response capabilities in all disaster and large scale emergency response plans. Funding in this budget should have positive impacts on Key Performance Measures #7 (Domestic Preparedness - % of Counties with NIMS Compliant Emergency Operations Plan), and #8 (Hazard Mitigation Plans - % Population covered by a FEMA approved Hazard Mitigation Plan).

4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.
b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam and receive job skill training through the Oregon National Guard Youth Challenge Program.

The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The Oregon National Guard's Joint Emergency Operations Center (JOC) will be activated and placed in full operation within 2 hours of emergency notification from the Governor. The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The Oregon Military Department will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

Funding requested in this budget should have positive impacts on Key Performance Measure #5 (Youth Challenge - % of 17-18 year old students completing GED or high school diploma at graduation).

d. Criteria for 2013-2015 Budget Development:

Agency Goals: Assure a Ready Trained Force for Rapid Response to Statewide Emergencies, and Enhance Community Support and Readiness for Emergency Response.

1. Support the Oregon National Guard mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.

2. Ensure the Oregon National Guard is prepared to respond to natural disasters or civil unrest and Homeland Security, and to assist communities in recovering fully from the effects. The Oregon Military Department will manage, monitor, and continually improve its emergency coordination efforts by conducting and evaluating semi-annual Emergency Operations Center exercises. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Military Support to Civil Authorities section will participate in multi-agency emergency exercises and councils, and modify and update the agency's emergency procedures and plans each year. The Oregon Military Department will continue to administer and train its volunteer force, the Oregon State Defense Force, to be ready to assist the National Guard and Oregon communities at times of state emergencies.

2.a. Account for and control agency capital assets to assure their availability when needed in response to state emergencies.

2.b. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The Oregon Military Department administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The Oregon Military Department will continue to pursue sufficient funding and personnel to support facilities operations, maintenance and construction. Federal participation is utilized to the maximum extent. Standardized annual facilities and installations status inspections will be conducted and reported to the National Guard Bureau. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

e. **Major Information Technology Projects/Initiatives:** The Oregon Military Department is submitting a business case focusing on the need for the transition to Next Generation 9-1-1 Technology. This business case also includes discussions surrounding the topics of organic and mandated consolidation of Public Safety Answering Points throughout Oregon. The current 9-1-1 system operates on outdated analog technology which is increasingly expensive to maintain and cannot accommodate the need to receive and process a steadily increasing call-load from modern personal communications devices used by our citizens which are based upon digital technologies. The current analog network will not accommodate digital communications thus the need to migrate the current 9-1-1 system.

The constant evolution of communications technology impacts the functionality of the 9-1-1 system and the public's expectation of the system. Next Generation features available today such as the increased ability to handle and recover from a disaster, obtain accurate caller location information, and enable applications such as text, video, and telematics can greatly improve emergency response by local and state resources.

Currently the state expends millions of dollars from the Emergency Communications Tax on an annual basis for analog 9-1-1 services. These costs are reflective of both tariffed and contracted expenses. 9-1-1 funds are also used to support local PSAP activities including call-taking and 9-1-1 mapping data.

Remaining on the current network will cost the State financially and hinder its ability to deliver emerging personal communication technologies. It is clear that change is required to the networks delivering 9-1-1 messages for the benefit of the citizens and visitors of Oregon. This business case will include a discussion of the potential for consolidation of the 48 Public Safety Answering Points across the state.

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	493	448.30	437,894,733	24,068,435	-	125,448,360	288,377,938	-	-
2011-13 Emergency Boards	-	-	9,010,563	4,344,057	-	4,666,506	-	-	-
2011-13 Leg Approved Budget	**493**	**448.30**	**446,905,296**	**28,412,492**	**-**	**130,114,866**	288,377,938	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(16)	(14.42)	5,152,777	899,098	-	593,590	3,660,089	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			943,922	1,497,097	-	(553,175)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(17,671,273)	-	-	(4,691,273)	(12,980,000)	-	-
Subtotal 2013-15 Base Budget	**477**	**433.88**	**435,330,722**	**30,808,687**	**-**	**125,464,008**	279,058,027	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(188,319)	19,140	-	(15,610)	(191,849)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	34,934	(133,669)	-	67,096	101,507	-	-
Subtotal	**-**	**-**	**(153,385)**	**(114,529)**	**-**	**51,486**	(90,342)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	(25)	(24.94)	(116,218,511)	(5,528,894)	-	(96,174,460)	(14,515,157)	-	-
Subtotal	**(25)**	**(24.94)**	**(116,218,511)**	**(5,528,894)**	**-**	**(96,174,460)**	(14,515,157)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,603,361	118,031	-	535,363	4,949,967	-	-
State Gov"t & Services Charges Increase/(Decrease)			827,984	(57,426)	-	41,283	844,127	-	-

Military Dept, Oregon
Military Dept, Oregon
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**6,431,345**	**60,605**	**-**	**576,646**	5,794,094	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	2,876	-	(56,618)	53,742	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**452**	**408.94**	**325,390,171**	**25,228,745**	**-**	**29,861,062**	270,300,364	**-**	**-**

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Military Dept, Oregon
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	**452**	**408.94**	**325,390,171**	**25,228,745**	**-**	**29,861,062**	270,300,364	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	**452**	**408.94**	**325,390,171**	**25,228,745**	**-**	**29,861,062**	270,300,364	**-**	**-**
080 - E-Boards									
081 - May 2012 E-Board	(3)	(3.00)	(450,828)	(114,208)	-	(3,872)	(332,748)	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**(3)**	**(3.00)**	**(450,828)**	**(114,208)**	**-**	**(3,872)**	(332,748)	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	1	(0.50)	14,343,059	(156,000)	-	14,499,059	-	-	-
091 - Statewide Administrative Savings	-	-	(607,431)	(60,744)	-	(546,687)	-	-	-
092 - PERS Taxation Policy	-	-	(188,687)	(18,440)	-	(22,798)	(147,449)	-	-
093 - Other PERS Adjustments	-	-	(1,507,694)	(147,338)	-	(182,171)	(1,178,185)	-	-
201 - Operations Program New Positions	12	11.63	1,565,808	-	-	238,924	1,326,884	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	23	23.00	8,995,890	-	-	-	8,995,890	-	-
204 - Kingsley Field Firefighters	7	7.00	1,297,174	-	-	-	1,297,174	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	191,924	-	-	191,924	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	9	9.44	62,528,008	-	-	62,528,008	-	-	-
303 - 9-1-1 Next Generation Coordinator	1	1.00	277,868	-	-	277,868	-	-	-

Military Dept, Oregon
Military Dept, Oregon
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	6	5.50	1,053,855	-	-	1,053,855	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	7,293,839	-	-	7,293,839	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	310,000	-	-	50,000	260,000	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	(3)	(2.00)	(25,756,741)	(3,916,141)	-	(21,840,600)	-	-	-
496 - New Debt Service	-	-	393,363	393,363	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	8,167,726	-	-	7,905,521	262,205	-	-
Subtotal Policy Packages	**56**	**55.07**	**78,357,961**	**(3,905,300)**	**-**	**71,446,742**	10,816,519	**-**	**-**
Total 2013-15 Governor's Budget	**505**	**461.01**	**403,297,304**	**21,209,237**	**-**	**101,303,932**	280,784,135	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	2.40%	2.80%	-9.80%	-25.40%	-	-22.10%	-2.60%	-	-
Percentage Change From 2013-15 Current Service Level	11.70%	12.70%	23.90%	-15.90%	-	239.30%	3.90%	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Administration
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	23	21.68	5,833,204	3,814,012	-	2,019,192	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	**23**	**21.68**	**5,833,204**	**3,814,012**	**-**	**2,019,192**	**-**	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	401,861	365,166	-	36,695	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**23**	**21.68**	**6,235,065**	**4,179,178**	**-**	**2,055,887**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	7,766	-	-	7,766	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(15,110)	(16,819)	-	1,709	-	-	-
Subtotal	**-**	**-**	**(7,344)**	**(16,819)**	**-**	**9,475**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	0.32	(18,421)	(18,421)	-	-	-	-	-
Subtotal	**-**	**0.32**	**(18,421)**	**(18,421)**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	13,038	6,799	-	6,239	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			466,398	468,183	-	(1,785)	-	-	-

Military Dept, Oregon
Administration
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	479,436	474,982	-	4,454	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	23	22.00	6,688,736	4,618,920	-	2,069,816	-	-	-

Military Dept, Oregon
Administration
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	**23**	**22.00**	**6,688,736**	**4,618,920**	**-**	**2,069,816**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	**23**	**22.00**	**6,688,736**	**4,618,920**	**-**	**2,069,816**	**-**	**-**	**-**
080 - E-Boards									
081 - May 2012 E-Board	-	-	(2,627)	1,245	-	(3,872)	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**(2,627)**	**1,245**	**-**	**(3,872)**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	(1)	(1.50)	(197,541)	(150,228)	-	(47,313)	-	-	-
091 - Statewide Administrative Savings	-	-	(133,622)	(20,225)	-	(113,397)	-	-	-
092 - PERS Taxation Policy	-	-	(11,987)	(8,012)	-	(3,975)	-	-	-
093 - Other PERS Adjustments	-	-	(95,776)	(64,017)	-	(31,759)	-	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Military Dept, Oregon
Administration
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**(1)**	**(1.50)**	**(438,926)**	**(242,482)**	**-**	**(196,444)**	**-**	**-**	**-**
Total 2013-15 Governor's Budget	**22**	**20.50**	**6,247,183**	**4,377,683**	**-**	**1,869,500**	**-**	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-4.30%	-5.40%	7.10%	14.80%	-	-7.40%	-	-	-
Percentage Change From 2013-15 Current Service Level	-4.30%	-6.80%	-6.60%	-5.20%	-	-9.70%	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Operations
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	374	330.30	109,159,954	8,248,766	-	4,523,983	96,387,205	-	-
2011-13 Emergency Boards	-	-	36,891	36,891	-	-	-	-	-
2011-13 Leg Approved Budget	**374**	**330.30**	**109,196,845**	**8,285,657**	**-**	**4,523,983**	96,387,205	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(14)	(12.42)	3,617,604	264,645	-	121,245	3,231,714	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**360**	**317.88**	**112,814,449**	**8,550,302**	**-**	**4,645,228**	99,618,919	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(195,082)	19,139	-	(10,869)	(203,352)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(18,891)	(112,237)	-	24,901	68,445	-	-
Subtotal	**-**	**-**	**(213,973)**	**(93,098)**	**-**	**14,032**	(134,907)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	(3)	(3.00)	(1,271,022)	(1,214,499)	-	-	(56,523)	-	-
Subtotal	**(3)**	**(3.00)**	**(1,271,022)**	**(1,214,499)**	**-**	**-**	(56,523)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,277,674	60,223	-	35,610	1,181,841	-	-
State Gov"t & Services Charges Increase/(Decrease)			160,842	(524,342)	-	(14,630)	699,814	-	-

Military Dept, Oregon
Operations
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**1,438,516**	**(464,119)**	**-**	**20,980**	1,881,655	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**357**	**314.88**	**112,767,970**	**6,778,586**	**-**	**4,680,240**	101,309,144	**-**	**-**

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Operations
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	**357**	**314.88**	**112,767,970**	**6,778,586**	**-**	**4,680,240**	101,309,144	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	**357**	**314.88**	**112,767,970**	**6,778,586**	**-**	**4,680,240**	101,309,144	**-**	**-**
080 - E-Boards									
081 - May 2012 E-Board	(2)	(2.00)	(332,748)	-	-	-	(332,748)	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**(2)**	**(2.00)**	**(332,748)**	**-**	**-**	**-**	(332,748)	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(304,947)	(28,884)	-	(276,063)	-	-	-
092 - PERS Taxation Policy	-	-	(142,163)	(7,140)	-	(7,898)	(127,125)	-	-
093 - Other PERS Adjustments	-	-	(1,135,948)	(57,049)	-	(63,112)	(1,015,787)	-	-
201 - Operations Program New Positions	12	11.63	1,565,808	-	-	238,924	1,326,884	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	23	23.00	8,995,890	-	-	-	8,995,890	-	-
204 - Kingsley Field Firefighters	7	7.00	1,297,174	-	-	-	1,297,174	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	191,924	-	-	191,924	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Military Dept, Oregon
Operations
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**42**	**41.63**	**10,467,738**	**(93,073)**	**-**	**83,775**	10,477,036	**-**	**-**
Total 2013-15 Governor's Budget	**397**	**354.51**	**122,902,960**	**6,685,513**	**-**	**4,764,015**	111,453,432	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	6.10%	7.30%	12.60%	-19.30%	-	5.30%	15.60%	-	-
Percentage Change From 2013-15 Current Service Level	11.20%	12.60%	9.00%	-1.40%	-	1.80%	10.00%	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Oregon Emergency Management
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	50	50.32	281,462,077	2,077,804	-	112,206,831	167,177,442	-	-
2011-13 Emergency Boards	-	-	8,379,103	4,379,103	-	4,000,000	-	-	-
2011-13 Leg Approved Budget	**50**	**50.32**	**289,841,180**	**6,456,907**	**-**	**116,206,831**	167,177,442	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(2.00)	646,663	269,192	-	260,408	117,063	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**48**	**48.32**	**290,487,843**	**6,726,099**	**-**	**116,467,239**	167,294,505	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	42,417	-	-	(2,290)	44,707	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	46,971	(4,618)	-	35,019	16,570	-	-
Subtotal	**-**	**-**	**89,388**	**(4,618)**	**-**	**32,729**	61,277	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	(22)	(22.26)	(114,652,992)	(4,295,974)	-	(95,898,384)	(14,458,634)	-	-
Subtotal	**(22)**	**(22.26)**	**(114,652,992)**	**(4,295,974)**	**-**	**(95,898,384)**	(14,458,634)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,136,010	45,386	-	490,349	3,600,275	-	-
State Gov"t & Services Charges Increase/(Decrease)			40,048	(1,313)	-	16,373	24,988	-	-

Military Dept, Oregon
Oregon Emergency Management
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**4,176,058**	**44,073**	**-**	**506,722**	3,625,263	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	2,876	-	(56,618)	53,742	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**26**	**26.06**	**180,100,297**	**2,472,456**	**-**	**21,051,688**	156,576,153	**-**	**-**

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Oregon Emergency Management
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	**26**	**26.06**	**180,100,297**	**2,472,456**	**-**	**21,051,688**	156,576,153	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	**26**	**26.06**	**180,100,297**	**2,472,456**	**-**	**21,051,688**	156,576,153	**-**	**-**
080 - E-Boards									
081 - May 2012 E-Board	(1)	(1.00)	(115,453)	(115,453)	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**(1)**	**(1.00)**	**(115,453)**	**(115,453)**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	2	1.00	14,540,600	-	-	14,540,600	-	-	-
091 - Statewide Administrative Savings	-	-	(51,577)	(10,741)	-	(40,836)	-	-	-
092 - PERS Taxation Policy	-	-	(19,030)	(3,288)	-	(7,049)	(8,693)	-	-
093 - Other PERS Adjustments	-	-	(152,062)	(26,272)	-	(56,327)	(69,463)	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	9	9.44	62,528,008	-	-	62,528,008	-	-	-
303 - 9-1-1 Next Generation Coordinator	1	1.00	277,868	-	-	277,868	-	-	-

Military Dept, Oregon
Oregon Emergency Management
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	6	5.50	1,053,855	-	-	1,053,855	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	7,293,839	-	-	7,293,839	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	(3)	(2.00)	(22,046,277)	(205,677)	-	(21,840,600)	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**15**	**14.94**	**63,425,224**	**(245,978)**	**-**	**63,749,358**	(78,156)	**-**	**-**
Total 2013-15 Governor's Budget	**40**	**40.00**	**243,410,068**	**2,111,025**	**-**	**84,801,046**	156,497,997	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-20.00%	-20.50%	-16.00%	-67.30%	-	-27.00%	-6.40%	-	-
Percentage Change From 2013-15 Current Service Level	53.80%	53.50%	35.20%	-14.60%	-	302.80%	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Community Support
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	46	46.00	9,249,253	200,805	-	1,736,981	7,311,467	-	-
2011-13 Emergency Boards	-	-	118,339	-	-	118,339	-	-	-
2011-13 Leg Approved Budget	**46**	**46.00**	**9,367,592**	**200,805**	**-**	**1,855,320**	7,311,467	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	486,649	95	-	175,242	311,312	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**46**	**46.00**	**9,854,241**	**200,900**	**-**	**2,030,562**	7,622,779	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(43,420)	1	-	(10,217)	(33,204)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	21,964	5	-	5,467	16,492	-	-
Subtotal	**-**	**-**	**(21,456)**	**6**	**-**	**(4,750)**	(16,712)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(118,339)	-	-	(118,339)	-	-	-
Subtotal	**-**	**-**	**(118,339)**	**-**	**-**	**(118,339)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	68,115	5,623	-	3,165	59,327	-	-
State Gov"t & Services Charges Increase/(Decrease)			159,740	46	-	41,325	118,369	-	-

Military Dept, Oregon
Community Support
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	227,855	5,669	-	44,490	177,696	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	46	46.00	9,942,301	206,575	-	1,951,963	7,783,763	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Community Support
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	**46**	**46.00**	**9,942,301**	**206,575**	**-**	**1,951,963**	7,783,763	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	**46**	**46.00**	**9,942,301**	**206,575**	**-**	**1,951,963**	7,783,763	**-**	**-**
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	(5,772)	-	5,772	-	-	-
091 - Statewide Administrative Savings	-	-	(117,285)	(894)	-	(116,391)	-	-	-
092 - PERS Taxation Policy	-	-	(15,507)	-	-	(3,876)	(11,631)	-	-
093 - Other PERS Adjustments	-	-	(123,908)	-	-	(30,973)	(92,935)	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Military Dept, Oregon
Community Support
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	310,000	-	-	50,000	260,000	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**53,300**	**(6,666)**	**-**	**(95,468)**	155,434	**-**	**-**
Total 2013-15 Governor's Budget	**46**	**46.00**	**9,995,601**	**199,909**	**-**	**1,856,495**	7,939,197	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-	-	6.70%	-0.40%	-	0.10%	8.60%	-	-
Percentage Change From 2013-15 Current Service Level	-	-	0.50%	-3.20%	-	-4.90%	2.00%	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Debt Service and Related costs
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-087-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	-	-	9,997,148	9,727,048	-	270,100	-	-	-
2011-13 Emergency Boards	-	-	476,230	(71,937)	-	548,167	-	-	-
2011-13 Leg Approved Budget	**-**	**-**	**10,473,378**	**9,655,111**	**-**	**818,267**	**-**	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			943,922	1,497,097	-	(553,175)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**-**	**-**	**11,417,300**	**11,152,208**	**-**	**265,092**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(157,737)	-	-	(157,737)	-	-	-
Subtotal	**-**	**-**	**(157,737)**	**-**	**-**	**(157,737)**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**-**	**-**	**11,259,563**	**11,152,208**	**-**	**107,355**	**-**	**-**	**-**

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Debt Service and Related costs
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-087-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	-	-	11,259,563	11,152,208	-	107,355	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	11,259,563	11,152,208	-	107,355	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Military Dept, Oregon
Capital Debt Service and Related costs
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-087-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	(3,710,464)	(3,710,464)	-	-	-	-	-
496 - New Debt Service	-	-	393,363	393,363	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(3,317,101)**	**(3,317,101)**	**-**	**-**	**-**	**-**	**-**
Total 2013-15 Governor's Budget	**-**	**-**	**7,942,462**	**7,835,107**	**-**	**107,355**	**-**	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-	-	-24.20%	-18.90%	-	-86.90%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-29.50%	-29.70%	-	-	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Improvements
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	-	-	4,521,824	-	-	-	4,521,824	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	**-**	**-**	**4,521,824**	**-**	**-**	**-**	4,521,824	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	**-**	**-**	**4,521,824**	**-**	**-**	**-**	4,521,824	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	108,524	-	-	-	108,524	-	-
State Gov"t & Services Charges Increase/(Decrease)			956	-	-	-	956	-	-
Subtotal	**-**	**-**	**109,480**	**-**	**-**	**-**	109,480	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**-**	**-**	**4,631,304**	**-**	**-**	**-**	4,631,304	**-**	**-**

Military Dept, Oregon
Capital Improvements
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	-	-	**4,631,304**	-	-	-	4,631,304	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	**4,631,304**	-	-	-	4,631,304	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Improvements
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2013-15 Governor's Budget	**-**	**-**	**4,631,304**	**-**	**-**	**-**	4,631,304	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-	-	2.40%	-	-	-	2.40%	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Construction
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2011-13 Leg Adopted Budget	-	-	17,671,273	-	-	4,691,273	12,980,000	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	**-**	**-**	**17,671,273**	**-**	**-**	**4,691,273**	12,980,000	**-**	**-**
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(17,671,273)	-	-	(4,691,273)	(12,980,000)	-	-
Subtotal 2013-15 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**

Military Dept, Oregon
Capital Construction
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
201 - Operations Program New Positions	-	-	-	-	-	-	-	-	-
202 - Operations and Maintenance - New Facilities	-	-	-	-	-	-	-	-	-
203 - Umatilla Caretaker Contract	-	-	-	-	-	-	-	-	-
204 - Kingsley Field Firefighters	-	-	-	-	-	-	-	-	-
205 - Portland Airbase & Kingsley Field FOMA	-	-	-	-	-	-	-	-	-
206 - Q-Bond Issuance Costs	-	-	-	-	-	-	-	-	-
301 - OEM Mitigation & Recovery	-	-	-	-	-	-	-	-	-
302 - 9-1-1 Sunset Extension	-	-	-	-	-	-	-	-	-
303 - 9-1-1 Next Generation Coordinator	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

Military Dept, Oregon
Capital Construction
2013-15 Biennium

Governor's Budget
Cross Reference Number: 24800-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
304 - 9-1-1 Fund Shift	-	-	-	-	-	-	-	-	-
305 - OEM IT Consolidation	-	-	-	-	-	-	-	-	-
306 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
308 - OEM Seismic Rehabilitation	-	-	-	-	-	-	-	-	-
309 - Fuel Tax Increase	-	-	-	-	-	-	-	-	-
401 - YCP Limitation Increases	-	-	-	-	-	-	-	-	-
475 - Transfer of Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
496 - New Debt Service	-	-	-	-	-	-	-	-	-
497 - Seismic Rehabilitation Debt Service	-	-	-	-	-	-	-	-	-
499 - Major Construction	-	-	8,167,726	-	-	7,905,521	262,205	-	-
Subtotal Policy Packages	**-**	**-**	**8,167,726**	**-**	**-**	**7,905,521**	262,205	**-**	**-**
Total 2013-15 Governor's Budget	**-**	**-**	**8,167,726**	**-**	**-**	**7,905,521**	262,205	**-**	**-**
Percentage Change From 2011-13 Leg Approved Budget	-	-	-53.80%	-	-	68.50%	-98.00%	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 001 - Administration

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
		OMD	AG	Command Group	248-01 to 248-09	4	2,594,257		67,062				$ 2,661,319	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,214,945		1,014,908				$ 2,229,853	9	8.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
		OMD	AGP	State Personnel Office	248-09	4	409,156		771,030				$ 1,180,186	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 081 - reclassify 2 positions fm mgmt to repr. $330 GF, ($3,892) OF
16	1	OMD	REINT	Reintegration	248-06	12	87,522						$ 87,522	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			167,211				$ 167,211	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
30	3	OMD	AGPA	Public Affairs Office	248-09	12	313,040		49,557				$ 362,597	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 081 - reclassify 1 position fm mgmt to repr. $921 GF
33	4	OMD	ED	Education and Training	248-01	7			48				$ 48	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
													$ -								
							4,618,920	-	2,069,816	-	-	-	$ 6,688,736	23	22.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 002 - Operations

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
		OMD	ANG	Air National Guard Administration	248-09	4	34,115				154,723		$ 188,838	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03,	8	4,390,004		4,238,898		38,006,544		$ 46,635,446	157	115.48	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 081-abolish 2 pos, reclass 1. POL 201 adds 15 pos. POL 202 adds S&S funding. POL 203 adds 23 LD pos & FF lim for Umatilla Caretaker Contract.
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	321,168		441,342				$ 762,510	3	3.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 adds 2 pos ($280,541 FF). POL 206 adds lim for bond issuance costs ($156,924 OF)
9	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	911,273				4,672,041		$ 5,583,314	18	18.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $240,000 GF, $960,000 FF to maximize federal funding & properly maintain the airbase.
10	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	910,553				6,316,198		$ 7,226,751	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $95,000 GF, $538,334 FF to maximize federal funding & properly maintain the airbase.
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					1,864,828		$ 1,864,828	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,350,657		$ 1,350,657	9	9.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8					4,996,330		$ 4,996,330	19	19.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 adds a Deputy Fire Chief pos ($247,469 FF).
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8					5,889,676		$ 5,889,676	23	23.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 204 replaces 6 Firefighter pos that are LD and 1 Lieutenant pos that was swept in 2011-13 ($1,302,814)
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					264,931		$ 264,931	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8	64,617				4,074,036		$ 4,138,653	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	41,183				168,441		$ 209,624	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	28,413				164,540		$ 192,953	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $1,700 GF, $9,633 FF to maximize federal funding & properly run the Environmental Pgm at KF
22	13	OMD	CD	Counter Drug Operations	248-09	10					380,020		$ 380,020	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
23	14	OMD	ESS	Electronic Security Systems	248-09	8					414,338		$ 414,338	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
24	15	OMD	TC	Telecommunications	248-09	4					60,152		$ 60,152	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
25	16	OMD	DL	Distance Learning	248-09	7					476,059		$ 476,059	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
26	17	OMD	RSMS	Equipment Refurbishment	248-04, 248-09	8					31,574,654		$ 31,574,654	66	66.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
27	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	77,260				271,965		$ 349,225	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $7,800 GF, $23,400 FF to maximize federal funding & properly maintain ANG facilities at Rilea.
29	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8					209,011		$ 209,011	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
							6,778,586	-	4,680,240	-	101,309,144	-	$ 112,767,970	357	314.88						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 003 - Office of Emergency Management

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
2	1	OMD	ADMIN	OEM Administration	248-07-248-09	4	1,953,944		67,020		9,298,171		$ 11,319,135	13	12.71	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	5 Policy Packages add 16 positions, fund shifts 7 pos, adds GF and FF: POLs 301, 304, 305, 308, 309.
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8			20,978,507				$ 20,978,507	0	0.00	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	4 Policy Packages add 12 positions, fund shift 7 pos, extend the sunset of the 9-1-1 tax, and consolidate IT functions: POLs 302, 303, 304, 305.
4	3	OMD	DOM PRE	OEM Domestic Preparedness	248-07-248-09	8					54,337,511		$ 54,337,511	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8					92,940,471		$ 92,940,471	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
28	5	OMD	SEISMIC	OEM Seismic Rehabilitation	248-09	10	518,512		6,161				$ 524,673	3	3.00	N	N	C	Article XI-M & XI-N	Responsible for disbursment of funds for the seismic rehabilitation of schools and emergency service facilities statewide	POL 308 adds $7.3 million OF limitation to complete projects begun in the 2011-13 biennium. No new bonds requested.
													$ -								
							2,472,456	-	21,051,688	-	156,576,153	-	$ 180,100,297	26	26.06						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 004 - Community Support

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request
Agcy	Prgm/ Div																				
1	1	OMD	EOC	Emergency Operations	248-09	8							$ -	0	0.00	N	N	FO			
31	2	OMD	YCP	Youth Challenge Program	248-05	7	206,575		1,951,963		6,595,343		$ 8,753,881	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 adds $50,000 OF and $260,000 FF to maximize federal funding and properly run the program.
32	3	OMD	STARBASE	STARBASE	248-09	7					1,188,420		$ 1,188,420	0	0.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment	
													$ -								
							206,575	-	1,951,963	-	7,783,763	-	$ 9,942,301	46	46.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 087 - Debt Service

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
		OMD	Debt	Debt Service		4	11,152,208		107,355				$ 11,259,563	0	0.00	N	N	D			POL 496 requests $951,624 new debt service for 3 projects (POL 499).
													$ -								
													$ -								
													$ -								
													$ -								
							11,152,208	-	107,355	-	-	-	$ 11,259,563	0	0.00						

7. Primary Purpose Program/Activity Exists

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2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 088 - Capital Improvement

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
8	1	OMD	CAP IMP	Capital Improvement	248-09	8					4,631,304		$ 4,631,304	0	0.00	N	N	D	ORS 396		
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	4,631,304	-	$ 4,631,304	0	0.00						

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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Program 089 - Capital Construction

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request
Agcy	Prgm/ Div																				
12	1	OMD	CAP CNST	Capital Construction	248-09	8			0		0		$ -	0	0.00	N	N	D	ORS 396		POL 499 requests $7.9 million OF limitation for 3 projects and purchase of Christmas Valley land.
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

7. Primary Purpose Program/Activity Exists

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2 Community Development
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5 Criminal Justice
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PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Agency-wide

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request
Agcy	Prgm/ Div																				
		OMD	Debt	Debt Service		4	11,152,208		107,355				$ 11,259,563	0	0.00	N	N	D			POL 496 requests $951,624 new debt service for 3 projects (POL 499)
		OMD	AG	Command Group	248-01 to 248-09	4	2,594,257		67,062				$ 2,661,319	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,214,945		1,014,908				$ 2,229,853	9	8.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
		OMD	AGP	State Personnel Office	248-09	4	409,156		771,030				$ 1,180,186	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 081 - reclassify 2 positions fm mgmt to repr: $330 GF, ($3,892) OF
		OMD	ANG	Air National Guard Administration	248-09	4	34,115				154,723		$ 188,838	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
1	1	OMD	EOC	Emergency Operations	248-09	8							$ -	0	0.00	N	N	FO			
2	1	OMD	ADMIN	OEM Administration	248-07-248-09	4	1,953,944		67,020		9,298,171		$ 11,319,135	13	12.71	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	5 Policy Packages add 16 positions, fund shifts 7 pos, adds GF and FF: POLs 301, 304, 305, 308, 309.
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8			20,978,507				$ 20,978,507	0	0.00	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	4 Policy Packages add 12 positions, fund shift 7 pos, extend the sunset of the 9-1-1 tax, and consolidate IT functions: POLs 302, 303, 304, 305.
4	3	OMD	DOM PRE	OEM Domestic Preparedness	248-07-248-09	8					54,337,511		$ 54,337,511	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8					92,940,471		$ 92,940,471	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	4,390,004		4,238,898		38,006,544		$ 46,635,446	157	115.48	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 081-abolish 2 pos, reclass 1, POL 201 adds 15 pos, POL 202 adds S&S funding, POL 203 adds 23 LD pos & FF lim for Umatilla Caretaker Contract.
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	321,168		441,342				$ 762,510	3	3.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 adds 2 pos ($280,541 FF), POL 206 adds lim for bond issuance costs ($156,924 OF)
8	1	OMD	CAP IMP	Capital Improvement	248-09	8					4,631,304		$ 4,631,304	0	0.00	N	N	D	ORS 396		
9	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	911,273				4,672,041		$ 5,583,314	18	18.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $240,000 GF, $960,000 FF to maximize federal funding & properly maintain the airbase.
10	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	910,553			0	6,316,198		$ 7,226,751	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $95,000 GF, $538,334 FF to maximize federal funding & properly maintain the airbase.
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					1,864,828		$ 1,864,828	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
12	1	OMD	CAP IMP	Capital Construction	248-09	8			0		0		$ -	0	0.00	N	N	D	ORS 396		POL 499 requests $7.9 million OF limitation for 3 projects and purchase of Christmas Valley land.
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,350,657		$ 1,350,657	9	9.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8					4,996,330		$ 4,996,330	19	19.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 adds a Deputy Fire Chief pos ($247,469 FF).
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8					5,889,676		$ 5,889,676	23	23.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 204 replaces 6 Firefighter pos that are LD and 1 Lieutenant pos that was swept in 2011-13 ($1,302,814)
16	1	OMD	REINT	Reintegration	248-06	12	87,522						$ 87,522	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			167,211				$ 167,211	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					264,931		$ 264,931	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8	64,617				4,074,036		$ 4,138,653	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	41,183				168,441		$ 209,624	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	28,413				164,540		$ 192,953	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $1,700 GF, $9,633 FF to maximize federal funding & properly run the Environmental Pgm at KF
22	13	OMD	CD	Counter Drug Operations	248-09	10					380,020		$ 380,020	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	

PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: Oregon Military Department

2013-15 Biennium — Agency Number: 24800

Agency-wide

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
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23	14	OMD	ESS	Electronic Security Systems	248-09	8					414,338		$ 414,338	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
24	15	OMD	TC	Telecommunications	248-09	4					60,152		$ 60,152	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
25	16	OMD	DL	Distance Learning	248-09	7					476,059		$ 476,059	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
26	17	OMD	RSMS	Equipment Refurbishment	248-04, 248-09	8					31,574,654		$ 31,574,654	66	66.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
27	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	77,260				271,965		$ 349,225	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 adds $7,800 GF, $23,400 FF to maximize federal funding & properly maintain ANG facilities at Rilea.
28	5	OMD	SEISMIC	OEM Seismic Rehabilitiation	248-09	10	518,512		6,161				$ 524,673	3	3.00	N	N	C	Article XI-M & XI-N	Responsible for disbursment of funds for the seismic rehabilitation of schools and emergency service facilities statewide	POL 308 adds $7.3 million OF limitation to complete projects begun in the 2011-13 biennium. No new bonds requested.
29	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8					209,011		$ 209,011	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
30	3	OMD	AGPA	Public Affairs Office	248-09	12	313,040		49,557				$ 362,597	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 081 - reclassify 1 position from management to represented; $921 OF
31	2	OMD	YCP	Youth Challenge Program	248-05	7	206,575		1,951,963		6,595,343		$ 8,753,881	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 adds $50,000 OF and $260,000 FF to maximize federal funding and properly run the program.
32	3	OMD	STARBASE	STARBASE	248-09	7					1,188,420		$ 1,188,420	0	0.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and	
33	4	OMD	ED	Education and Training	248-01	7			48				$ 48	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
							25,228,745	-	29,861,062	-	270,300,364	-	$ 325,390,171	452	408.94						

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The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement: "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2013-2015 BIENNIAL BUDGET
REDUCTION OPTIONS

The Oregon National Guard (ORNG) is the state's militia, authorized under Article X of the Oregon Constitution. Section 1 reads, "The Legislative Assembly shall provide by law for the organization, maintenance and discipline of a state militia for the defense and protection of the State."

The Oregon Military Department (OMD), established by ORS 396.305, is responsible for supervision of the military affairs of the state: namely, to administer, house, equip and train the Oregon National Guard to be ready to respond to any contingency, natural or man-made. The Oregon Military Department and the Oregon National Guard are both a state and federal agency. The state budget for the Military Department provides funding to administer and house the Oregon National Guard. The federal government picks up the majority of total costs to pay, train and equip the Guard.

Another critical component of the agency is the Office of Emergency Management (OEM), which was transferred to the Military Department from Oregon State Police in 2007. The purpose of OEM is to execute the Governor's responsibility to maintain an emergency services system as prescribed in ORS 401 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon. This system is intended to facilitate, organize, resource, and manage a methodology in support of Oregon citizens and visitors to the state for both pre-event and post-event activities.

From a statewide viewpoint, the General Fund for the Military Department is less than 1% of the state's entire General Fund revenues. The state budget for OMD is mainly federally funded, from cooperative agreements with the National Guard Bureau and federal grants from FEMA. In the 2013-15 biennium, 83% of the Current Service Level consists of federal funds. Other Funds make up 10% of the total, and General Fund comprises 7%. When the federal budget for the ORNG is added, the federal portion becomes even more prominent: 86% Federal, 11% Other Funds, and 3% General Fund. The General Fund is a small piece of the total but it is extremely instrumental in accomplishing the mission of the agency. It is used as required state match on a number of federal cooperative agreements and grants. It provides funding for overall leadership and administration of the ORNG. General Fund also provides funding for debt service on our Article XI-Q bonds and Certificates of Participation used for new construction. Of the 3% General Fund, 43% or $12.5 million, is Debt Service on outstanding bonds for construction and the Seismic Rehabilitation Program. Almost half of the agency's General Fund is dedicated for debt service.

The Military Department has experienced numerous reductions over the past 20 years. In the 1980's the General Fund provided 10-12% of the agency's operations and maintenance costs. Today that percentage is down to 3%. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2013-15 Agency Request Budget, only 15 positions from of a total of 525 are paid with 100% General Fund, a decrease of 86%. The Installations Division incurred a 16% reduction in the 2009-11 budget and lost six maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another $2.6 million General Fund reduction and lost an additional 15 positions. Maintenance and repairs on the 40 armories and

two airbases have been limited to emergency situations only. Any further reductions in General Fund would jeopardize the agency's ability to meet its constitutional mission, and threaten the existence of the National Guard in Oregon.

While the Oregon Military Department strongly opposes further General Fund reductions, the agency submits the following reduction options for the 2013-15 biennium to comply with the state's budget instructions:

10% reductions

Debt Service Savings
The agency will realize $386,625 in General Fund debt service in the Current Service Level on General Obligation bonds for Seismic Rehabilitation. The debt service in the base budget was based on an estimate from 2011. The actual interest rate on the July 2012 sale is lower than the original estimate. **The Governor's Balanced Budget adjusted base budget debt service downward by $386,625.**

Position Fund shift in the Environmental Program
One position in the ARNG Environmental Program would be fund shifted from 75% FF, 25% GF to 100% FF. There are sufficient federal funds available to make this shift. Fiscal impact: ($59,596) General Fund, $59,596 Federal Funds.

Air National Guard Administration Program
Services and Supplies funding would be reduced by $4,548 General Fund. This will have a minimal impact on the program.

Reintegration Program
Services and Supplies funding for travel of Reintegration staff would be reduced by $15,879. This would decrease the amount of in-state travel currently occurring. In-state travel is critical for this program, as staff travel to meet with Guard members seeking assistance. The potential of federal money to offset this loss is uncertain.

Position Fund Shift in the Construction Operations Program
One Accounting Technician position in the Construction Operations Program would be fund shifted from 100% General Fund to 50% Federal Funds. This would have a minimal impact on the program, although increased Federal Funds from National Guard Bureau to cover the cost may not always be available.

Abolish one Public Affairs position in the Administration Program

One part-time state position in the Public Affairs Office would be abolished. The loss of this position results in limited state resources available for the agency's public outreach, public information and community affairs. Additional burdens would be placed on the existing federal resources in Public Affairs. Services and Supplies of $9,565 GF would also be reduced. Fiscal impact: ($57,062) General Fund, ($47,497 Other Funds). **The Governor's Balanced Budget includes this reduction in Policy Package 090.**

Youth Challenge Program

Services and Supplies funding for medical and teacher contracts would be reduced by $37,514. This would reduce the service levels provided to the cadets, which would have a negative impact on the results of the program. Reducing the medical contract could put cadets at greater risk if on-site medical staff is not readily available when medical situations occur.

Reduce FTE of Personnel Director

The FTE of the Director of Personnel would be reduced from 1.00 to .50. This places additional workload on the four remaining staff. It could also cause delays and issues during collective bargaining with the agency's multiple unions. Fiscal impact: ($93,762) General Fund. **The Governor's Balanced Budget includes this reduction in Policy Package 090.**

Office of Emergency Management

Four positions and services and supplies in the Office of Emergency Management would be abolished: the Public/Private Liaison, two administrative positions, and the State Radio Officer. The OEM Public Affairs officer would be reduced from 1.00 FTE to .75 FTE. Eliminating these positions will impact the ability of OEM to develop critical partnerships with private industry, as well as reduce administrative efficiency. The elimination of the State Radio Officer would hamper the functionality of the Amateur Radio Unit. Services and Supplies funding is also reduced. Fiscal impact: ($441,997) General Fund.

Position abolishments and fund shifts in the Administration Program

In the Financial Administration Division, one Accountant 1 position and one Procurement and Contract Specialist 2 would be abolished. An Accounting Technician position would be fund shifted from 50% GF, 50% OF to 40% GF and 60% OF. The loss of the two positions would place undue burdens on the remaining staff. Fiscal Impact: ($221,894) General Fund, ($133,518) Other Funds.

Abolish two positions in the Administration Program

An Executive Support Specialist 2 within the Command Group would be abolished. This position serves as the assistant to the Adjutant General, the Director of OMD. This position is responsible for coordinating internal and external meetings, the Director's personal itinerary, travel requirements

and general support to agency leadership. The loss of this position would result in diminished internal and external coordination related directly to the mission of the agency.

One position in the Reintegration Program would be abolished. The loss of the lead position and services and supplies would leave no state resources available to concentrate on supporting the reintegration of service members back to their communities and families upon returning from overseas deployments. The prospect of federal money to partially mitigate this loss is uncertain.

Fiscal impact: ($486,381) General Fund.

Abolish 6 additional armory maintenance positions

The agency would abolish an additional 6 armory maintenance positions. Proposed staff reductions will result in lower service levels across the board. Facilities not affected are already at or below the minimum adequate staffing levels. Staffing shortfalls caused by reductions in populated areas such as Portland, Salem and Bend will be covered by maintenance teams moving from facility to facility. This will diminish our ability to respond as rapidly to maintenance and repair needs as we have been able to in the past with dedicated personnel. Minimal preventive maintenance services to equipment and facilities will be provided. Maintenance, repair or tenant request response will be prioritized on an emergency, urgent, and then first-come first-served basis.

This funding reduction will restrict the Oregon Military Department's ability to maintain and repair structures and installed building equipment. It will be virtually impossible to operate, maintain and repair Oregon's armories at an adequate level. The Oregon Military Department can anticipate boarding up windows, being unable to repair / replace roofs, being unable to repair / replace boilers or HVAC equipment, and be left with inadequate resources to repair mechanical systems or installed building equipment when they fail.

Fiscal impact: ($703,199) General Fund, ($96,047) Federal Funds. Positions/FTE: (6)/(6.00).

Reduce Other Funds limitation in the 9-1-1 Program

To arrive at a 10% reduction in Other Funds limitation as required by HB 3182 (1999), the agency would reduce limitation in the 9-1-1 Program by $2,808,343. This would negatively impact the distributions of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers.

Reduce Federal Funds limitation in the OEM Disasters Program

To arrive at a 10% reduction in Federal Funds limitation as required by HB 3182 (1999), the agency would reduce limitation in the Office of Emergency Management Disasters Program by $26,624,386. This would have an impact in the event of a large-scale disaster, where federal assistance from FEMA would not be able to be fully disbursed to Oregon communities.

BUDGET NARRATIVE

Grand total fiscal impact: ($2,570,423) General Fund, ($2,989,358) Other Funds, and ($27,061,802) Federal Funds.

Governor recommended reductions in the Administration Program (Policy Package 090): Abolish a part-time Public Affairs Specialist 1, reduce the FTE of the Director of Personnel to .50, and reduce Services and Supplies in the Public Affairs Office by $9,565 General Fund. Total fiscal impact: ($150,228) General Fund, ($47,313) Other Funds.

HOUSE BILL 3182 REDUCTIONS

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE					RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2013-15)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)					(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
		GF	OF	FF	POS	FTE	
1. Debt Service / Seismic	Debt Service savings realized from reduced Seismic Bond Sale and favorable interest rates. **(Adjusted Base Budget down in Gov Bal Budget)**	386,625					All agency programs were reviewed for possible reductions. Reduction options for each program were developed and analyzed for impact on agency mission and strategic objectives. This Reduction list is ranked on the basis of lowest cost for benefit obtained in support of agency mission and strategic
2. Environmental	Fund Shift one position to 100 % federal funds, freeing up General Fund in the Environmental Program	61,966		(61,966)			
3. Air Guard Adminstration	Reduce Services and Supplies	4,548					
4. Reintegration	Reduce Services and Supplies by reducing travel funds for Reintegration staff	15,879					
5. Construction Program	Fund Shift one position to 50% federal funds, freeing up General Fund in the Environmental Program	59,596		(59,596)			
6. Public Affairs	Eliminate one position within the Public Affairs Section and reduce services and supplies. **Included in GBB POL 090, Admin Program.**	57,062	47,497		1	1.00	
7. Youth Challenge Program	Reduce Services and Supplies associated with teacher and medical contracts.	37,514		112,542			
8. Personnel Office	Reduce the Director of Personnel to a half time position. **Included in GBB POL 090, Admin Program.**	93,762				0.50	
9. Office of Emergency Management	Eliminate four positions as well as services and supplies	441,997		350,389	4	4.25	
10. Financial Administration	Eliminate two positions as well as services and supplies within the Financial Adminsitration Division. Additionally, fund shift one other position from General Fund to Other Funds.	221,894	133,518		2	2.00	
11. Command Group	Eliminate two positions within the Command Group Program.	486,381			2	2.00	
12. Operations	Eliminate 6 positions within the Operations and Maintenance Program.	703,199		96,047	6	6.00	
13. Office of Emergency Management	Reduce 9-1-1 OF limitation by 10%		2,808,343				
14. Office of Emergency Management	Reduce Disasters limitation by 10%			26,624,386			
10% Reduction		**2,570,423**	**2,989,358**	**27,061,802**	**15**	**15.75**	

____ Agency Request

__X__ Governor's Balanced

____ Legislatively Adopted

107BF17

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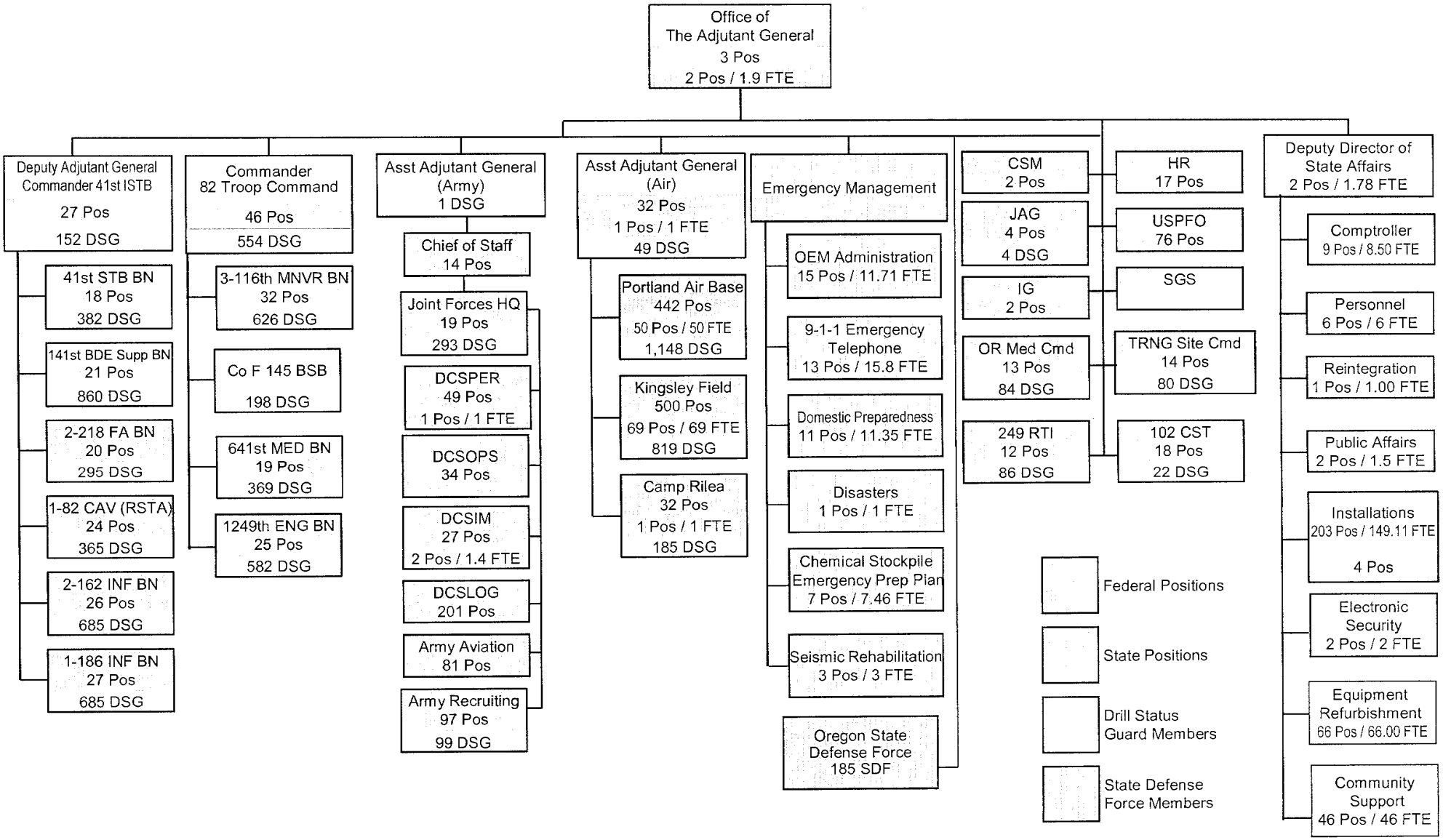
Oregon Military Department Organizational Chart 2011-2013 Biennium



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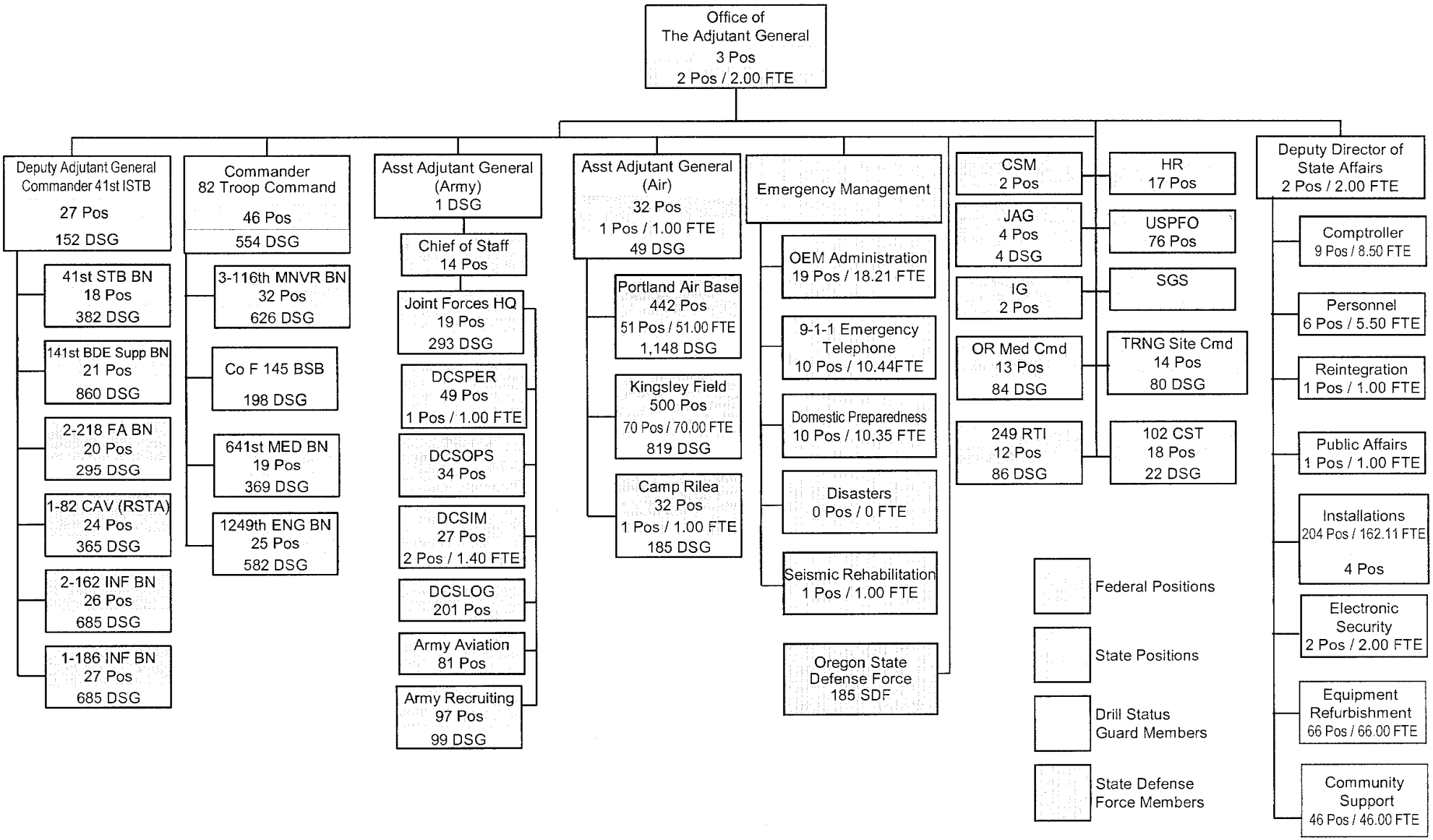
Oregon Military Department Organizational Chart 2013-2015 Biennium



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107BF02

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
General Fund	17,315,120	14,341,387	18,757,381	19,688,714	19,656,479	-
Other Funds	84,078,469	120,644,724	124,763,063	125,395,329	125,356,653	-
Federal Funds	184,610,540	270,876,114	270,876,114	274,763,443	274,536,203	-
All Funds	286,004,129	405,862,225	414,396,558	419,847,486	419,549,335	-
AUTHORIZED POSITIONS	549	493	493	477	477	-
AUTHORIZED FTE	490.62	448.30	448.30	433.88	433.88	-
LIMITED BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	(114,517)	(114,529)	-
Other Funds	-	-	-	51,505	51,486	-
Federal Funds	-	-	-	(90,321)	(90,342)	-
All Funds	-	-	-	(153,333)	(153,385)	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(5,529,060)	(5,528,894)	-
Other Funds	-	-	-	(96,187,621)	(96,174,460)	-
Federal Funds	-	-	-	(14,520,977)	(14,515,157)	-
All Funds	-	-	-	(116,237,658)	(116,218,511)	-
Authorized Positions	-	-	-	(25)	(25)	-
Authorized FTE	-	-	-	(24.94)	(24.94)	-
031-STANDARD INFLATION						
General Fund	-	-	-	117,379	60,605	-
Other Funds	-	-	-	583,633	576,646	-
Federal Funds	-	-	-	5,780,793	5,684,614	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	6,481,805	6,321,865	-
050-FUNDSHIFTS						
General Fund	-	-	-	2,876	2,876	-
Other Funds	-	-	-	(56,618)	(56,618)	-
Federal Funds	-	-	-	53,742	53,742	-
All Funds	-	-	-	-	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	(5,523,322)	(5,579,942)	-
Other Funds	-	-	-	(95,609,101)	(95,602,946)	-
Federal Funds	-	-	-	(8,776,763)	(8,867,143)	-
All Funds	-	-	-	(109,909,186)	(110,050,031)	-
AUTHORIZED POSITIONS	-	-	-	(25)	(25)	-
AUTHORIZED FTE	-	-	-	(24.94)	(24.94)	-
LIMITED BUDGET (Current Service Level)						
General Fund	17,315,120	14,341,387	18,757,381	14,165,392	14,076,537	-
Other Funds	84,078,469	120,644,724	124,763,063	29,786,228	29,753,707	-
Federal Funds	184,610,540	270,876,114	270,876,114	265,986,680	265,669,060	-
All Funds	286,004,129	405,862,225	414,396,558	309,938,300	309,499,304	-
AUTHORIZED POSITIONS	549	493	493	452	452	-
AUTHORIZED FTE	490.62	448.30	448.30	408.94	408.94	-
LIMITED BUDGET (Policy Packages)						
081-MAY 2012 E-BOARD- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	1,251	1,245	-
Other Funds	-	-	-	(3,892)	(3,872)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	(2,641)	(2,627)	-
081-MAY 2012 E-BOARD- RANK 0 - 002-00-00-00000						
Federal Funds	-	-	-	(334,162)	(332,748)	-
Authorized Positions	-	-	-	(2)	(2)	-
Authorized FTE	-	-	-	(2.00)	(2.00)	-
081-MAY 2012 E-BOARD- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	(115,893)	(115,453)	-
Authorized Positions	-	-	-	(1)	(1)	-
Authorized FTE	-	-	-	(1.00)	(1.00)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(150,228)	-
Other Funds	-	-	-	-	(47,313)	-
All Funds	-	-	-	-	(197,541)	-
Authorized Positions	-	-	-	-	(1)	-
Authorized FTE	-	-	-	-	(1.50)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 003-00-00-00000						
Other Funds	-	-	-	-	14,540,600	-
Authorized Positions	-	-	-	-	2	-
Authorized FTE	-	-	-	-	1.00	-
090-ANALYST ADJUSTMENTS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(5,772)	-
Other Funds	-	-	-	-	5,772	-
All Funds	-	-	-	-	-	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 001-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	(20,225)	-
Other Funds	-	-	-	-	(113,397)	-
All Funds	-	-	-	-	(133,622)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(28,884)	-
Other Funds	-	-	-	-	(276,063)	-
All Funds	-	-	-	-	(304,947)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(10,741)	-
Other Funds	-	-	-	-	(40,836)	-
All Funds	-	-	-	-	(51,577)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(894)	-
Other Funds	-	-	-	-	(116,391)	-
All Funds	-	-	-	-	(117,285)	-
092-PERS TAXATION POLICY- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(8,012)	-
Other Funds	-	-	-	-	(3,975)	-
All Funds	-	-	-	-	(11,987)	-
092-PERS TAXATION POLICY- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(7,140)	-
Other Funds	-	-	-	-	(7,898)	-
Federal Funds	-	-	-	-	(127,125)	-
All Funds	-	-	-	-	(142,163)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
092-PERS TAXATION POLICY- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(3,288)	-
Other Funds	-	-	-	-	(7,049)	-
Federal Funds	-	-	-	-	(8,693)	-
All Funds	-	-	-	-	(19,030)	-
092-PERS TAXATION POLICY- RANK 0 - 004-00-00-00000						
Other Funds	-	-	-	-	(3,876)	-
Federal Funds	-	-	-	-	(11,631)	-
All Funds	-	-	-	-	(15,507)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(64,017)	-
Other Funds	-	-	-	-	(31,759)	-
All Funds	-	-	-	-	(95,776)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(57,049)	-
Other Funds	-	-	-	-	(63,112)	-
Federal Funds	-	-	-	-	(1,015,787)	-
All Funds	-	-	-	-	(1,135,948)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(26,272)	-
Other Funds	-	-	-	-	(56,327)	-
Federal Funds	-	-	-	-	(69,463)	-
All Funds	-	-	-	-	(152,062)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 004-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(30,973)	-
Federal Funds	-	-	-	-	(92,935)	-
All Funds	-	-	-	-	(123,908)	-
475-TRANSFER OF SEISMIC REHABILITATION GRANT PROGRAM- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(205,677)	-
Other Funds	-	-	-	-	(21,840,600)	-
All Funds	-	-	-	-	(22,046,277)	-
Authorized Positions	-	-	-	-	(3)	-
Authorized FTE	-	-	-	-	(2.00)	-
302-9-1-1 SUNSET EXTENSION- RANK 3 - 003-00-00-00000						
Other Funds	-	-	-	62,535,264	62,528,008	-
Authorized Positions	-	-	-	9	9	-
Authorized FTE	-	-	-	9.44	9.44	-
308-OEM SEISMIC REHABILITATION- RANK 5 - 003-00-00-00000						
Other Funds	-	-	-	7,293,839	7,293,839	-
205-PORTLAND AIRBASE & KINGSLEY FIELD FOMA- RANK 6 - 002-00-00-00000						
General Fund	-	-	-	344,500	-	-
Federal Funds	-	-	-	1,531,367	-	-
All Funds	-	-	-	1,875,867	-	-
204-KINGSLEY FIELD FIREFIGHTERS- RANK 7 - 002-00-00-00000						
Federal Funds	-	-	-	1,302,814	1,297,174	-
Authorized Positions	-	-	-	7	7	-
Authorized FTE	-	-	-	7.00	7.00	-
203-UMATILLA CARETAKER CONTRACT- RANK 8 - 002-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	9,007,972	8,995,890	-
Authorized Positions	-	-	-	23	23	-
Authorized FTE	-	-	-	23.00	23.00	-
202-OPERATIONS AND MAINTENANCE - NEW FACILITIES- RANK 9 - 002-00-00-00000						
General Fund	-	-	-	106,678	-	-
Federal Funds	-	-	-	106,678	-	-
All Funds	-	-	-	213,356	-	-
201-OPERATIONS PROGRAM NEW POSITIONS- RANK 10 - 002-00-00-00000						
General Fund	-	-	-	478,417	-	-
Other Funds	-	-	-	71,172	238,924	-
Federal Funds	-	-	-	1,769,241	1,326,884	-
All Funds	-	-	-	2,318,830	1,565,808	-
Authorized Positions	-	-	-	18	12	-
Authorized FTE	-	-	-	17.63	11.63	-
401-YCP LIMITATION INCREASES- RANK 11 - 004-00-00-00000						
Other Funds	-	-	-	50,000	50,000	-
Federal Funds	-	-	-	260,000	260,000	-
All Funds	-	-	-	310,000	310,000	-
305-OEM IT CONSOLIDATION- RANK 12 - 003-00-00-00000						
General Fund	-	-	-	210,412	-	-
Other Funds	-	-	-	515,000	-	-
Federal Funds	-	-	-	209,773	-	-
All Funds	-	-	-	935,185	-	-
Authorized Positions	-	-	-	4	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Authorized FTE	-	-	-	4.00	-	-
304-9-1-1 FUND SHIFT- RANK 13 - 003-00-00-00000						
General Fund	-	-	-	699,098	-	-
Other Funds	-	-	-	(118,816)	1,053,855	-
Federal Funds	-	-	-	478,171	-	-
All Funds	-	-	-	1,058,453	1,053,855	-
Authorized Positions	-	-	-	6	6	-
Authorized FTE	-	-	-	5.50	5.50	-
301-OEM MITIGATION & RECOVERY- RANK 14 - 003-00-00-00000						
General Fund	-	-	-	171,430	-	-
Federal Funds	-	-	-	170,831	-	-
All Funds	-	-	-	342,261	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	2.00	-	-
303-9-1-1 NEXT GENERATION COORDINATOR- RANK 15 - 003-00-00-00000						
Other Funds	-	-	-	278,666	277,868	-
Authorized Positions	-	-	-	1	1	-
Authorized FTE	-	-	-	1.00	1.00	-
306-OEM REGIONAL TEAMS- RANK 16 - 003-00-00-00000						
General Fund	-	-	-	563,614	-	-
Federal Funds	-	-	-	562,071	-	-
All Funds	-	-	-	1,125,685	-	-
Authorized Positions	-	-	-	6	-	-
Authorized FTE	-	-	-	6.00	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
206-Q-BOND ISSUANCE COSTS- RANK 17 - 002-00-00-00000						
Other Funds	-	-	-	156,924	191,924	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	2,459,507	(702,407)	-
Other Funds	-	-	-	70,778,157	63,537,349	-
Federal Funds	-	-	-	15,064,756	10,221,566	-
All Funds	-	-	-	88,302,420	73,056,508	-
AUTHORIZED POSITIONS	-	-	-	73	53	-
AUTHORIZED FTE	-	-	-	72.57	52.07	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	17,315,120	14,341,387	18,757,381	16,624,899	13,374,130	-
Other Funds	84,078,469	120,644,724	124,763,063	100,564,385	93,291,056	-
Federal Funds	184,610,540	270,876,114	270,876,114	281,051,436	275,890,626	-
All Funds	286,004,129	405,862,225	414,396,558	398,240,720	382,555,812	-
AUTHORIZED POSITIONS	549	493	493	525	505	-
AUTHORIZED FTE	490.62	448.30	448.30	481.51	461.01	-
NONLIMITED BUDGET (Excluding Packages)						
Other Funds	6,483	-	-	-	-	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	6,483	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	6,483	-	-	-	-	-
OPERATING BUDGET (Excluding Packages)						
General Fund	17,315,120	14,341,387	18,757,381	19,688,714	19,656,479	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	84,084,952	120,644,724	124,763,063	125,395,329	125,356,653	-
Federal Funds	184,610,540	270,876,114	270,876,114	274,763,443	274,536,203	-
All Funds	286,010,612	405,862,225	414,396,558	419,847,486	419,549,335	-
AUTHORIZED POSITIONS	549	493	493	477	477	-
AUTHORIZED FTE	490.62	448.30	448.30	433.88	433.88	-
OPERATING BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	(114,517)	(114,529)	-
Other Funds	-	-	-	51,505	51,486	-
Federal Funds	-	-	-	(90,321)	(90,342)	-
All Funds	-	-	-	(153,333)	(153,385)	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(5,529,060)	(5,528,894)	-
Other Funds	-	-	-	(96,187,621)	(96,174,460)	-
Federal Funds	-	-	-	(14,520,977)	(14,515,157)	-
All Funds	-	-	-	(116,237,658)	(116,218,511)	-
Authorized Positions	-	-	-	(25)	(25)	-
Authorized FTE	-	-	-	(24.94)	(24.94)	-
031-STANDARD INFLATION						
General Fund	-	-	-	117,379	60,605	-
Other Funds	-	-	-	583,633	576,646	-
Federal Funds	-	-	-	5,780,793	5,684,614	-
All Funds	-	-	-	6,481,805	6,321,865	-
050-FUNDSHIFTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	2,876	2,876	-
Other Funds	-	-	-	(56,618)	(56,618)	-
Federal Funds	-	-	-	53,742	53,742	-
All Funds	-	-	-	-	-	-
TOTAL OPERATING BUDGET (Essential Packages)						
General Fund	-	-	-	(5,523,322)	(5,579,942)	-
Other Funds	-	-	-	(95,609,101)	(95,602,946)	-
Federal Funds	-	-	-	(8,776,763)	(8,867,143)	-
All Funds	-	-	-	(109,909,186)	(110,050,031)	-
AUTHORIZED POSITIONS	-	-	-	(25)	(25)	-
AUTHORIZED FTE	-	-	-	(24.94)	(24.94)	-
OPERATING BUDGET (Current Service Level)						
General Fund	17,315,120	14,341,387	18,757,381	14,165,392	14,076,537	-
Other Funds	84,084,952	120,644,724	124,763,063	29,786,228	29,753,707	-
Federal Funds	184,610,540	270,876,114	270,876,114	265,986,680	265,669,060	-
All Funds	286,010,612	405,862,225	414,396,558	309,938,300	309,499,304	-
AUTHORIZED POSITIONS	549	493	493	452	452	-
AUTHORIZED FTE	490.62	448.30	448.30	408.94	408.94	-
OPERATING BUDGET (Policy Packages)						
081-MAY 2012 E-BOARD- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	1,251	1,245	-
Other Funds	-	-	-	(3,892)	(3,872)	-
All Funds	-	-	-	(2,641)	(2,627)	-
081-MAY 2012 E-BOARD- RANK 0 - 002-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(334,162)	(332,748)	-
Authorized Positions	-	-	-	(2)	(2)	-
Authorized FTE	-	-	-	(2.00)	(2.00)	-
081-MAY 2012 E-BOARD- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	(115,893)	(115,453)	-
Authorized Positions	-	-	-	(1)	(1)	-
Authorized FTE	-	-	-	(1.00)	(1.00)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(150,228)	-
Other Funds	-	-	-	-	(47,313)	-
All Funds	-	-	-	-	(197,541)	-
Authorized Positions	-	-	-	-	(1)	-
Authorized FTE	-	-	-	-	(1.50)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 003-00-00-00000						
Other Funds	-	-	-	-	14,540,600	-
Authorized Positions	-	-	-	-	2	-
Authorized FTE	-	-	-	-	1.00	-
090-ANALYST ADJUSTMENTS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(5,772)	-
Other Funds	-	-	-	-	5,772	-
All Funds	-	-	-	-	-	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(20,225)	-
Other Funds	-	-	-	-	(113,397)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	(133,622)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(28,884)	-
Other Funds	-	-	-	-	(276,063)	-
All Funds	-	-	-	-	(304,947)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(10,741)	-
Other Funds	-	-	-	-	(40,836)	-
All Funds	-	-	-	-	(51,577)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(894)	-
Other Funds	-	-	-	-	(116,391)	-
All Funds	-	-	-	-	(117,285)	-
092-PERS TAXATION POLICY- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(8,012)	-
Other Funds	-	-	-	-	(3,975)	-
All Funds	-	-	-	-	(11,987)	-
092-PERS TAXATION POLICY- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(7,140)	-
Other Funds	-	-	-	-	(7,898)	-
Federal Funds	-	-	-	-	(127,125)	-
All Funds	-	-	-	-	(142,163)	-
092-PERS TAXATION POLICY- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(3,288)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(7,049)	-
Federal Funds	-	-	-	-	(8,693)	-
All Funds	-	-	-	-	(19,030)	-
092-PERS TAXATION POLICY- RANK 0 - 004-00-00-00000						
Other Funds	-	-	-	-	(3,876)	-
Federal Funds	-	-	-	-	(11,631)	-
All Funds	-	-	-	-	(15,507)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(64,017)	-
Other Funds	-	-	-	-	(31,759)	-
All Funds	-	-	-	-	(95,776)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(57,049)	-
Other Funds	-	-	-	-	(63,112)	-
Federal Funds	-	-	-	-	(1,015,787)	-
All Funds	-	-	-	-	(1,135,948)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(26,272)	-
Other Funds	-	-	-	-	(56,327)	-
Federal Funds	-	-	-	-	(69,463)	-
All Funds	-	-	-	-	(152,062)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 004-00-00-00000						
Other Funds	-	-	-	-	(30,973)	-
Federal Funds	-	-	-	-	(92,935)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	(123,908)	-
475-TRANSFER OF SEISMIC REHABILITATION GRANT PROGRAM- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(205,677)	-
Other Funds	-	-	-	-	(21,840,600)	-
All Funds	-	-	-	-	(22,046,277)	-
Authorized Positions	-	-	-	-	(3)	-
Authorized FTE	-	-	-	-	(2.00)	-
302-9-1-1 SUNSET EXTENSION- RANK 3 - 003-00-00-00000						
Other Funds	-	-	-	62,535,264	62,528,008	-
Authorized Positions	-	-	-	9	9	-
Authorized FTE	-	-	-	9.44	9.44	-
308-OEM SEISMIC REHABILITATION- RANK 5 - 003-00-00-00000						
Other Funds	-	-	-	7,293,839	7,293,839	-
205-PORTLAND AIRBASE & KINGSLEY FIELD FOMA- RANK 6 - 002-00-00-00000						
General Fund	-	-	-	344,500	-	-
Federal Funds	-	-	-	1,531,367	-	-
All Funds	-	-	-	1,875,867	-	-
204-KINGSLEY FIELD FIREFIGHTERS- RANK 7 - 002-00-00-00000						
Federal Funds	-	-	-	1,302,814	1,297,174	-
Authorized Positions	-	-	-	7	7	-
Authorized FTE	-	-	-	7.00	7.00	-
203-UMATILLA CARETAKER CONTRACT- RANK 8 - 002-00-00-00000						
Federal Funds	-	-	-	9,007,972	8,995,890	-
Authorized Positions	-	-	-	23	23	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Authorized FTE	-	-	-	23.00	23.00	-
202-OPERATIONS AND MAINTENANCE - NEW FACILITIES- RANK 9 - 002-00-00-00000						
General Fund	-	-	-	106,678	-	-
Federal Funds	-	-	-	106,678	-	-
All Funds	-	-	-	213,356	-	-
201-OPERATIONS PROGRAM NEW POSITIONS- RANK 10 - 002-00-00-00000						
General Fund	-	-	-	478,417	-	-
Other Funds	-	-	-	71,172	238,924	-
Federal Funds	-	-	-	1,769,241	1,326,884	-
All Funds	-	-	-	2,318,830	1,565,808	-
Authorized Positions	-	-	-	18	12	-
Authorized FTE	-	-	-	17.63	11.63	-
401-YCP LIMITATION INCREASES- RANK 11 - 004-00-00-00000						
Other Funds	-	-	-	50,000	50,000	-
Federal Funds	-	-	-	260,000	260,000	-
All Funds	-	-	-	310,000	310,000	-
305-OEM IT CONSOLIDATION- RANK 12 - 003-00-00-00000						
General Fund	-	-	-	210,412	-	-
Other Funds	-	-	-	515,000	-	-
Federal Funds	-	-	-	209,773	-	-
All Funds	-	-	-	935,185	-	-
Authorized Positions	-	-	-	4	-	-
Authorized FTE	-	-	-	4.00	-	-
304-9-1-1 FUND SHIFT- RANK 13 - 003-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	699,098	-	-
Other Funds	-	-	-	(118,816)	1,053,855	-
Federal Funds	-	-	-	478,171	-	-
All Funds	-	-	-	1,058,453	1,053,855	-
Authorized Positions	-	-	-	6	6	-
Authorized FTE	-	-	-	5.50	5.50	-
301-OEM MITIGATION & RECOVERY- RANK 14 - 003-00-00-00000						
General Fund	-	-	-	171,430	-	-
Federal Funds	-	-	-	170,831	-	-
All Funds	-	-	-	342,261	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	2.00	-	-
303-9-1-1 NEXT GENERATION COORDINATOR- RANK 15 - 003-00-00-00000						
Other Funds	-	-	-	278,666	277,868	-
Authorized Positions	-	-	-	1	1	-
Authorized FTE	-	-	-	1.00	1.00	-
306-OEM REGIONAL TEAMS- RANK 16 - 003-00-00-00000						
General Fund	-	-	-	563,614	-	-
Federal Funds	-	-	-	562,071	-	-
All Funds	-	-	-	1,125,685	-	-
Authorized Positions	-	-	-	6	-	-
Authorized FTE	-	-	-	6.00	-	-
206-Q-BOND ISSUANCE COSTS- RANK 17 - 002-00-00-00000						
Other Funds	-	-	-	156,924	191,924	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL OPERATING BUDGET (Policy Packages)						
General Fund	-	-	-	2,459,507	(702,407)	-
Other Funds	-	-	-	70,778,157	63,537,349	-
Federal Funds	-	-	-	15,064,756	10,221,566	-
All Funds	-	-	-	88,302,420	73,056,508	-
AUTHORIZED POSITIONS	-	-	-	73	53	-
AUTHORIZED FTE	-	-	-	72.57	52.07	-
TOTAL OPERATING BUDGET (Including Packages)						
General Fund	17,315,120	14,341,387	18,757,381	16,624,899	13,374,130	-
Other Funds	84,084,952	120,644,724	124,763,063	100,564,385	93,291,056	-
Federal Funds	184,610,540	270,876,114	270,876,114	281,051,436	275,890,626	-
All Funds	286,010,612	405,862,225	414,396,558	398,240,720	382,555,812	-
AUTHORIZED POSITIONS	549	493	493	525	505	-
AUTHORIZED FTE	490.62	448.30	448.30	481.51	461.01	-
DEBT SERVICE (Excluding Packages)						
General Fund	5,583,038	9,727,048	9,655,111	11,538,833	11,152,208	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	11,646,188	11,259,563	-
DEBT SERVICE (Current Service Level)						
General Fund	5,583,038	9,727,048	9,655,111	11,538,833	11,152,208	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	11,646,188	11,259,563	-
DEBT SERVICE (Policy Packages)						
475-TRANSFER OF SEISMIC REHABILITATION GRANT PROGRAM- RANK 0 - 087-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	(3,710,464)	-
496-NEW DEBT SERVICE- RANK 1 - 087-00-00-00000						
General Fund	-	-	-	951,624	393,363	-
TOTAL DEBT SERVICE (Policy Packages)						
General Fund	-	-	-	951,624	(3,317,101)	-
TOTAL DEBT SERVICE (Including Packages)						
General Fund	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	12,597,812	7,942,462	-
DEBT SERVICE NONLIMITED (Excluding Packages)						
Other Funds	1,165,540	-	-	-	-	-
DEBT SERVICE NONLIMITED (Current Service Level)						
Other Funds	1,165,540	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Including Packages)						
Other Funds	1,165,540	-	-	-	-	-
CAPITAL IMPROVEMENT (Excluding Packages)						
Federal Funds	553,187	4,521,824	4,521,824	4,521,824	4,521,824	-
CAPITAL IMPROVEMENT (Essential Packages)						
031-STANDARD INFLATION						
Federal Funds	-	-	-	109,513	109,480	-
TOTAL CAPITAL IMPROVEMENT (Essential Packages)						
Federal Funds	-	-	-	109,513	109,480	-
CAPITAL IMPROVEMENT (Current Service Level)						
Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL CAPITAL IMPROVEMENT (Including Packages)						
Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
CAPITAL CONSTRUCTION (Excluding Packages)						
Other Funds	3,507,794	4,691,273	4,691,273	-	-	-
Federal Funds	22,798,001	12,980,000	12,980,000	-	-	-
All Funds	26,305,795	17,671,273	17,671,273	-	-	-
CAPITAL CONSTRUCTION (Current Service Level)						
Other Funds	3,507,794	4,691,273	4,691,273	-	-	-
Federal Funds	22,798,001	12,980,000	12,980,000	-	-	-
All Funds	26,305,795	17,671,273	17,671,273	-	-	-
CAPITAL CONSTRUCTION (Policy Packages)						
499-MAJOR CONSTRUCTION- RANK 4 - 089-00-00-00000						
Other Funds	-	-	-	7,905,521	7,905,521	-
Federal Funds	-	-	-	262,205	262,205	-
All Funds	-	-	-	8,167,726	8,167,726	-
TOTAL CAPITAL CONSTRUCTION (Policy Packages)						
Other Funds	-	-	-	7,905,521	7,905,521	-
Federal Funds	-	-	-	262,205	262,205	-
All Funds	-	-	-	8,167,726	8,167,726	-
TOTAL CAPITAL CONSTRUCTION (Including Packages)						
Other Funds	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
Federal Funds	22,798,001	12,980,000	12,980,000	262,205	262,205	-
All Funds	26,305,795	17,671,273	17,671,273	8,167,726	8,167,726	-
TOTAL BUDGET (Excluding Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	22,898,158	24,068,435	28,412,492	31,227,547	30,808,687	-
Other Funds	88,865,130	125,448,360	130,114,866	125,502,684	125,464,008	-
Federal Funds	207,961,728	288,377,938	288,377,938	279,285,267	279,058,027	-
All Funds	319,725,016	437,894,733	446,905,296	436,015,498	435,330,722	-
AUTHORIZED POSITIONS	549	493	493	477	477	-
AUTHORIZED FTE	490.62	448.30	448.30	433.88	433.88	-
TOTAL BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	(114,517)	(114,529)	-
Other Funds	-	-	-	51,505	51,486	-
Federal Funds	-	-	-	(90,321)	(90,342)	-
All Funds	-	-	-	(153,333)	(153,385)	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(5,529,060)	(5,528,894)	-
Other Funds	-	-	-	(96,187,621)	(96,174,460)	-
Federal Funds	-	-	-	(14,520,977)	(14,515,157)	-
All Funds	-	-	-	(116,237,658)	(116,218,511)	-
Authorized Positions	-	-	-	(25)	(25)	-
Authorized FTE	-	-	-	(24.94)	(24.94)	-
031-STANDARD INFLATION						
General Fund	-	-	-	117,379	60,605	-
Other Funds	-	-	-	583,633	576,646	-
Federal Funds	-	-	-	5,890,306	5,794,094	-
All Funds	-	-	-	6,591,318	6,431,345	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
050-FUNDSHIFTS						
General Fund	-	-	-	2,876	2,876	-
Other Funds	-	-	-	(56,618)	(56,618)	-
Federal Funds	-	-	-	53,742	53,742	-
All Funds	-	-	-	-	-	-
TOTAL BUDGET (Essential Packages)						
General Fund	-	-	-	(5,523,322)	(5,579,942)	-
Other Funds	-	-	-	(95,609,101)	(95,602,946)	-
Federal Funds	-	-	-	(8,667,250)	(8,757,663)	-
All Funds	-	-	-	(109,799,673)	(109,940,551)	-
AUTHORIZED POSITIONS	-	-	-	(25)	(25)	-
AUTHORIZED FTE	-	-	-	(24.94)	(24.94)	-
TOTAL BUDGET (Current Service Level)						
General Fund	22,898,158	24,068,435	28,412,492	25,704,225	25,228,745	-
Other Funds	88,865,130	125,448,360	130,114,866	29,893,583	29,861,062	-
Federal Funds	207,961,728	288,377,938	288,377,938	270,618,017	270,300,364	-
All Funds	319,725,016	437,894,733	446,905,296	326,215,825	325,390,171	-
AUTHORIZED POSITIONS	549	493	493	452	452	-
AUTHORIZED FTE	490.62	448.30	448.30	408.94	408.94	-
TOTAL BUDGET (Policy Packages)						
081-MAY 2012 E-BOARD- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	1,251	1,245	-
Other Funds	-	-	-	(3,892)	(3,872)	-
All Funds	-	-	-	(2,641)	(2,627)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
081-MAY 2012 E-BOARD- RANK 0 - 002-00-00-00000						
Federal Funds	-	-	-	(334,162)	(332,748)	-
Authorized Positions	-	-	-	(2)	(2)	-
Authorized FTE	-	-	-	(2.00)	(2.00)	-
081-MAY 2012 E-BOARD- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	(115,893)	(115,453)	-
Authorized Positions	-	-	-	(1)	(1)	-
Authorized FTE	-	-	-	(1.00)	(1.00)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(150,228)	-
Other Funds	-	-	-	-	(47,313)	-
All Funds	-	-	-	-	(197,541)	-
Authorized Positions	-	-	-	-	(1)	-
Authorized FTE	-	-	-	-	(1.50)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 003-00-00-00000						
Other Funds	-	-	-	-	14,540,600	-
Authorized Positions	-	-	-	-	2	-
Authorized FTE	-	-	-	-	1.00	-
090-ANALYST ADJUSTMENTS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(5,772)	-
Other Funds	-	-	-	-	5,772	-
All Funds	-	-	-	-	-	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(20,225)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(113,397)	-
All Funds	-	-	-	-	(133,622)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(28,884)	-
Other Funds	-	-	-	-	(276,063)	-
All Funds	-	-	-	-	(304,947)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(10,741)	-
Other Funds	-	-	-	-	(40,836)	-
All Funds	-	-	-	-	(51,577)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 004-00-00-00000						
General Fund	-	-	-	-	(894)	-
Other Funds	-	-	-	-	(116,391)	-
All Funds	-	-	-	-	(117,285)	-
092-PERS TAXATION POLICY- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(8,012)	-
Other Funds	-	-	-	-	(3,975)	-
All Funds	-	-	-	-	(11,987)	-
092-PERS TAXATION POLICY- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(7,140)	-
Other Funds	-	-	-	-	(7,898)	-
Federal Funds	-	-	-	-	(127,125)	-
All Funds	-	-	-	-	(142,163)	-
092-PERS TAXATION POLICY- RANK 0 - 003-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	(3,288)	-
Other Funds	-	-	-	-	(7,049)	-
Federal Funds	-	-	-	-	(8,693)	-
All Funds	-	-	-	-	(19,030)	-
092-PERS TAXATION POLICY- RANK 0 - 004-00-00-00000						
Other Funds	-	-	-	-	(3,876)	-
Federal Funds	-	-	-	-	(11,631)	-
All Funds	-	-	-	-	(15,507)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 001-00-00-00000						
General Fund	-	-	-	-	(64,017)	-
Other Funds	-	-	-	-	(31,759)	-
All Funds	-	-	-	-	(95,776)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 002-00-00-00000						
General Fund	-	-	-	-	(57,049)	-
Other Funds	-	-	-	-	(63,112)	-
Federal Funds	-	-	-	-	(1,015,787)	-
All Funds	-	-	-	-	(1,135,948)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(26,272)	-
Other Funds	-	-	-	-	(56,327)	-
Federal Funds	-	-	-	-	(69,463)	-
All Funds	-	-	-	-	(152,062)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 004-00-00-00000						
Other Funds	-	-	-	-	(30,973)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	(92,935)	-
All Funds	-	-	-	-	(123,908)	-
475-TRANSFER OF SEISMIC REHABILITATION GRANT PROGRAM- RANK 0 - 003-00-00-00000						
General Fund	-	-	-	-	(205,677)	-
Other Funds	-	-	-	-	(21,840,600)	-
All Funds	-	-	-	-	(22,046,277)	-
Authorized Positions	-	-	-	-	(3)	-
Authorized FTE	-	-	-	-	(2.00)	-
475-TRANSFER OF SEISMIC REHABILITATION GRANT PROGRAM- RANK 0 - 087-00-00-00000						
General Fund	-	-	-	-	(3,710,464)	-
496-NEW DEBT SERVICE- RANK 1 - 087-00-00-00000						
General Fund	-	-	-	951,624	393,363	-
302-9-1-1 SUNSET EXTENSION- RANK 3 - 003-00-00-00000						
Other Funds	-	-	-	62,535,264	62,528,008	-
Authorized Positions	-	-	-	9	9	-
Authorized FTE	-	-	-	9.44	9.44	-
499-MAJOR CONSTRUCTION- RANK 4 - 089-00-00-00000						
Other Funds	-	-	-	7,905,521	7,905,521	-
Federal Funds	-	-	-	262,205	262,205	-
All Funds	-	-	-	8,167,726	8,167,726	-
308-OEM SEISMIC REHABILITATION- RANK 5 - 003-00-00-00000						
Other Funds	-	-	-	7,293,839	7,293,839	-
205-PORTLAND AIRBASE & KINGSLEY FIELD FOMA- RANK 6 - 002-00-00-00000						
General Fund	-	-	-	344,500	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	1,531,367	-	-
All Funds	-	-	-	1,875,867	-	-
204-KINGSLEY FIELD FIREFIGHTERS- RANK 7 - 002-00-00-00000						
Federal Funds	-	-	-	1,302,814	1,297,174	-
Authorized Positions	-	-	-	7	7	-
Authorized FTE	-	-	-	7.00	7.00	-
203-UMATILLA CARETAKER CONTRACT- RANK 8 - 002-00-00-00000						
Federal Funds	-	-	-	9,007,972	8,995,890	-
Authorized Positions	-	-	-	23	23	-
Authorized FTE	-	-	-	23.00	23.00	-
202-OPERATIONS AND MAINTENANCE - NEW FACILITIES- RANK 9 - 002-00-00-00000						
General Fund	-	-	-	106,678	-	-
Federal Funds	-	-	-	106,678	-	-
All Funds	-	-	-	213,356	-	-
201-OPERATIONS PROGRAM NEW POSITIONS- RANK 10 - 002-00-00-00000						
General Fund	-	-	-	478,417	-	-
Other Funds	-	-	-	71,172	238,924	-
Federal Funds	-	-	-	1,769,241	1,326,884	-
All Funds	-	-	-	2,318,830	1,565,808	-
Authorized Positions	-	-	-	18	12	-
Authorized FTE	-	-	-	17.63	11.63	-
401-YCP LIMITATION INCREASES- RANK 11 - 004-00-00-00000						
Other Funds	-	-	-	50,000	50,000	-
Federal Funds	-	-	-	260,000	260,000	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	310,000	310,000	-
305-OEM IT CONSOLIDATION- RANK 12 - 003-00-00-00000						
General Fund	-	-	-	210,412	-	-
Other Funds	-	-	-	515,000	-	-
Federal Funds	-	-	-	209,773	-	-
All Funds	-	-	-	935,185	-	-
Authorized Positions	-	-	-	4	-	-
Authorized FTE	-	-	-	4.00	-	-
304-9-1-1 FUND SHIFT- RANK 13 - 003-00-00-00000						
General Fund	-	-	-	699,098	-	-
Other Funds	-	-	-	(118,816)	1,053,855	-
Federal Funds	-	-	-	478,171	-	-
All Funds	-	-	-	1,058,453	1,053,855	-
Authorized Positions	-	-	-	6	6	-
Authorized FTE	-	-	-	5.50	5.50	-
301-OEM MITIGATION & RECOVERY- RANK 14 - 003-00-00-00000						
General Fund	-	-	-	171,430	-	-
Federal Funds	-	-	-	170,831	-	-
All Funds	-	-	-	342,261	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	2.00	-	-
303-9-1-1 NEXT GENERATION COORDINATOR- RANK 15 - 003-00-00-00000						
Other Funds	-	-	-	278,666	277,868	-
Authorized Positions	-	-	-	1	1	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Authorized FTE	-	-	-	1.00	1.00	-
306-OEM REGIONAL TEAMS- RANK 16 - 003-00-00-00000						
General Fund	-	-	-	563,614	-	-
Federal Funds	-	-	-	562,071	-	-
All Funds	-	-	-	1,125,685	-	-
Authorized Positions	-	-	-	6	-	-
Authorized FTE	-	-	-	6.00	-	-
206-Q-BOND ISSUANCE COSTS- RANK 17 - 002-00-00-00000						
Other Funds	-	-	-	156,924	191,924	-
TOTAL BUDGET (Policy Packages)						
General Fund	-	-	-	3,411,131	(4,019,508)	-
Other Funds	-	-	-	78,683,678	71,442,870	-
Federal Funds	-	-	-	15,326,961	10,483,771	-
All Funds	-	-	-	97,421,770	77,907,133	-
AUTHORIZED POSITIONS	-	-	-	73	53	-
AUTHORIZED FTE	-	-	-	72.57	52.07	-
TOTAL BUDGET (Including Packages)						
General Fund	22,898,158	24,068,435	28,412,492	29,115,356	21,209,237	-
Other Funds	88,865,130	125,448,360	130,114,866	108,577,261	101,303,932	-
Federal Funds	207,961,728	288,377,938	288,377,938	285,944,978	280,784,135	-
All Funds	319,725,016	437,894,733	446,905,296	423,637,595	403,297,304	-
AUTHORIZED POSITIONS	549	493	493	525	505	-
AUTHORIZED FTE	490.62	448.30	448.30	481.51	461.01	-

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
001-00-00-00000	**Administration**						
	General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
	Other Funds	1,737,889	2,019,192	2,019,192	2,073,538	1,869,500	-
	All Funds	6,372,574	5,833,204	5,833,204	6,744,233	6,247,183	-
002-00-00-00000	**Operations**						
	General Fund	10,604,059	8,248,766	8,285,657	7,739,166	6,685,513	-
	Other Funds	2,500,846	4,523,983	4,523,983	4,922,246	4,764,015	-
	Federal Funds	82,940,691	96,387,205	96,387,205	114,966,929	111,453,432	-
	All Funds	96,045,596	109,159,954	109,196,845	127,628,341	122,902,960	-
003-00-00-00000	**Oregon Emergency Management**						
	General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
	Other Funds	77,415,378	112,206,831	116,206,831	91,557,605	84,801,046	-
	Federal Funds	94,259,713	167,177,442	167,177,442	158,013,752	156,497,997	-
	All Funds	173,751,467	281,462,077	289,841,180	253,579,818	243,410,068	-
004-00-00-00000	**Community Support**						
	General Fund	-	200,805	200,805	206,577	199,909	-
	Other Funds	2,413,239	1,736,981	1,855,320	2,010,996	1,856,495	-
	Federal Funds	7,410,136	7,311,467	7,311,467	8,070,755	7,939,197	-
	All Funds	9,823,375	9,249,253	9,367,592	10,288,328	9,995,601	-

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
087-00-00-00000	**Capital Debt Service and Related costs**						
	General Fund	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
	Other Funds	1,289,984	270,100	818,267	107,355	107,355	-
	All Funds	6,873,022	9,997,148	10,473,378	12,597,812	7,942,462	-
088-00-00-00000	**Capital Improvements**						
	Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
089-00-00-00000	**Capital Construction**						
	Other Funds	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
	Federal Funds	22,798,001	12,980,000	12,980,000	262,205	262,205	-
	All Funds	26,305,795	17,671,273	17,671,273	8,167,726	8,167,726	-
TOTAL AGENCY							
	General Fund	22,898,158	24,068,435	28,412,492	29,115,356	21,209,237	-
	Other Funds	88,865,130	125,448,360	130,114,866	108,577,261	101,303,932	-
	Federal Funds	207,961,728	288,377,938	288,377,938	285,944,978	280,784,135	-
	All Funds	319,725,016	437,894,733	446,905,296	423,637,595	403,297,304	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2013-2015 BIENNIAL BUDGET
REVENUE FORECAST NARRATIVE

Source of Revenues - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

Other Funds Revenue:

Beginning Balance - The beginning balance represents the agency projected Other Fund carryover.

Centralized Personnel Plan - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

Facility Rental Fees - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

Sales of Land and Buildings - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

Interest - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

Community Partnership Agreements - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

Certificates of Participation/ Article XI-Q general obligation bonds - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09, 2009-11 and 2011-13 biennia. Policy Package 499 requests $7,403,076 in XI-Q bond funding to construct/alter Oregon Army National Guard facilities.

BUDGET NARRATIVE

Bond Sales - Seismic Rehabilitation Program: In the 2009-11 biennium the Military Department issued $22.5 million in General Obligation bonds authorized under Article XI-M (Seismic Rehabilitation of Public Education Buildings) and Article XI-N (Seismic Rehabilitation of Emergency Services Buildings) of the Oregon Constitution. In the 2011-13 biennium an additional $7.5 million in Article XI-M bonds were issued and awarded to public school districts throughout Oregon. This competitive grant program, managed by the Office of Emergency Management and a Seismic grant committee, is designed to seismically retrofit public buildings to better withstand earthquakes. **Policy Package 475 in the Governor's Balanced Budget transfers these bonds and the Seismic Program to the Oregon Business Development Department.**

Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds are used to support operation of the program.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

9-1-1 Tax and interest- Other fund received from the Department of Revenue from an excise tax of .75 per device that is charged on all telephone lines (including cellular devices).

Department of Aviation- Pilot registration fees transferred from the Department of Aviation are used to support the air search and rescue program.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from other state agencies as reimbursement for work performed under state active duty. As of August 2012, $458,114 was received from the Oregon Department of Forestry for firefighting activities performed by National Guard soldiers during the 2011-13 biennium ($333,961 will be passed-through to the federal government as reimbursement for its equipment usage costs: the remaining $124,153 remains at OMD as reimbursement for payroll costs).

BUDGET NARRATIVE

Lottery Funds Revenue:

2009-2011 Biennium - No Lottery Funds received.
2011-2013 Biennium - No Lottery Funds received.
2013-2015 Biennium – No Lottery Funds requested.

Federal Funds Revenue:

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements and the United States Office of Homeland Security. Funds must be expended in accordance with provisions of the agreements. Seventeen Federal/State Cooperative Agreements are projected to be in effect for the 2013-2015 biennium.

The Federal/State agreements are listed below:

Master Cooperative Agreement – Includes the following appendices (agreements):

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.

- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.

- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.

- Telecommunications Agreement - Provides funding for Oregon Army National Guard telecommunications system procurement, maintenance, and monthly charges. The agreement is 100% federally funded.

- Army National Guard Sustainable Range Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.

- Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.

- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.

- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.

- Kingsley Field Billeting Program - Provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field. The Billeting Program is 100% federally funded.

- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.

- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. These agreements are 100% federally funded.

- Distributed Learning Agreement - Provides video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

Equipment Refurbishment Agreement - Provides funding to repair equipment for use by the National Guard nationwide. The agreement is 100% federally funded.

Youth Program Agreements - Provide funding for the STARBASE and Youth Challenge Program. The STARBASE agreement is 100% federally funded. The Youth Challenge Program agreement requires a minimum of a 25% state match.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project.

FEMA grants

Emergency Management Performance Grant funds may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding and are required to provide a 50% cash match to participate in the program.

Homeland Security Grant Program –This program, funded by the U.S. Department of Homeland Security, includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs and the Buffer Zone Protection Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness.

FEMA Public Assistance and Hazard Mitigation Grant Programs. The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries ample limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA Pre-Disaster Mitigation Grants and Flood Mitigation Assistance Grants. These funds are made available to the state and its local jurisdictions for natural hazard planning and project implementation. The funds are appropriated on a yearly basis, and vary from year to year. The PDM grant program is a nationally competitive grant program, while the Flood Mitigation Assistance program is a formula driven program. Oregon has been quite successful in acquiring PDM grants for local projects and the State's overall natural hazard mitigation planning effort. Flood Mitigation Assistance grants are targeted toward repetitive flood loss properties that are insured under the National Floodplain Insurance Program.

BUDGET NARRATIVE

Chemical Stockpile Emergency Preparedness Program. This 100% federal program was funded by the Department of Defense through FEMA. The purpose of the program was to enhance emergency response capabilities and increase protection for those 45,000+ citizens living in close proximity to the Umatilla Chemical Depot (Morrow and Umatilla Counties). Much of the funding was passed-through from OEM to these two counties for their participation in the CSEP program. The destruction of chemical weapons via incineration at the Umatilla Chemical Depot began in 2004 and was completed in October 2011. The close-out period occurred during the following six months. The program will not exist in the 2013-15 biennium, and no future revenues will be received for this program. Essential Package 022 phases-out positions and limitation for CSEPP.

Basis for 2013-2015 biennium estimates:

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.
Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau and US Department of Homeland Security.

Proposed changes in revenue sources or fees - None.
Proposals for new legislation - None.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	264,502	725,000	725,000	750,000	750,000	
Charges for Services	Oth	0410	465	-	-	-	-	
Facility Rental Fees	Oth	0510	2,879,520	3,212,257	3,212,257	3,082,800	3,082,800	
General Fund Obligation Bonds	Oth	0555	22,724,271	-	-	7,560,000	7,595,000	
Dedicated Fund Oblig Bonds	Oth	0560	-	7,614,000	7,614,000	-	-	
Certificates of Participation	Oth	0580	2,386,594	4,055,010	4,055,010	-	-	
Interest	Oth	0605	140,841	20,000	20,000	5,300	5,300	
Sales Income	Oth	0705	4,774	-	-	226,171	226,171	
Donations	Oth	0905	1,500	-	-	-	-	
Other Revenues	Oth	0975	3,157,730	2,969,000	3,093,277	2,294,600	2,294,600	
Transfers - Intrafund	Oth	1010	28,182,681	363,463	363,463	324,493	324,493	
Transfer In- Indirect Cost	Oth	1020	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	
Transfer In Other	Oth	1050	9,434,618	-	548,167	443,204	443,204	
Transfer from General Fund	Oth	1060	530,000	-	4,500,000	-	-	
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	246,626	51,751	
Transfer from Revenue, Dept of	Oth	1150	79,212,068	82,065,000	82,065,000	81,970,000	81,970,000	

_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Transfer from Energy, Dept of	Oth	1330	67,398	-	-	-	-	
Transfer from OR Health Authority	Oth	1443	1,880	-	-	-	-	
Transfer from Education, Dept of	Oth	1581	114,974	350,000	350,000	392,872	392,872	
Transfer Out- Intrafund	Oth	2010	(28,182,681)	(363,463)	(363,463)	(324,493)	(324,493)	
Transfer Out- Centralized Personnel Plan	Oth	2020	(33,761)	(37,033)	(37,033)	(35,037)	(35,037)	
Transfer to Other	Oth	2050	(13,483,780)	-	-	-	-	
Subtotal - Other Funds			108,773,983	102,724,985	107,897,429	98,486,536	98,326,661.00	-
Refunding Bonds	Oth-NL	0575	1,172,023	-	-	-	-	
Transfers In - Intrafund	Oth-NL	1010	3,969	-	-	-	-	
Transfers Out - Intrafund	Oth-NL	2010	(3,969)					
Total - Nonlimited Other Funds	Oth-NL		1,172,023	-	-	-	-	-
Subtotal - Other Funds and NL			109,946,006	102,724,985	107,897,429	98,486,536	98,326,661.00	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Federal/State Agreements:	Fed							
Federal Funds Revenue	Fed	0995	208,955,264	290,040,905	290,040,905	287,639,941	283,804,732	
Transfer from Education, Dept of	Fed	1581	291,341	-	-	-	-	
Transfers-Centralized Personnel Plan	Fed	2020	(1,284,877)	(1,662,967)	(1,662,967)	(1,514,963)	(1,514,963)	
Transfer to Land Conservation & Dev	Fed	2660	-	-	-	(180,000)	(180,000)	
Subtotal - Federal Funds	Fed		207,961,728	288,377,938	288,377,938	285,944,978	282,109,769	-

Total - Other Funds and Federal	317,907,734	391,102,923	396,275,367	384,431,514	380,436,430	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-000-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Federal Revenues	264,502	725,000	725,000	750,000	750,000	-
Charges for Services	465	-	-	-	-	-
Rents and Royalties	2,879,520	3,212,257	3,212,257	3,082,800	3,082,800	-
General Fund Obligation Bonds	22,724,271	-	-	7,560,000	7,595,000	-
Dedicated Fund Oblig Bonds	-	7,614,000	7,614,000	-	-	-
Cert of Participation	2,386,594	4,055,010	4,055,010	-	-	-
Interest Income	140,841	20,000	20,000	5,300	5,300	-
Sales Income	4,774	-	-	226,171	226,171	-
Donations	1,500	-	-	-	-	-
Other Revenues	3,157,730	2,969,000	3,093,277	2,294,600	2,294,600	-
Transfer In - Intrafund	28,182,681	363,463	363,463	324,493	324,493	-
Transfer In - Indirect Cost	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	-
Transfer In Other	9,434,618	-	548,167	443,204	443,204	-
Transfer from General Fund	530,000	-	4,500,000	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	246,626	51,751	-
Tsfr From Revenue, Dept of	79,212,068	82,065,000	82,065,000	81,970,000	81,970,000	-
Tsfr From Energy, Dept of	67,398	-	-	-	-	-
Tsfr From Oregon Health Authority	1,880	-	-	-	-	-
Tsfr From Education, Dept of	114,974	350,000	350,000	392,872	392,872	-
Transfer Out - Intrafund	(28,182,681)	(363,463)	(363,463)	(324,493)	(324,493)	-
Transfer Out - Indirect Cost	(33,761)	(37,033)	(37,033)	(35,037)	(35,037)	-
Transfer to Other	(13,483,780)	-	-	-	-	-
Total Other Funds	**$108,773,983**	**$102,724,985**	**$107,897,429**	**$98,486,536**	**$98,326,661**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-000-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds						
Federal Funds	208,955,264	290,040,905	290,040,905	287,639,941	283,804,732	-
Tsfr From Education, Dept of	291,341	-	-	-	-	-
Transfer Out - Indirect Cost	(1,284,877)	(1,662,967)	(1,662,967)	(1,514,963)	(1,514,963)	-
Tsfr To Land Conservation Dev	-	-	-	(180,000)	(180,000)	-
Total Federal Funds	**$207,961,728**	**$288,377,938**	**$288,377,938**	**$285,944,978**	**$282,109,769**	**-**
Nonlimited Other Funds						
Refunding Bonds	1,172,023	-	-	-	-	-
Transfer In - Intrafund	3,969	-	-	-	-	-
Transfer Out - Intrafund	(3,969)	-	-	-	-	-
Total Nonlimited Other Funds	**$1,172,023**	**-**	**-**	**-**	**-**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
Other Funds	1,894,936	724,266	724,266	9,538,581	9,538,581	-
0030 Beginning Balance Adjustment						
Other Funds	-	31,031,752	31,031,752	10,060,475	10,060,475	-
TOTAL BEGINNING BALANCE						
Other Funds	1,894,936	31,756,018	31,756,018	19,599,056	19,599,056	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
General Fund	22,901,757	24,068,435	28,412,492	29,115,356	21,209,237	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
Other Funds	264,502	725,000	725,000	750,000	750,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
Other Funds	465	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
Other Funds	2,879,520	3,212,257	3,212,257	3,082,800	3,082,800	-
BOND SALES						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
0555 General Fund Obligation Bonds						
Other Funds	22,724,271	-	-	7,560,000	7,595,000	-
0560 Dedicated Fund Oblig Bonds						
Other Funds	-	7,614,000	7,614,000	-	-	-
0575 Refunding Bonds						
Other Funds	1,172,023	-	-	-	-	-
0580 Cert of Participation						
Other Funds	2,386,594	4,055,010	4,055,010	-	-	-
TOTAL BOND SALES						
Other Funds	26,282,888	11,669,010	11,669,010	7,560,000	7,595,000	-
INTEREST EARNINGS						
0605 Interest Income						
Other Funds	140,841	20,000	20,000	5,300	5,300	-
SALES INCOME						
0705 Sales Income						
Other Funds	4,774	-	-	226,171	226,171	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
Other Funds	1,500	-	-	-	-	-
OTHER						
0975 Other Revenues						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	3,157,730	2,969,000	3,093,277	2,294,600	2,294,600	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
Federal Funds	208,955,264	290,040,905	290,040,905	287,639,941	283,804,732	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
Other Funds	28,186,650	363,463	363,463	324,493	324,493	-
1020 Transfer In - Indirect Cost						
Other Funds	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	-
1050 Transfer In Other						
Other Funds	9,434,618	-	548,167	443,204	443,204	-
1060 Transfer from General Fund						
Other Funds	530,000	-	4,500,000	-	-	-
1109 Tsfr From Aviation, Dept of						
Other Funds	51,751	51,751	51,751	246,626	51,751	-
1150 Tsfr From Revenue, Dept of						
Other Funds	79,212,068	82,065,000	82,065,000	81,970,000	81,970,000	-
1330 Tsfr From Energy, Dept of						
Other Funds	67,398	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
Other Funds	1,880	-	-	-	-	-

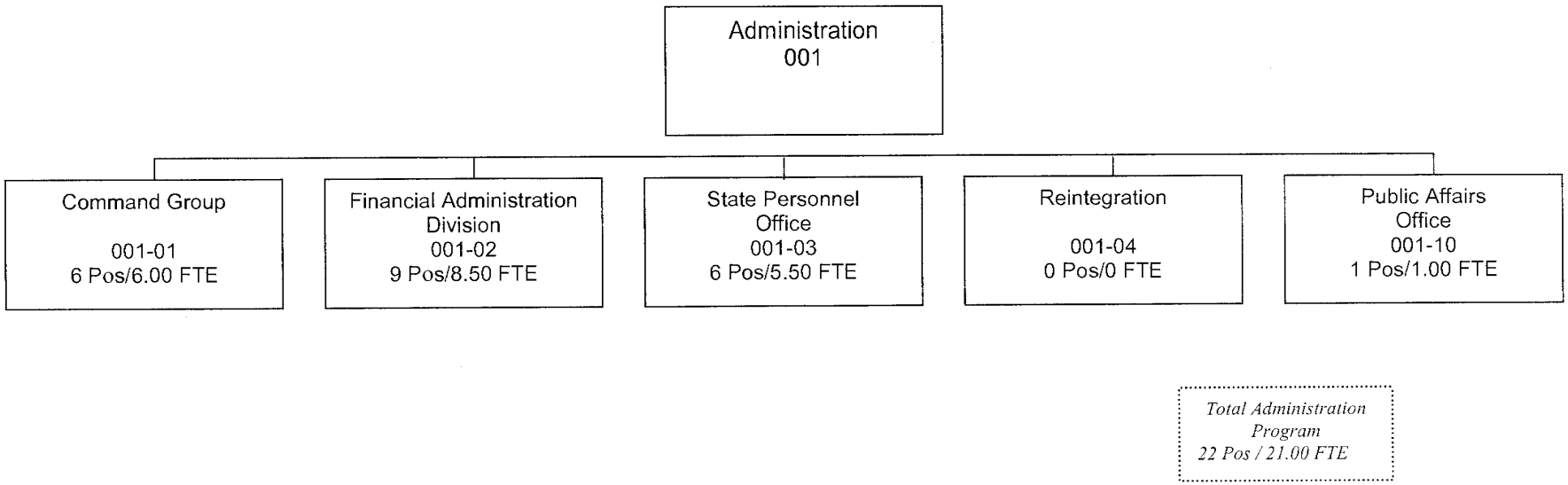
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
1581 Tsfr From Education, Dept of						
Other Funds	114,974	350,000	350,000	392,872	392,872	-
Federal Funds	291,341	-	-	-	-	-
All Funds	406,315	350,000	350,000	392,872	392,872	-
TOTAL TRANSFERS IN						
Other Funds	118,917,977	84,530,214	89,578,381	84,927,195	84,732,320	-
Federal Funds	291,341	-	-	-	-	-
TOTAL TRANSFERS IN	**$119,209,318**	**$84,530,214**	**$89,578,381**	**$84,927,195**	**$84,732,320**	**-**
TOTAL REVENUES						
General Fund	22,901,757	24,068,435	28,412,492	29,115,356	21,209,237	-
Other Funds	151,650,197	103,125,481	108,297,925	98,846,066	98,686,191	-
Federal Funds	209,246,605	290,040,905	290,040,905	287,639,941	283,804,732	-
TOTAL REVENUES	**$383,798,559**	**$417,234,821**	**$426,751,322**	**$415,601,363**	**$403,700,160**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
Other Funds	(28,186,650)	(363,463)	(363,463)	(324,493)	(324,493)	-
2020 Transfer Out - Indirect Cost						
Other Funds	(33,761)	(37,033)	(37,033)	(35,037)	(35,037)	-
Federal Funds	(1,284,877)	(1,662,967)	(1,662,967)	(1,514,963)	(1,514,963)	-
All Funds	(1,318,638)	(1,700,000)	(1,700,000)	(1,550,000)	(1,550,000)	-
2050 Transfer to Other						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	(13,483,780)	-	-	-	-	-
2660 Tsfr To Land Conservation Dev						
Federal Funds	-	-	-	(180,000)	(180,000)	-
TOTAL TRANSFERS OUT						
Other Funds	(41,704,191)	(400,496)	(400,496)	(359,530)	(359,530)	-
Federal Funds	(1,284,877)	(1,662,967)	(1,662,967)	(1,694,963)	(1,694,963)	-
TOTAL TRANSFERS OUT	**($42,989,068)**	**($2,063,463)**	**($2,063,463)**	**($2,054,493)**	**($2,054,493)**	**-**
AVAILABLE REVENUES						
General Fund	22,901,757	24,068,435	28,412,492	29,115,356	21,209,237	-
Other Funds	111,840,942	134,481,003	139,653,447	118,085,592	117,925,717	-
Federal Funds	207,961,728	288,377,938	288,377,938	285,944,978	282,109,769	-
TOTAL AVAILABLE REVENUES	**$342,704,427**	**$446,927,376**	**$456,443,877**	**$433,145,926**	**$421,244,723**	**-**
EXPENDITURES						
General Fund	22,898,158	24,068,435	28,412,492	29,115,356	21,209,237	-
Other Funds	88,865,130	125,448,360	130,114,866	108,577,261	101,303,932	-
Federal Funds	207,961,728	288,377,938	288,377,938	285,944,978	280,784,135	-
TOTAL EXPENDITURES	**$319,725,016**	**$437,894,733**	**$446,905,296**	**$423,637,595**	**$403,297,304**	**-**
REVERSIONS						
9900 Reversions						
General Fund	(3,599)	-	-	-	-	-
ENDING BALANCE						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	22,975,812	9,032,643	9,538,581	9,508,331	16,621,785	-
Federal Funds	-	-	-	-	1,325,634	-
TOTAL ENDING BALANCE	**$22,975,812**	**$9,032,643**	**$9,538,581**	**$9,508,331**	**$17,947,419**	**-**

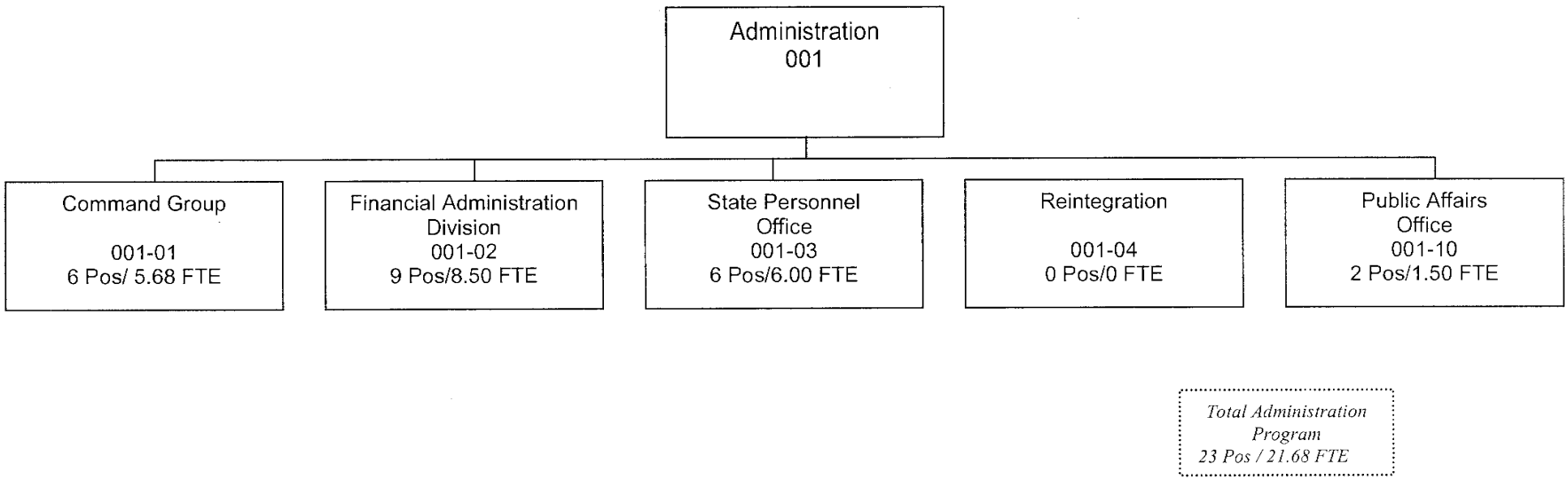
OREGON MILITARY DEPARTMENT

Administration Program
2013-2015 Organization Chart



OREGON MILITARY DEPARTMENT

Administration Program
2011-2013 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. The program supports nearly 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 8,600 soldiers and airmen, and provides oversight of approximately $4 billion in facilities and equipment.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports six positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, manages agency information systems, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. Base budget funding supports nine positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 477 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Emergency Management System. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports six positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department.

Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Reintegration Program – The Oregon National Guard Reintegration Program provides post-mobilization assistance to National Guard members and their families when our activated troops returned home from federal deployments to transition back to their families, careers, and communities. The Reintegration Team:

- Provides post-mobilization support to commanders and soldiers by establishing a centralized point of contact;
- Coordinates and disseminates a Resource Manual that lists information on soldier support agencies (Veterans Administration, State Veterans Affairs, and Service Associations);
- Actively participates with command by bringing agency representatives to local armories for seminars and workshops;
- Operates a Help Desk and Helpline to refer Guard members and families for assistance; and
- Works closely with the National Guard Family Readiness Program and the National Guard Career Transition Assistance and Yellow Ribbon Program.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 900 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

Expected Results of the 2013–2015 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, the Oregon National Guard, the Oregon State Defense Force and the Office of Emergency Management.

Administration Program objectives and expected results support the agency's performance measures.

Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors, and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

Revenue Sources:

Command Group – The Command Group is mainly General Fund except for one Office Specialist 2 position which is 50% Other Funds.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and General Fund and Other Funds for a part-time position.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Reintegration Program – The Reintegration Program is 100% General Fund.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Essential Packages:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($16,819), and increases Other Funds $9,475.

022 –Phases-out General Fund appropriation for one-time funding of PERS payments under USERRA re-employment requirements; and reverses a fund shift from the 9-1-1 Program within Emergency Management on two positions in the Administration Program. The package reduces General Fund ($18,421).

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-2015 changes. The package increases General Fund $474,982 and increases Other Funds $4,454.

Policy Packages:

081 – May 2012 Emergency Board - $1,245 General Fund and ($3,872) Other Funds. **Governor recommended.**

090 – Analyst Adjustments – ($150,228) General Fund and ($47,313) Other Funds. **Governor recommended.**

091 – Statewide Administrative Savings – ($20,225) General Fund, ($113,397) Other Funds. **Governor recommended.**

092 – PERS Taxation Policy – ($8,012) General Fund, ($3,975) Other Funds. **Governor recommended.**

093 – Other PERS Adjustments – ($64,017) General Fund, ($31,759) Other Funds. **Governor recommended.**

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
ESSENTIAL PACKAGES

1. Purpose - Essential Packages adjust the base budget to reflect the agency's 2013-2015 current service level requirements.

2. How Achieved – The following Essential Packages adjust the Administration Program's base budget to reflect 2013-2015 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($16,819), and increases Other Funds $9,475.

022 – This package phases-out the following two items:

1. $135,946 General Fund appropriation for one-time funding of PERS payments under USERRA re-employment requirements; and
2. Reverses a fund shift from the 9-1-1 Program within Emergency Management on two positions in the Administration Program. Policy Package 816 in the 2011-13 Legislatively Adopted Budget included a partial fund shift from General Fund to Other Funds (9-1-1 revenues) on five positions, two of which are housed in the Administration Program. The fund shift was temporary for the 2011-13 biennium only; Essential Package 022 reverses the fund shift back to the original fund splits. Refer to Essential Package 022 in the Emergency Management Program for the remainder of the fund shift actions.

Position #	Action	Title	Classification	Type	% in 9-1-1	Impact			FTE change
						GF	OF	FF	
0000.297	To	Prin Exec Mgr H (Agy Head)	MEAH Z7014	Fund shift	10%	38,100			.10
0034.281	To	Prin Exec Mgr H (Dep Dir.)	MESN Z7014	Fund shift	22%	79,425			.22
Other OPE (PERS payments under USERRA law)						(135,946)			
Total Personal Services						**(18,421)**			**.32**

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-2015 changes. The package increases General Fund $474,982 and increases Other Funds $4,454.

3. **Staffing Impact** - None.

4. **Revenue Source** - General Fund is increased $439,742 and Other Fund is increased $13,929.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(16,819)	-	-	-	-	-	(16,819)
Total Revenues	**($16,819)**	**-**	**-**	**-**	**-**	**-**	**($16,819)**
Personal Services							
Temporary Appointments	1,157	-	-	-	-	-	1,157
All Other Differential	1,534	-	-	-	-	-	1,534
Public Employees' Retire Cont	293	-	-	-	-	-	293
Pension Obligation Bond	(18,226)	-	515	-	-	-	(17,711)
Social Security Taxes	206	-	-	-	-	-	206
Unemployment Assessments	417	-	1,744	-	-	-	2,161
Mass Transit Tax	(2,200)	-	(550)	-	-	-	(2,750)
Vacancy Savings	-	-	7,766	-	-	-	7,766
Total Personal Services	**($16,819)**	**-**	**$9,475**	**-**	**-**	**-**	**($7,344)**
Total Expenditures							
Total Expenditures	(16,819)	-	9,475	-	-	-	(7,344)
Total Expenditures	**($16,819)**	**-**	**$9,475**	**-**	**-**	**-**	**($7,344)**
Ending Balance							
Ending Balance	-	-	(9,475)	-	-	-	(9,475)
Total Ending Balance	**-**	**-**	**($9,475)**	**-**	**-**	**-**	**($9,475)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(18,421)	-	-	-	-	-	(18,421)
Total Revenues	**($18,421)**	**-**	**-**	**-**	**-**	**-**	**($18,421)**
Personal Services							
Class/Unclass Sal. and Per Diem	86,016	-	-	-	-	-	86,016
Empl. Rel. Bd. Assessments	13	-	-	-	-	-	13
Public Employees' Retire Cont	16,404	-	-	-	-	-	16,404
Social Security Taxes	5,305	-	-	-	-	-	5,305
Worker's Comp. Assess. (WCD)	19	-	-	-	-	-	19
Flexible Benefits	9,769	-	-	-	-	-	9,769
Other OPE	(135,946)	-	-	-	-	-	(135,946)
Reconciliation Adjustment	(1)	-	-	-	-	-	(1)
Total Personal Services	**($18,421)**	**-**	**-**	**-**	**-**	**-**	**($18,421)**
Total Expenditures							
Total Expenditures	(18,421)	-	-	-	-	-	(18,421)
Total Expenditures	**($18,421)**	**-**	**-**	**-**	**-**	**-**	**($18,421)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.32
Total FTE	-	-	-	-	-	-	**0.32**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000297	MEAHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1-	.90-	21.60-	09	11,697.00	252,655-				252,655-
								91,836-				91,836-
0000297	MEAHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	09	11,697.00	280,728				280,728
								101,864				101,864
0034281	MESNZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H	1-	.78-	18.72-	09	10,974.00	205,433-				205,433-
								77,073-				77,073-
0034281	MESNZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	09	10,974.00	263,376				263,376
								98,555				98,555
		TOTAL PICS SALARY						86,016				86,016
		TOTAL PICS OPE						31,510				31,510
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		TOTAL PICS PERSONAL SERVICES =		.32	7.68			117,526				117,526

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	474,982	-	-	-	-	-	474,982
Total Revenues	**$474,982**	**-**	**-**	**-**	**-**	**-**	**$474,982**
Services & Supplies							
Instate Travel	549	-	239	-	-	-	788
Out of State Travel	587	-	51	-	-	-	638
Employee Training	182	-	382	-	-	-	564
Office Expenses	839	-	334	-	-	-	1,173
Telecommunications	4,090	-	(6)	-	-	-	4,084
State Gov. Service Charges	468,183	-	(1,785)	-	-	-	466,398
Data Processing	(3,868)	-	(267)	-	-	-	(4,135)
Publicity and Publications	431	-	50	-	-	-	481
Professional Services	17	-	5	-	-	-	22
Attorney General	1,229	-	-	-	-	-	1,229
Employee Recruitment and Develop	251	-	44	-	-	-	295
Dues and Subscriptions	217	-	13	-	-	-	230
Facilities Maintenance	4	-	-	-	-	-	4
Food and Kitchen Supplies	118	-	51	-	-	-	169
Agency Program Related S and S	52	-	64	-	-	-	116
Other Services and Supplies	2,003	-	636	-	-	-	2,639
Expendable Prop 250 - 5000	60	-	651	-	-	-	711
IT Expendable Property	38	-	81	-	-	-	119
Total Services & Supplies	**$474,982**	**-**	**$543**	**-**	**-**	**-**	**$475,525**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	-	-	3,911	-	-	-	3,911
Total Special Payments	**-**	**-**	**$3,911**	**-**	**-**	**-**	**$3,911**
Total Expenditures							
Total Expenditures	474,982	-	4,454	-	-	-	479,436
Total Expenditures	**$474,982**	**-**	**$4,454**	**-**	**-**	**-**	**$479,436**
Ending Balance							
Ending Balance	-	-	(4,454)	-	-	-	(4,454)
Total Ending Balance	**-**	**-**	**($4,454)**	**-**	**-**	**-**	**($4,454)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 081

1. Purpose - This Policy Package effects position changes recommended by the 2012 Legislature in its effort to restructure state government business operations. Under this initiative, the Legislature seeks to reduce the number of middle managers and public affairs positions in state government and to reduce the amount planned for advertising and personal services contracts. The May 2012 Emergency Board acknowledged receipt of a report on recommended changes. While no changes to advertising and personal services contracts are planned or recommended for the Military Department, the agency identified the following positions that can be reclassified from management to represented status, which were also recommended by the Legislature at the May 2012 Emergency Board:

					Impact			
Position #	**Action**	**Title after reclassification**	**Current Classification**	**1Jul 13 Classification**	**GF**	**OF**	**FF**	**Total**
0095010	Reclassify	Accountant 1	MMN X1215	AU C1215		($4,652)		($4,652)
0003035	Reclassify	Safety Specialist 2	MMN X1346	AU C1346	$327	$798		$1,125
0001001	Reclassify	Public Affairs Specialist 2	MMS X0865	AU C0865	$912			$912
Mass Transit Tax					$6	($18)		($12)
Total Personal Services					$1,245	($3,872)		($2,627)

The agency consulted with the Department of Administrative Services, Human Resource Office, during a review of management positions following the passage of HB 2020 in 2011. These particular positions did not closely fit the criteria for management service, according to HRO. The employees in these positions will either 1) receive the same pay if their current pay rate falls within the pay range of the new classification or 2) go to the top step of the new classification.

2. How Achieved – Reclassifying these positions from management to represented status will help the agency towards the 11 to 1 ratio of supervisory management to non-supervisory as directed in 2012 HB 4131.

3. Staffing Impact - Reclassify three positions in the Administration Program from management to represented status.

4. Quantifying Results – Results from this policy package will be measured by the agency's status reports of progress toward the 11-to-1 supervisory ratio mandated by HB 4131, and the ratio of public employees to managerial employees per HB 2020.

5. Revenue Source - $1,245 General Fund and ($3,872) Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,245	-	-	-	-	-	1,245
Total Revenues	**$1,245**	**-**	**-**	**-**	**-**	**-**	**$1,245**
Personal Services							
Class/Unclass Sal. and Per Diem	978	-	(3,042)	-	-	-	(2,064)
Public Employees' Retire Cont	186	-	(580)	-	-	-	(394)
Social Security Taxes	75	-	(233)	-	-	-	(158)
Mass Transit Tax	6	-	(18)	-	-	-	(12)
Reconciliation Adjustment	-	-	1	-	-	-	1
Total Personal Services	**$1,245**	**-**	**($3,872)**	**-**	**-**	**-**	**($2,627)**
Total Expenditures							
Total Expenditures	1,245	-	(3,872)	-	-	-	(2,627)
Total Expenditures	**$1,245**	**-**	**($3,872)**	**-**	**-**	**-**	**($2,627)**
Ending Balance							
Ending Balance	-	-	3,872	-	-	-	3,872
Total Ending Balance	**-**	**-**	**$3,872**	**-**	**-**	**-**	**$3,872**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001001	AU C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	09	6,164.00	147,936				147,936
								70,155				70,155
0001001	MMS X0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	07	6,134.00	147,216-				147,216-
								69,963-				69,963-
0003035	AD C1346 AA	SAFETY SPECIALIST 2	1	1.00	24.00	09	5,604.00	39,004	95,492			134,496
								19,304	47,260			66,564
0003035	MMN X1346 AA	SAFETY SPECIALIST 2	1-	1.00-	24.00-	07	5,567.00	38,746-	94,862-			133,608-
								19,235-	47,092-			66,327-
0095010	AU C1215 AA	ACCOUNTANT 1	1	1.00	24.00	09	4,211.00		101,064			101,064
									57,631			57,631
0095010	MMN X1215 AA	ACCOUNTANT 1	1-	1.00-	24.00-	08	4,364.00		104,736-			104,736-
									58,612-			58,612-
		TOTAL PICS SALARY						978	3,042-			2,064-
		TOTAL PICS OPE						261	813-			552-
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		TOTAL PICS PERSONAL SERVICES =		.00	.00			1,239	3,855-			2,616-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 090

1. Purpose - This Policy Package abolishes one part-time position in the Public Affairs Office and reduces the FTE of the Personnel Director from 1.00 to .50. It also reduces Services and Supplies by $9,565. These reductions were chosen by the Chief Financial Office at the Department of Administrative Services from the agency's 10% reduction list in order to meet resource constraints.

				Impact			
Position #	**Action**	**Classification**	**Title**	**GF**	**OF**	**FF**	**Total**
0007025	Abolish	AU C0864	Public Affairs Specialist 1	($47,313)	($47,313)		($94,626)
0009002	Reduce FTE to .50	MESN Z7010	Prin. Exec Manager F (Dir. State Personnel)	(93,350)			(93,350)
			Total Personal Services	(140,663)			(187,976)
			Services & Supplies	(9,565)			(9,565)
			Package Total	**($150,228)**	**($47,313)**		**($197,541)**

The loss of the Public Affairs position reduces the state resources available for the agency's public outreach, public information and community affairs. Additional burdens would be placed on the existing federal resources in Public Affairs.

Reducing the Director of Personnel from full-time to part-time would significantly degrade high-level human resource support for the agency. It would place additional workload on the remaining staff, with potential work out-of-class costs for the higher-level duties. It could also cause delays and issues during collective bargaining with the agency's four bargaining units, as well as delays with reporting on and implementing HB 2020 and HB 4131 (management to staff ratios).

2. How Achieved – Abolish 1 part-time position and reduce the FTE of another by .50.

3. Staffing Impact – Reduction of 1 position; 1.50 FTE.

4. Quantifying Results – This reduction will have an adverse effect on the agency's public affairs and human resource activities.

5. Revenue Source – ($150,228) General Fund and ($47,313) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(150,228)	-	-	-	-	-	(150,228)
Total Revenues	**($150,228)**	**-**	**-**	**-**	**-**	**-**	**($150,228)**
Personal Services							
Class/Unclass Sal. and Per Diem	(98,874)	-	(25,266)	-	-	-	(124,140)
Empl. Rel. Bd. Assessments	(20)	-	(20)	-	-	-	(40)
Public Employees' Retire Cont	(18,855)	-	(4,818)	-	-	-	(23,673)
Social Security Taxes	(7,564)	-	(1,933)	-	-	-	(9,497)
Worker's Comp. Assess. (WCD)	(29)	-	(30)	-	-	-	(59)
Flexible Benefits	(15,264)	-	(15,264)	-	-	-	(30,528)
Reconciliation Adjustment	(57)	-	18	-	-	-	(39)
Total Personal Services	**($140,663)**	**-**	**($47,313)**	**-**	**-**	**-**	**($187,976)**
Services & Supplies							
Office Expenses	(4,783)	-	-	-	-	-	(4,783)
Publicity and Publications	(4,782)	-	-	-	-	-	(4,782)
Total Services & Supplies	**($9,565)**	**-**	**-**	**-**	**-**	**-**	**($9,565)**
Total Expenditures							
Total Expenditures	(150,228)	-	(47,313)	-	-	-	(197,541)
Total Expenditures	**($150,228)**	**-**	**($47,313)**	**-**	**-**	**-**	**($197,541)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	47,313	-	-	-	47,313
Total Ending Balance	**-**	**-**	**$47,313**	**-**	**-**	**-**	**$47,313**
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.50)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.50)**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0007025	AU C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1-	.50-	12.00-	05	4,211.00	25,266-	25,266-			50,532-
								22,064-	22,065-			44,129-
0009002	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	02	6,134.00	147,216-				147,216-
								69,963-				69,963-
0009002	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	.50	12.00	02	6,134.00	73,608				73,608
								50,295				50,295
		TOTAL PICS SALARY						98,874-	25,266-			124,140-
		TOTAL PICS OPE						41,732-	22,065-			63,797-
		TOTAL PICS PERSONAL SERVICES =	1-	1.00-	24.00-			140,606-	47,331-			187,937-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 091

1. Purpose - The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, Information Technology, Human Resources, Accounting, Payroll and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced administrative costs.

3. Staffing Impact – None.

4. Quantifying Results – The effects of this reduction cannot be quantified until the administrative cost reduction plan has been implemented.

5. Revenue Source – ($20,225) General Fund and ($113,397) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 091 - Statewide Administrative Savings | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(20,225)	-	-	-	-	-	(20,225)
Total Revenues	**($20,225)**	**-**	**-**	**-**	**-**	**-**	**($20,225)**
Personal Services							
Undistributed (P.S.)	(14,157)	-	(103,715)	-	-	-	(117,872)
Total Personal Services	**($14,157)**	**-**	**($103,715)**	**-**	**-**	**-**	**($117,872)**
Services & Supplies							
Undistributed (S.S.)	(6,068)	-	(9,682)	-	-	-	(15,750)
Total Services & Supplies	**($6,068)**	**-**	**($9,682)**	**-**	**-**	**-**	**($15,750)**
Total Expenditures							
Total Expenditures	(20,225)	-	(113,397)	-	-	-	(133,622)
Total Expenditures	**($20,225)**	**-**	**($113,397)**	**-**	**-**	**-**	**($133,622)**
Ending Balance							
Ending Balance	-	-	113,397	-	-	-	113,397
Total Ending Balance	**-**	**-**	**$113,397**	**-**	**-**	**-**	**$113,397**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 092

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit Oregon income tax relief calculations for PERS retirees that are Oregon residents and eliminate them for PERS retirees who are non-residents. The change would save approximately 40 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($8,012) General Fund and ($3,975) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(8,012)	-	-	-	-	-	(8,012)
Total Revenues	**($8,012)**	**-**	**-**	**-**	**-**	**-**	**($8,012)**
Personal Services							
PERS Policy Adjustment	(8,012)	-	(3,975)	-	-	-	(11,987)
Total Personal Services	**($8,012)**	**-**	**($3,975)**	**-**	**-**	**-**	**($11,987)**
Total Expenditures							
Total Expenditures	(8,012)	-	(3,975)	-	-	-	(11,987)
Total Expenditures	**($8,012)**	**-**	**($3,975)**	**-**	**-**	**-**	**($11,987)**
Ending Balance							
Ending Balance	-	-	3,975	-	-	-	3,975
Total Ending Balance	**-**	**-**	**$3,975**	**-**	**-**	**-**	**$3,975**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 093

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit cost-of-living increases to the first $24,000 of income for PERS retirees. The change would save approximately 320 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($64,017) General Fund and ($31,759) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Administration
Cross Reference Number: 24800-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(64,017)	-	-	-	-	-	(64,017)
Total Revenues	**($64,017)**	**-**	**-**	**-**	**-**	**-**	**($64,017)**
Personal Services							
PERS Policy Adjustment	(64,017)	-	(31,759)	-	-	-	(95,776)
Total Personal Services	**($64,017)**	**-**	**($31,759)**	**-**	**-**	**-**	**($95,776)**
Total Expenditures							
Total Expenditures	(64,017)	-	(31,759)	-	-	-	(95,776)
Total Expenditures	**($64,017)**	**-**	**($31,759)**	**-**	**-**	**-**	**($95,776)**
Ending Balance							
Ending Balance	-	-	31,759	-	-	-	31,759
Total Ending Balance	**-**	**-**	**$31,759**	**-**	**-**	**-**	**$31,759**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Rents and Royalties	Oth	0510	448	-	-	-	-	
Interest	Oth	0605	6,230	18,000	18,000	3,300	3,300	
Sales Income	Oth	0705	4,143	-	-	-	-	
Donations	Oth	0905	1,500	-	-	-	-	
Miscellaneous Revenues	Oth	0975	4,638	-	-	-	-	
Transfer In- Intrafund	Oth	1010	214,928	251,100	251,100	217,138	217,138	
Transfer from General Fund	Oth	1060	530,000	-	-	-	-	
Transfer from Revenue, Dept of	Oth	1150	38,658	145,000	145,000	50,000	50,000	
Transfers-Centralized Personnel Plan	Oth	1020	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	
Total - Other Funds			2,119,183	2,114,100	2,114,100	1,820,438	1,820,438	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-001-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Rents and Royalties	448	-	-	-	-	-
Interest Income	6,230	18,000	18,000	3,300	3,300	-
Sales Income	4,143	-	-	-	-	-
Donations	1,500	-	-	-	-	-
Other Revenues	4,638	-	-	-	-	-
Transfer In - Intrafund	214,928	251,100	251,100	217,138	217,138	-
Transfer In - Indirect Cost	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	-
Transfer from General Fund	530,000	-	-	-	-	-
Tsfr From Revenue, Dept of	38,658	145,000	145,000	50,000	50,000	-
Total Other Funds	**$2,119,183**	**$2,114,100**	**$2,114,100**	**$1,820,438**	**$1,820,438**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
General Fund	3,008,618	2,924,799	2,924,799	3,303,181	3,289,965	-
Other Funds	1,412,395	1,694,508	1,694,508	1,737,964	1,731,203	-
All Funds	4,421,013	4,619,307	4,619,307	5,041,145	5,021,168	-
SERVICES & SUPPLIES						
General Fund	1,090,500	889,213	889,213	889,213	889,213	-
Other Funds	25,556	161,723	161,723	161,723	161,723	-
All Funds	1,116,056	1,050,936	1,050,936	1,050,936	1,050,936	-
CAPITAL OUTLAY						
General Fund	5,567	-	-	-	-	-
SPECIAL PAYMENTS						
General Fund	530,000	-	-	-	-	-
Other Funds	299,938	162,961	162,961	162,961	162,961	-
All Funds	829,938	162,961	162,961	162,961	162,961	-
TOTAL LIMITED BUDGET (Excluding Packages)						
General Fund	4,634,685	3,814,012	3,814,012	4,192,394	4,179,178	-
Other Funds	1,737,889	2,019,192	2,019,192	2,062,648	2,055,887	-
All Funds	6,372,574	5,833,204	5,833,204	6,255,042	6,235,065	-
AUTHORIZED POSITIONS	28	23	23	23	23	-
AUTHORIZED FTE	26.79	21.68	21.68	21.68	21.68	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
General Fund	-	-	-	(16,809)	(16,819)	-
Other Funds	-	-	-	9,475	9,475	-
All Funds	-	-	-	(7,334)	(7,344)	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
PERSONAL SERVICES						
General Fund	-	-	-	(17,853)	(18,421)	-
AUTHORIZED FTE	-	-	-	0.32	0.32	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
General Fund	-	-	-	511,712	474,982	-
Other Funds	-	-	-	1,396	543	-
All Funds	-	-	-	513,108	475,525	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	3,911	3,911	-
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	477,050	439,742	-
Other Funds	-	-	-	14,782	13,929	-
All Funds	-	-	-	491,832	453,671	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	-	-	-	0.32	0.32	-
LIMITED BUDGET (Current Service Level)						
General Fund	4,634,685	3,814,012	3,814,012	4,669,444	4,618,920	-
Other Funds	1,737,889	2,019,192	2,019,192	2,077,430	2,069,816	-
All Funds	6,372,574	5,833,204	5,833,204	6,746,874	6,688,736	-
AUTHORIZED POSITIONS	28	23	23	23	23	-
AUTHORIZED FTE	26.79	21.68	21.68	22.00	22.00	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
081 MAY 2012 E-BOARD						
PERSONAL SERVICES						
General Fund	-	-	-	1,251	1,245	-
Other Funds	-	-	-	(3,892)	(3,872)	-
All Funds	-	-	-	(2,641)	(2,627)	-
090 ANALYST ADJUSTMENTS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(140,663)	-
Other Funds	-	-	-	-	(47,313)	-
All Funds	-	-	-	-	(187,976)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(9,565)	-

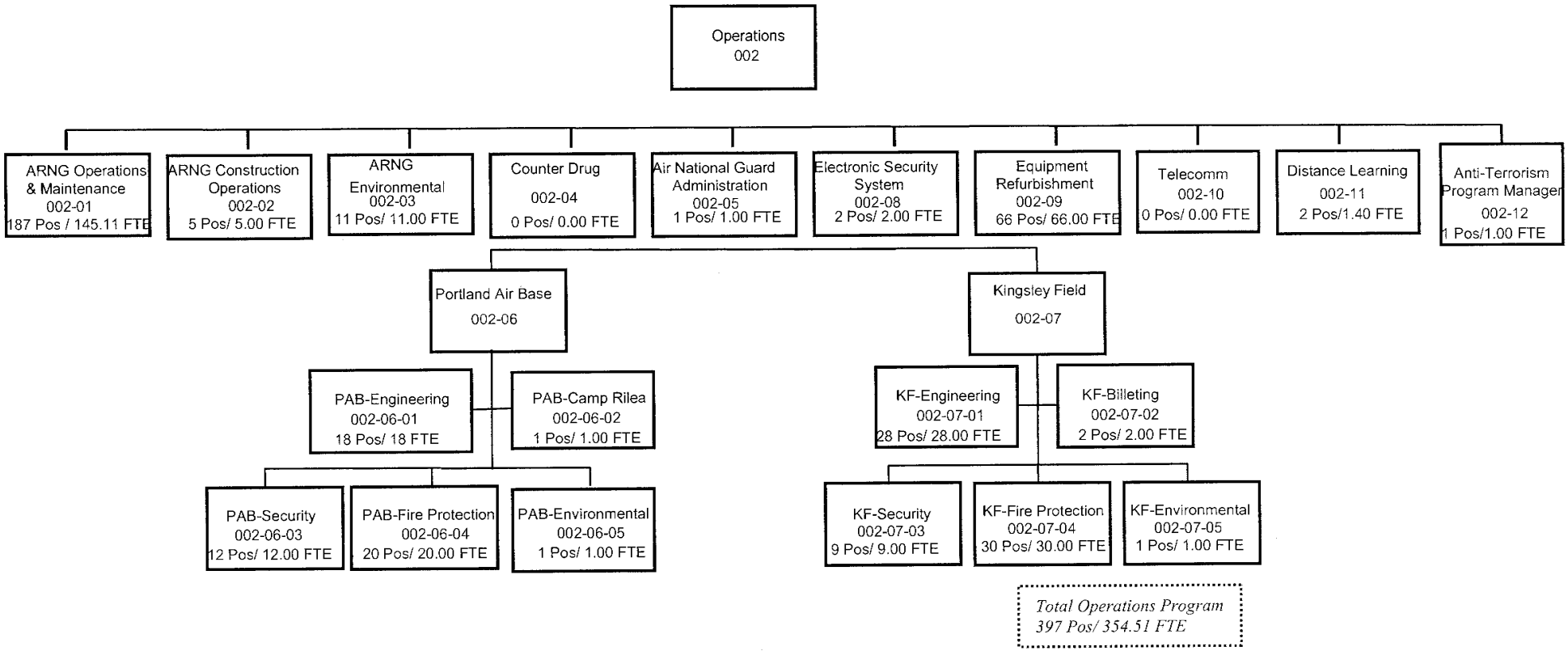
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	-	(1)	-
AUTHORIZED FTE	-	-	-	-	(1.50)	-
091 STATEWIDE ADMINISTRATIVE SAVINGS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(14,157)	-
Other Funds	-	-	-	-	(103,715)	-
All Funds	-	-	-	-	(117,872)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(6,068)	-
Other Funds	-	-	-	-	(9,682)	-
All Funds	-	-	-	-	(15,750)	-
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
General Fund	-	-	-	-	(8,012)	-
Other Funds	-	-	-	-	(3,975)	-
All Funds	-	-	-	-	(11,987)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(64,017)	-
Other Funds	-	-	-	-	(31,759)	-
All Funds	-	-	-	-	(95,776)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	1,251	(241,237)	-
Other Funds	-	-	-	(3,892)	(200,316)	-
All Funds	-	-	-	(2,641)	(441,553)	-
AUTHORIZED POSITIONS	-	-	-	-	(1)	-
AUTHORIZED FTE	-	-	-	-	(1.50)	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
Other Funds	1,737,889	2,019,192	2,019,192	2,073,538	1,869,500	-
All Funds	6,372,574	5,833,204	5,833,204	6,744,233	6,247,183	-
AUTHORIZED POSITIONS	28	23	23	23	22	-
AUTHORIZED FTE	26.79	21.68	21.68	22.00	20.50	-
OPERATING BUDGET						
General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
Other Funds	1,737,889	2,019,192	2,019,192	2,073,538	1,869,500	-
All Funds	6,372,574	5,833,204	5,833,204	6,744,233	6,247,183	-
AUTHORIZED POSITIONS	28	23	23	23	22	-
AUTHORIZED FTE	26.79	21.68	21.68	22.00	20.50	-
TOTAL BUDGET						
General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
Other Funds	1,737,889	2,019,192	2,019,192	2,073,538	1,869,500	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	6,372,574	5,833,204	5,833,204	6,744,233	6,247,183	-
AUTHORIZED POSITIONS	28	23	23	23	22	-
AUTHORIZED FTE	26.79	21.68	21.68	22.00	20.50	-

OREGON MILITARY DEPARTMENT

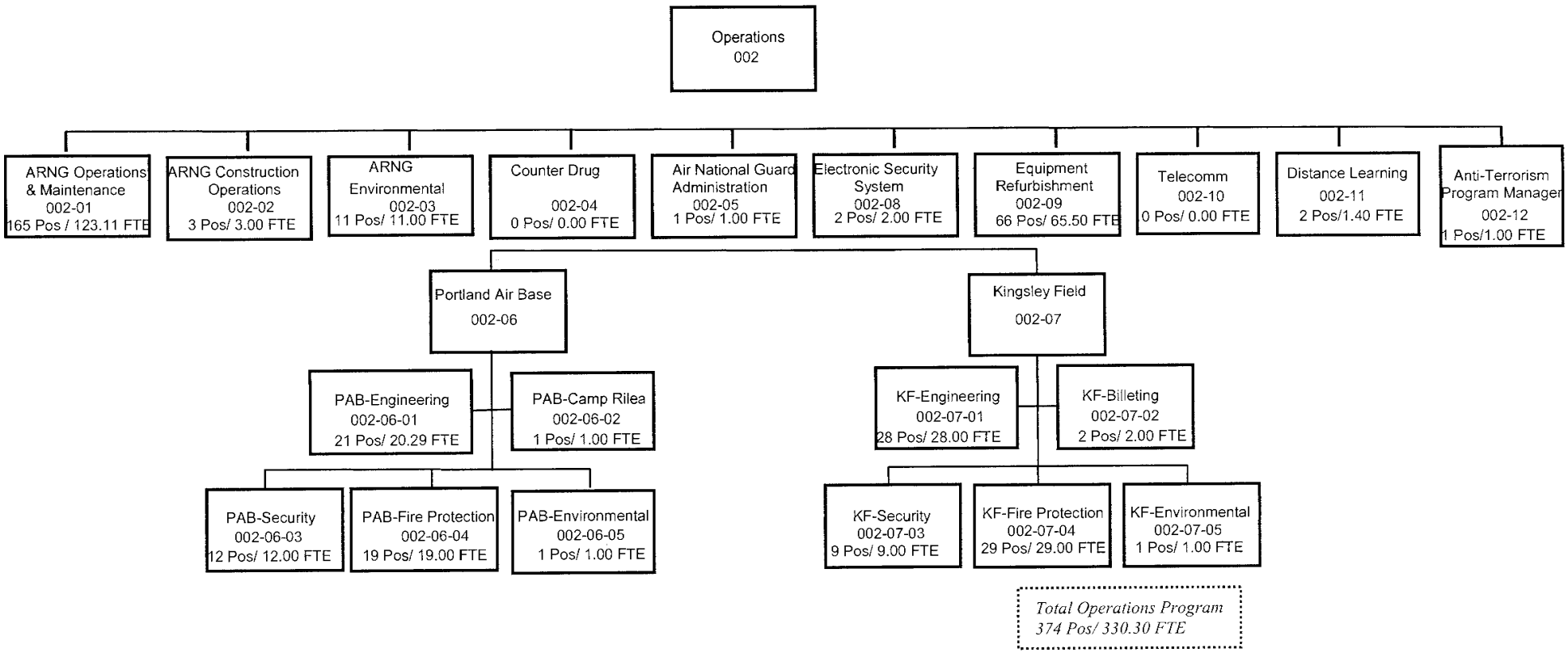
Operations Program
2013-15 Organization Chart



_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT

Operations Program
2011-13 Organization Chart



_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It also includes the Air National Guard Programs, Oregon National Guard Counterdrug Program, Army National Guard Equipment Refurbishment Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Telecommunications and Recruiting Program. There are 16 major programs within the Operations Program:

Army National Guard Facilities Operations and Maintenance:

The Army National Guard Facilities Operations and Maintenance Program, provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2011 ISR results for Oregon's Armories are as follows: 47% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 34% do not fully meet Army standards and are in overall fair condition, and 19% are in overall poor condition. The 2010 ISR results reflected that 44% met Army standards, 22% were adequate and 34% were substandard. While some improvement projects were executed, the decrease of substandard readiness centers was due to changes in the ISR rating system.

During the last ten biennial periods, the OMD has not received sufficient General Fund to adequately maintain armories and their associated facilities. For the last eight biennial periods we have changed the focus from maintaining our armories to "managing the decline" of our facilities. For the 2011-13 budget period, the General Fund available to support the maintenance of our armories amounts to just $3.14 per square foot. Our backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program has decreased from $110.6 million in the 2009-11 biennium to $79.6 million currently. This reduction is due to a $1.4 million Deferred Maintenance package funded in the 2007-09 Budget, the 2009 SB 338 State Stimulus funding of $4.358 million, $3.528 million in federal stimulus ARRA funding and $11.4 million in COP funding to remodel of the Newport, Gresham, St. Helens, and Woodburn armories. The combination of these funding packages all contributed to improving conditions of these armories and eliminating deferred maintenance. The Oregon Military Department is appreciative of each one of these funding sources and the accompanying improvements.

Given significant General Fund reductions in armory operations, maintenance, supplies and services; as well as forecasted reductions, the most likely outcome will be a trend of increasing deferred maintenance and Emergency Board requests. The 2011-13 funding level is virtually

the same as the 1991-93 Biennium. Considering inflation, increases in fees, code related mandatory expenses, and an additional 1,000,000 square feet of building space, it becomes apparent that the Army National Guard Facilities Operations Program cannot even minimally maintain the current inventory of facilities. Within our eight maintenance regions, OMD continues to operate 33 armories, 7 maintenance facilities, and 359 other facilities without a dedicated State Maintenance Worker to provide facility maintenance and repair.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. The National Guard Bureau completed a comprehensive facilities maintenance manpower requirement study for each state. The study thoroughly analyzed the type and amount of facilities operated by each state. The study then determined the number of employees required by skill type to operate and maintain the facilities based on a validated Department of Defense formula. The study determined the Oregon Army National Guard Facilities Operations and Maintenance Program requires 306 full-time equivalent (FTE) state employees to operate and maintain our facilities to an acceptable level. The program currently has 134.11 FTE to support Oregon's large investment in Army National Guard facilities. Of these FTE, 8.00 are 100% General Funded while 32.64 are Other Funded and 93.47 are federally reimbursed employees.

The Oregon Military Department owns 105 of those reportable buildings. The agency also owns and operates another 274 smaller facilities throughout the state for a total of 379 facilities, comprising 3 million square feet.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides our Computerized Maintenance Management System, the Desktop Resource for Real Property and project management system. As new facilities or land are loaded into PRIDE, they become available in the maintenance module to load inventory of building systems and components. Manufacturer maintenance schedules are utilized to generate "planned" preventive work orders. The Oregon Military Department currently generates almost 1,500 planned work orders per week. Our current $79.6 million backlog of operations, maintenance, and repair is projected to increase without additional funding and as we continue to catalog facility assets and input the corresponding preventative maintenance requirements into our PRIDE database.

The Facilities Operations and Maintenance Program also operates a variety of stand-alone computerized facility management programs. Our Real Property Development Program and the Range and Training Land Program benefit us by providing the current status of our facilities, and given the agency vision and goals, project the future use of facilities. This provides us a statewide picture of facility priorities for the short and long-term. Our Maintenance Management software program allows us to apply resources to plan and schedule preventative work and to finitely track repair and maintenance costs, project status, and project cost. This allows us to prioritize projects and maximize our limited funding.

Our Energy Management software program allows us to review heating, ventilation, and air conditioning operations, troubleshoot systems, and perform preventive maintenance checks and services, thus saving time and money. Our Utility Tracking program has proven a great benefit to us by providing a tool to monitor monthly utility usage and make operational changes based on most favorable rates. We continue to save money by identifying and correcting inaccurate invoicing and inappropriate utility service usage.

The Army National Guard Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Funds sources. The base budget provides for 118.48 FTE as well as General Fund appropriation, Other Funds and Federal Funds limitation for required Services and Supplies.

Army National Guard Construction Operations:

The Army National Guard Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded through a variety of General, Other, and Federal sources. The Army National Guard Construction Operations base budget provides General Fund for 3.00 FTE and required Services and Supplies. The base budget also provides federal limitation for 5.00 100% federally funded FTE for Army National Guard Construction Operations employees through a NGB Federal/State Cooperative Agreement. These five employees are captured in the Operations and Maintenance Program federal limitation and total FTE.

Army National Guard Environmental Program:

The Oregon Army National Guard Environmental Program manages environmental issues for Army National Guard facilities and other sites in the state used for military training and support. The program focuses on two management programs: Environmental Compliance and Stewardship, and Integrated Training Area Management.

The Environmental Compliance and Stewardship Program applies to all Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. It manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous materials management, solid and hazardous waste management, pollution prevention, recycling, air quality, asbestos, and drinking water quality.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army and National Guard Bureau standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real estate actions, in

accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by Department of the Army and National Guard Bureau standards.

The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as federal Executive Orders 13423, which requires the implementation of an Environmental Management System (EMS) to ensure ". . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner" – in other words, in a sustainable manner. In addition, Department of the Army and National Guard Bureau directives require the EMS to be conformant with International Standards Organization (ISO) Chapter 14001:2004(E).

The Program maintains and implements an on-going external and internal environmental performance assessment process, as well as an effective environmental training program, as integral parts of the environmental compliance management program.

Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its three major military training sites: Biak Training Center (Redmond), Camp Adair (Corvallis), and Camp Rilea (Warrenton). The three INRMPs are designed to "integrate" military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act Improvement Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, Department of the Army, and National Guard Bureau directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native species. Pest management activities and pesticide usage are tracked and reported to both state and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are "eligible" for the National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. And, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation at the four major training areas managed or used by the Oregon Army National Guard in Oregon (Camp Adair, Camp Rilea, Biak Training Center, and Boardman Bombing Range Complex). The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at these training sites; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide guidance on meeting these needs. In addition, significant effort at Boardman is required to coordinate activities and address resource conservation issues with the U.S. Navy as the land manager.

The Environmental Program staff is 100% federally funded. The majority of environmental requirements resulting from a regulatory directive are 100% federally funded. However, under a "proponent pays" policy adopted by National Guard Bureau in 2006, some "environmental" requirements must be funded by other entities within the agency. As examples, requirements for National Environmental Policy Act documents (particularly Environmental Assessments) and environmental site assessments to support real estate actions must be paid by the proponent of the action and cannot be funded with environmental funds. This will affect execution of other programs. The ITAM program is 100% federally funded. The base budget provides Federal Funds limitation for 8.15 Environmental FTE, 2.85 ITAM FTE, and a small amount of General Fund match for one Environmental position. The base budget also provides Federal Funds limitation for required Services and Supplies to support these programs. Unfortunately, as long as the Environmental Program remains "compliance-driven", funds for sustainability initiatives are not available through federal channels, making it difficult to meet goals and objectives that do not have a "regulatory driver", and making it nearly impossible to manage natural resources at agency training sites in a positive, proactive manner, which would concurrently enhance training opportunities.

Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for 2 positions and necessary Services and Supplies.

Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is funded by 100% Federal funding from the US Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters.

Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.

The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters, making the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the 101st Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air sovereignty over the northwest United States. The 101st Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. In Federal Fiscal Year 2007, the profile for training F-15 fighter pilots and flight surgeons at Kingsley Field was expanded. The expanded training mission included increases in student load, six additional aircraft, and 136 additional training and support staff. The additional requirement was due to a change in the Air Force training mission. As a result, the Air Force closed two F-15 squadrons in Florida and moved the F-15 training requirement exclusively to Kingsley Field in Klamath Falls, Oregon. Additional federal funding was also added to Kingsley Field.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

There are seven major Air National Guard programs within the Operations Program:

Air National Guard Administration Program - The Air National Guard Administration Program provides command and administrative support for all Oregon Air National Guard programs. Administration Program employees are 100% federally funded. Administration Program General Fund is used to purchase Services and Supplies. The base budget provides Federal Funds limitation for one employee and General Fund for associated Services and Supplies.

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through

Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 47 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 21 positions and necessary Services and Supplies.

Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural fire fighting protection. The Oregon Air National Guard is the only crash/rescue and fire fighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. The Fire Protection Program is 100% federally funded. The base budget provides Federal Funds limitation for 42 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a "Leader" GEMS permit which is the most stringent of the three GEMS permit options. The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 2 positions and necessary Services and Supplies.

Kingsley Field Billeting Program - The Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students and flight medicine students from throughout the Air Force receiving training at Kingsley Field. The Billeting Program is 100% federally funded. The base budget provides Federal Funds limitation for 2 positions and necessary Services and Supplies.

Equipment Refurbishment (Overhaul) Program:

The Equipment Refurbishment Program, also known nationally as the Oregon Readiness Sustainment Maintenance Site (RSMS), enables the Oregon Military Department to provide supplies and services in a cost effective manner to the Department of Defense, utilizing Federal Funds. This program enables the Military Department RSMS to provide critical products and services to the National Guard worldwide in a more cost-effective manner than is available to the Federal system. The sole revenue source for this program is Federal Funds received from

Department of Defense entities in support of the program. The Oregon RSMS is funded annually at over $16 million dollars to supply critical fully functioning electronic and electro-mechanical equipment to the States, Territories, and Units of the National Guard. The overhaul of equipment allows the National Guard to be ready and capable to support the needs of the people and perform their specific mission. The equipment overhauled by the Oregon RSMS allows Oregon as well as other States and territories to deploy fully functioning search and rescue missions, natural disaster relief, infrastructure support, military operations and homeland security. This program is unique to any state program in that it utilizes the best business practices presently utilized in the private sector. The program is ISO 9001:2008 registered, and employs state of the art manufacturing techniques, computer tracking systems, customer service, and technical support. The Oregon RSMS is a full functioning business within state government which has afforded an after-cost tax savings of over $2.08 billion to-date. The Oregon RSMS far exceeds the average private sector return on investment performance, through employee-based ownership practices and accountability. The program is operated at the Combined Support Maintenance Shop/Readiness Sustainment Maintenance Site at Camp Withycombe in Clackamas, Oregon. The program is 100% federally funded. The base budget provides Federal Fund limitation for 66 positions and the supporting Services and Supplies.

Distributed Learning Program:

The Distributed Learning Program (DLP) is a nationwide National Guard program providing soldiers and their communities' access to a classroom environment providing multimedia capabilities for hosting video and audio teleconferencing, conducting computer-based training, web-based training, interactive video-Teletraining, electronic mail and electronic network systems. There are seven DLP classrooms located in Oregon. The classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Bend, La Grande, Ashland, and Monmouth (Regional Training Institute). These facilities provide necessary training resources for soldier readiness. The sites are also available for rental on a fee recovery basis to state and federal government agencies, and to the public. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement and federal program income generated through video teleconferencing fees charged to the user. The funds may only be used to support the program. The base budget provides Federal Funds limitation for 1.40 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

Telecommunications Program:

The telecommunications portion of this program provides federal funding for Oregon Army National Guard telecommunications system procurement, maintenance, and monthly charges. Most costs are paid directly by the Federal Government and a smaller amount is handled through a Federal/State cooperative agreement. The base budget provides Federal Funds limitation for Services and Supplies.

Counterdrug Program:

The Counterdrug Program is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program is organized and functions through the Oregon National Guard using National Guard personnel, equipment and facilities to add uniquely-military capabilities to support local, state and federal law enforcement counterdrug operations. The full-time soldiers and airmen of the program are active duty members under the control of the Governor and The Adjutant General of Oregon. The Oregon National Guard is committed to approaching the fight against drugs as a Total Force - community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers.

The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to facilitate the development and effectiveness of local anti-drug coalitions and other community-based organizations focused on preventing drug abuse (demand reduction). Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon. The program utilizes Oregon National Guard members, equipment and specialized technology to support local, state, and federal law enforcement agencies/task forces and community-based organizations. This support includes technical, operational, general, training and reconnaissance/observation as well as programs designed to complement and not duplicate drug abuse prevention programs within Oregon.

The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

Highly skilled criminal analysts assigned to law enforcement agencies and task forces in support of drug-related investigations. These members provide case support through extensive research and analysis of information using a variety of specialized tools.

The OH-58A helicopter is equipped with a forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and "night sun" high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

The hand-held Ion Scanner (narcotic detection and identification system) can be used to detect the presence of illegal drugs in a variety of settings.

National Guard unique training provides counterdrug courses to train law enforcement officers assigned to multijurisdictional drug task forces.

National Guard member provide support to assist in the development and sustainment of community anti-drug coalitions. Members meet regularly with coalitions and provide guidance on organizational development, strategies and goals.

"Guard Adventure" is a 10-hour supplemental prevention program for middle and high school students. The program supplements current curriculum and utilizes the adventure-based approach.

Mentoring training or technical support that initiates, strengthens, expands and sustains mentoring services to youth. Trained and supported Mentors provide a positive personal connection to youth and focus on keeping them in school and off illegal drugs.

Parent Training provides drug prevention parenting skills to assist parents as their children progress from adolescents to young adults. The programs are available in both English and Spanish and range from 8 to 12 hours. The programs provide prevention, intervention and educational information and practical skill training in refusal, communication and recognition of drug usage symptoms for parents.

Camp Rosenbaum is a youth citizen camp which annually reaches 150 children, 9-11 years of age, from families in low income or public housing. The objective is to teach at-risk youth self-worth, a sense of community, and give them a chance to make a choice to say no to drugs and gangs by influencing them in positive ways.

The National Youth Sports Program offers age appropriate sports instruction and skill development in most sporting events. Approximately 325 10-16 year olds participate in this program over a five-week period. Participants receive drug abuse education, swimming, dance, and art lessons.

Community Based and Informational Programs providing support to community activities primarily designed to educate, train or otherwise prevent drug abuse among youth. This includes support of youth centers, drug-free events (marches), speaker's bureaus, static displays, Red Ribbon Campaign, and educational material distribution.

The Oregon National Guard Counterdrug Support Program has been an integral part of our state's drug supply reduction efforts for over 18 years. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized since 1999 due to the support of the Oregon National Guard. Thousands of arrests have been made each year as a result of Oregon National Guard Counterdrug

mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the Equitable Sharing of Federally Forfeited Property Program to expand equipment, operations, and drug education and awareness programs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

Expected Results from the 2013-15 Budget:

The Army National Guard Facilities Operations and Maintenance Program 2013-15 base budget will not support the needs of our Army National Guard facilities. The shortage of funding, compounded by new facilities that have not received State matching funds, increased usage of our facilities as a result of the Oregon National Guard performing crucial national defense missions throughout the world and Homeland Defense missions throughout the state, has reached a critical juncture. Despite implementation of significant energy reduction efforts, increased facility usage, coupled with higher energy costs, continues to increase our utility expenditures. While Oregon Army National Guardsmen are risking their lives overseas, their Army Guard facilities are in jeopardy at home due to the lack of funding. Currently 19% of our armories are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure but primarily due to lack of adequate funding. Policy Package 201 requests the re-establishment of 7 positions and 11 additional positions. Policy Package 202 requests operations and maintenance funding for two new facilities under construction: the Polk County and The Dalles Readiness Centers.

OMD's Other Funds armory rental earning potential is in jeopardy of being unable to adequately assist in funding our armories. Due to our heavy reliance on Other Funds revenues to operate armories, any reduction in those revenues or mandated redirection of this funding to pay other agency costs directly corresponds to a further decline in facility condition. This in turn, diminishes OMD's ability to generate required revenues. OMD has a statutory requirement to provide well maintained facilities for our soldiers, civilian employees, and the citizens and communities of Oregon, but our ability to generate Other Funds revenue is being hampered by economic conditions, in some cases facility conditions and in others local ordinances restrict rental activity. As previously mentioned the Installation Status Report document is our facilities "report card" and it reflects that Oregon's facilities are generally inadequate. We are also experiencing a significant increase in armory usage by Oregon soldiers due to continuous mobilizations in support of the Global War on Terrorism. This is causing increases in our

operational expenses and reducing the number of days the facilities are available for rentals. Additionally, we have experienced an increase in Risk Management claims that are a direct result of inadequate maintenance and repair funding. An analysis of information collected during the 2011 ISR data collection indicates that 60% of our armories are not in compliance with Americans with Disabilities Act (ADA). It is important that our armories meet these federal and state ADA laws, as over 25% of our armory use is for rentals to the public. Finally, changes to land use zoning and implementation of new ordinances in numerous communities threatens to restrict the type and frequency of rental activities within many of our high use armories. This will significantly reduce our Other Funds earning potential in the upcoming biennium.

The Army National Guard facilities backlog of maintenance and repair decreased from $110.6 million in the 2009-11 biennium to $79.6 million as a result of increased resources and both federal and state stimulus funding packages. At the same time OMD was the recipient of these additional resources, the Operations program received General Fund support near that of the 1991-93 biennium. The inadequacy of this funding level is resulting in an increase of deferred maintenance and a resumption of emergency maintenance issues. The 2013-15 base budget does not provide funding to address the minimum standards of physical security necessary to protect full-time employees, customers, community patrons of our facilities, drill status soldiers, or safeguard sensitive military equipment stored in our facilities.

During 2013-15, the Army National Guard Facilities Operations and Maintenance Program will be acting as caretaker of the Umatilla Chemical Depot. Under an intergovernmental agreement (IGA) with the Department of Defense Base Realignment and Closure (BRAC) Commission signed in July 2012, OMD manages approximately 20,000 acres of property and buildings once occupied by the U.S. Army. The Army has withdrawn from the site following completion of chemical weapons incineration. This agreement could potentially extend 3 to 5 years until final closure activities are complete. Policy Package 203 requests limited duration positions and Federal Funds limitation so that OMD can adequately perform the duties according to the terms of the IGA.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other "proponents" can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

Wildland Fire Management Program- The program will continue to operate successfully within the level of resources budgeted.

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Air National Guard Program - The program will not be able to accomplish critical program functions without approval of Policy Package 205. Policy Package 205 will ensure the required State match for the continued conduct of Facilities Operations and Maintenance Activities at both the Portland and Kingsley Field Air National Guard Bases. Policy Package 204 requests 7 Firefighter positions for Kingsley Field that were either Limited Duration or abolished in the 2011-13 biennium.

Equipment Refurbishment Program – The Equipment Refurbishment Program, also known nationally as the Oregon Readiness Sustainment Maintenance Site (RSMS), will provide 66 medium to high technology jobs in the Portland metropolitan area, producing a local tax base in excess of five million dollars. The program will continue to purchase goods and services from local private sector companies, supporting economic stability in Oregon.

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Telecommunications Program - The program will continue to be successful within the level of resources budgeted.

Counterdrug Program - The program will continue to be successful in the 2013-15 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program Manager - The program will continue to be successful within the level of resources budgeted.

Operations Program objectives and expected results are directly linked to the agency's performance measures.

Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage, support and house personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

The Electronic Security Systems Program ensures the Oregon Army National Guard's weapons are securely stored and available for use during military training or state emergencies.

Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2013-15 Biennium. Operations Programs are funded as follows:

Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations – The program has eight positions. One of the positions is funded from the General Fund, two are Other Fund through construction bond financing, and five positions are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. The funds may only be used to support the program.

Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Anti-Terrorism Program Manager - The programs are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Essential Packages:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($93,098), increases Other Funds $14,032 and decreases Federal Funds ($134,907).

022 - Phases out the following items:

1. Three Facility Maintenance Specialist positions in the Operations and Maintenance Program that were funded temporarily in the 2011-13 biennium. The three position numbers are 0000255, 0095006 and 4104037 for a total reduction of ($406,228) General Fund;
2. ($684,715) General Fund appropriation related to rent on the Central Oregon Readiness Center not needed in 2013-15 biennium since the lease payments will end February1, 2013. The agency will take ownership of the property August 1, 2014;
3. ($71,936) General Fund appropriation that was shifted from the Debt Service Program to Portland Airbase Civil Engineering as a one-time increase during the 2011-13 biennium;
4. ($56,523) Federal Funds limitation in the Kingsley Field Fire Protection Program for Services and Supplies related to six Limited Duration positions that were approved only for the 2011-13 biennium; and
5. ($51,620) General Fund appropriation for one-time LaGrande half-street improvements from the 2011-13 biennium.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-15 changes. The package decreases General Fund ($464,119), increases Other Funds $20,980, and increases Federal Funds $1,881,655.

Policy Packages:

081 – May 2012 Emergency Board – ($332,748) Federal Funds. **Governor recommended.**

091 – Statewide Administrative Savings – ($28,884) General Fund, ($276,063) Other Funds. **Governor recommended.**

092 – PERS Taxation Policy – ($7,140) General Fund, ($7,898) Other Funds, ($127,125) Federal Funds. **Governor recommended.**

093 – Other PERS Adjustments – ($57,049) General Fund, ($63,112) Other Funds, ($1,015,787) Federal Funds. **Governor recommended.**

201 – Operations Program New Positions- $478,417 General Fund, $71,172 Other Funds and $1,769,241 Federal Funds. **Governor partially recommended – 12 positions with $238,924 Other Funds and $1,326,884 Federal Funds.**

202 – Operations and Maintenance-New Facilities – $106,678 General Fund, $106,678 Federal Funds. **Governor did not recommend.**

203 - Umatilla Caretaker Contract- $8,995,890 Federal Funds. **Governor recommended.**

204 – Kingsley Field Firefighters – $1,297,174 Federal Funds. **Governor recommended.**

205 – Portland Airbase & Kingsley Field FOMA- $344,500 General Fund and $1,531,367 Federal Funds. **Governor did not recommend.**

206 – Q-Bond Issuance Costs - $191,924 Other Funds. **Governor recommended.**

Proposed New Laws - None.

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2013-15 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Operations Program's base budget to reflect 2013-15 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-15 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($93,098), increases Other Funds $14,032, and decreases Federal Funds ($134,907).

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031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-15 changes. The package decreases General Fund ($464,119), increases Other Funds $20,980, and increases Federal Funds $1,881,655.

3. **Staffing Impact** – Reduction of 3 Positions / 3.00 FTE.

4. **Revenue Source** – General Fund is decreased ($1,771,716), Other Funds is increased $35,012, and Federal Funds is increased $1,690,225.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(93,098)	-	-	-	-	-	(93,098)
Federal Funds	-	-	-	(134,907)	-	-	(134,907)
Total Revenues	**($93,098)**	**-**	**-**	**($134,907)**	**-**	**-**	**($228,005)**
Personal Services							
Overtime Payments	-	-	2,198	1,029	-	-	3,227
Shift Differential	-	-	-	726	-	-	726
Public Employees' Retire Cont	-	-	419	334	-	-	753
Pension Obligation Bond	(100,780)	-	21,437	64,816	-	-	(14,527)
Social Security Taxes	-	-	168	135	-	-	303
Unemployment Assessments	1,587	-	-	1,405	-	-	2,992
Mass Transit Tax	(13,044)	-	679	-	-	-	(12,365)
Vacancy Savings	19,139	-	(10,869)	(203,352)	-	-	(195,082)
Total Personal Services	**($93,098)**	**-**	**$14,032**	**($134,907)**	**-**	**-**	**($213,973)**
Total Expenditures							
Total Expenditures	(93,098)	-	14,032	(134,907)	-	-	(213,973)
Total Expenditures	**($93,098)**	**-**	**$14,032**	**($134,907)**	**-**	**-**	**($213,973)**
Ending Balance							
Ending Balance	-	-	(14,032)	-	-	-	(14,032)
Total Ending Balance	**-**	**-**	**($14,032)**	**-**	**-**	**-**	**($14,032)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,214,499)	-	-	-	-	-	(1,214,499)
Federal Funds	-	-	-	(56,523)	-	-	(56,523)
Total Revenues	**($1,214,499)**	**-**	**-**	**($56,523)**	**-**	**-**	**($1,271,022)**
Personal Services							
Class/Unclass Sal. and Per Diem	(248,064)	-	-	-	-	-	(248,064)
Empl. Rel. Bd. Assessments	(120)	-	-	-	-	-	(120)
Public Employees' Retire Cont	(47,307)	-	-	-	-	-	(47,307)
Social Security Taxes	(18,977)	-	-	-	-	-	(18,977)
Worker's Comp. Assess. (WCD)	(177)	-	-	-	-	-	(177)
Flexible Benefits	(91,584)	-	-	-	-	-	(91,584)
Reconciliation Adjustment	1	-	-	-	-	-	1
Total Personal Services	**($406,228)**	**-**	**-**	**-**	**-**	**-**	**($406,228)**
Services & Supplies							
Instate Travel	-	-	-	(5,652)	-	-	(5,652)
Out of State Travel	-	-	-	(5,652)	-	-	(5,652)
Employee Training	-	-	-	(13,566)	-	-	(13,566)
Facilities Rental and Taxes	(684,715)	-	-	-	-	-	(684,715)
Fuels and Utilities	(71,936)	-	-	-	-	-	(71,936)
Medical Services and Supplies	-	-	-	(15,826)	-	-	(15,826)
Other Services and Supplies	-	-	-	(15,827)	-	-	(15,827)
Total Services & Supplies	**($756,651)**	**-**	**-**	**($56,523)**	**-**	**-**	**($813,174)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Cities	(51,620)	-	-	-	-	-	(51,620)
Total Special Payments	**($51,620)**	**-**	**-**	**-**	**-**	**-**	**($51,620)**
Total Expenditures							
Total Expenditures	(1,214,499)	-	-	(56,523)	-	-	(1,271,022)
Total Expenditures	**($1,214,499)**	**-**	**-**	**($56,523)**	**-**	**-**	**($1,271,022)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							(3)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(3)**
Total FTE							
Total FTE							(3.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(3.00)**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000255 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	09	3,652.00	87,648-				87,648-
								54,047-				54,047-
0095006 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	09	3,652.00	87,648-				87,648-
								54,047-				54,047-
4104037 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	05	3,032.00	72,768-				72,768-
								50,071-				50,071-
		TOTAL PICS SALARY						248,064-				248,064-
		TOTAL PICS OPE						158,165-				158,165-
		TOTAL PICS PERSONAL SERVICES =	3-	3.00-	72.00-			406,229-				406,229-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(464,119)	-	-	-	-	-	(464,119)
Federal Funds	-	-	-	1,881,655	-	-	1,881,655
Total Revenues	**($464,119)**	**-**	**-**	**$1,881,655**	**-**	**-**	**$1,417,536**
Services & Supplies							
Instate Travel	542	-	173	4,876	-	-	5,591
Out of State Travel	580	-	19	6,704	-	-	7,303
Employee Training	619	-	249	18,160	-	-	19,028
Office Expenses	1,044	-	265	6,990	-	-	8,299
Telecommunications	(18,009)	-	(1,128)	(65,112)	-	-	(84,249)
State Gov. Service Charges	(524,342)	-	(14,630)	699,814	-	-	160,842
Data Processing	(692)	-	-	(18,554)	-	-	(19,246)
Publicity and Publications	190	-	316	1,337	-	-	1,843
Professional Services	579	-	238	4,843	-	-	5,660
Attorney General	6,292	-	-	4,228	-	-	10,520
Employee Recruitment and Develop	41	-	-	197	-	-	238
Dues and Subscriptions	96	-	170	730	-	-	996
Facilities Rental and Taxes	4,185	-	-	39,864	-	-	44,049
Fuels and Utilities	48,876	-	21,976	285,929	-	-	356,781
Facilities Maintenance	10,030	-	5,502	326,817	-	-	342,349
Food and Kitchen Supplies	7	-	-	229	-	-	236
Agency Program Related S and S	92	-	13	326,015	-	-	326,120
Other Services and Supplies	3,401	-	3,326	160,495	-	-	167,222
Expendable Prop 250 - 5000	911	-	1,375	49,065	-	-	51,351

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	1,439	-	306	9,945	-	-	11,690
Total Services & Supplies	**($464,119)**	**-**	**$18,170**	**$1,862,572**	**-**	**-**	**$1,416,623**
Capital Outlay							
Technical Equipment	-	-	-	1,216	-	-	1,216
Industrial and Heavy Equipment	-	-	-	5,092	-	-	5,092
Automotive and Aircraft	-	-	2,810	-	-	-	2,810
Data Processing Software	-	-	-	505	-	-	505
Data Processing Hardware	-	-	-	2,189	-	-	2,189
Other Capital Outlay	-	-	-	10,081	-	-	10,081
Total Capital Outlay	**-**	**-**	**$2,810**	**$19,083**	**-**	**-**	**$21,893**
Total Expenditures							
Total Expenditures	(464,119)	-	20,980	1,881,655	-	-	1,438,516
Total Expenditures	**($464,119)**	**-**	**$20,980**	**$1,881,655**	**-**	**-**	**$1,438,516**
Ending Balance							
Ending Balance	-	-	(20,980)	-	-	-	(20,980)
Total Ending Balance	**-**	**-**	**($20,980)**	**-**	**-**	**-**	**($20,980)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 081

1. Purpose - This Policy Package effects position changes recommended by the 2012 Legislature in its effort to restructure state government business operations. Under this initiative, the Legislature seeks to reduce the number of middle managers and public affairs positions in state government and to reduce the amount planned for advertising and personal services contracts. The May 2012 Emergency Board acknowledged receipt of a report on recommended changes. While no changes to advertising and personal services contracts are planned or recommended for the Military Department, the agency identified the following positions that can be abolished or reclassified from management to represented status, which were also recommended by the Legislature at the May 2012 Emergency Board:

					Impact			
Position #	**Action**	**Title**	**Current Classification**	**1Jul 13 Classification**	**GF**	**OF**	**FF**	**Total**
0011003	Abolish	Principal Exec Manager C	MMS X7004	N/A			($169,918)	($169,918)
0011004	Abolish	Natural Resource Specialist 1	MMN X8501	N/A			($163,348)	($163,348)
0003073	Reclassify	Program Analyst 4	MMN X0863	AU C0863			$518	$518
Total Personal Services							($332,748)	($332,748)

Positions 0011003 and 0011004 are both within the Wildland Fire Management Program, which mitigates and responds to fire dangers on Oregon Army National Guard training lands. The Principal Executive Manager C duties are being performed by a federal employee, nullifying the need for a state management position. The Natural Resource Specialist 1 position (Assistant Fire Management Officer) was determined to be unnecessary as well. The personnel requirements for this relatively new program are still under evaluation.

The Program Analyst 4 position does not closely fit the criteria for management service, according to the Department of Administrative Services, Human Resource Office. The agency has been reviewing management positions with DAS-HRO following the passage of HB 2020 in 2011. Employees in downward reclassifications will either 1) receive the same pay if their current pay rate falls within the pay range of the new classification or 2) go to the top step of the new classification.

2. How Achieved – Abolishing two positions and reclassifying an additional position from management to represented status will help the agency towards the 11 to 1 ratio of supervisory management to non-supervisory as directed in 2012 HB 4131. The agency will continue its review of all management positions to identify future potential changes.

3. Staffing Impact – Abolish two positions and reclassify one position in the Operations Program from management to represented status.

4. Quantifying Results – Results from this policy package will be measured by the agency's status reports of progress toward the 11-to-1 supervisory ratio mandated by HB 4131, and the ratio of public employees to managerial employees per HB 2020.

5. Revenue Source - ($332,748) Federal Funds.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(332,748)	-	-	(332,748)
Total Revenues	**-**	**-**	**-**	**($332,748)**	**-**	**-**	**($332,748)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	(214,248)	-	-	(214,248)
Empl. Rel. Bd. Assessments	-	-	-	(80)	-	-	(80)
Public Employees' Retire Cont	-	-	-	(40,857)	-	-	(40,857)
Social Security Taxes	-	-	-	(16,389)	-	-	(16,389)
Worker's Comp. Assess. (WCD)	-	-	-	(118)	-	-	(118)
Flexible Benefits	-	-	-	(61,056)	-	-	(61,056)
Total Personal Services	**-**	**-**	**-**	**($332,748)**	**-**	**-**	**($332,748)**
Total Expenditures							
Total Expenditures	-	-	-	(332,748)	-	-	(332,748)
Total Expenditures	**-**	**-**	**-**	**($332,748)**	**-**	**-**	**($332,748)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	**(2.00)**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0003073	AU C0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	09	6,777.00			162,648		162,648
										74,087		74,087
0003073	MMN X0863 AA	PROGRAM ANALYST 4	1-	1.00-	24.00-	07	6,760.00			162,240-		162,240-
										73,977-		73,977-
0011003	MMS X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	03	4,580.00			109,920-		109,920-
										59,998-		59,998-
0011004	MMN X8501 AA	NATURAL RESOURCE SPECIALIST 1	1-	1.00-	24.00-	08	4,364.00			104,736-		104,736-
										58,612-		58,612-
		TOTAL PICS SALARY								214,248-		214,248-
		TOTAL PICS OPE								118,500-		118,500-
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		TOTAL PICS PERSONAL SERVICES =	2-	2.00-	48.00-					332,748-		332,748-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 091

1. Purpose - The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, Information Technology, Human Resources, Accounting, Payroll and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced administrative costs.

3. Staffing Impact – None.

4. Quantifying Results – The effects of this reduction cannot be quantified until the administrative cost reduction plan has been implemented.

5. Revenue Source – ($28,884) General Fund and ($276,063) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(28,884)	-	-	-	-	-	(28,884)
Total Revenues	**($28,884)**	**-**	**-**	**-**	**-**	**-**	**($28,884)**
Personal Services							
Undistributed (P.S.)	(13,143)	-	(178,102)	-	-	-	(191,245)
Total Personal Services	**($13,143)**	**-**	**($178,102)**	**-**	**-**	**-**	**($191,245)**
Services & Supplies							
Undistributed (S.S.)	(15,741)	-	(90,844)	-	-	-	(106,585)
Total Services & Supplies	**($15,741)**	**-**	**($90,844)**	**-**	**-**	**-**	**($106,585)**
Capital Outlay							
Undistributed (C.O.)	-	-	(7,117)	-	-	-	(7,117)
Total Capital Outlay	**-**	**-**	**($7,117)**	**-**	**-**	**-**	**($7,117)**
Total Expenditures							
Total Expenditures	(28,884)	-	(276,063)	-	-	-	(304,947)
Total Expenditures	**($28,884)**	**-**	**($276,063)**	**-**	**-**	**-**	**($304,947)**
Ending Balance							
Ending Balance	-	-	276,063	-	-	-	276,063
Total Ending Balance	**-**	**-**	**$276,063**	**-**	**-**	**-**	**$276,063**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 092

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit Oregon income tax relief calculations for PERS retirees that are Oregon residents and eliminate them for PERS retirees who are non-residents. The change would save approximately 40 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($7,140) General Fund, ($7,898) Other Funds and ($127,125) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(7,140)	-	-	-	-	-	(7,140)
Total Revenues	**($7,140)**	**-**	**-**	**-**	**-**	**-**	**($7,140)**
Personal Services							
PERS Policy Adjustment	(7,140)	-	(7,898)	(127,125)	-	-	(142,163)
Total Personal Services	**($7,140)**	**-**	**($7,898)**	**($127,125)**	**-**	**-**	**($142,163)**
Total Expenditures							
Total Expenditures	(7,140)	-	(7,898)	(127,125)	-	-	(142,163)
Total Expenditures	**($7,140)**	**-**	**($7,898)**	**($127,125)**	**-**	**-**	**($142,163)**
Ending Balance							
Ending Balance	-	-	7,898	127,125	-	-	135,023
Total Ending Balance	**-**	**-**	**$7,898**	**$127,125**	**-**	**-**	**$135,023**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 093

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit cost-of-living increases to the first $24,000 of income for PERS retirees. The change would save approximately 320 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($57,049) General Fund, ($63,112) Other Funds and ($1,015,787) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(57,049)	-	-	-	-	-	(57,049)
Total Revenues	**($57,049)**	**-**	**-**	**-**	**-**	**-**	**($57,049)**
Personal Services							
PERS Policy Adjustment	(57,049)	-	(63,112)	(1,015,787)	-	-	(1,135,948)
Total Personal Services	**($57,049)**	**-**	**($63,112)**	**($1,015,787)**	**-**	**-**	**($1,135,948)**
Total Expenditures							
Total Expenditures	(57,049)	-	(63,112)	(1,015,787)	-	-	(1,135,948)
Total Expenditures	**($57,049)**	**-**	**($63,112)**	**($1,015,787)**	**-**	**-**	**($1,135,948)**
Ending Balance							
Ending Balance	-	-	63,112	1,015,787	-	-	1,078,899
Total Ending Balance	**-**	**-**	**$63,112**	**$1,015,787**	**-**	**-**	**$1,078,899**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 201
PRIORITY 10

1. Purpose - This Policy Package establishes 18 positions in the Operations Program: one (1) Other Funds position, eleven (11) split funded (General Fund, Federal Funds) positions, and six (6) Federal Funds positions. This package is critical in maintaining current staffing levels within the Oregon Military Department's (OMD) Operations and Maintenance program and Portland Air Base. *Note: Positions not approved in the GBB are shown with strikethroughs.*

				Impact			
Position #	**Title**	**1Jul 13 Classification**	**Type**	**GF**	**OF**	**FF**	**Total**
~~1. 0013028~~	~~Facility Maintenance Specialist~~	~~C4012~~	~~Re-Establish~~	~~$71,136~~		~~$71,136~~	~~$142,272~~
~~2. 0013029~~	~~Facility Maintenance Specialist~~	~~C4012~~	~~Re-Establish~~	~~71,136~~		~~71,136~~	~~142,272~~
~~3. 0013030~~	~~Facility Maintenance Specialist~~	~~C4012~~	~~Re-Establish~~	~~61,659~~		~~61,659~~	~~123,318~~
4. 0013020	Program Analyst 1	C0860	Re-Establish			136,646	136,646
5. 0013018	Construction Project Manager 2	C3268	Re-Establish			171,377	171,377
6. 0013021	Natural Resource Specialist 1	C8501	Re-Establish			122,839	122,839
7. 0013039	Custodian	C4101	Re-Establish		$70,772		70,772
8. 0013015	Facility Operations Specialist 1	C4014	Establish		22,933	129,954	152,887
9. 0013013	Administrative Specialist 1	C0107	Establish			108,028	108,028
10. 0013006	Deputy Fire Chief – Portland Air Base	X5554	Establish			246,345	246,345
~~11. 0013031~~	~~Facility Maintenance Specialist (The Dalles)~~	~~C4012~~	~~Establish~~	~~56,003~~		~~56,004~~	~~112,007~~
12. 0013032	Facility Maintenance Specialist (AASF Salem)	C4012	Establish			111,585	111,585
13. 0013033	Facility Maintenance Specialist (Baker City)	C4012	Establish		58,025	53,560	111,585
~~14. 0013034~~	~~Facility Maintenance Specialist (Albany Corvallis)~~	~~C4012~~	~~Establish~~	~~31,362~~		~~80,645~~	~~112,007~~
15. 0013035	Facility Maintenance Specialist (Dallas)	C4012	Establish		55,794	55,791	111,585
16. 0013036	Facility Maintenance Specialist (Pendleton-Umatilla)	C4012	Establish		20,086	91,499	112,007
~~17. 0013037~~	~~Facility Maintenance Specialist (162 Inf)~~	~~C4012~~	~~Establish~~	~~16,801~~		~~95,206~~	~~112,007~~
18. 0013038	Facility Maintenance Specialist (Cp Withy)	C4012	Establish		11,159	100,426	111,585
Mass Transit Tax/ Recon adjustment					155	($1,166)	($1,011)
Total Personal Services				$0	$238,924	$1,326,884	$1,565,808

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

2013-2015

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107BF02

The Military Department lost 11 maintenance positions in the 2011-13 Legislatively Adopted Budget as a result of General Fund budget cuts. The reduction in staff forced the agency to pare down its planned maintenance and placed greater strain on the remaining employees, who now cover larger geographical areas. This personnel shortfall greatly impacts OMD's ability to generate Other Funds revenue; to operate, maintain, repair, and manage armories and comply with environmental law and meet resource stewardship requirements mandated by the State of Oregon, Department of Defense, Department of the Army, and National Guard Bureau. These positions are required in order to provide well-maintained facilities for soldiers, full-time employees, non-military rentals, and emergency operations support to State of Oregon communities.

0013028, 0013029, 0013030 Facility Maintenance Specialists: These Facility Maintenance Specialist (FMS) positions replace the three FMS positions phased-out in Essential Package 022. They are salary range 18 in the Installations Division's Real Property Operations and Maintenance Branch and are assigned to multiple Armed Forces Reserve Centers and Readiness Centers throughout the state. These three positions provide maintenance and rental program management for two geographically separated facilities each, with an average of 69,512 square foot per employee. It is critical to the agency to re-establish these long term positions that were saved from abolishment through fund shifting but made limited duration during the 2011-13 biennium. The primary purpose of these positions is to provide facility maintenance and repair and to coordinate building usage as part of rental program to other government agencies and the general public. These positions conduct all aspects of facility maintenance including daily custodial activities, preventative and planned maintenance, exterior landscaping maintenance activities, operate the climate control systems and conduct critical fire life and safety inspections. These positions also perform rental program management at the facilities which include marketing, contract writing and scheduling the required security and cleanup activities. The requested source of funding is 50% General Fund and 50% Federal Funds for a total of $203,931 General Fund and $203,931 Federal Funds.

0013020 Program Analyst 1: This Program Analyst 1 salary range 23 in the Installations Division's Real Property Operations and Maintenance Branch would be assigned to Joint Force Headquarters in Salem, Oregon. It replaces a Program Analyst 1 position that had limited duration status in the 2011-13 biennium. The Duties of this position include Installations Status Report Management. The Installations Status Report is a comprehensive inspection program that is required by Army Regulation 210-14. This program is a criteria and inspection based program that encompasses all aspects of Army and the Army National Guard funding, facilities and services. The data captured through this program is used to grade and quantify programs and funding for services. Over the last several years this program has expanded exponentially. The Oregon Military Department conducts over 700 in-depth facility inspections annually as well as prepares many other environmental and service-based reports that are validated and filed quarterly. The National Guard Bureau realized the impact this has on the 54 states and reporting territories and provided funding to each for a full time position in support of this program. The requested funding for this position is 100% Federal Funds or $137,197 per biennium.

0013018 Construction Project Manager 2: This Construction Project Manager 2, salary range 30, position is within the Installations Division's Construction Branch. It replaces a Construction Project Manager 2 position that had limited duration status during the 2011-13 biennium. It is one of seven construction Project Managers that are responsible for managing the design and construction of ORARNG facilities operations and

maintenance projects at Armories, Camps, Training Sites and Logistical facilities throughout the state. The Construction Project Manager 2 manages the design and construction process and activities of multiple, complex, Minor Construction and Capital construction projects for Oregon Military Department facilities. These construction projects have a high degree of diversity, requiring the use of innovative and advanced building design and construction techniques and alternative and complex contracting methods, and/or have other complicated construction features. The project manager consults with agency management to plan and define facility needs; coordinates project budgets and manages the contract process from design through construction and occupancy. The Project Manager 2 position is the lead worker of a project management team which includes a Project Inspector. The project workload for a Project Manager 2 is between twenty (20) and thirty-five (35) projects at various stages of development (programming, design, construction and closeout). Funding for this position is 100% Federal Funds for a total of $172,110.

0013021 Natural Resource Specialist 1: This Natural Resource Specialist 1 position salary range 21 in the Installations Division's Environmental Branch is assigned to the Camp Rilea Training Site located at Warrenton, Oregon. It replaces a Natural Resource Specialist 1 position that had limited duration status during the 2011-13 biennium. The primary purpose of this position is to manage and operate Camp Rilea's water testing laboratory. This position also operates the wastewater and domestic water treatment plant and serves as the second licensed operator for both plants, a critical capability to comply with regulatory requirements, and in conjunction with the existing position, provide a 24/7 response to either plant. This position performs necessary analysis within the onsite laboratory. This position operates, monitors, and records the required testing of the wastewater and water treatment plant to ensure compliance with federal, state, and local regulatory agencies' rules, policies, and procedures. This position performs routine maintenance and oversees required repairs as needed of treatment plant equipment. The position conducts statistical analysis of data to ensure compliance and provides reports and/or recommendations to the Post Command and Oregon Military Department. This position prepares cyclical and periodic reports on the collection of environmental data that are critical to maintaining permits and continuous operations of the wastewater and water treatment facilities. This position is critical to support continuous emergency response operations during natural or man-made disasters. The requested source of funding is 100% Federal Funds or $123,318 per biennium.

0013039 Custodian: This Custodial position, salary range 10 in the Installations Division's Real Property Operations and Maintenance Branch assigned to the 162 Infantry Regiment Readiness Center in Springfield. This position also replaces a limited duration Custodian position from the 2011-13 biennium. Tenants within this facility include the United States Forest Service, the United States Bureau of Land Management and units of the U.S. Marine Corps Reserve and U.S. Naval Reserve. The primary purpose of this position is to provide custodial / janitorial services for these tenants including maintaining the building's interior areas, to keep the common areas clean and sanitized to ensure a healthy and comfortable environment for up to three hundred (300) full time staff and up to 1,600 weekend staff. This position stocks and distributes sanitary supplies, toilet paper and other paper products. This position performs necessary disinfection of shared restroom areas and emergency blood borne pathogen clean up, ensuring compliance with OSHA and Department of Health requirements. The requested source of funding is 100% Other Funds at $70,980. This is a part-time position at .63 FTE.

0013015 Facility Operations Specialist 1: This Facility Operations Specialist 1 salary range 24 position in the Installations Division's Real Property Operations and Maintenance Branch is assigned to the new Lane County Armed Forces Reserve Center (AFRC) Complex located in Springfield, Oregon. The Lane County complex primarily consists of the Lane County AFRC (146,019 sq ft), a Field Maintenance Shop (17,004 sq ft) and a warehouse (11,057 sq ft) for a total of 174,080 square feet of building space located on 22.37 acres of land. The primary purpose of this position is to perform skilled and semi-skilled maintenance and repair of facilities, roads and grounds, utilities, vehicles, and equipment. This position will also perform lead-work as the Regional Maintenance Coordinator for the Oregon Military Department's Maintenance Region 4 which includes Springfield, Newport, Coos Bay, Corvallis, Albany, and Lebanon and would hold a Limited Maintenance Electricians license (LME). The Lane County AFRC Complex replaced the Cottage Grove Armory, the Eugene Armory and the Lebanon Field Maintenance Shop. The tenants of this complex include the Oregon Army National Guard, U.S. Marine Corps Reserve, U.S Naval Reserve, the Bureau of Land Management, and the U.S. Forest Service. The requested funding sources for this position are 15% or $23,025 General Fund and 85% or $130,494 Federal Funds.

0013013 Administrative Specialist 1: This Administrative Specialist 1 salary range 17 position in the Installations Division's Construction Branch would be assigned to Joint Force Headquarters in Salem, Oregon. The duties of this position include input of Capital Construction data into the National Guard Bureau's Planning Resource for Infrastructure Development and Evaluation (PRIDE) Program. This data is required by National Guard Bureau for review and validation of Capital Construction project funding. This data input is done before, during and after completion of construction. This position also ensures that the Major Construction Branch is in compliance with the Chief Financial Officer's Act (CFO Act) of 1990. This position would also perform data entry and validation of real property inventory to include input of information into the Army Stationing and Inventory Program (ASIP). PRIDE and ASIP are two decision support programs for the Oregon Military Department's Capital Construction Program. The requested funding source for this position is 100% Federal Funds. The requested funding source for this position is 100% Federal Funds or $108,442 Federal Funds.

0013006 Deputy Fire Chief: This Deputy Fire Chief salary range 33 position is located at the Portland Air National Guard Base Fire Protection Program. The position provides oversight for Safety and Training at the 142nd Fighter Wing Fire Department. The Fire Training/Prevention Officer develops training plans in support of the Fire crews to fight aircraft / structural fires, respond to fuel spills / hazardous material incidents, confined space operations and rescue aircrew / passengers from aircraft / structural / vehicular accidents or any other emergency situations. Additionally, this person is directly responsible for performing fire prevention related duties to include, but not limited to, public education, building inspections, plans reviews and fire extinguisher program management. This new position could save money by providing internal training and expertise as opposed to continually contracting for training and repairs. This position is also a primary Management member of the bargaining team, and makes effective recommendations to the Base and Wing Commanders regarding Training, Fire and Safety Programs. This position is 100% federally funded for a total of $247,468.

0013031, 0013032, 0013033, 0013034, 0013035, 0013036, 0013037, 0013038 Facility Maintenance Specialist: These Facility Maintenance Specialist positions, salary range 18, in the Installations Division's Real Property Operations and Maintenance Branch will be assigned to facilities at Army Aviation Support Facility (AASF) Salem, Baker City Armory, Albany/Corvallis, Dallas, Pendleton AASF/ Umatilla, The Dalles, 41 Infantry Division AFRC (Camp Withycombe), and 162 Infantry Regiment Readiness Center (Springfield). During severe budget cuts at the beginning of the 2011-13 biennium, the Oregon Military Department lost numerous positions, severely crippling the maintenance staff's ability to perform basic maintenance requirements. Two of the OMD Maintenance staff positions would be assigned two facilities situated geographically close to each other. The primary purpose of these positions is to provide facility maintenance and repair and to coordinate building usage as part of rental program to other government agencies and the general public. These positions conduct all aspects of facility maintenance including daily custodial activities, preventative and planned maintenance, exterior landscaping maintenance activities, operate the climate control systems and conduct critical fire life and safety inspections. They also conduct the rental program management at the facilities which include marketing, contract writing and scheduling the required security and cleanup activities. The requested source of funding is of $249,775 General Fund and $646,281 Federal Funds.

2. How Achieved – Expenditure limitation approval and appropriation of these positions will allow the Agency to meet its mission by providing operations support to two new facilities, generate Other Fund rental revenue, and maintain flow of construction funding from the National Guard Bureau.

3. Staffing Impact - Re-establish seven positions that were either phased-out or limited duration in the 2011-13 biennium, and establish eleven new positions. 18 Positions - 17.63 FTE.

4. Quantifying Results – This policy package will be measured by Key Performance Measures #2 and #3-Armory Condition and Revenue Generation.

5. Revenue Source - $238,924 Other Funds, $1,326,884 Federal Funds.

Governor partially recommended, approving 12 positions: 0013006 (Deputy Fire Chief), 0013013 (Admin Spec 1), 0013015 (Facility Operations Spec 1), 0013018 (Construction Project Manager 2), 0013020 (Program Analyst 1), 0013021 (Natural Resource Spec 1), 0013032, 0013033, 00130035, 0013036, 0013038 (Facility Maintenance Specialists), and 0013039 (Custodian). Five of the positions were approved with a state match of Other Funds instead of General Fund: 0013015, 0013033, 0013035, 0013036, and 0013038.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 201 - Operations Program New Positions

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	1,326,884	-	-	1,326,884
Total Revenues	**-**	**-**	**-**	**$1,326,884**	**-**	**-**	**$1,326,884**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	129,207	817,209	-	-	946,416
Empl. Rel. Bd. Assessments	-	-	98	382	-	-	480
Public Employees' Retire Cont	-	-	24,639	155,840	-	-	180,479
Social Security Taxes	-	-	9,885	62,515	-	-	72,400
Worker's Comp. Assess. (WCD)	-	-	146	562	-	-	708
Mass Transit Tax	-	-	190	-	-	-	190
Flexible Benefits	-	-	74,794	291,542	-	-	366,336
Reconciliation Adjustment	-	-	(35)	(1,166)	-	-	(1,201)
Total Personal Services	**-**	**-**	**$238,924**	**$1,326,884**	**-**	**-**	**$1,565,808**
Total Expenditures							
Total Expenditures	-	-	238,924	1,326,884	-	-	1,565,808
Total Expenditures	**-**	**-**	**$238,924**	**$1,326,884**	**-**	**-**	**$1,565,808**
Ending Balance							
Ending Balance	-	-	(238,924)	-	-	-	(238,924)
Total Ending Balance	**-**	**-**	**($238,924)**	**-**	**-**	**-**	**($238,924)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 201 - Operations Program New Positions | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							12
Total Positions	-	-	-	-	-	-	**12**
Total FTE							
Total FTE							11.63
Total FTE	-	-	-	-	-	-	**11.63**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0013006	MMS X5554 AA	DEPUTY FIRE CHIEF	1	1.00	24.00	06	7,093.00			170,232		170,232
										76,113		76,113
0013013	AU C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	2,545.00			61,080		61,080
										46,948		46,948
0013015	AU C4014 AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	05	4,020.00		14,472	82,008		96,480
									8,461	47,946		56,407
0013018	AU C3268 AA	CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	02	4,628.00			111,072		111,072
										60,305		60,305
0013020	AU C0860 AA	PROGRAM ANALYST 1	1	1.00	24.00	03	3,486.00			83,664		83,664
										52,982		52,982
0013021	AU C8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	02	3,032.00			72,768		72,768
										50,071		50,071
0013032	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,662.00			63,888		63,888
										47,697		47,697
0013033	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,662.00		33,222	30,666		63,888
									24,803	22,894		47,697
0013035	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,662.00		31,944	31,944		63,888
									23,850	23,847		47,697
0013036	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,662.00		11,500	52,388		63,888
									8,586	39,111		47,697
0013038	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,662.00		6,389	57,499		63,888
									4,770	42,927		47,697
0013039	AU C4101 AA	CUSTODIAN	1	.63	15.00	04	2,112.00		31,680			31,680
									39,092			39,092
		TOTAL PICS SALARY							129,207	817,209		946,416
		TOTAL PICS OPE							109,562	510,841		620,403
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		TOTAL PICS PERSONAL SERVICES =	12	11.63	279.00				238,769	1,328,050		1,566,819

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 202
PRIORITY 9

1. **Purpose** - This Policy Package funds basic facility operations, maintenance, and repair support for two new facilities.

Facility	General Fund	Federal Funds	Total O&M costs
Polk County Readiness Center	$62,506	$62,506	$125,012
The Dalles Readiness Center	$44,172	$44,172	$88,344
Totals	$106,678	$106,678	$213,356

Polk County Readiness Center: New Construction: COL James Nesmith (Dallas) Readiness Center: New Construction
The 2009 Legislative Assembly approved the construction of a new Readiness Center in Dallas, Oregon. The facility is under construction and is scheduled for occupancy in September 2012. Approved capital construction limitation for this project is $12.1 million Federal Funds and $5.6 million Other Funds (COP). This new facility houses the 162d Engineer Company. The facility is 39,813 square feet in size and replaces the old Dallas Armory of 13,838 square feet built in 1911, which was vacant for the past several years and recently demolished. This is a 25,975 or 188% increase in square footage of building space. Our in-house projections based on historical data of recent construction projects estimate the total biennial cost to be $125,012 of which 50% will be federally reimbursed.

Amount of this request: $62,506 General Fund, $62,506 Federal Funds.

The Dalles Readiness Center: New Construction: Fort Dalles (The Dalles) Readiness Center: New Construction
The 2008 Emergency Board approved the construction of a new Readiness Center in The Dalles, Oregon. The facility is under construction and is scheduled for occupancy in October 2013. Approved capital construction limitation for this project is $14.6 million Federal Funds and $4.4 million Other Funds (COP). This new facility houses Company A, 3 Battalion, 116 Cavalry. The facility is 45,967 square feet in size and replaces the existing The Dalles Armory of 11,776 square feet built in 1951. This is a 34,191 or 290% increase in square footage of building space. Our in-house projections based on historical data of recent construction projects estimate the total biennial cost to be $88,344 of which 50% will be federally reimbursed. This request has been reduced by the budget expenditure of the current smaller facility, which will be sold when vacated.

Amount of this request: $44,172 General Fund, $44,172 Federal Funds.

2. **How Achieved** – Appropriation approval will allow the agency to properly operate, maintain and support these two facilities.

3. **Staffing Impact** - None.

4. **Quantifying Results** – This policy package will be measured by Key Performance measures #2 and #3-Armory Condition and Revenue Generation.

5. **Revenue Source** - $106,678 General Fund, $106,678 Federal Funds.

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 203
PRIORITY 8

1. Purpose - This Policy Package establishes 23 Limited Duration (Federal Funds) positions in the Operations Program. This package is critical to fulfilling the Oregon Military Department's (OMD) personnel requirement to carry on a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army that began in July 2012, to support functional activities at the Umatilla Chemical Depot (UMCD) over a period of 3 to 5 years. This package is a continuation of the May 2012 Emergency Board that approved establishment of these limited duration positions in the 2011-13 biennium.

				Impact		
Position #	**Title**	**1 Jul 13 Classification**	**Type**	**GF**	**OF**	**FF**
1. 1315024	PEM / C - Facility Manager	X7004	Establish			$176,882
2. 1315027	Maintenance & Operations Supervisor	X4046	Establish			176,882
3. 1315031	Forest Officer	C8527	Establish			141,695
4. 1315043	Office Specialist 2	C0104	Establish			108,028
5. 1315028	Procurement & Contract Specialist 2	C0437	Establish			164,900
6. 1315044	Supply Specialist 1	C0758	Establish			105,199
7. 1315025	Information Systems Specialist 4	C1484	Establish			157,661
8. 1315032	Carpenter	C4003	Establish			136,646
9. 1315038	Accounting Technician 2	C0211	Establish			115,053
10. 1315030	Plumber	C4005	Establish			147,321
11. 1315026	Electrician 3	C4009	Establish			171,377
12. 1315035	Facilities Maintenance Specialist	C4012	Establish			118,733
13. 1315036	Facilities Maintenance Specialist	C4012	Establish			118,733
14. 1315037	Facilities Maintenance Specialist	C4012	Establish			118,733
15. 1315046	Custodian	C4101	Establish			94,859
16. 1315039	Grounds Maintenance Worker 2	C4110	Establish			115,053
17. 1315040	Grounds Maintenance Worker 2	C4110	Establish			115,053
18. 1315045	Laborer	C4116	Establish			100,029
19. 1315041	Wildland Fire Suppression Specialist	C8255	Establish			115,053

				Impact		
Position #	Title	1 Jul 13 Classification	Type	GF	OF	FF
20. 1315042	Wildland Fire Suppression Specialist	C8255	Establish			$115,053
21. 1315033	Natural Resource Specialist 1 – Sewer Plant Operator	C8501	Establish			131,963
22. 1315034	Natural Resource Specialist 1 – Waste Water Management Specialist	C8501	Establish			131,963
23. 1315029	Natural Resource Specialist 2– Environmental Compliance Manager	C8502	Establish			147,325
Total Personal Services						$3,024,194
Total Services and Supplies						$5,971,696
Total Package 203						$8,995,890

The Umatilla Chemical Depot has been in existence since 1941, when the Army began storing a variety of military items such as blankets and ammunition in preparation for World War II. In 1962, the mission changed to begin storage of chemical weapons, including nerve agents and mustard gas. From 2004-2011 the entire stockpile of 12 million pounds of chemical weapons was safely destroyed in an on-site incinerator managed by a federal contractor. Now that these weapons are gone, the Army is planning for its withdrawal from the site in July of 2012.

The Department of Defense, through the Base Realignment and Closure Commission (BRAC), has asked the Oregon National Guard to enter into a Caretaker Intergovernmental Agreement in July 2012 to oversee and maintain the site for the next few years until final closure activities are complete. Environmental clean-up must occur and the incinerator facility must be dismantled. This may take several years.

The Umatilla Local Re-use Authority was formed in 2009 and is made up of local representatives. This group developed a recommended plan for reutilization of the depot after the chemical demilitarization. The plan recommended that 7,500 acres of the total 18,000 acres be conveyed to the Oregon National Guard as a training site, which was approved by Congress in 2012. Another portion of land, 5,600 acres, will be left as a wildlife refuge to preserve shrub steppe habitat in the Columbia Basin. About 650 acres will be used for agriculture and already has been leased for farming. The remaining land has been designated for industrial use.

The Oregon Guard has used almost 2,100 acres as a training area since 1980. The complex supports small arms live fire training, tank simulation training, and tank maneuver and driver training courses. It provides facilities for classrooms, ranges, billeting and dining. Next year the headquarters of the

Guard's Regional Training Institute will be relocated from Monmouth to Umatilla. The training enclave at Umatilla complements the training that occurs at the Naval Weapons Systems Training Facility at Boardman, approximately 12 miles from Umatilla. The two installations will become a Regional Training Site, validated by the Army and known as the "Northeast Oregon Training Site" which combined is over 50,000 acres.

Since the department will eventually receive federal license to such a large portion of the land, BRAC has offered the caretaker agreement to the Military Department. There are advantages to OMD executing this contract: we will be able to look after our future interests and build further understanding of the infrastructure. This is essential in planning for the eventual transfer of property to the agency. Once we receive ownership, the site will be considered a training site and supported with 100% Federal Funds under a cooperative agreement with the National Guard Bureau.

Under the Intergovernmental Agreement, we would essentially serve as the Depot's operating contractor and be responsible for providing everyday services. As requested and approved in the May 2012 E-board, 23 limited duration positions will be required. These positions will provide facility maintenance, grounds maintenance, environmental management, water supply and water treatment, security, surveillance, safety and wildland fire management. For the 2013-15 biennium, we estimate payroll costs will be about $3.0 million, security $600,000 and services and supplies will cost another $5.4 million, for a total of $9 million, all of which will be reimbursed by BRAC. The OMD Installations Division will serve as the agency lead in administering terms of the Caretaker Agreement.

1315024 Principal Executive Manager/ C Facility Manager: This Principal Executive Manager/ C Facility Manager position salary range 28X in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. The position will serve as the depot Caretaker Agreement Facility Manager who will be responsible for providing the depot with the everyday services outlined in the Statement of Work, which include support for maintenance of facilities, equipment, utilities (electrical and propane) and grounds, security, safety, administrative support, environmental management and compliance, communications, purchasing, janitorial, postal services, security, surveillance, safety, building maintenance, vehicle support when required, Wildland Fire and Services, and Government Furnished Property and Services. The requested source of funding is 100% Federal Funds or $177,644 per biennium.

1315027 Maintenance & Operations Supervisor: This Maintenance & Operations Supervisor position salary range 27 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will Act as a working foreman and supervise a combination of skilled, semi-skilled, and unskilled employees, typically in the building maintenance trades under the Caretaker Agreement at Umatilla Chemical Depot (UMCD). The requested source of funding is 100% Federal Funds or $177,644 per biennium.

1315031 Forest Officer: This Forest Officer position salary range 23 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. The primary purpose of this position is to provide operational oversight and planning of wildland fire suppression activities, and specialized expertise under the Caretaker Agreement at

Umatilla Chemical Depot (UMCD). The incumbent also assists in planning, development, implementation, coordination, and evaluation of the wildland fire management program to achieve resource management objectives. Coordinates with Bureau of Land Management (BLM), Oregon Department of Forestry (ODF), and local county fire departments or fire protection districts. Maintains "safety first" as the foundation for all aspects of fire management. The primary responsibility is to provide technical guidance, program development and review, and to plan, coordinate, and monitor the fire management program and operations using data from various sources. The requested source of funding is 100% Federal Funds or $142,273 per biennium.

1315043 Office Specialist: This Office Specialist position salary range 15 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will provide administrative support to the Caretaker Agreement Facility Manager at UMCD and affiliated staff of the section. The requested source of funding is 100% Federal Funds or $108,431 per biennium.

1315028 Procurement & Contract Specialist 2: This Procurement & Contract Specialist 2 position salary range 27 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will perform procurement and contracting functions at UMCD to support Caretaker Agreement Responsibilities. The position works in a team-setting with the Supervisor and other staff to initiate, process, and track contracting documents to facilitate operations of the Site. The position aids in developing and recommending solicitation methods for quotations, invitations to bid, or requests for proposals. The position reviews, tabulates, and recommends contract awards and addresses questions regarding contracts at UMCD. The position assists in maintaining records on contracts and procurement transactions in compliance with agency policies. The position will perform duties that locate sources of supplies, products, and services, and determine the most appropriate method of procurement. The requested source of funding is 100% Federal Funds or $165,599 per biennium.

1315044 Supply Specialist 1: This Supply Specialist 1 position salary range 14 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will maintain the maintenance warehouse supply and perform property accountability operations. The requested source of funding is 100% Federal Funds or $105,588 per biennium.

1315025 Information Systems Specialist 4: This Information Systems Specialist 4 position salary range 25I in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will provide technical Systems Administration (SA) support, training, maintenance, and repair services to maintain Caretaker Agreement for information system requirements. It will assist in the evaluation of information management requirements that integrate, implement, and support complex improvements to existing communications and computer systems. It will also aid in planning information technology (IT) needs in

coordination with staff from Joint Base Lewis-McChord (JBLM), Oregon Military Department Installations Division (AGI-IT), and ORARNG Deputy Chief of Staff for Information Management (DCSIM). The requested source of funding is 100% Federal Funds or $158,323 per biennium.

1315032 Carpenter: This Carpenter position salary range 22 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will perform all carpentry related functions. The requested source of funding is 100% Federal Funds or $137,198 per biennium.

1315038 Accounting Technician 2: This Accounting Technician position salary range 17 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will perform accounting functions to meet requirements of the Caretaker Agreement. The requested source of funding is 100% Federal Funds or $115,493 per biennium.

1315030 Plumber: This Plumber position salary range 24 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will maintain the water distribution system, interior plumbing systems, operate and maintain the waste water treatment plant. The requested source of funding is 100% Federal Funds or $147,929 per biennium.

1315026 Electrician 3: This Electrician position salary range 28 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position maintains Electrical Distribution System consisting of transformers, switch cabinets, Primary/Secondary power lines, communications cable and electrical services. Maintains control systems for heating, sewer, alarm and lighting. The requested source of funding is 100% Federal Funds or $172,111 per biennium.

1315035, 1315036, 1315037 Facility Maintenance Specialist: These Facility Maintenance Specialist positions salary range 18 in the Installations Division Operations Branch are assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position performs semi-skilled work assisting journey level and skilled trades people in building maintenance and repair, roads and grounds maintenance and painting. The requested source of funding is 100% Federal Funds or $119,192 per biennium for each position, totaling $357,576.

1315046 Custodian: This Custodian position salary range 10 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will provide janitorial services for UMCD Caretaker buildings as assigned. The requested source of funding is 100% Federal Funds or $95,194 per biennium.

1315039, 1315040 Grounds Maintenance Worker 2: These Grounds Maintenance Worker positions salary range 17 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. These positions oversee the roads and grounds operations for turf management, landscape, pesticide, and equipment functions. The requested source of funding is 100% Federal Funds or $115,493 per biennium for each position, totaling $230,986.

1315045 Laborer 2: This Laborer position salary range 12 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position assists journey-level trade workers by doing a wide variety of routine and semi-skilled tasks requiring sustained physical effort and the use of power equipment and tools specific to the assignment. The requested source of funding is 100% Federal Funds or $100,391 per biennium.

1315041, 1315042 Wildland Fire Suppression Specialist: These Wildland Fire Suppression Specialist positions salary range 17 in the Installations Division Operations Branch are assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. These positions will perform a wide variety of manual tasks in the areas of wildfire prevention, pre-suppression, and fire suppression. They will serve as a member or engineer-operator for an engine or on a hand crew. This position is responsible for engine/crew readiness of an assigned crew. This position coordinates and/or performs physical labor necessary to suppress and extinguish wildfire. Duties include detection, pre-suppression, prevention, and suppression. Also completes routine building and ground maintenance. The requested source of funding is 100% Federal Funds or $115,493 each per biennium, totaling $230,986.

1315033, 1315034 Natural Resource Specialist 1: These Natural Resource Specialist positions salary range 21 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. These positions will manage and operate a wastewater management program and perform the function of back-up support for the Water Quality Manager and the drinking water system. These positions are subject matter experts on wastewater treatment systems, storm water management, and compliance with regulatory requirements. These positions track and assess wastewater streams throughout the depot; coordinate with other entities to obtain required operating or discharge permits; implement permit requirements and conditions; prepare required plans and reports; perform required studies/surveys to evaluate quality control, treatment processes, suitable alternatives, and best management practices. These positions maintain current knowledge of regulatory requirements for both wastewater and drinking water; wastewater and drinking water treatment technologies, current permit requirements, and other applicable information. These positions execute projects; monitor contractor performance; maintain appropriate records; provide technical assistance to others; prepare and conduct training; and frequently represent the installation at meetings with federal, state, and local regulatory agencies, National Guard Bureau, and other agency directorates and personnel. The employees are required to be experts in wastewater management processes and technology, and must be certified by Oregon Department of Environmental Quality for wastewater treatment plant operations: Treatment System Class 1 and Collection System Class 1. The requested source of funding is 100% Federal Funds or $132,490 per biennium each totaling $264,980.

1315029 Natural Resource Specialist 2: This Natural Resource Specialist position salary range 24 in the Installations Division Operations Branch is assigned to the Umatilla Chemical Depot (UMCD) to sustain a Caretaker Intergovernmental Agreement (IGA) with the U.S. Army. This position will implement the National Environmental Policy Act (NEPA), as applicable, for actions and activities that are required under the Caretaker Agreement. As prescribed in policy, maintain, implement, and enforce cultural, historic, and archeological resource protection programs; coordinate with OMD Native American Tribal Consultation and "Government-to-Government Relations" efforts; comply with applicable environmental documents and natural and/or cultural resource management plans; comply with agency environmental protection regulations and guidance; assist in preparation of requests for resource protection permits; attend meetings with federal and state regulatory agencies, and other agency directorates and personnel as may be required. The requested source of funding is 100% Federal Funds or $147,930 per biennium.

2. How Achieved - Expenditure limitation approval and appropriation of these positions will allow the agency to meet its mission by providing operations support to meet the requirements of the Caretaker Intergovernmental Agreement (IGA) set forth by the U.S. Army. The remaining functional activities at Umatilla Chemical Depot (UMCD) will require sustainment over the next 3 to 5 year period.

3. Staffing Impact - Establish twenty three limited duration positions. 23 Positions- 23.00 FTE.

4.-Quantifying Results – The results of this package will be quantified through successful accomplishment of the Caretaker Agreement performance work statement terms by each of the aforementioned positions. Further, by acting as the Caretaker, OMD will be able to look after our future interests and build further expertise with UMCD infrastructure, which will be crucial to planning the transition of the property from the Federal Government to the OMD.

5. Revenue Source - $8,995,890 Federal Funds.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 203 - Umatilla Caretaker Contract | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	8,995,890	-	-	8,995,890
Total Revenues	**-**	**-**	**-**	**$8,995,890**	**-**	**-**	**$8,995,890**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	1,830,624	-	-	1,830,624
Empl. Rel. Bd. Assessments	-	-	-	920	-	-	920
Public Employees' Retire Cont	-	-	-	349,099	-	-	349,099
Social Security Taxes	-	-	-	140,046	-	-	140,046
Worker's Comp. Assess. (WCD)	-	-	-	1,357	-	-	1,357
Flexible Benefits	-	-	-	702,144	-	-	702,144
Reconciliation Adjustment	-	-	-	4	-	-	4
Total Personal Services	**-**	**-**	**-**	**$3,024,194**	**-**	**-**	**$3,024,194**
Services & Supplies							
Instate Travel	-	-	-	12,000	-	-	12,000
Out of State Travel	-	-	-	56,000	-	-	56,000
Employee Training	-	-	-	12,000	-	-	12,000
Office Expenses	-	-	-	20,400	-	-	20,400
Professional Services	-	-	-	600,000	-	-	600,000
Fuels and Utilities	-	-	-	3,424,000	-	-	3,424,000
Facilities Maintenance	-	-	-	98,400	-	-	98,400
Other Services and Supplies	-	-	-	1,740,896	-	-	1,740,896
Expendable Prop 250 - 5000	-	-	-	4,000	-	-	4,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 203 - Umatilla Caretaker Contract

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	4,000	-	-	4,000
Total Services & Supplies	**-**	**-**	**-**	**$5,971,696**	**-**	**-**	**$5,971,696**
Total Expenditures							
Total Expenditures	-	-	-	8,995,890	-	-	8,995,890
Total Expenditures	**-**	**-**	**-**	**$8,995,890**	**-**	**-**	**$8,995,890**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							23
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**23**
Total FTE							
Total FTE							23.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**23.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1315024	MMS X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	04	4,809.00			115,416 61,466		115,416 61,466
1315025	AU C1484 IA	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	04	4,177.00			100,248 57,413		100,248 57,413
1315026	AU C4009 AA	ELECTRICIAN 3	1	1.00	24.00	04	4,628.00			111,072 60,305		111,072 60,305
1315027	MMS X4046 AA	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	04	4,809.00			115,416 61,466		115,416 61,466
1315028	AU C0437 AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	04	4,415.00			105,960 58,940		105,960 58,940
1315029	AU C8502 AA	NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	04	3,837.00			92,088 55,233		92,088 55,233
1315030	AU C4005 AA	PLUMBER	1	1.00	24.00	04	3,837.00			92,088 55,233		92,088 55,233
1315031	AU C8257 AA	FOREST OFFICER	1	1.00	24.00	04	3,652.00			87,648 54,047		87,648 54,047
1315032	AU C4003 AA	CARPENTER	1	1.00	24.00	04	3,486.00			83,664 52,982		83,664 52,982
1315033	AU C8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	04	3,332.00			79,968 51,995		79,968 51,995
1315034	AU C8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	04	3,332.00			79,968 51,995		79,968 51,995
1315035	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	04	2,897.00			69,528 49,205		69,528 49,205
1315036	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	04	2,897.00			69,528 49,205		69,528 49,205
1315037	AU C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	04	2,897.00			69,528 49,205		69,528 49,205
1315038	AU C0211 AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	04	2,776.00			66,624 48,429		66,624 48,429
1315039	AU C4110 AA	GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	04	2,776.00			66,624 48,429		66,624 48,429

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1315040 AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	04	2,776.00			66,624		66,624
										48,429		48,429
1315041 AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	04	2,776.00			66,624		66,624
										48,429		48,429
1315042 AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	04	2,776.00			66,624		66,624
										48,429		48,429
1315043 AU	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	04	2,545.00			61,080		61,080
										46,948		46,948
1315044 AU	C0758 AA	SUPPLY SPECIALIST 1	1	1.00	24.00	04	2,452.00			58,848		58,848
										46,351		46,351
1315045 AU	C4116 AA	LABORER/STUDENT WORKER	1	1.00	24.00	04	2,282.00			54,768		54,768
										45,261		45,261
1315046 AU	C4101 AA	CUSTODIAN	1	1.00	24.00	04	2,112.00			50,688		50,688
										44,171		44,171
		TOTAL PICS SALARY								1,830,624		1,830,624
		TOTAL PICS OPE								1,193,566		1,193,566
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		TOTAL PICS PERSONAL SERVICES =	23	23.00	552.00					3,024,190		3,024,190

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 204
PRIORITY 7

1. Purpose - This Policy Package establishes six (6) limited duration Federal Funds Firefighter positions as permanent and establishes one (1) Lieutenant position at Kingsley Field.

				Impact			
Position #	**Title**	**1Jul 13 Classification**	**Type**	**GF**	**OF**	**FF**	**Total**
1. 0013022	Firefighter	C5555	Re-Establish			$181,109	$181,109
2. 0013023	Firefighter	C5555	Re-Establish			181,109	181,109
3. 0013024	Firefighter	C5555	Re-Establish			181,109	181,109
4. 0013025	Firefighter	C5555	Re-Establish			181,109	181,109
5. 0013026	Firefighter	C5555	Re-Establish			181,109	181,109
6. 0013027	Firefighter	C5555	Re-Establish			181,109	181,109
7. 0013001	Lieutenant	C5556	Establish			210,520	210,520
Total Personal Services						$1,297,174	$1,297,174

0013022-027 Firefighter: The positions were approved in the 2011-13 biennium as limited duration. The six (6) Firefighters are with the 173rd Fighter Wing, at Kingsley Field Fire Department salary range 21. The 173rd Fighter Wing has an active air mission and an aircrew training mission in defense of the nation. The National Guard Bureau is expanding the number of firefighters to be made available at several air bases. The purpose of these positions are to act as a member of a team, shift or crew under the command of a Lieutenant, Captain, Chief Officer in the rescue of personnel, the suppression of fires, rendering of medical assistance, working at the site of accidents, or operating at a hazardous materials incident. These positions also assist in the maintenance of associated equipment, tools, vehicles, facilities, grounds, safety equipment and uniforms. The requested funding source for these positions is 100% Federal Funds. The total cost for the six (6) positions is $1,086,654 Federal Funds.

0013001 Lieutenant: This position is located at the Klamath Falls Air National Guard Base. The position serves as a team leader in a fire suppression unit at the 173rd Civil Engineering Squadron Fire Department. The Lieutenant acts as Crew Chief for a team, shift, or crew under the command of a Captain, or Chief officer in the rescue of personnel, the suppression of fires, rendering of medical assistance, working at the sire of accidents, or operating at a hazardous materials incident. The incumbent also assists in the maintenance of associated equipment, tools, vehicles,

facilities, grounds, safety equipment and uniforms. Additionally, this person is responsible for performing fire prevention related duties to include, but not limited to, public education, building inspections, plans reviews and fire extinguisher program management. This position is one of 30 authorized fire suppression personnel who are authorized in a cooperative agreement between National Guard Bureau and the Oregon Military Department. This replaces position number 9200020, which was being held open during an Unfair Labor Practice settlement negotiation and got swept during the 2011 legislative session. This position is 100% federally funded for a total of $210,520.

2. How Achieved - Expenditure limitation approval and the establishment of these Limited Duration positions to Permanent will allow the agency to continue supporting its mission at current levels associated with the work these positions perform.

3. Staffing Impact - 7 positions, 7.0 FTE

4. Quantifying Results – The results of this package will be measured by the ability of the Kingsley Field Fire Protection program to perform its mission. It is subject to reviews by the airbase and NGB.

5. Revenue Source - $1,297,174 Federal Funds.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 204 - Kingsley Field Firefighters

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	1,297,174	-	-	1,297,174
Total Revenues	**-**	**-**	**-**	**$1,297,174**	**-**	**-**	**$1,297,174**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	854,472	-	-	854,472
Empl. Rel. Bd. Assessments	-	-	-	280	-	-	280
Public Employees' Retire Cont	-	-	-	162,948	-	-	162,948
Social Security Taxes	-	-	-	65,364	-	-	65,364
Worker's Comp. Assess. (WCD)	-	-	-	413	-	-	413
Flexible Benefits	-	-	-	213,696	-	-	213,696
Reconciliation Adjustment	-	-	-	1	-	-	1
Total Personal Services	**-**	**-**	**-**	**$1,297,174**	**-**	**-**	**$1,297,174**
Total Expenditures							
Total Expenditures	-	-	-	1,297,174	-	-	1,297,174
Total Expenditures	**-**	**-**	**-**	**$1,297,174**	**-**	**-**	**$1,297,174**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 204 - Kingsley Field Firefighters

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							7
Total Positions	-	-	-	-	-	-	**7**
Total FTE							
Total FTE							7.00
Total FTE	-	-	-	-	-	-	**7.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0013001 IK	C5556 AA	LIEUTENANT	1	1.00	24.00	02	5,915.00			141,960		141,960
										68,559		68,559
0013022 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
0013023 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
0013024 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
0013025 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
0013026 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
0013027 IK	C5555 AA	FIREFIGHTER	1	1.00	24.00	03	4,948.00			118,752		118,752
										62,357		62,357
		TOTAL PICS SALARY								854,472		854,472
		TOTAL PICS OPE								442,701		442,701
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		TOTAL PICS PERSONAL SERVICES =	7	7.00	168.00					1,297,173		1,297,173

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 205
PRIORITY 5

1. **Purpose** - This Policy Package funds Operations and Maintenance Activities for the Portland Air National Guard Base located adjacent the Portland International Airport and at Kingsley Field in Klamath Falls. Funding to operate these facilities is provided through a Master Cooperative Agreement (MCA) between the Oregon Military Department (OMD) and the National Guard Bureau (NGB). The Federal government through the NGB provides the majority of funding for both bases and remote support facilities using a nationwide mission specific funding ratio. The following funding structure applies to the Portland airbase, Federal government reimburses 80% and requires the State to match 20% of facilities operation cost. Included under the Portland airbase mission is a remote facility consisting of three building supporting F-15 flying operations over the pacific ocean, it is located at Camp Rilea in Warrenton Oregon, for this location Federal government reimburses 75% and requires the State to match 25% of facilities operation cost. The NGB uses a similar model at the Klamath Falls airbase, Federal government reimburses 85% and requires the State to match 15% of the facilities operation cost.

There are several Master Cooperative Agreements between the Oregon Military Department and the National Guard Bureau (NGB). Within the MCA may be several separate line items for other services funded 100% by the NGB such as Fire Protection Services Program and Security Forces Program. These Master Cooperative Agreements contain specific requirements for Federal and State funding to support both Oregon Air National Guard Bases. The scope of MCA encompasses funding day to day operations including supplies and labor for building maintenance, utility costs and runway fees for military aircraft. The funding of these infrastructures is critical to the alert flying mission of the F-15 fighter jets assigned to the Oregon Air National Guard at Portland, and the air combat training mission for F-15 pilots and flight surgeons at Kingsley Field. Federal support for these agreements requires State matching funds. Federal funds allocated to the Oregon Air National Guard during a federal fiscal year by the NGB under the MCA that do not receive state matching funds are lost and revert back to the NGB for use by other States.

The Portland Air National Guard Base employs 55 state employees, under the MCA 34 of those 55 state positions are 100% funded by NGB reimbursement. This does not include over 1,200 Air National Guardsmen funded separately.

The Klamath Falls Air National Guard Base employs 63 state employees, under the MCA 35 of those 63 state positions are 100% funded by NGB reimbursement. This does not include over 900 Air National Guardsmen funded separately.

State and federal funding provides more than infrastructure for F-15 Air operations. The funding provides a base of operations for the Oregon Air National Guard to marshal thousands of Air National Guardsmen. These men and women serve both the State of Oregon and the United States providing skilled and equipped personnel for disaster relief, homeland security, and national defense.

The Federal funding participation for the MCA agreements at the Portland and Kingsley Field Air National Guard Bases has increased each federal fiscal year at a greater rate than the State budget has anticipated for required matching funds. We analyzed the Federal increase in MCA agreement funding each federal fiscal year and compare these increases to State limitation for the Federal Funds and appropriation for the General Fund required match. The MCA agreement's State funding requirement at Portland and Kingsley Field Air Bases has experienced increases in required State match for the last three federal fiscal years resulting in the return of NGB allocated funds for each of the last three years. Both Air Bases are working hard to reduce, cut or shift costs within allowable state and federal laws and regulations and continue to defer facility maintenance.

Future utility and other costs will continue to increase. The National Guard Bureau is leading negotiations with the Port of Portland regarding the annual cost of Portland Airbase runway fees now pending under a Joint Use Agreement (AJUA) retroactive to October 1, 2011. This policy packages assumes an increase in AJUA costs for 2013-15 at $144,000, the agreement has not been finalized. At Kingsley Field, the expanded training mission that started in federal fiscal 2009 resulted in increased student loads, additional aircraft including the F-15C assigned, and 136 additional training and support staff.

In response to funding constraints Air Bases have pulled some funding from maintenance wages, training, supplies, safety and environmental activities. The Air Base maintenance staff has been scaled back by attrition and layoffs to ensure enough funding for required and fixed expenses. Repair projects have been deferred, reduced in scope, or terminated all together as a result of the reduced state matching participation.

For the 2013-15 biennium, an increase of $344,500 General Fund matching participation above the Current Service Level is sought to take full advantage of $1,531,367 Federal Funds participation in maintaining the airbases that provide alert protection and air defense for the northwestern sector of the United States and Canada, and for operating the only F-15 training base in the United States Air Force.

Both airbases received increases in General Fund match at the May 2012 Emergency Board; however, this funding does not carry forward into the 2013-15 Base Budget. Therefore, a policy package is required to bring the state match up to the level required for the federal funds requested.

Site	Federal/State %	General Fund	Federal Funds	Total
Portland Airbase - Civil Engineering	80% FF, 20% GF	$240,000	$960,000	$1,200,000
Portland Airbase – Camp Rilea	75% FF, 25% GF	$7,800	$23,400	$31,200
Kingsley Field – Civil Engineering	85% FF, 15% GF	$95,000	$538,334	$633,334
Kingsley Field - Environmental	85% FF, 15% GF	$1,700	$9,633	$11,333
Total Services and Supplies		**$344,500**	**$1,531,367**	**$1,875,867**

2. <u>How Achieved</u> – Appropriation and limitation approval will allow the agency to operate, maintain and support the Civil Engineering activities (through the State and Federal Master Cooperative Agreements) at the Portland and Kingsley Field Airbases.

3. **Staffing Impact** - None.

4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.

5. **Revenue Source** – $344,500 General Fund and $1,531,367 Federal Funds.

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 206
PRIORITY 17

1. **Purpose**– This Policy Package requests $191,924 Other Funds limitation for issuance costs on new Article XI-Q Bonds that will fund three Major Construction projects. Issuance costs are costs associated with the issuance of new debt and include underwriter fees, legal fees, registration fees, investment banking fees and marketing expenses. The estimated issuance are provided by the Capital Investments Section of the Budget and Management Division within the Department of Administrative Services,

   Limitation for the three construction projects is requested in Policy Package 499, and new debt service on the bonds is requested in Policy Package 496. The projects incurring debt service costs are shown below.

Description	Type of project	Issuance Costs
Roseburg Armory	Service Life Extension	$49,584
Grants Pass Armory	Service Life Extension	53,340
Sharff Hall (Portland)	Purchase/Service Life Extension	89,000
	Total Issuance Costs 2013-2015	$191,924

2. **How Achieved** –Proceeds from the XI-Q bond sales will be used to pay issuance costs.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2 and #3-Armory Condition and Revenue Generation.

5. **Revenue Source** - $191,924 Other Funds.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 206 - Q-Bond Issuance Costs

Cross Reference Name: Operations
Cross Reference Number: 24800-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	191,924	-	-	-	191,924
Total Revenues	**-**	**-**	**$191,924**	**-**	**-**	**-**	**$191,924**
Services & Supplies							
Other COP Costs	-	-	191,924	-	-	-	191,924
Total Services & Supplies	**-**	**-**	**$191,924**	**-**	**-**	**-**	**$191,924**
Total Expenditures							
Total Expenditures	-	-	191,924	-	-	-	191,924
Total Expenditures	**-**	**-**	**$191,924**	**-**	**-**	**-**	**$191,924**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Facility Rental Fees	Oth	0510	2,879,072	3,212,257	3,212,257	3,082,800	3,082,800	
Charges for Services	Oth	0410	465	-	-	-	-	
Sales Income	Oth	0705	631	-	-	-	-	
Federal Revenues as Other Funds	Oth	0355	264,502	725,000	725,000	750,000	750,000	
General Fund Obligation Bonds	Oth	0555	-	-	-	156,924	191,924	
Other Revenues	Oth	0975	194,162	660,000	660,000	340,000	340,000	
Transfer In- Intrafund	Oth	1010	25,175	-	-	-	-	
Transfer In- Other	Oth	1050	-	-	-	443,204	443,204	
Transfer from Energy, Dept of	Oth	1330	36,517	-	-	-	-	
Transfer Out- Intrafund	Oth	2010	(106,844)	(112,363)	(112,363)	(107,355)	(107,355)	
Transfers-Centralized Personnel Plan	Oth	2020	(28)	-				
Subtotal - Other Funds			3,293,652	4,484,894	4,484,894	4,665,573	4,700,573	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Federal/State Agreements:								
Master Cooperative Agreement, Equipment Refurbishment	Fed	0995	84,131,829	97,925,958	97,925,958	116,366,649	113,996,064	
Transfer- Intrafund	Fed	2020	-	-	-	-	-	
Transfers-Centralized Personnel Plan	Fed	2020	(1,191,138)	(1,538,753)	(1,538,753)	(1,399,720)	(1,399,720)	
Subtotal - Federal Funds			82,940,691	96,387,205	96,387,205	114,966,929	112,596,344	-
Total - Other Funds and Federal Funds			86,234,343	100,872,099	100,872,099	119,632,502	117,296,917	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-002-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Federal Revenues	264,502	725,000	725,000	750,000	750,000	-
Charges for Services	465	-	-	-	-	-
Rents and Royalties	2,879,072	3,212,257	3,212,257	3,082,800	3,082,800	-
General Fund Obligation Bonds	-	-	-	156,924	191,924	-
Sales Income	631	-	-	-	-	-
Other Revenues	194,162	660,000	660,000	340,000	340,000	-
Transfer In - Intrafund	25,175	-	-	-	-	-
Transfer In Other	-	-	-	443,204	443,204	-
Tsfr From Energy, Dept of	36,517	-	-	-	-	-
Transfer Out - Intrafund	(106,844)	(112,363)	(112,363)	(107,355)	(107,355)	-
Transfer Out - Indirect Cost	(28)	-	-	-	-	-
Total Other Funds	**$3,293,652**	**$4,484,894**	**$4,484,894**	**$4,665,573**	**$4,700,573**	**-**
Federal Funds						
Federal Funds	84,131,829	97,925,958	97,925,958	116,366,649	113,996,064	-
Transfer Out - Indirect Cost	(1,191,138)	(1,538,753)	(1,538,753)	(1,399,720)	(1,399,720)	-
Total Federal Funds	**$82,940,691**	**$96,387,205**	**$96,387,205**	**$114,966,929**	**$112,596,344**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
General Fund	5,294,143	3,292,363	3,257,318	3,535,367	3,521,963	-
Other Funds	1,478,407	2,853,385	2,853,385	2,986,697	2,974,630	-
Federal Funds	42,631,371	42,698,667	42,698,667	46,118,314	45,930,381	-
All Funds	49,403,921	48,844,415	48,809,370	52,640,378	52,426,974	-
SERVICES & SUPPLIES						
General Fund	5,155,365	4,763,966	4,835,902	4,835,902	4,835,902	-
Other Funds	995,839	1,510,583	1,510,583	1,510,583	1,510,583	-
Federal Funds	39,672,426	52,893,317	52,893,317	52,893,317	52,893,317	-
All Funds	45,823,630	59,167,866	59,239,802	59,239,802	59,239,802	-
CAPITAL OUTLAY						
General Fund	15,925	-	-	-	-	-
Other Funds	23,584	117,104	117,104	117,104	117,104	-
Federal Funds	636,894	795,221	795,221	795,221	795,221	-
All Funds	676,403	912,325	912,325	912,325	912,325	-
SPECIAL PAYMENTS						
General Fund	138,626	192,437	192,437	192,437	192,437	-
Other Funds	3,016	42,911	42,911	42,911	42,911	-
All Funds	141,642	235,348	235,348	235,348	235,348	-
TOTAL LIMITED BUDGET (Excluding Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	10,604,059	8,248,766	8,285,657	8,563,706	8,550,302	-
Other Funds	2,500,846	4,523,983	4,523,983	4,657,295	4,645,228	-
Federal Funds	82,940,691	96,387,205	96,387,205	99,806,852	99,618,919	-
All Funds	96,045,596	109,159,954	109,196,845	113,027,853	112,814,449	-
AUTHORIZED POSITIONS	427	374	374	360	360	-
AUTHORIZED FTE	371.23	330.30	330.30	317.88	317.88	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
General Fund	-	-	-	(93,098)	(93,098)	-
Other Funds	-	-	-	14,047	14,032	-
Federal Funds	-	-	-	(134,895)	(134,907)	-
All Funds	-	-	-	(213,946)	(213,973)	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
PERSONAL SERVICES						
General Fund	-	-	-	(407,865)	(406,228)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	(756,651)	(756,651)	-
Federal Funds	-	-	-	(56,523)	(56,523)	-
All Funds	-	-	-	(813,174)	(813,174)	-
SPECIAL PAYMENTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	(51,620)	(51,620)	-
AUTHORIZED POSITIONS	-	-	-	(3)	(3)	-
AUTHORIZED FTE	-	-	-	(3.00)	(3.00)	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
General Fund	-	-	-	(444,901)	(464,119)	-
Other Funds	-	-	-	19,998	18,170	-
Federal Funds	-	-	-	1,948,502	1,862,572	-
All Funds	-	-	-	1,523,599	1,416,623	-
CAPITAL OUTLAY						
Other Funds	-	-	-	2,810	2,810	-
Federal Funds	-	-	-	19,083	19,083	-
All Funds	-	-	-	21,893	21,893	-
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	(1,754,135)	(1,771,716)	-
Other Funds	-	-	-	36,855	35,012	-
Federal Funds	-	-	-	1,776,167	1,690,225	-
All Funds	-	-	-	58,887	(46,479)	-
AUTHORIZED POSITIONS	-	-	-	(3)	(3)	-
AUTHORIZED FTE	-	-	-	(3.00)	(3.00)	-
LIMITED BUDGET (Current Service Level)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	10,604,059	8,248,766	8,285,657	6,809,571	6,778,586	-
Other Funds	2,500,846	4,523,983	4,523,983	4,694,150	4,680,240	-
Federal Funds	82,940,691	96,387,205	96,387,205	101,583,019	101,309,144	-
All Funds	96,045,596	109,159,954	109,196,845	113,086,740	112,767,970	-
AUTHORIZED POSITIONS	427	374	374	357	357	-
AUTHORIZED FTE	371.23	330.30	330.30	314.88	314.88	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
081 MAY 2012 E-BOARD						
PERSONAL SERVICES						
Federal Funds	-	-	-	(334,162)	(332,748)	-
AUTHORIZED POSITIONS	-	-	-	(2)	(2)	-
AUTHORIZED FTE	-	-	-	(2.00)	(2.00)	-
091 STATEWIDE ADMINISTRATIVE SAVINGS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(13,143)	-
Other Funds	-	-	-	-	(178,102)	-
All Funds	-	-	-	-	(191,245)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(15,741)	-
Other Funds	-	-	-	-	(90,844)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	(106,585)	-
CAPITAL OUTLAY						
Other Funds	-	-	-	-	(7,117)	-
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
General Fund	-	-	-	-	(7,140)	-
Other Funds	-	-	-	-	(7,898)	-
Federal Funds	-	-	-	-	(127,125)	-
All Funds	-	-	-	-	(142,163)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(57,049)	-
Other Funds	-	-	-	-	(63,112)	-
Federal Funds	-	-	-	-	(1,015,787)	-
All Funds	-	-	-	-	(1,135,948)	-
PRIORITY 6						
205 PORTLAND AIRBASE & KINGSLEY FIELD FOMA						
SERVICES & SUPPLIES						
General Fund	-	-	-	344,500	-	-
Federal Funds	-	-	-	1,531,367	-	-
All Funds	-	-	-	1,875,867	-	-

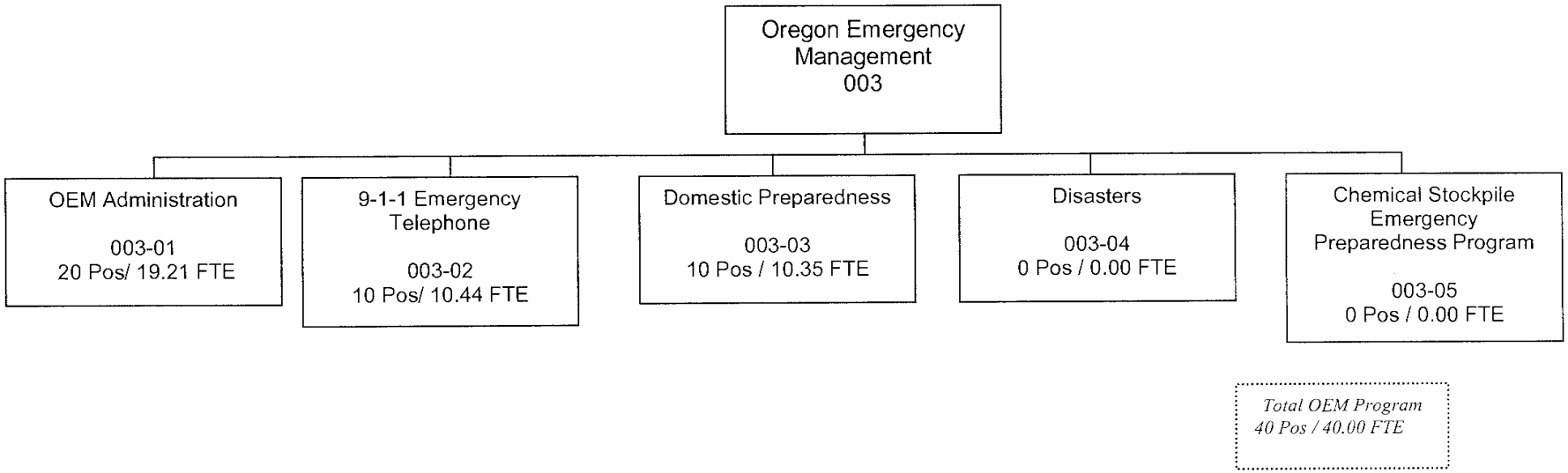
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
PRIORITY 7						
204 KINGSLEY FIELD FIREFIGHTERS						
PERSONAL SERVICES						
Federal Funds	-	-	-	1,302,814	1,297,174	-
AUTHORIZED POSITIONS	-	-	-	7	7	-
AUTHORIZED FTE	-	-	-	7.00	7.00	-
PRIORITY 8						
203 UMATILLA CARETAKER CONTRACT						
PERSONAL SERVICES						
Federal Funds	-	-	-	3,036,276	3,024,194	-
SERVICES & SUPPLIES						
Federal Funds	-	-	-	5,971,696	5,971,696	-
AUTHORIZED POSITIONS	-	-	-	23	23	-
AUTHORIZED FTE	-	-	-	23.00	23.00	-
PRIORITY 9						
202 OPERATIONS AND MAINTENANCE - NEW FACILI						
SERVICES & SUPPLIES						
General Fund	-	-	-	106,678	-	-
Federal Funds	-	-	-	106,678	-	-
All Funds	-	-	-	213,356	-	-
PRIORITY 10						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
201 OPERATIONS PROGRAM NEW POSITIONS						
PERSONAL SERVICES						
General Fund	-	-	-	478,417	-	-
Other Funds	-	-	-	71,172	238,924	-
Federal Funds	-	-	-	1,769,241	1,326,884	-
All Funds	-	-	-	2,318,830	1,565,808	-
AUTHORIZED POSITIONS	-	-	-	18	12	-
AUTHORIZED FTE	-	-	-	17.63	11.63	-
PRIORITY 17						
206 Q-BOND ISSUANCE COSTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	156,924	191,924	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	929,595	(93,073)	-
Other Funds	-	-	-	228,096	83,775	-
Federal Funds	-	-	-	13,383,910	10,144,288	-
All Funds	-	-	-	14,541,601	10,134,990	-
AUTHORIZED POSITIONS	-	-	-	46	40	-
AUTHORIZED FTE	-	-	-	45.63	39.63	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	10,604,059	8,248,766	8,285,657	7,739,166	6,685,513	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	2,500,846	4,523,983	4,523,983	4,922,246	4,764,015	-
Federal Funds	82,940,691	96,387,205	96,387,205	114,966,929	111,453,432	-
All Funds	96,045,596	109,159,954	109,196,845	127,628,341	122,902,960	-
AUTHORIZED POSITIONS	427	374	374	403	397	-
AUTHORIZED FTE	371.23	330.30	330.30	360.51	354.51	-
OPERATING BUDGET						
General Fund	10,604,059	8,248,766	8,285,657	7,739,166	6,685,513	-
Other Funds	2,500,846	4,523,983	4,523,983	4,922,246	4,764,015	-
Federal Funds	82,940,691	96,387,205	96,387,205	114,966,929	111,453,432	-
All Funds	96,045,596	109,159,954	109,196,845	127,628,341	122,902,960	-
AUTHORIZED POSITIONS	427	374	374	403	397	-
AUTHORIZED FTE	371.23	330.30	330.30	360.51	354.51	-
TOTAL BUDGET						
General Fund	10,604,059	8,248,766	8,285,657	7,739,166	6,685,513	-
Other Funds	2,500,846	4,523,983	4,523,983	4,922,246	4,764,015	-
Federal Funds	82,940,691	96,387,205	96,387,205	114,966,929	111,453,432	-
All Funds	96,045,596	109,159,954	109,196,845	127,628,341	122,902,960	-
AUTHORIZED POSITIONS	427	374	374	403	397	-
AUTHORIZED FTE	371.23	330.30	330.30	360.51	354.51	-

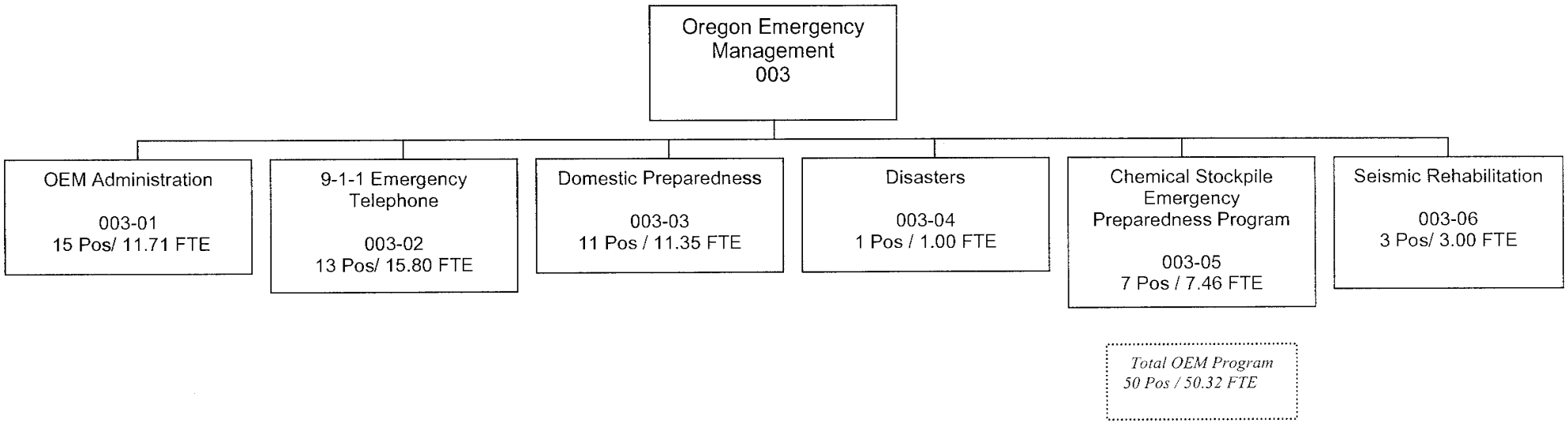
OREGON MILITARY DEPARTMENT

Office of Emergency Management Program
2013-2015 Organization Chart



OREGON MILITARY DEPARTMENT

Office of Emergency Management Program
2011-2013 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT PROGRAM

The purpose of the Office of Emergency Management Program (OEM) is to coordinate, collaborate, maintain, and expand the Governor's statewide emergency services system. This system is intended to facilitate, organize, resource, and manage a methodology in support of Oregon citizens and visitors to the state for both pre-event and post-event activities. This also supports the State's ability to mitigate against, prepare for, respond to, and recover from a disaster. This entire effort is all about strengthening Oregon's overall preparedness. Preparedness is both a process and an effect. As a process it guides the Office of Emergency Management to provide intra-governmental, non-governmental, and private sector partners with the opportunities to collaborate on specific patterns of preparatory actions. The effect is that all state agencies' responsibility to provide a service during or following a disaster do so in a planned, coordinated, and cooperative manner. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management is to initiate the coordination and provide leadership for all actions necessary to accomplish this mission.

Office of Emergency Management Administration:

The administration is funded by the Emergency Management Performance Grant Program (EMPG) which is the foundation of the state's "All-Hazards" approach to disaster preparedness. EMPG funding comes to the Office of Emergency Management program from the U.S. Department of Homeland Security (DHS) through the Federal Emergency Management Agency (FEMA). Prior to 2008, DHS grants were administered by the Office of Domestic Preparedness. In 2007, Congress mandated that the grants be moved under FEMA in keeping with their all hazards preparedness, response and recovery mandates. The purpose of the EMPG is to give states and local jurisdictions greater flexibility in determining an effective and tailored emergency management organization at the state and local level. The Emergency Management Performance Grant is the single federal funding source that specifically provides for the personnel and day to day costs for state and local emergency management programs. The funds also support most of the state's mitigation plans and projects and natural hazard programs, including the State's Earthquake/Tsunami and Volcanic Hazards programs. The EMPG program is the program that supports the preparation of hazard analysis/vulnerability risk documents that local governments complete in order to understand those hazards they are most at risk for, and to plan accordingly to reduce that risk. The EMPG provides for the development of performance measures based upon a capability assessment/readiness instrument that contributes to the comprehensive nature of the capability. The EMPG program also focuses on coordination and planning activities among state agencies and links local jurisdictions in this effort. The identification of areas of deficiency support prioritization of limited resources and serves as the basis for determining processes that optimize those resources. The EMPG program requires a non-federal match of 50% at both the state and local level. The Office of Emergency Management currently has 32 counties that participate in the program, as well as five of Oregon's largest cities, Portland, Beaverton, Gresham, Salem and Eugene. The EMPG supports 32% of OEM's overall staff.

State 9-1-1:

The mission of the state 9-1-1 program is to ensure the seamless operation of the statewide Enhanced 9-1-1 system. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment (CPE) used by the Public Safety Answering Points (PSAP) to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the statewide enhanced 9-1-1 emergency reporting system

The OEM 9-1-1 Program continues to upgrade the statewide E9-1-1 system for the delivery of 9-1-1 calls for service. We are completing the necessary network enhancements and equipment upgrades to sustain the current level of operations at every Public Safety Answering Point (PSAP) in Oregon. The State 9-1-1 Program is currently planning for the implementation of Next Generation 9-1-1 (NG9-1-1); this is the ability to deliver 9-1-1 calls with video, via text and by means of other telecommunications devices. This technology is new to the industry and will require extensive planning, testing and a complete upgrade to Oregon's current E9-1-1 network. NG9-1-1 will create a significant impact on PSAP personnel and will increase the amount of data being sent to the PSAP; this will require extensive standards and security protocols to protect Oregon's E9-1-1 network.

The 9-1-1 Program is also working closely with the Oregon Department of Revenue to ensure that technologies subject to the 9-1-1 tax are being researched and when appropriate collected. We continue to include the Public Utility Commission (PUC) in such discussion to ensure advanced coordination on all regulatory matters relating to telecommunications that impact 9-1-1 in Oregon.

The 9-1-1 Program continues to work with the public safety community, local governments, state partners, the Federal Communications Commission (FCC) and other national organizations to plan for the capability of answering a 9-1-1 call for help from any device, anywhere, anytime.

Seismic Rehabilitation Grant Program (SRGP):

During the 2005 Legislative Session, Senate Bill 3 provided authority to the Director of OEM to develop and implement a grant program for seismic rehabilitation of certain critical public buildings. These buildings include hospital buildings with acute inpatient care facilities, fire stations, police stations, sheriffs' offices, other facilities used by state, county, district municipal law enforcement agencies, and buildings with a capacity of 250 or more persons routinely used for student activities by K-12 public schools, community colleges, Education Service Districts (ESDs) and higher education institutions.

Senate Bills 4 and 5 (2005) authorized the issuance of Article XI-N and Article XI-M bonds that provide the funding mechanism to implement the ballot measures for the seismic rehabilitation of schools and emergency services buildings respectively.

Although no bonds were authorized during the 2005 or 2007 Legislative sessions, the Legislative Assembly approved House Bill 5054 which authorized $30 million of General Obligation bonds for seismic rehabilitation under Articles XI-M and XI-N of the Oregon Constitution during the 2009 Legislative session. The Legislative Assembly approved SB 5508 which authorized an additional $7.5 million of General Obligation bonds for seismic rehabilitation under Article XI-M of the Oregon Constitution during the 2011 Legislative session.

The Seismic Grant Committee provided grant awards equaling $15 million to 14 schools and 11 emergency services facilities during the first round of grant awards. The dollar amount of grant requests received during the first round was over $36 million. A second round of grant funding was approved by the Seismic Grant Committee which awarded $7.5 million to 3 schools and 7 emergency service facilities. A third round of funding of $7.5 million has been approved, and conditional awards have been made to 8 schools.

The SRGP has experienced substantial improvements and the program continues to evolve. The Base Budget includes two FTE within the program: a Program Manager and Program Accountant.

Domestic Preparedness:

The Domestic Preparedness Program receives Federal U.S. Department of Homeland Security Program Grant Funding to execute the programmatic functions of Oregon's Homeland Security Planning, Training, and Exercise Programs.

Oregon uses the funding very effectively to raise the awareness of the domestic terrorist threat and to increase the overall state preparedness for all hazards. The grant funds, for the past four years, have been critical in assisting state agencies and local government entities at all levels in developing terrorism plans and annexes, conducting domestic preparedness training and exercise activities, and to acquire equipment to support these functions.

OEM's planning, training, and exercise programs provides preparedness and recovery training to local emergency managers, local elected and appointed officials, and state officials with direct and indirect emergency management authority and responsibilities. In addition, a wide variety of equipment is also provided under these grants. Instituting the programs under these grants has provided a commonality in equipment, planning and training among state, local and non-governmental agencies. The results are well prepared emergency management organizations at all levels.

The foundation for conducting training and exercising is the development of plans and procedures for all hazards that are a potential and probable threat to Oregonians. This includes terrorism/domestic preparedness activities. Conducting these programs incorporates the familiarization and orientation of state and local officials to federal and state laws, regulations, and policies that ensure eligibility for funding and other state and federal assistance during the times of disaster and during recovery and restoration following an event of national significance.

Disasters :

Since February of 1996, the State of Oregon has experienced natural disaster activity severe enough to warrant a Presidential Disaster Declaration on 13 separate severe weather events, and one Emergency Declaration for the Hurricane Katrina evacuees. These major disasters have included flooding, landslides, hurricane force wind events, as well as severe winter storm activity. Under a mandate from Congress to FEMA, emphasis has been added to expedite the expenditure and closure of old declared disasters. The December 2007 storm event was the third largest disaster in Oregon, following the 1996 flood event, and the 1962 Columbus Day Storm. These disasters have resulted in federal disaster relief in the amount of $151,384,000 to public entities throughout Oregon. In addition to Public Assistance to public entities, hazard mitigation grant funds have accompanied these disasters. The intended us of these funds is to reduce the effects of future events in Oregon.

Oregon's cities and counties continue to undertake developing, updating expiring, and adopting local community hazard mitigation plans. Through FEMA's Flood Mitigation Assistance Program, federal dollars are available to assist local jurisdictions with flood mitigation planning and flood mitigation projects. The Office of Emergency Management works with other state agencies, such as Department of Land Conservation and Development, to identify project implementation opportunities in order to achieve the greatest impact with the least amount of resources. Counties and cities with repetitive flood losses receive highest priority for consideration of grant funding and technical assistance to develop hazard mitigation plans and funding which are approved by FEMA in order to be eligible for future grant funding for hazard mitigation projects. Clackamas County was the first county in the United States to have a FEMA approved plan in 2002. In 2012, all of Oregon's counties have mitigation plans that are current or are being updated to meet current requirements. Most all of Oregon's larger cities also have mitigation plans; in fact, about 81% of Oregon's population is covered by a FEMA-approved mitigation plan. This has resulted in a large number of mitigation projects that have been selected for funding from the pre-disaster mitigation program, which is a competitive federal program. Hazard mitigation staff is currently working with the University of Oregon, Oregon Partnership for Disaster Resilience, to provide technical assistance to both cities and counties in support of their local hazard mitigation planning needs. In addition, the Oregon University System has completed demonstration projects using PDM grant funding to seismically retrofit both dormitory and other university buildings. The successful implementation of projects on the PSU, OIT, WOU and OSU campuses in partnership with the Department of Geology and Mineral Industries helped lay the groundwork for the state's Seismic Rehabilitation Grant Program.

Hazard Mitigation Grant Program (HMGP) Funds accompany Major Disaster Declarations. Since 1996, Oregon has spent HMGP funds throughout the state on mitigation planning and projects. These funds total over $33 million dollars and include HMGP funding as a result of the December 2007, the December 2008, and the January 2012 storm events.

Incorporating mitigation into codes and ordinances prior to new development is one of the most effective forms of hazard reduction and the keystone in building disaster resistant and resilient communities. FEMA's emphasis on pre-disaster mitigation encourages local communities to

become "disaster resistant communities" by involving local volunteers, business and industry to promote mitigation measures, public education and an awareness of the hazards that a community may face, as well as developing incentive programs that encourage citizens and the business community to participate in available mitigation and preparedness programs. For example, the FireFree Program in Deschutes County brings together fuels reduction activities to create defensible spaces, codes and standards, first responder access, public awareness and other measures that reduce the impact of wildfires.

Chemical Stockpile Emergency Preparedness Program (CSEPP):

The destruction of chemical weapons via incineration at the Umatilla Chemical Depot began in 2004 and was completed in October 2011. The close-out period occurred during the following six months. This program is phased out in Essential Package 022.

Expected Results from the 2013-2015 Budget:

The Oregon Military Department is home to the Oregon Army and Air National Guard, who aside from their recent prominent roles in the deployments to Afghanistan and Iraq, have played a critical role in preparing for and responding to natural disasters here in Oregon.

The Office of Emergency Management, likewise, has its central role, assisting local governments and state government to prevent, mitigate, prepare for, respond and recover from natural and man made disasters.

OEM's 2013-2015 budget is primarily a maintenance budget, with a few exceptions. One of the major priorities of the 2013-15 budget is the reauthorization of the state 9-1-1 program. This program is responsible for the seamless operation of the statewide Enhanced 9-1-1 system. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment (CPE) used by the Public Safety Answering Points (PSAP) to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the statewide enhanced 9-1-1 emergency reporting system. In addition to the reauthorization of the 9-1-1 program OEM is proposing to enhance the program through the addition of an Information Systems Specialist 7 who will act as the project lead on the Next Generation 9-1-1 Transition Project. OEM is also proposing a permanent enhancement to the Administration program. This enhancement includes the permanent addition of a Program Analyst 3 and an Information Systems Specialist 5. The Program Analyst 3 will focus its efforts on the successful closeout of old federally declared disasters, while the Information Systems Specialist 5 will focus efforts on the continued development and implementation of the OpsCenter program. Finally OEM is proposing the addition of 6.00 FTE: three Program Analysts 2's and three Training and Development Specialists 2's to act as regional teams. These teams will placed along the Oregon coast to act as primary contact points for local governments in the development and enhancement of emergency operations plans and disaster preparedness plans.

Events of the past several years in Oregon have shown that Oregon is prone to many natural hazard events, from wildfires, to floods, hurricane force winds and severe winter storms. And, the state faces the catastrophic hazard of a Cascadia Subduction Zone Earthquake and Tsunami, which will result in destruction of entire portions of the Oregon Coast. OEM's current capacity is limited due to a shortage of staff and resources. The Emergency Management Performance Grant, which used to fund a majority of the division's employees, now only funds 32% of the staff, primarily due to lack of General Fund match monies. Additionally, since most OEM employees are funded by federally funded programs (even those that require GF match), they must work under the requirements of that grant program, which limits the flexibility the state has in prioritizing its needs in its preparedness programs. Staff members in the 9-1-1 program are funded from a dedicated funding source, which is not available on a day-to-day basis to concentrate on other agency programs. As many local governments suffer the loss of revenues and an economic downturn, the increasing requests made to OEM to provide technical assistance and other resources to assist with training, exercise and other events, strains the agency's capacity to deal with the requests while continuing to meet the basic needs of the state's program.

Revenue Sources:

Other Funds

9-1-1 Emergency Telephone- 9-1-1 Tax - Other funds received from the Department of Revenue from a .75/per device tax that is charged on all telephone lines (including cellular devices).

Department of Aviation- Other Funds are used to support the air search and rescue program and are matched with federal funding available through the Emergency Management Performance Grant.

Bond funds authorized under Article XI-N and Article XI-M of the Oregon Constitution are used for grant awards to critical public buildings as authorized under Senate Bill 3 of the 2005 Legislative Session and provided for in ORS 401.910.

Federal Funds

Emergency Management Performance Grant funds (administered by FEMA) may be used for necessary and essential expenses involved in the development, maintenance, and improvement of State and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding which is required to provide a 50% cash match to participate in the program.

Department of Homeland Security's Homeland Security Grant Program- Includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs, the Buffer Zone Protection Program, and the Trimet Transit Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness. One time grants from DHS for specific needs also come through Oregon as the State's Administrative Agency (SAA). For example, during the 2007-2009 biennium, the Public Safety Interoperability Communications Grant (PSIC), a 12 million dollar grant for interoperable communications, was also made available to Oregon and its local jurisdictions. It is also anticipated that funding for Emergency Coordination Centers nationwide will be made available through the existing grant channels.

FEMA's Public Assistance and Hazard Mitigation Grant Programs. The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries empty limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA's Pre-Disaster Mitigation Grant Program (PDM) and Flood Mitigation Assistance (FMA) Program. PDM is a nationally competitive grant program available to communities who have FEMA approved natural hazard mitigation plans. PDM funds can be used for both planning efforts and project implementation. Projects must be identified as a priority in the jurisdictions' local natural hazard mitigation plan. FMA Grants are made available yearly on a formula basis, and are geared toward repetitive flood loss properties insured through the National Flood Insurance Program. Oregon works closely with the Department of Land Conservation and Development on projects selected for funding under the FMA Program.

Essential Packages:

010 – Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($4,618), increases Other Funds $32,729 and increases Federal Funds $61,277.

022 – This package phases-out the following items:

1. Reverses a fund shift from the 9-1-1 Program within Emergency Management on three positions within the Office of Emergency Management. Policy Package 816 in the 2011-13 Legislatively Adopted Budget included a partial fund shift from General Fund to Other Funds (9-1-1 revenues) on five positions, three of which are housed in the Emergency Management Program. The fund shift was temporary for the 2011-13 biennium only; Essential Package 022 reverses the fund shift back to the original fund splits. Refer to Essential Package 022 in the Administrative Program for the remainder of the fund shift actions.
2. $784,600 in Federal Funds limitation for the development of the "State of the State" report on Oregon's overall emergency preparedness post 9-11, as well as one limited duration full time Information Systems Specialist 5 established to support the agency's crisis management information sharing and data system Ops Center.
3. $142,492 in Federal Funds limitation as well as one limited duration full time Program Analyst 3 established to provide technical assistance and on-site work to assist with ongoing federal recovery efforts from multiple presidentially declared disasters in Oregon.
4. $28,014,429 in Other Funds limitation associated with Article XI-M and XI-N General Obligation bonds for the Seismic Rehabilitation Grant Program.
5. $77,574 in Other Funds limitation associated with the Search and Rescue Coordinator. Policy Package 304 increases the Search and Rescue Coordinator from .60 FTE to a full 1.0 FTE using 9-1-1 Emergency Communication Tax Revenue. The funding for this position was only approved through the end of the 2011-13 biennium.
6. An Information Systems Specialist 6 position established in Policy Package 811. The funding for this position was temporary for the 2011-13 biennium only.
7. $4,500,000 General Fund appropriation and $4,000,000 Other Funds appropriation associated with one time Disaster Grant funding provided by the February 2012 Legislative Assembly.
8. $13,264,666 in Federal Funds limitation associated with the closing of the Chemical Stockpile Emergency Preparedness Program. In addition, six positions were phased out. The two Communication Systems Analyst 3 positions were transferred to the Oregon Department of Transportation (ODOT). ODOT is submitting a Policy Package in their 2013-15 Agency Request Budget requesting position approval for these two positions.
9. $63,711,488 in Other Funds limitation associated with state 9-1-1 program within the Office of Emergency Management. The state 9-1-1 program is funded through the Emergency Communication Tax authorized in ORS 403.200. This tax has a mandated sunset date of January 1st 2012, which one quarter of the way through the 2013-15 biennium. Due to this sunset, and the requirement that all agencies build their budgets based on current law, the Oregon Military Department was required to phase out 75% of the 9-1-1 program. The department has submitted a Legislative Concept to re-authorize the Emergency Communication Tax and Policy Package 302 to re-establish the phased out portion of the state 9-1-1 program.

This package decreases General Fund ($4,295,974), Other Funds ($95,898,384) and Federal Funds ($14,458,634).

031 – Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-2015 changes. The package increases General Fund $44,073, Other Funds $506,722 and Federal Funds $3,625,263.

050 – This package reverses a fund shift approved in Policy Package 814 (2011) for services and supplies associated with an Information Systems Specialist 7. The package increases General Fund $2,876, decreases Other Funds ($56,618) and increases Federal Funds $53,742.

Policy Packages

081 – Eliminates one position resulting from the May 2012 E-Board – ($115,453) General Fund. **Governor recommended.**

090 – Analyst Adjustment - $14,540,600 Other Funds. **Governor recommended.**

091 – Statewide Administrative Savings – ($10,741) General Fund, ($40,836) Other Funds. **Governor recommended.**

092 – PERS Taxation Policy – ($3,288) General Fund, ($7,049) Other Funds, ($8,693) Federal Funds. **Governor recommended.**

093 – Other PERS Adjustments – ($26,272) General Fund, ($56,327) Other Funds, ($69,463) Federal Funds. **Governor recommended.**

301 – OEM Mitigation and Recovery - $171,430 General Fund, $170,831 Federal Funds. **Governor did not recommend.**

302 – 9-1-1 Sunset Extension - $62,528,008 Other Funds. **Governor recommended.**

303 – 9-1-1 Next Generation Coordinator - $277,868 Other Funds. **Governor recommended.**

304 – 9-1-1 Fund Shift - $699,098 General Fund, ($118,816) Other Funds, $478,171 Federal Funds. **Governor recommended after CFO reversed the requested fund shift back to Other Funds - $1,053,855 Other Funds.**

305 – OEM Information Technology Consolidation - $210,412 General Fund, $515,000 Other Funds, $209,773 Federal Funds – **Governor did not recommend.**

306 – OEM Regional Teams - $563,614 General Fund, $562,071 Federal Funds – **Governor did not recommend.**

308 – Seismic Rehabilitation - $7,293,839 Other Funds – **Governor recommended.**

309 – Fuel Tax Increase - $194,875 Other Funds (revenue only) – **Governor did not recommend.**

475 – Transfer of Seismic Rehabilitation Grant Program – ($205,677) General Fund, ($21,840,600) Other Funds. **Governor recommended.**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
ESSENTIAL PACKAGES

1. Purpose - Essential Packages adjust the base budget to reflect the agency's 2013-2015 current service level budget requirements.

2. How Achieved – The following Essential Packages adjusts the Office of Emergency Management's base budget to reflect 2013-2015 current service level budget requirements:

010 – Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($4,618), increases Other Funds $32,729 and increases Federal Funds $61,277.

022 – This package phases-out the following items:

1. Reverses a fund shift from the 9-1-1 Program within Emergency Management on three positions within the Office of Emergency Management. Policy Package 816 in the 2011-13 Legislatively Adopted Budget included a partial fund shift from General Fund to Other Funds (9-1-1 revenues) on five positions, three of which are housed in the Emergency Management Program. The fund shift was temporary for the 2011-13 biennium only; Essential Package 022 reverses the fund shift back to the original fund splits. Refer to Essential Package 022 in the Administrative Program for the remainder of the fund shift actions.
2. $784,600 in Federal Funds Services and Supplies limitation for the development of the "State of the State" report on Oregon's overall emergency preparedness post 9-11.
3. $142,492 in Federal Funds limitation for Services and Supplies approved in Policy Package 303 in 2011-13 associated with ongoing federal recovery efforts from multiple presidentially declared disasters in Oregon.
4. $28,014,429 in Other Funds limitation associated with Article XI-M and XI-N General Obligation bonds for the Seismic Rehabilitation Grant Program.
5. $77,574 in Other Funds limitation associated with the Search and Rescue Coordinator position. Policy Package 304 in 2011-13 increased the Search and Rescue Coordinator from .60 FTE to a full 1.0 FTE using 9-1-1 Emergency Communication Tax Revenue. The funding for this position was only approved through the end of the 2011-13 biennium.
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7. $4,500,000 General Fund appropriation and $4,000,000 Other Funds limitation associated with one time Disaster Grant funding provided by the February 2012 Legislature.
8. $13,264,666 in Federal Funds limitation associated with the closing of the Chemical Stockpile Emergency Preparedness Program. In addition six positions were phased out. The two Communication Systems Analyst 3 positions were transferred to the Oregon Department of Transportation (ODOT). ODOT is submitting a Policy Package in their 2013-15 Agency Request Budget requesting position approval for these two positions.
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    a. Note: Because many of the positions in the OEM program are impacted by several policy packages (Packages 022, 302, 304), the actions listed above to phase-out, fund shift and otherwise adjust them in packages 302 and 304 were consolidated in package 022 to fit within the constraints of the Position Information Control System (PICS) (which does not allow multiple packages per position).

This package decreases General Fund ($4,295,974), Other Funds ($95,898,384) and Federal Funds ($14,458,634).

031 – Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-2015 changes. The package increases General Fund $44,073, Other Funds $506,722 and Federal Funds $3,625,263.

050 – This package reverses a temporary fund shift approved in Policy Package 814 in 2011-13 for services and supplies associated with an Information Systems Specialist 7. The package increases General Fund $2,876, decreases Other Funds ($56,618) and increases Federal Funds $53,742.

3. <u>Staffing Impact</u> - 22 positions – 22.26 FTE

4. <u>Revenue Source</u> - General Fund ($4,253,643), Other Funds ($95,415,551) and Federal Funds ($10,718,352)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,618)	-	-	-	-	-	(4,618)
Federal Funds	-	-	-	61,277	-	-	61,277
Total Revenues	**($4,618)**	**-**	**-**	**$61,277**	**-**	**-**	**$56,659**
Personal Services							
Overtime Payments	138	-	26	63	-	-	227
Shift Differential	22	-	-	2	-	-	24
All Other Differential	115	-	304	165	-	-	584
Public Employees' Retire Cont	52	-	63	44	-	-	159
Pension Obligation Bond	(5,490)	-	41,177	16,279	-	-	51,966
Social Security Taxes	22	-	25	17	-	-	64
Mass Transit Tax	523	-	(6,576)	-	-	-	(6,053)
Vacancy Savings	-	-	(2,290)	44,707	-	-	42,417
Total Personal Services	**($4,618)**	**-**	**$32,729**	**$61,277**	**-**	**-**	**$89,388**
Total Expenditures							
Total Expenditures	(4,618)	-	32,729	61,277	-	-	89,388
Total Expenditures	**($4,618)**	**-**	**$32,729**	**$61,277**	**-**	**-**	**$89,388**
Ending Balance							
Ending Balance	-	-	(32,729)	-	-	-	(32,729)
Total Ending Balance	**-**	**-**	**($32,729)**	**-**	**-**	**-**	**($32,729)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,295,974)	-	-	-	-	-	(4,295,974)
Federal Funds	-	-	-	(14,458,634)	-	-	(14,458,634)
Transfer from General Fund	-	-	(4,500,000)	-	-	-	(4,500,000)
Tsfr From Revenue, Dept of	-	-	(61,444,000)	-	-	-	(61,444,000)
Total Revenues	**($4,295,974)**	**-**	**($65,944,000)**	**($14,458,634)**	**-**	**-**	**($84,698,608)**
Personal Services							
Class/Unclass Sal. and Per Diem	99,750	-	(2,025,945)	(918,887)	-	-	(2,845,082)
Empl. Rel. Bd. Assessments	26	-	(727)	(312)	-	-	(1,013)
Public Employees' Retire Cont	19,023	-	(386,349)	(175,232)	-	-	(542,558)
Social Security Taxes	7,631	-	(153,710)	(70,294)	-	-	(216,373)
Worker's Comp. Assess. (WCD)	39	-	(1,069)	(458)	-	-	(1,488)
Flexible Benefits	19,843	-	(523,912)	(238,372)	-	-	(742,441)
Vacancy Savings	-	-	-	22,353	-	-	22,353
Reconciliation Adjustment	57,714	-	49,473	57,715	-	-	164,902
Total Personal Services	**$204,026**	**-**	**($3,042,239)**	**($1,323,487)**	**-**	**-**	**($4,161,700)**
Services & Supplies							
Instate Travel	-	-	(54,453)	(62,886)	-	-	(117,339)
Out of State Travel	-	-	(34,652)	(59,410)	-	-	(94,062)
Employee Training	-	-	(4,975)	(36,072)	-	-	(41,047)
Office Expenses	-	-	(14,808)	(33,718)	-	-	(48,526)
Telecommunications	-	-	(122,024)	(141,816)	-	-	(263,840)
State Gov. Service Charges	-	-	-	(36,647)	-	-	(36,647)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(519,332)	(151,800)	-	-	(671,132)
Publicity and Publications	-	-	(22,439)	(161,466)	-	-	(183,905)
Professional Services	-	-	(89,775)	(1,121,804)	-	-	(1,211,579)
IT Professional Services	-	-	-	(1,211,315)	-	-	(1,211,315)
Attorney General	-	-	(38,015)	(7,180)	-	-	(45,195)
Dues and Subscriptions	-	-	(1,691)	(579)	-	-	(2,270)
Facilities Rental and Taxes	-	-	-	(62,203)	-	-	(62,203)
Fuels and Utilities	-	-	(8,897)	(307,377)	-	-	(316,274)
Facilities Maintenance	-	-	-	(4,303)	-	-	(4,303)
Other Services and Supplies	-	-	(54,545)	(158,000)	-	-	(212,545)
Expendable Prop 250 - 5000	-	-	(5,594)	(77,822)	-	-	(83,416)
IT Expendable Property	-	-	(189,111)	(43,015)	-	-	(232,126)
Total Services & Supplies	**-**	**-**	**($1,160,311)**	**($3,677,413)**	**-**	**-**	**($4,837,724)**
Capital Outlay							
Office Furniture and Fixtures	-	-	(7,680)	-	-	-	(7,680)
Technical Equipment	-	-	-	(749,255)	-	-	(749,255)
Data Processing Software	-	-	-	(56,513)	-	-	(56,513)
Data Processing Hardware	-	-	-	(20,056)	-	-	(20,056)
Total Capital Outlay	**-**	**-**	**($7,680)**	**($825,824)**	**-**	**-**	**($833,504)**
Special Payments							
Dist to Cities	-	-	(26,687,634)	-	-	-	(26,687,634)
Dist to Counties	-	-	(21,713,760)	(8,631,910)	-	-	(30,345,670)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Other Gov Unit	-	-	(25,154,246)	-	-	-	(25,154,246)
Dist to Local School Districts	-	-	(17,757,214)	-	-	-	(17,757,214)
Intra-Agency Gen Fund Transfer	(4,500,000)	-	-	-	-	-	(4,500,000)
Spc Pmt to Pub Safety Stds/Trng	-	-	(375,300)	-	-	-	(375,300)
Total Special Payments	**($4,500,000)**	**-**	**($91,688,154)**	**($8,631,910)**	**-**	**-**	**($104,820,064)**
Total Expenditures							
Total Expenditures	(4,295,974)	-	(95,898,384)	(14,458,634)	-	-	(114,652,992)
Total Expenditures	**($4,295,974)**	**-**	**($95,898,384)**	**($14,458,634)**	**-**	**-**	**($114,652,992)**
Ending Balance							
Ending Balance	-	-	29,954,384	-	-	-	29,954,384
Total Ending Balance	**-**	**-**	**$29,954,384**	**-**	**-**	**-**	**$29,954,384**
Total Positions							
Total Positions							(22)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(22)**
Total FTE							
Total FTE							(22.26)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(22.26)**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000297	MEAHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H		.10-	2.40-	09	11,697.00		28,073-			28,073-
									10,027-			10,027-
0007043	AV C0861 AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	06	4,856.00		116,544-			116,544-
									61,768-			61,768-
0007055	AV C1483 IA	INFO SYSTEMS SPECIALIST 3	1-	1.00-	24.00-	08	4,627.00		111,048-			111,048-
									60,299-			60,299-
0007120	AV C1244 AA	FISCAL ANALYST 2	1-	1.00-	24.00-	02	4,020.00			96,480-		96,480-
										56,407-		56,407-
0034281	MESNZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H		.22-	5.28-	09	10,974.00		57,943-			57,943-
									21,482-			21,482-
0160020	AV C1217 AA	ACCOUNTANT 3		.15-	3.60-	09	5,604.00		20,174-			20,174-
									5,489-			5,489-
0810001	AU C1486 IA	INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	09	6,279.00		150,696-			150,696-
									70,893-			70,893-
1020001	MESNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1-	.79-	18.96-	03	7,438.00		141,024-			141,024-
									68,308-			68,308-
1020002	MMS X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	.50-	12.00-	05	6,435.00	38,610-		38,610-		77,220-
								17,972-		17,974-		35,946-
1020002	MMS X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E		.50-	12.00-	05	6,435.00		77,220-			77,220-
									35,946-			35,946-
1020003	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	.50-	12.00-	07	6,435.00			77,220-		77,220-
										35,946-		35,946-
1020003	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	07	6,435.00	77,220		77,220		154,440
								35,946		35,948		71,894
1020003	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D		.50-	12.00-	07	6,435.00		77,220-			77,220-
									35,946-			35,946-
1020004	AV C0861 AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	5,342.00		128,208-			128,208-
									64,884-			64,884-
1020008	MMN X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1-	.50-	12.00-	08	3,970.00			47,640-		47,640-
										28,042-		28,042-
1020008	MMN X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	08	3,970.00	47,640		47,640		95,280
								28,042		28,044		56,086

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1020008	MMN X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2		.50-	12.00-	08	3,970.00		47,640- 28,042-			47,640- 28,042-
1020009	AV C0108 AA	ADMINISTRATIVE SPECIALIST 2	1-	.50-	12.00-	09	3,837.00	23,022- 13,807-		23,022- 13,809-		46,044- 27,616-
1020009	AV C0108 AA	ADMINISTRATIVE SPECIALIST 2		.50-	12.00-	09	3,837.00		46,044- 27,616-			46,044- 27,616-
1020021	AV C0861 AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	04	4,415.00	37,086- 20,628-	31,788- 17,683-	37,086- 20,629-		105,960- 58,940-
1020022	AV C0107 AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	07	3,179.00		76,296- 51,014-			76,296- 51,014-
1020023	MMS X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	02	6,435.00		154,440- 71,894-			154,440- 71,894-
1020024	AV C0104 AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	03	2,452.00		58,848- 46,351-			58,848- 46,351-
1020025	AV C1485 IA	INFO SYSTEMS SPECIALIST 5	1-	1.00-	24.00-	03	4,454.00		106,896- 59,190-			106,896- 59,190-
1020027	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	07	6,342.00		152,208- 71,297-			152,208- 71,297-
1020206	AV C1339 AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	02	4,020.00			96,480- 56,407-		96,480- 56,407-
1020207	AV C0107 AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	02	2,554.00			61,296- 47,005-		61,296- 47,005-
1020209	AV C2169 AA	COMMUNICATIONS SYS ANALYST 3	1-	1.00-	24.00-	09	5,874.00			140,976- 68,296-		140,976- 68,296-
1020213	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	09	7,093.00			170,232- 76,113-		170,232- 76,113-
1020215	AV C1216 AA	ACCOUNTANT 2	1-	.50-	12.00-	08	4,415.00			52,980- 29,469-		52,980- 29,469-
1020215	AV C1216 AA	ACCOUNTANT 2		.50-	12.00-	08	4,415.00		52,980- 29,469-			52,980- 29,469-
1020221	AV C1485 IA	INFO SYSTEMS SPECIALIST 5	1-	1.00-	24.00-	03	4,454.00		106,896- 59,190-			106,896- 59,190-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1020307	MMN X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1-	.50-	12.00-	05	6,134.00			73,608-		73,608-
										34,981-		34,981-
1020307	MMN X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	05	6,134.00	73,608		73,608		147,216
								34,981		34,982		69,963
1020307	MMN X0866 AA	PUBLIC AFFAIRS SPECIALIST 3		.50-	12.00-	05	6,134.00		73,608-			73,608-
									34,981-			34,981-
1020308	MMN X1244 AA	FISCAL ANALYST 2		.50-	12.00-	03	4,580.00		54,960-			54,960-
									45,313-			45,313-
1020309	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	04	5,523.00		71,803-	60,749-		132,552-
									35,777-	30,268-		66,045-
1020310	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1-	.50-	12.00-	09	6,949.00		83,388-			83,388-
									52,908-			52,908-
3100178	AV C2169 AA	COMMUNICATIONS SYS ANALYST 3	1-	1.00-	24.00-	09	5,874.00			140,976-		140,976-
										68,296-		68,296-
		TOTAL PICS SALARY						99,750	2,025,945-	918,887-		2,845,082-
		TOTAL PICS OPE						46,562	1,065,767-	484,668-		1,503,873-
		TOTAL PICS PERSONAL SERVICES =	23-	23.26-	558.24-			146,312	3,091,712-	1,403,555-		4,348,955-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	44,073	-	-	-	-	-	44,073
Federal Funds	-	-	-	3,625,263	-	-	3,625,263
Total Revenues	**$44,073**	**-**	**-**	**$3,625,263**	**-**	**-**	**$3,669,336**
Services & Supplies							
Instate Travel	463	-	436	6,495	-	-	7,394
Out of State Travel	331	-	277	1,743	-	-	2,351
Employee Training	103	-	40	853	-	-	996
Office Expenses	225	-	118	2,286	-	-	2,629
Telecommunications	(9)	-	(62)	(92)	-	-	(163)
State Gov. Service Charges	(1,313)	-	16,373	24,988	-	-	40,048
Data Processing	(702)	-	3,532	(1,672)	-	-	1,158
Publicity and Publications	109	-	179	564	-	-	852
Professional Services	323	-	838	24,449	-	-	25,610
Attorney General	182	-	1,888	489	-	-	2,559
Employee Recruitment and Develop	-	-	-	37	-	-	37
Dues and Subscriptions	2	-	14	42	-	-	58
Facilities Rental and Taxes	43,819	-	6,576	22,476	-	-	72,871
Fuels and Utilities	131	-	71	469	-	-	671
Facilities Maintenance	33	-	-	25	-	-	58
Other Services and Supplies	64	-	436	3,189	-	-	3,689
Expendable Prop 250 - 5000	216	-	45	2,068	-	-	2,329

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	96	-	1,513	640	-	-	2,249
Total Services & Supplies	**$44,073**	**-**	**$32,274**	**$89,049**	**-**	**-**	**$165,396**
Capital Outlay							
Office Furniture and Fixtures	-	-	61	-	-	-	61
Technical Equipment	-	-	-	1,663	-	-	1,663
Data Processing Software	-	-	-	2,779	-	-	2,779
Data Processing Hardware	-	-	-	1,089	-	-	1,089
Total Capital Outlay	**-**	**-**	**$61**	**$5,531**	**-**	**-**	**$5,592**
Special Payments							
Dist to Cities	-	-	213,501	896,069	-	-	1,109,570
Dist to Counties	-	-	141,710	684,597	-	-	826,307
Dist to Other Gov Unit	-	-	119,176	1,446,400	-	-	1,565,576
Dist to Non-Gov Units	-	-	-	466,984	-	-	466,984
Dist to Local School Districts	-	-	-	36,633	-	-	36,633
Total Special Payments	**-**	**-**	**$474,387**	**$3,530,683**	**-**	**-**	**$4,005,070**
Total Expenditures							
Total Expenditures	44,073	-	506,722	3,625,263	-	-	4,176,058
Total Expenditures	**$44,073**	**-**	**$506,722**	**$3,625,263**	**-**	**-**	**$4,176,058**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(506,722)	-	-	-	(506,722)
Total Ending Balance	**-**	**-**	**($506,722)**	**-**	**-**	**-**	**($506,722)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 050 - Fundshifts

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,876	-	-	-	-	-	2,876
Federal Funds	-	-	-	53,742	-	-	53,742
Total Revenues	**$2,876**	**-**	**-**	**$53,742**	**-**	**-**	**$56,618**
Services & Supplies							
Instate Travel	2,876	-	(2,876)	-	-	-	-
Telecommunications	-	-	(1,716)	1,716	-	-	-
Data Processing	-	-	(32,026)	32,026	-	-	-
IT Expendable Property	-	-	(20,000)	20,000	-	-	-
Total Services & Supplies	**$2,876**	**-**	**($56,618)**	**$53,742**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	2,876	-	(56,618)	53,742	-	-	-
Total Expenditures	**$2,876**	**-**	**($56,618)**	**$53,742**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	56,618	-	-	-	56,618
Total Ending Balance	**-**	**-**	**$56,618**	**-**	**-**	**-**	**$56,618**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 081

1. Purpose - This Policy Package effects position changes recommended by the 2012 Legislature in its effort to restructure state government business operations. Under this initiative, the Legislature seeks to reduce the number of middle managers and public affairs positions in state government and to reduce the amount planned for advertising and personal services contracts. The May 2012 Emergency Board acknowledged receipt of a report on recommended changes, which will be finalized at the September 2012 Emergency Board and are meant to be included in the Governor's Recommended Budget. While no changes to advertising and personal services contracts are planned or recommended for the Military Department, the agency identified the following position that can be abolished, which was also recommended by the Legislature at the May 2012 Emergency Board:

					Impact			
Position #	**Action**	**Title**	**Current Classification**	**1Jul 13 Classification**	**GF**	**OF**	**FF**	**Total**
0007034	Abolish	Administrative Specialist 1	AV C0107	N/A	($115,053)			($115,053)
Mass Transit Tax					($400)			($400)
Total Personal Services					($115,453)			($115,453)

Position 0007034 is in the Seismic Rehabilitation Program within the Office of Emergency Management (OEM). An Administrative Specialist 1, it provided administrative support for the Seismic grant program. The program awards grant funds (sourced with General Obligation bonds) to seismically retrofit public education and emergency services buildings. The incumbent in this position was promoted into a higher position within the program (Program Analyst 3) and this position is now vacant. The program is now established and future bond funding is uncertain, causing a decreased need for a dedicated administrative position. These tasks can be performed by other staff within OEM.

Other OEM positions were also included in the May 2012 Emergency Board report, but are addressed in other policy packages:

1. Position 0007031 (Program Analyst 3-Seismic Program) – Reclassify from management to represented. This position was reclassified in the Base Budget.
2. Position 1020213 (Principal Executive Manager D – Chemical Stockpile Emergency Preparedness Program) – Program is complete – position is abolished in Essential Package 022 (Phase-Out).
3. Position 1020209 (Communication Systems Analyst 3 – CSEPP) – Program is complete – position is abolished in Essential Package 022 (Phase-Out).

4. Position 3100178 (Communication Systems Analyst 3 – CSEPP) – Program is complete –position is abolished in Essential Package 022 (Phase-Out).
5. Position 1020206 (Training and Development Specialist 2 – CSEPP) – Program is complete – position is abolished in Essential Package 022 (Phase-Out).
6. Position 0007120 (Fiscal Analyst 2 – CSEPP) – Program is complete – position is abolished in Essential Package 022 (Phase-Out).
7. Position 1020207 (Administrative Specialist 1 – CSEPP) – Program is complete – position is abolished in Essential Package 022 (Phase-Out).

2. How Achieved – Abolishing and reclassifying these positions from management to represented status will help the agency towards the 11 to 1 ratio of supervisory management to non-supervisory as directed in 2012 HB 4131.

3. Staffing Impact – Abolish one position in the Emergency Management Program.

4. Quantifying Results – Results from this policy package will be measured by the agency's status reports of progress toward the 11-to-1 supervisory ratio mandated by HB 4131, and the ratio of public employees to managerial employees per HB 2020.

5. Revenue Source - ($115,453) General Fund.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(115,453)	-	-	-	-	-	(115,453)
Total Revenues	**($115,453)**	**-**	**-**	**-**	**-**	**-**	**($115,453)**
Personal Services							
Class/Unclass Sal. and Per Diem	(66,624)	-	-	-	-	-	(66,624)
Empl. Rel. Bd. Assessments	(40)	-	-	-	-	-	(40)
Public Employees' Retire Cont	(12,705)	-	-	-	-	-	(12,705)
Social Security Taxes	(5,097)	-	-	-	-	-	(5,097)
Worker's Comp. Assess. (WCD)	(59)	-	-	-	-	-	(59)
Mass Transit Tax	(400)	-	-	-	-	-	(400)
Flexible Benefits	(30,528)	-	-	-	-	-	(30,528)
Total Personal Services	**($115,453)**	**-**	**-**	**-**	**-**	**-**	**($115,453)**
Total Expenditures							
Total Expenditures	(115,453)	-	-	-	-	-	(115,453)
Total Expenditures	**($115,453)**	**-**	**-**	**-**	**-**	**-**	**($115,453)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(1)
Total Positions	-	-	-	-	-	-	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	-	-	-	-	-	-	**(1.00)**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0007034 AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	04	2,776.00	66,624-				66,624-
								48,429-				48,429-
		TOTAL PICS SALARY						66,624-				66,624-
		TOTAL PICS OPE						48,429-				48,429-
		TOTAL PICS PERSONAL SERVICES =	1-	1.00-	24.00-			115,053-				115,053-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 090

1. Purpose – This Policy Package proposed by the Governor provides Other Funds expenditure limitation and position authority to sell $30 million of seismic rehabilitation bonds and to operate the Seismic Rehabilitation Grant Program to award grants to educational and public safety organizations. This package also adds two positions to be phased-in during the 2013-15 biennium (.50 FTE each) to help administer the new grants. Policy Package 475 transfers this limitation and positions to the Oregon Business Development Department.

2. How Achieved – This package is achieved through the sale of $15 million in Article XI-M bonds and $15 million in Article XI-N bonds. It is assumed the bonds will be sold late in the 2013-15 biennium to eliminate the need for General Fund Debt Service during the biennium. Due to the timing of the sale, less than half of the $30 million is expected to be spent during 2013-15.

3. Staffing Impact – Establish a Program Analyst 2 position and an Administrative 1 position. 2 Positions – 1.00 FTE.

4.-Quantifying Results – The package continues the goal of the Seismic Rehabilitation Grant Program to seismically retrofit schools and emergency service facilities throughout Oregon.

5. Revenue Source – $14,540,600 Other Funds

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Reconciliation Adjustment	-	-	134,800	-	-	-	134,800
Total Personal Services	**-**	**-**	**$134,800**	**-**	**-**	**-**	**$134,800**
Services & Supplies							
Instate Travel	-	-	4,000	-	-	-	4,000
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	2,000	-	-	-	2,000
Other COP Costs	-	-	535,800	-	-	-	535,800
IT Expendable Property	-	-	3,000	-	-	-	3,000
Total Services & Supplies	**-**	**-**	**$545,800**	**-**	**-**	**-**	**$545,800**
Special Payments							
Dist to Other Gov Unit	-	-	9,370,000	-	-	-	9,370,000
Dist to Local School Districts	-	-	4,490,000	-	-	-	4,490,000
Total Special Payments	**-**	**-**	**$13,860,000**	**-**	**-**	**-**	**$13,860,000**
Total Expenditures							
Total Expenditures	-	-	14,540,600	-	-	-	14,540,600
Total Expenditures	**-**	**-**	**$14,540,600**	**-**	**-**	**-**	**$14,540,600**
Ending Balance							
Ending Balance	-	-	(14,540,600)	-	-	-	(14,540,600)
Total Ending Balance	**-**	**-**	**($14,540,600)**	**-**	**-**	**-**	**($14,540,600)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	**2**
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 091

1. Purpose - The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, Information Technology, Human Resources, Accounting, Payroll and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced administrative costs.

3. Staffing Impact – None.

4. Quantifying Results – The effects of this reduction cannot be quantified until the administrative cost reduction plan has been implemented.

5. Revenue Source – ($10,741) General Fund and ($40,836) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(10,741)	-	-	-	-	-	(10,741)
Total Revenues	**($10,741)**	**-**	**-**	**-**	**-**	**-**	**($10,741)**
Personal Services							
Undistributed (P.S.)	(6,863)	-	(10,597)	-	-	-	(17,460)
Total Personal Services	**($6,863)**	**-**	**($10,597)**	**-**	**-**	**-**	**($17,460)**
Services & Supplies							
Undistributed (S.S.)	(3,878)	-	(30,083)	-	-	-	(33,961)
Total Services & Supplies	**($3,878)**	**-**	**($30,083)**	**-**	**-**	**-**	**($33,961)**
Capital Outlay							
Undistributed (C.O.)	-	-	(156)	-	-	-	(156)
Total Capital Outlay	**-**	**-**	**($156)**	**-**	**-**	**-**	**($156)**
Total Expenditures							
Total Expenditures	(10,741)	-	(40,836)	-	-	-	(51,577)
Total Expenditures	**($10,741)**	**-**	**($40,836)**	**-**	**-**	**-**	**($51,577)**
Ending Balance							
Ending Balance	-	-	40,836	-	-	-	40,836
Total Ending Balance	**-**	**-**	**$40,836**	**-**	**-**	**-**	**$40,836**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 092

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit Oregon income tax relief calculations for PERS retirees that are Oregon residents and eliminate them for PERS retirees who are non-residents. The change would save approximately 40 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($3,288) General Fund, ($7,049) Other Funds and ($8,693) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,288)	-	-	-	-	-	(3,288)
Total Revenues	**($3,288)**	**-**	**-**	**-**	**-**	**-**	**($3,288)**
Personal Services							
PERS Policy Adjustment	(3,288)	-	(7,049)	(8,693)	-	-	(19,030)
Total Personal Services	**($3,288)**	**-**	**($7,049)**	**($8,693)**	**-**	**-**	**($19,030)**
Total Expenditures							
Total Expenditures	(3,288)	-	(7,049)	(8,693)	-	-	(19,030)
Total Expenditures	**($3,288)**	**-**	**($7,049)**	**($8,693)**	**-**	**-**	**($19,030)**
Ending Balance							
Ending Balance	-	-	7,049	8,693	-	-	15,742
Total Ending Balance	**-**	**-**	**$7,049**	**$8,693**	**-**	**-**	**$15,742**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 093

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit cost-of-living increases to the first $24,000 of income for PERS retirees. The change would save approximately 320 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($26,272) General Fund, ($56,327) Other Funds and ($69,463) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(26,272)	-	-	-	-	-	(26,272)
Total Revenues	**($26,272)**	**-**	**-**	**-**	**-**	**-**	**($26,272)**
Personal Services							
PERS Policy Adjustment	(26,272)	-	(56,327)	(69,463)	-	-	(152,062)
Total Personal Services	**($26,272)**	**-**	**($56,327)**	**($69,463)**	**-**	**-**	**($152,062)**
Total Expenditures							
Total Expenditures	(26,272)	-	(56,327)	(69,463)	-	-	(152,062)
Total Expenditures	**($26,272)**	**-**	**($56,327)**	**($69,463)**	**-**	**-**	**($152,062)**
Ending Balance							
Ending Balance	-	-	56,327	69,463	-	-	125,790
Total Ending Balance	**-**	**-**	**$56,327**	**$69,463**	**-**	**-**	**$125,790**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 301
PRIORITY 14

1. Purpose – This Policy Package requests the establishment of a Program Analyst 3, an Accountant 1 and minimal services and supplies funding for the Mitigation and Recovery Services section within the Office of Emergency Management (OEM).

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0013019	Program Analyst 3	C0862	Re-Establish	$96,969	-	$96,970
0013002	Accountant 1	C1215	Establish	61,658		61,661
			Mass Transit Tax	603		
			Total Personal Services	$159,230		$158,631

Since 2000 Oregon has suffered a variety of disasters resulting in 10 Presidential Disaster Declarations. These disasters have ranged in size and complexity, but all have resulted in federal disaster assistance. Federal disaster assistance is provided to Oregon jurisdictions to assist with repair and reconstruction of public facilities damaged by disasters. Many of these events have resulted in assistance through another federal program, the Hazard Mitigation Grant Program. These federal disaster funds require state administration and oversight in order to effectively monitor and report on the funding provided to local jurisdictions. Since 1995 the number of disasters managed by OEM in Oregon has increased significantly as have the performance requirements for the disaster grants. In comparison to the increase in workload the Office of Emergency Management has seen limited staff growth to administer the federal disaster assistance grants. Inadequate staffing is causing delays in providing technical assistance to local jurisdictions, quarterly performance reports to the Federal Emergency Management Agency (FEMA), and providing close out reports for grant funds.

Additionally, many of the grants administered by OEM's Mitigation and Recovery Services section have limited, or do not have any, administrative dollars available to fund additional staff. Existing staff are not able to keep up with the oversight responsibilities associated with these programs. Also, during times of declared events, existing technical staff works with FEMA, establishing damage estimates, scopes of work, and providing technical assistance, sometimes for months at a time, working on disaster related projects. This transition hampers the public assistance and hazard mitigation programs of the agency. In order to sustain capacity, and continue to increase service to local constituencies, we are proposing to re-establish the Program Analyst 3 position as a permanent position and establish an Accountant 1 position.

Program Analyst 3: The Program Analyst position will concentrate on providing technical assistance and on-site work with current and future applicants for federal disaster assistance. This will include consultations with OEM staff, state and local applicants, FEMA environmental and historical preservation specialists, FEMA Public Assistance and Hazard Mitigation staff, and Oregon state officials who have regulatory roles in the area.

Accountant 1: The Accountant position will concentrate on providing fiscal support for the Mitigation and Recovery Services Section. This will include coding bills for payment, issuing purchase orders, processing grant reimbursements to applicants, helping to develop grant program budgets, and other fiscal duties as assigned. This position will also work with other program accountants in the development and submittal of quarterly reports to the Federal Emergency Management Agency (FEMA).

In addition to two positions, Services and Supplies funding of $18,400 ($9,200 General Fund and $9,200 Federal Funds) is requested. Capital Outlay of $6,000 ($3,000 General Fund and $3,000 Federal Funds) is also requested.

2. How Achieved – Appropriation approval of this package will assist is sustaining staff in the area of Recovery, Public Assistance and Hazard Mitigation Programs of the agency. Enhancing program staff is critical to operational success due to the increased program and fiscal requirements for federal disaster assistance. The positions will be funded through the Emergency Management Performance Grant which requires a 50% non-federal match.

3. Staffing Impact - Re-establish a Program Analyst 3 position and establish an Accountant 1 position. 2 Positions – 2.00 FTE.

4.-Quantifying Results – Working with local jurisdictions and state agencies, performance metrics will be developed against which the state's ability to deliver disaster assistance to local jurisdictions in a timely manner, providing quarterly reporting requirements to FEMA accurately and in a timely manner, and to provide technical assistance during initial damage assessment phase of a disaster. All three can affect Oregon's recovery after a disaster.

5. Revenue Source – $171,430 General Fund, $170,831 Federal Funds.

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 302
PRIORITY 3

1. Purpose – This Policy Package requests the re-establishment of the state 9-1-1 program, include positions, services and supplies, capital outlay, and special payment authority within the Office of Emergency Management.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0007.043	Program Analyst 2	C0861	Re-Establish	-	$178,311	-
0007.055	ISS 3	C1483	Re-Establish	-	171,346	-
0160.020	Accountant 3	C1217	Re-Establish	-	30,158	-
1020.001	PEM G	Z7012	Re-Establish	-	202,900	-
1020.022	Admin Specialist 1	C0107	Re-Establish	-	127,308	-
1020.023	PEM E	X7008	Re-Establish	-	226,340	-
1020.024	Office Specialist 2	C0104	Re-Establish	-	105,198	-
1020.025	ISS 5	C1485	Re-Establish	-	166,085	-
1020.027	ISS 7	C1487	Re-Establish	-	223,504	-
1020.221	ISS 5	C1485	Re-Establish	-	166,085	-`
1020.308	Fiscal Analyst 2	X1244	Re-Establish	-	84,959	-
			Mass Transit Tax		4,098	
			Total Personal Services	-	$1,686,292	-

The 9-1-1 Program was established by the 1981 Oregon Legislature (ORS 403.100 – 403.542); its primary mission is to ensure the seamless operation of the statewide Enhanced 9-1-1 system. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment (CPE) used by the Public Safety Answering Points (PSAP) to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the statewide enhanced 9-1-1 emergency reporting system.

Program Analyst 2: The 9-1-1 PSAP Relations Analyst is responsible for the coordination efforts of the PSAP Community required to provide Enhanced 9-1-1 service in a uniform nature across the state. This responsibility includes the enforcement of required PSAP reporting documents such as annual PSAP budget reports, disaster recovery plans, changes to County E9-1-1 plans, etc. This position is responsible for quality assurance of all

9-1-1 Program required PSAP reporting and the relay of such requirements to the PSAP personnel in direct support of the Statewide mandate for Enhanced 9-1-1 services.

ISS 3: The 9-1-1 GIS Database Analyst works directly with the 9-1-1 GIS staff to coordinate statewide 9-1-1 spatial data acquisition and maintain the statewide emergency response digital map library. This position coordinates the documentation of GIS information utilized in the 9-1-1 centers in Oregon, and is a primary contact for issues relating to GIS development and usage for the 9-1-1 community in Oregon.

Accountant 3: This Accountant 3 position reviews all fiscal transactions conducted by the state 9-1-1 program. This position coordinates the quarterly distribution of the Emergency Communication Tax revenue to the 48 Public Safety Answering Points across Oregon. Additionally this position is involved in the completion of the Comprehensive Annual Financial Report as it relates to the 9-1-1 program. Of the 1.0 FTE associates with this position .15 is directly associated with 9-1-1. The remaining .85 FTE is federally funded and is associated with the administration and fiscal oversight of Department of Homeland Security Grants.

PEM G: This position acts as the Director of the Office of Emergency Management. The Director is intimately involved in the operations of the state 9-1-1 program, and directly supervises the 9-1-1 Program Director. The Director attends all quarterly meetings of the 9-1-1 community, testifies on all 9-1-1 issues to the Oregon State Legislature, and is involved in national conventions and discussions affecting 9-1-1 services.

Admin Specialist 1: This position oversees and provides direct administrative and fiscal support for the Division's Technology and Response Services Section. This position acts as an administrative assistant to the Section Director of the Technology and Response Services Section.

PEM E: The Technology and Response Section Director is responsible for the day to day supervision of all functions of the agency's statewide role in emergency communications, management of the State's Emergency Operations Center capability, management of the Oregon Emergency Response Section, implementation and operation of Enhanced 9-1-1 emergency telephone system throughout the state, and the Search and Rescue coordination of ground, air and marine throughout the State. This includes development of program goals and monitoring the progress made to reach these goals. The Section Director develops budget and program priorities and administers the same throughout the section. The Section Director advises the Director of the Office of Emergency Management and the Oregon Military Department Deputy Director on issues critical to the state including wireless services, telephone priority service, radio warning systems, and new telecommunication competition issues. This position is responsible for the enforcement of Oregon Revised Statutes and preparation and enforcement of Oregon Administrative Rule regarding all section programs and their operations.

Office Specialist 2: The purpose of this position is to provide a variety of support functions for the Technology and Response Section such as typing, filing, word processing, telephone answering, computer data entry and information retrieval. The position requires a detailed understanding of

the 9-1-1 and Search and Rescue (SAR) Program areas to be able to answer routine questions and route calls to the appropriate individual or program area.

ISS 5: This position is the Statewide GIS Coordinator for the E9-1-1 Program. The 9-1-1 GIS Analyst coordinates spatial data development, maintenance and acquisition. This position reviews GIS data for PSAP use, trains PSAP personnel in the use of various GIS software, and coordinates the maintenance of GIS data sets throughout the state. This person provides customer service and support in the use of GIS mapping tools to public safety agencies and organizations both familiar and unfamiliar with the technology. They are the first point of contact at the State 9-1-1 Program for PSAP, Responder, and Local government 9-1-1 Mapping End Users questions. They also serve as the Chair of the Oregon APCO/NENA Membership committee.

ISS 7: The 9-1-1 Technical Operations Coordinator provides direction for the 9-1-1 Program, including facilitating a collaborative process for developing the Program mission and goals under the direct supervision of the Section Director. This position is responsible for providing leadership and guidance to the 9-1-1 program staff and fostering a productive and customer service oriented work environment. This position is the statewide technical expert on the integration of Geographic Information Systems (GIS) into the existing PSAP environment, Master Street Address Guide (MSAG) build and maintenance, and the research and recommendation of emerging technologies for 9-1-1. This position is responsible for lead duties as assigned by the Section Director and is the primary contact for the Section in his/her absence.

ISS 5: The 9-1-1 Program Analyst is responsible for coordinating the continued statewide approach in the upgrade and development of Enhanced 9-1-1 systems throughout Oregon. This position is responsible for researching and planning the integration of emerging technologies into the current PSAP environment to allow for network growth and evolution. This position is also responsible for facilitating the development of PSAP budget reporting and 9-1-1 call reporting systems. This position works closely with PSAP Managers and Local Exchange Carriers to ensure statewide efficiency, including coordination of costs and payment schedules for LEC services.

Fiscal Analyst 2: The Fiscal Analyst 2 consults with the Section Director and OEM Director in the development of the biennial budget for the state 9-1-1 program. This position provides consultative advice on spend plans, policy modifications and staffing needs. This position is the primary conduit between the 9-1-1 program and the office of Budget and Management and the Legislative Fiscal Office. The Fiscal Analyst 2 attends quarterly meetings of the 9-1-1 community to provide updates of executive and legislative branch issues / recommendations. Of the 1.0 FTE associated with this position .50 is associated with state 9-1-1 program. The remaining .50 FTE is associated with the other programs within the Office of Emergency Management is funded 50/50 with General Fund and Federal Funds.

Technological advancements paired with public perception of the ability of 9-1-1 to locate an individual no matter what device they use to connect to the statewide system have left the 9-1-1 Program with an inability to meet anticipated service levels for the 48 PSAPs in Oregon. To mitigate this inability this policy package is requesting the authority to move forward with a plan to replace the current frame relay network used by Public Safety Answering Points (PSAP's) with an internet protocol (IP) backbone. This IP backbone is the first step towards moving the state of Oregon towards being

Next Generation 9-1-1 capable. Next Generation 9-1-1 capability will eventually allow citizens of, and visitors to, Oregon to connect to 9-1-1 services through a variety of mediums to include phone, text and video. The Oregon Military Department (OMD) is working with the IT Investment and Planning Section within the Department of Administrative Services as well as key staff within the Legislative Fiscal Office in the development of the comprehensive business case for this project as required in a budget note from the February 2012 session in a manner which is consistent with the 2013-15 Agency Budget Instructions. The goal of this business case is to justify the need for the transition to a Next Generation environment based on multiple criteria to include costs, benefits, risks and feasibility. L.R Kimball has been contracted to develop the business case. This firm has been intimately involved in the development of two recent studies of the Oregon 9-1-1 program, and is a recognized subject matter expert on 9-1-1 related issues. In addition to the Next Generation Technology discussion the business case will also include a detailed conversation about the relative merits surrounding the consolidation of Public Safety Answering Points throughout the state. The consolidation analysis will include looking at the impacts of immediate consolidation (i.e. prior to the transition to Next Generation) as well as the impacts of consolidation after the transition to Next Generation has occurred. It is important to note that the business case submitted within the Agency Request Budget is a living document, and will continue to be modified and enhanced over the coming months as new information is gathered and analyzed. This will include new cost estimates based on the feedback obtained from a Request for Information issued by OMD. The OMD feels this transition is in line with the 10 Year Strategy for Safety proposed by the Governor which calls for the coordination of "an effective and efficient 9-1-1 emergency response system that seamlessly integrates the most current technology and allows citizens to send text, images, video and data to dispatch communications centers".

In addition to positions, $3,160,311 Services and Supplies, $7,680 Capital Outlay and $57,673,725 Special Payments is restored in this package.

2. How Achieved – This Policy Package will be achieved by the extension of the Emergency Communication Tax currently authorized by Oregon Revised Statute (ORS) 403.200 Section (1). Section (4) of ORS 403.200 places a sunset on the Emergency Communication Tax of January 1, 2014. The Oregon Military Department has submitted a Legislative Concept (agency number 24800-06) to extend the sunset of the Emergency Communications Tax to January 1, 2026.

3. Staffing Impact – Re-establish 9 positions, 9.44 FTE. Eleven positions are included in this package; however, two of the positions only have a small percentage of funding in the 9-1-1 program. Their position count and remaining FTE reside in the majority program.

4.-Quantifying Results – The State 9-1-1 Program will conduct annual surveys to our stakeholders to solicit customer feedback and input. Additionally, the Office of Emergency Management will establish prescribed metrics of achievement to ensure all program requirements and project timeline deliverables and NENA standards are being met and maintained.

5. Revenue Source – $62,528,008 Other Funds (Emergency Communications Tax)

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 302 - 9-1-1 Sunset Extension

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Revenue, Dept of	-	-	61,444,000	-	-	-	61,444,000
Total Revenues	**-**	**-**	**$61,444,000**	**-**	**-**	**-**	**$61,444,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,099,334	-	-	-	1,099,334
Empl. Rel. Bd. Assessments	-	-	377	-	-	-	377
Public Employees' Retire Cont	-	-	209,643	-	-	-	209,643
Social Security Taxes	-	-	84,101	-	-	-	84,101
Worker's Comp. Assess. (WCD)	-	-	556	-	-	-	556
Mass Transit Tax	-	-	4,098	-	-	-	4,098
Flexible Benefits	-	-	288,184	-	-	-	288,184
Reconciliation Adjustment	-	-	(1)	-	-	-	(1)
Total Personal Services	**-**	**-**	**$1,686,292**	**-**	**-**	**-**	**$1,686,292**
Services & Supplies							
Instate Travel	-	-	54,453	-	-	-	54,453
Out of State Travel	-	-	34,652	-	-	-	34,652
Employee Training	-	-	4,975	-	-	-	4,975
Office Expenses	-	-	14,808	-	-	-	14,808
Telecommunications	-	-	122,024	-	-	-	122,024
Data Processing	-	-	519,332	-	-	-	519,332
Publicity and Publications	-	-	22,439	-	-	-	22,439
Professional Services	-	-	2,089,775	-	-	-	2,089,775
Attorney General	-	-	38,015	-	-	-	38,015

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 302 - 9-1-1 Sunset Extension

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	-	-	1,691	-	-	-	1,691
Fuels and Utilities	-	-	8,897	-	-	-	8,897
Other Services and Supplies	-	-	54,545	-	-	-	54,545
Expendable Prop 250 - 5000	-	-	5,594	-	-	-	5,594
IT Expendable Property	-	-	189,111	-	-	-	189,111
Total Services & Supplies	**-**	**-**	**$3,160,311**	**-**	**-**	**-**	**$3,160,311**
Capital Outlay							
Office Furniture and Fixtures	-	-	7,680	-	-	-	7,680
Total Capital Outlay	**-**	**-**	**$7,680**	**-**	**-**	**-**	**$7,680**
Special Payments							
Dist to Cities	-	-	25,687,634	-	-	-	25,687,634
Dist to Counties	-	-	16,713,760	-	-	-	16,713,760
Dist to Other Gov Unit	-	-	14,897,031	-	-	-	14,897,031
Spc Pmt to Pub Safety Stds/Trng	-	-	375,300	-	-	-	375,300
Total Special Payments	**-**	**-**	**$57,673,725**	**-**	**-**	**-**	**$57,673,725**
Total Expenditures							
Total Expenditures	-	-	62,528,008	-	-	-	62,528,008
Total Expenditures	**-**	**-**	**$62,528,008**	**-**	**-**	**-**	**$62,528,008**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 302 - 9-1-1 Sunset Extension

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(1,084,008)	-	-	-	(1,084,008)
Total Ending Balance	**-**	**-**	**($1,084,008)**	**-**	**-**	**-**	**($1,084,008)**
Total Positions							
Total Positions							9
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**9**
Total FTE							
Total FTE							9.44
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**9.44**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0007043	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	06	4,856.00		116,544			116,544
									61,768			61,768
0007055	AV C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	08	4,627.00		111,048			111,048
									60,299			60,299
0160020	AV C1217 AA	ACCOUNTANT 3		.15	3.60	09	5,604.00		20,174			20,174
									9,984			9,984
1020001	MESNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	.79	18.96	03	7,438.00		141,024			141,024
									61,875			61,875
1020022	AV C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	07	3,179.00		76,296			76,296
									51,014			51,014
1020023	MMS X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,435.00		154,440			154,440
									71,894			71,894
1020024	AV C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	03	2,452.00		58,848			58,848
									46,351			46,351
1020025	AV C1485 IA	INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	03	4,454.00		106,896			106,896
									59,190			59,190
1020027	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	07	6,342.00		152,208			152,208
									71,297			71,297
1020221	AV C1485 IA	INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	03	4,454.00		106,896			106,896
									59,190			59,190
1020308	MMN X1244 AA	FISCAL ANALYST 2		.50	12.00	03	4,580.00		54,960			54,960
									29,999			29,999
		TOTAL PICS SALARY							1,099,334			1,099,334
		TOTAL PICS OPE							582,861			582,861
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		TOTAL PICS PERSONAL SERVICES =	9	9.44	226.56				1,682,195			1,682,195

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 303
PRIORITY 15

1. Purpose – This Policy Package requests the establishment of an Information Systems Specialist 7 to act as the 9-1-1 Next Generation Coordinator within the Office of Emergency Management.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0013003	ISS 7	C1487	Establish	-	$183,878	-
			Mass Transit Tax	-	726	-
			Total	-	$184,604	-

ISS 7: The ISS 7 position will be assigned to the 9-1-1 program team within the Office of Emergency Management (OEM) to facilitate and implement the statewide initiative of Next Generation 9-1-1 into all Public Safety Answering Points (PSAP's) throughout Oregon. This position will be required to effectively implement the Next Generation 9-1-1 strategy which is currently being developed by OEM in a business case. The business case will be approved by both the Executive and Legislative branches of government before implementation can begin. To successfully accomplish this implementation the Next Generation Coordinator will need to develop effective partnerships with the PSAP community to achieve buy in and gain support. This position will also be intimately involved in the selection of the private sector vendor who will be charged with developing and managing the IP backbone. Once the transition to a Next Generation Environment is underway the Next Generation Coordinator will be the primary point of contact for public and private entities. The Next Generation Coordinator will act as the senior project manager for the duration of the project. Once the project is completed the role of the Coordinator will transition into one of support/maintenance/enhancement. This position will maintain an up to date knowledge of Next Generation technologies and will make recommendations to OEM leadership regarding upgrades and improvements. This position will report to the Technology and Response Section Director as well as the Director of the Office of Emergency Management.

In addition to the position, $68,264 Services and Supplies and $25,000 Capital Outlay is requested in this package to provide for travel, training and IT-related costs.

2. How Achieved – This Policy Package will be achieved by the extension of the Emergency Communication Tax currently authorized by Oregon Revised Statute (ORS) 403.200 Section (1). Appropriation approval will assist the Office of Emergency Management implement current technologies in Public Safety Answering Points (PSAP's) statewide and help meet public expectation regarding their ability to connect to 9-1-1. Next Generation 9-1-1 will allow technology such as text, video and photos to be received by PSAP's. Next Generation 9-1-1 is also a nationwide initiative. This statewide

coordinator will work closely with the vendor awarded the NG 911 RFP in order to implement NG 911 throughout the state. The coordinator will also interface with the PSAP team selected to provide input and feedback to the Office of Emergency Management. Together, these groups will set statewide standards and procedures for NG 9-1-1.

3. Staffing Impact – Establish an Information Systems Specialist 7. 1 Position – 1.0 FTE

4.-Quantifying Results – The Technology and Response section of the Office of Emergency Management will conduct annual surveys to determine the effectiveness of this position. Additionally, the Office of Emergency Management will establish prescribed metrics of achievement to ensure all program requirements and project timeline deliverables and NENA standards are being met and maintained.

5. Revenue Source – $277,868 Other Funds (Emergency Communications Tax)

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - 9-1-1 Next Generation Coordinator

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	120,936	-	-	-	120,936
Empl. Rel. Bd. Assessments	-	-	40	-	-	-	40
Public Employees' Retire Cont	-	-	23,063	-	-	-	23,063
Social Security Taxes	-	-	9,252	-	-	-	9,252
Worker's Comp. Assess. (WCD)	-	-	59	-	-	-	59
Mass Transit Tax	-	-	726	-	-	-	726
Flexible Benefits	-	-	30,528	-	-	-	30,528
Total Personal Services	**-**	**-**	**$184,604**	**-**	**-**	**-**	**$184,604**
Services & Supplies							
Instate Travel	-	-	15,264	-	-	-	15,264
Out of State Travel	-	-	5,000	-	-	-	5,000
Employee Training	-	-	3,000	-	-	-	3,000
Office Expenses	-	-	3,000	-	-	-	3,000
Telecommunications	-	-	2,000	-	-	-	2,000
Data Processing	-	-	800	-	-	-	800
Publicity and Publications	-	-	500	-	-	-	500
Professional Services	-	-	2,500	-	-	-	2,500
Attorney General	-	-	5,000	-	-	-	5,000
Facilities Rental and Taxes	-	-	10,000	-	-	-	10,000
Other Services and Supplies	-	-	8,000	-	-	-	8,000
Expendable Prop 250 - 5000	-	-	5,200	-	-	-	5,200

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - 9-1-1 Next Generation Coordinator

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	8,000	-	-	-	8,000
Total Services & Supplies	**-**	**-**	**$68,264**	**-**	**-**	**-**	**$68,264**
Capital Outlay							
Office Furniture and Fixtures	-	-	10,000	-	-	-	10,000
Technical Equipment	-	-	15,000	-	-	-	15,000
Total Capital Outlay	**-**	**-**	**$25,000**	**-**	**-**	**-**	**$25,000**
Total Expenditures							
Total Expenditures	-	-	277,868	-	-	-	277,868
Total Expenditures	**-**	**-**	**$277,868**	**-**	**-**	**-**	**$277,868**
Ending Balance							
Ending Balance	-	-	(277,868)	-	-	-	(277,868)
Total Ending Balance	**-**	**-**	**($277,868)**	**-**	**-**	**-**	**($277,868)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - 9-1-1 Next Generation Coordinator

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0013003	AV C1487	IA INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,039.00		120,936			120,936
									62,942			62,942
		TOTAL PICS SALARY							120,936			120,936
		TOTAL PICS OPE							62,942			62,942
		TOTAL PICS PERSONAL SERVICES =	1	1.00	24.00				183,878			183,878

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 304
PRIORITY 13

1. Purpose – This Policy Package requests a fund shift for two Information Systems Specialist 7 positions, one Principal Executive Manager E position, one Administrative Specialist 2 position, one Accountant 2 position, two Program Analyst 2 positions, and services and supplies within the Office of Emergency Management. The fund shift for the first ISS 7, the Principal Executive Manager E, the Administrative Specialist 2, and the Accountant 2 moves the positions from 50% Other Funds to 50% General Fund. The fund shift for the second ISS 7 moves the position from 100% Federal Funds to 50% General Fund 50% Federal Funds. The fund shift for the first Program Analyst 2 moves the position from 35% General Fund, 30% Other Funds, and 35% Federal Funds to 50% General Funds and 50% Federal Funds. The fund shift for the other Program Analyst 2 (the SAR Coordinator) moves the position from 100% Other Funds to 50% General Fund and 50% Other Funds. *Note: In the Governor's Budget, all Personal Service costs were reversed from General Fund and Federal Funds and placed against Other Funds.*

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
1020.309	ISS 7	C1487	Fund Shift	$99,735		$99,737
1020.310	ISS 7	C1487	Fund Shift	121,532		
1020.002	PEM E	X7008	Fund Shift	113,675		113,678
1020.009	Admin Specialist 2	C0108	Fund Shift	73,963		73,966
1020.215	Accountant 2	C1216	Fund Shift	82,799		82,800
1020.021	Program Analyst 2	C0861	Fund Shift	24,840	(49,680)	24,840
1020.004	Program Analyst 2 (SAR Coordinator)	C0861	Fund Shift	96,969	96,970	
			Mass Transit Tax	2,435	194	
			Total Personal Services	$615,948	$47,484	$395,021

Oregon has seen a rapid decrease in the amount of General Fund available for the non-federal share of Homeland Security Grant and Emergency Management Performance Grant purposes. In addition, during the past biennium, federal requirements for risk based assessments, trainings and exercises have shifted to a more holistic perspective. This shift has caused federal dollars to be expended rapidly throughout the state putting increased pressures onto existing staff within OEM. OEM staff members funded through the State Homeland Security Grant Program and the Emergency Management Performance Grant (EMPG) are tasked with providing the programmatic backbone for planning, training and exercise in an all hazard environment, as well as providing fiscal reporting services to both State and Federal governments. The majority of these positions are funded through the EMPG. This grant requires a 50% non-federal cash match which is usually provided by General Fund. However due to the recent economic recession, and the

corresponding reduction in overall General Fund, different funding sources have had to be utilized. The purpose of this policy package is to reverse the funding for several positions which had been placed against the 9-1-1 Emergency Communications Tax to provide General Fund relief. Since the OEM is seeking to enhance its capacity in the areas of planning, training and exercise, it's important to sustain existing personnel as part of this enhancement.

In addition to the enhancement previously mentioned, the approval of this fund shift will free capacity within the State 9-1-1 Program. Subsequent Policy Packages request establishing permanent full time positions, along with services and supplies, within the State 9-1-1 program to provide Next Generation Technology support, Real Time Assessment and Planning Support (RAPTOR), and Information Technology support. These positions are slated to be funded through the Emergency Communications Tax, as administrative costs, as prescribed within ORS 403. This statute allows the OEM to utilize up to 4% of the account balance on the date of distribution to cover administrative costs. This fund shift will allow for these new positions to be funded without putting an undo burden onto the Emergency Communications Tax.

2. How Achieved - Sustaining existing staff would be achieved by shifting funding from the 9-1-1 Emergency Communications Tax and replacing it with General Fund. The General Fund would then act as the appropriate non-federal match for the Emergency Management Performance Grant (EMPG) which provides the basic infrastructure for emergency management nationwide. EMPG funding has increased during the past three federal fiscal years, and while this has provided growth at the local level, because of the lack of General Fund match, the state has not been able to add capacity at the state level. The federal appropriation for FY 12 is expected to have a slight increase in funding from FY 12. This program continues to have bi-lateral support in Congress. In addition the freeing of Emergency Communications Tax revenue will allow that revenue to be reinvested in the State 9-1-1 program to provide oversight of the statewide transition to Next Generation Technology, the development of a Real Time Assessment and Planning Support tool, and overall information technology support within the program.

In addition to the position funding changes, $166,300 Services and Supplies are fund-shifted from Other Funds to 50% General Fund and 50% Federal Funds. *Note: The Governor's Budget reversed this fund shift.*

3. Staffing Impact – Re-establishes and adjusts funding on 6 Positions, 5.50 FTE. Six of the 7 positions above were phased-out in ESS 022 due to the sunset of the 9-1-1 tax, and re-established in this package at the new fund splits. The Position Information Control System (PICS) cannot accommodate more than two packages (changes) for any one position; therefore, several actions are combined in two Policy Packages (ESS 022 and POL 304).

4.-Quantifying Results – Results in the state's emergency management system are measured by how well the state responds to emergencies and disasters. The ability to provide effective response is driven by the developing of plans, and exercises of those plans. Additionally, training of participants in the emergency services system statewide is essential to enhancing the state's capacity to respond and recovery from large scale events.

5. Revenue Source - $699,098 General Fund, ($118,816) Other Funds, $478,171 Federal Funds (Agency Request Budget). $1,053,855 Other Funds in Governor's Balanced Budget.

BUDGET NARRATIVE

Governor recommended as modified; reversed the fund shift and placed all Personal Services costs against Other Funds - $1,053,855 Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 304 - 9-1-1 Fund Shift

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	802,596	-	-	-	802,596
Empl. Rel. Bd. Assessments	-	-	260	-	-	-	260
Public Employees' Retire Cont	-	-	153,056	-	-	-	153,056
Social Security Taxes	-	-	61,399	-	-	-	61,399
Worker's Comp. Assess. (WCD)	-	-	383	-	-	-	383
Mass Transit Tax	-	-	4,816	-	-	-	4,816
Flexible Benefits	-	-	198,432	-	-	-	198,432
Reconciliation Adjustment	-	-	(167,087)	-	-	-	(167,087)
Total Personal Services	**-**	**-**	**$1,053,855**	**-**	**-**	**-**	**$1,053,855**
Total Expenditures							
Total Expenditures	-	-	1,053,855	-	-	-	1,053,855
Total Expenditures	**-**	**-**	**$1,053,855**	**-**	**-**	**-**	**$1,053,855**
Ending Balance							
Ending Balance	-	-	(1,053,855)	-	-	-	(1,053,855)
Total Ending Balance	**-**	**-**	**($1,053,855)**	**-**	**-**	**-**	**($1,053,855)**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 304 - 9-1-1 Fund Shift

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							5.50
Total FTE	-	-	-	-	-	-	**5.50**

_____ Agency Request
2013-15 Biennium

_X_ Governor's Budget
Page _____

_____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1020002	MMS X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	05	6,435.00		154,440			154,440
									71,894			71,894
1020004	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	08	5,342.00		128,208			128,208
									64,884			64,884
1020009	AV C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	09	3,837.00		92,088			92,088
									55,233			55,233
1020021	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	04	4,415.00		105,960			105,960
									58,940			58,940
1020215	AV C1216 AA	ACCOUNTANT 2	1	1.00	24.00	08	4,415.00		105,960			105,960
									58,940			58,940
1020309	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	04	5,523.00		132,552			132,552
									66,045			66,045
1020310	AV C1487 IA	INFO SYSTEMS SPECIALIST 7	1	.50	12.00	09	6,949.00		83,388			83,388
									37,594			37,594
		TOTAL PICS SALARY							802,596			802,596
		TOTAL PICS OPE							413,530			413,530
		TOTAL PICS PERSONAL SERVICES =	7	6.50	156.00				1,216,126			1,216,126

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 305
PRIORITY 12

1. Purpose – This Policy Package requests the establishment of four new Information Systems Specialist (ISS) positions: two ISS 5 and two ISS 7 positions, as well as services and supplies and capital outlay for the Office of Emergency Management (OEM). These positions will be combined with existing IT staff to create an Information Technology Group within the Office of Emergency Management. The purpose of this Information Technology Group is to provide ongoing support services for the Ops Center Program, the RAPTOR Program, non 9-1-1 related GIS functions, and overall IT support to multiple divisions within the Oregon Military Department.

The Ops Center Program provides real time critical information and data for shareholders throughout the state and nation to effectively respond to incidents within the State. The system has been implemented statewide and incorporates all state agencies, counties, and tribal jurisdictions with a role in disaster response and recovery efforts. The RAPTOR (Real Time Assessment and Planning Tool for Oregon) system is designed to provide real time mapping data to be used in an emergency response situation. OEM is working with the Department of Administrative Services Office of the Chief Information Officer on the implementation, distribution, enhancement and sustainment of the RAPTOR system. The GIS function of the Information Technology Group will be focused on providing administration of systems and databases as well coordinating the development of mapping software and data. In addition the Information Technology Group will provide full spectrum IT support services for the Office of Emergency Management, the State Finance Office (AGC), and the State Human Resources Office (AGP) within the Oregon Military Department.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0013004	Information Systems Spec 5	C1485	Establish	80,384		80,385
0013017	Information Systems Spec 5	C1485	Establish	86,620		86,622
0013005	Information Systems Spec 7	C1487	Establish		184,676	
0013016	Information Systems Spec 7	C1487	Establish		243,066	
			Mass Transit Tax	642	1,726	
			Total Personal Services	$167,646	$429,468	$167,007

Information Systems Specialist 5 (0013004): The Information Systems Specialist 5 will concentrate on providing support for Geographic Information Systems (GIS) within the Office of Emergency Management. Providing this support will include the administration of multiple systems and databases within OEM. Additionally the ISS 5 will coordinate with local government officials, private contractors, and emergency response personnel in the

development of mapping software and data. Additionally this position will provide technical support for the Real Time Assessment and Planning Tool for Oregon (RAPTOR). RAPTOR is designed to provide data in real time to support effective and efficient statewide emergency response.

Information Systems Specialist 5 (0013017): The Information Systems Specialist 5 will concentrate on providing technical assistance, planning, coordination of a statewide approach, data sharing, and collaboration with shareholders for the Ops Center program. This will include consultations with OEM staff, state agency representatives, county applicants, and software vendors, who have support roles or enhancing capabilities in the area. This position will be responsible for utilizing and implementing Ops Center, with the current and future system infrastructure to facilitate an interoperable communications network for Oregon's 36 counties and the state's Emergency Response agencies. This position was originally approved as limited duration for the 2011-13 biennium, but due the increase in workload the department is requesting the position be re-established as a permanent position.

Information Systems Specialist 7 (0013005): The Information Systems Specialist 7 will work in coordination with the Oregon Department of Administrative Services (DAS) Office of the Chief Information Officer (OCIO) on the implementation, distribution, enhancement, and sustainment of the State of Oregon's Common Operating Picture (RAPTOR – Real Time Assessment and Planning Tool for Oregon). This position will provide technical consultation, advice, and training to the Office of Emergency Management, Stakeholders, and Oregon communities to assist in the ongoing distribution and use of RAPTOR. The ISS 7 will provide planning guidance, analysis, and assist in the integration, interoperability, and information exchange between OEM's Incident Management System (currently Ops Center) and RAPTOR. Additionally this position will coordinate with the DAS OCIO to assess new technologies and develop strategic plans to ensure the RAPTOR system is able to evolve with the ever changing needs of Oregon and keeps pace with the technologies required to sustain and improve Oregon's situational awareness capabilities.

Information Systems Specialist 7 (0013016): The Information Systems Specialist 7 will concentrate on providing full spectrum IT support to the Office of Emergency Management (primarily the 9-1-1 program staff), the State Finance Office (AGC), the State Human Resources Office (AGP), the Deputy Director and the Public Affairs Office of the Oregon Military Department. This support service will entail IT procurement, performance of desktop support functions, server maintenance and upgrades, and necessary patching and trouble shooting for continuity of operations during a disaster. This position will also have oversight and responsibility for the procurement, maintenance and improvement of mobile devices for agency staff. The ISS 7 will also work closely with existing IT staff within the Office of Emergency Management to identify technological improvements and upgrades to improve service delivery to our customers. This position was funded through the end of the 2011-13 biennium with the use of 9-1-1 Emergency Communication Tax Revenue. The department is requesting that this funding be extended permanently due to the increased role the position will play in supporting the ongoing technical operations of the 9-1-1 program staff.

In addition to the four positions, this package requests Services and Supplies of $21,516 General Fund, $43,032 Other Funds and $21,516 Federal Funds to support travel, training, IT supplies and software.

BUDGET NARRATIVE

2. How Achieved – The two ISS 5 positions will be funded through the Emergency Management Performance Grant which requires a 50% non-federal match. The department is requesting General Fund appropriation to act as match for the Federal Funds. The two ISS 7 positions will be funded 100% with Other Funds through the use of Emergency Communications Tax Revenue (ECTR). To minimize the impact to the ECTR we are requesting multiple positions and services and supplies in POL 304 be shifted out of Other Funds and into General Fund.

3. Staffing Impact – Establish two Information Systems Specialist 5 and two Information Systems Specialist 7 positions. 4 Positions – 4.00 FTE.

4.-Quantifying Results – The Office of Emergency Management will conduct annual surveys to determine the effectiveness of this group. Additionally, the Office of Emergency Management will establish prescribed metrics of achievement to ensure all program requirements and project timeline deliverables are being met and maintained.

5. Revenue Source – $210,412 General Fund, $515,000 Other Funds, $209,773 Federal Funds.

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 306
PRIORITY 16

1. Purpose – This Policy Package requests the establishment of six positions: three Regional Program Analyst 2's, three Regional Training and Development Specialist 1's and services and supplies, and capital outlay for the Office of Emergency Management. This package is designed to geographically provide three two-person teams to provide assistance to city and county emergency management personnel in the planning, implementing and execution of federal and state initiatives and requirements. Additionally these teams will be located closer to city and county areas in order to respond to requests for assistance during disasters. The three regions would be the northern Oregon coast, the Central Oregon Coast, and the Southern Oregon Coast. The team's primary purpose will be to enhance the overall capabilities of county emergency management programs through comprehensive training and program analysis. These positions will be funded through the Emergency Management Performance Grant which requires a 50% non-federal match.

Position #	Title	Classification	Type	Impact		
				GF	OF	FF
0013007 – 0013009	Program Analyst 2	C0861	Establish	230,283		230,289
0013010 – 0013012	Training and Development Specialist 1	C1338	Establish	191,670		191,676
			Mass Transit Tax	1,555		
			Total Personal Services	423,508		421,965

Program Analyst 2 (3 positions): The purpose of these positions is to assist local government officials with planning activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the region's hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These capabilities are inherently vital to guide local planners and responders to preclude and/or lessen the effects of property damage and save human lives during an actual catastrophic disaster event. By planning emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public.

Training and Development Specialist 1 (3 positions): These positions will function with the regional planner and provides training support to agencies and volunteer groups within the region. The incumbent must exercise judgment in determining what threats are encompassed within the region, assess the training needs and availability of resources (other agencies, local and county assets and volunteer organizations i.e. Red Cross.) in order to develop training programs and improve response capabilities within their region.

This package also requests Services and Supplies of $125,106 General Fund, $125,106 Federal Funds and Capital Outlay of $15,000 General Fund and $15,000 Federal Fund to adequately support the teams.

2. How Achieved – In order to meet the ever increasing demands of Federal and State mandates, requirements, and initiatives in the complex and constantly evolving environment of Homeland Security and Emergency Management these teams will be able to directly assist their assigned jurisdictions in the implementation of these various programs. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery for each jurisdiction. The teams will have a standard set of goals to achieve with each county in their region, and will provide input back to the regional supervisor at in the Office of Emergency Management.

3. Staffing Impact – Establish three Program Analyst 2 positions and three Training and Development Specialist 1 positions. 6 Positions – 6.00 FTE

4.-Quantifying Results – The Plans and Training section of the Office of Emergency Management will conduct twice annual surveys to determine the effectiveness of these regional teams. Additionally, the Office of Emergency Management will establish prescribed metrics of achievement to ensure all program requirements are being maintained and updated as required by law, rule, or program mandates.

5. Revenue Source – $563,614 General Fund and $562,071 Federal Funds.

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 308
PRIORITY 5

1. Purpose– This Policy Package requests Other Funds expenditure limitation associated with the 2012 sale of Article XI-M General Obligation bonds to be used for the seismic rehabilitation of schools throughout Oregon.

The Seismic Rehabilitation Grant Program (SRGP) was originally authorized by the 2001 Legislature, and funding was authorized by the 2009 Legislature with General Obligation bonds issued under Oregon Constitution Article XI-M (Seismic Rehabilitation of Public Education Buildings) and Article XI-N (Seismic Rehabilitation of Emergency Services Buildings). It is a grant program in which public schools, hospitals and emergency services agencies may apply for up to $1.5 million in state funds to seismically retrofit their facilities to better withstand earthquakes. To date $30 million has been awarded or conditionally awarded to 25 public schools and 18 emergency services buildings throughout Oregon.

2. How Achieved – The 2007 Legislative Assembly provided authority to the Director of the Office of Emergency Management to develop and implement a grant program for the seismic rehabilitation of certain critical public buildings. These buildings include hospitals with acute inpatient care facilities, fire stations, police stations, sheriffs' offices, other facilities used by state, county, district municipal law enforcement agencies, and buildings with a capacity of 250 or more persons routinely used for student activities by K-12 public schools, community colleges, Education Service Districts (ESDs), and higher education institutions. Funding for this grant program was provided by the 2009 Legislative Assembly through the issuance of $22.5 million in Article XI-M and Article XI-N General Obligation Bonds. The 2011 Legislative Assembly continued funding for the program through the issuance of $7.5 million in Article XI-M General Obligation Bonds.

The Office of Emergency Management (OEM) through the Seismic Rehabilitation Grant Committee has fully awarded the $22.5 million provided by the 2009 Legislature to 17 educational institutions and 18 emergency service institutions. As of August 1, 2012, OEM has reimbursed these organizations over $12.5 million dollars for seismic rehabilitation work, with $10 million remaining to be reimbursed. Of the 35 projects funded with 2009-11 bond proceeds, 15 have been completed, including ten schools and five emergency service facilities. It is anticipated that all projects funded through proceeds provided by the 2009 Legislature will be complete prior to the ending of the 2011-13 biennium to avoid any issues associated with arbitrage.

OEM has conditionally awarded the $7.5 million provided by the 2011 Legislature to several educational institutions throughout Oregon. OEM anticipates that some design costs will be incurred by these applicants before the end of the 2011-13 biennium, but the majority of expenditures will occur in the 2013-15 biennium. In order to fund these reimbursements OEM is requesting $7.3 million in Other Funds expenditure limitation for the 2013-15 biennium.

3. **Staffing Impact** –None.

4. **Quantifying Results** – Schools and emergency services buildings which have been seismically rehabilitated will perform better after a seismic event, but more importantly this mitigation will prevent injuries and save lives of those occupying the buildings.

4. **Revenue Source** – $7,293,839 Other Funds (Article XI-M General Obligation bonds).

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 308 - OEM Seismic Rehabilitation

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Local School Districts	-	-	7,293,839	-	-	-	7,293,839
Total Special Payments	**-**	**-**	**$7,293,839**	**-**	**-**	**-**	**$7,293,839**
Total Expenditures							
Total Expenditures	-	-	7,293,839	-	-	-	7,293,839
Total Expenditures	**-**	**-**	**$7,293,839**	**-**	**-**	**-**	**$7,293,839**
Ending Balance							
Ending Balance	-	-	(7,293,839)	-	-	-	(7,293,839)
Total Ending Balance	**-**	**-**	**($7,293,839)**	**-**	**-**	**-**	**($7,293,839)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 309
PRIORITY 18

1. **Purpose**– This Policy Package requests the authority to accept an Other Funds Transfer In from the Department of Aviation in the amount of $194,875. This request is in response to a Legislative Concept being drafted by the Oregon Department of Aviation to increase the tax on jet fuel and aviation fuel. The Legislative Concept is proposing an increase of the tax on jet fuel from one cent per gallon to three cents per gallon, and an increase of the tax on aviation fuel from nine cents per gallon to eleven cents per gallon. The Department of Aviation (ODA) is projecting this increase will result in an additional $6.495 million worth of revenue during the 2013-15 biennium, 3% of which will be transferred to the Office of Emergency Management.

Currently the Department of Aviation collects Pilot Registration fees of $12 per year to help support their operations. Per ORS 837.035 a portion of these proceeds are sent to the Office of Emergency Management in help offset the costs of the Search and Rescue Coordinator position. The 2011-13 Legislatively Adopted Budget includes a Transfer In from the Department of Aviation in the amount of $51,751. However, due to the decline in Pilot Registration fees, the amount of revenue transferred from the Department of Aviation (ODA) to the Office of Emergency Management (OEM) is insufficient to cover actual costs. This has required the OEM to utilize Emergency Communication Tax revenue to cover the shortfall. The increase in fuel tax and the subsequent transfer to OEM of $194,875 being requested by ODA will result in sufficient funding to cover the anticipated 2013-15 personal service costs associated with the Search and Rescue Coordinator.

In addition to the transfer resulting from the increase in fuel tax, the Department of Aviation is planning to continue to collect Pilot Registration Fees and transfer a portion of those proceeds to the Office of Emergency Management for the duration of the 2013-15 biennium. This revenue will allow the Search and Rescue Coordinator the opportunity to develop and enhance new training materials and techniques for statewide search and rescue teams.

Should the increase in fuel tax become a reality the Department of Aviation is planning to submit a Legislative Concept for the 2015 session to end the collection of Pilot Registration Fees during the 2015-17 biennium.

2. **How Achieved** – This will be achieved through the successful passage of legislation to increase the tax on jet fuel and aviation fuel.

3. **Staffing Impact** – None

4. Quantifying Results – The Office of Emergency Management (OEM) will be able to redirect critical Emergency Communication Tax Revenue towards our Next Generation 9-1-1 implementation project. The Search and Rescue Coordinator will also have increased funding to perform the functions outlined in ORS 404.100. These include the development of training and educational programs for volunteers.

5. Revenue Source – $194,875 Other Funds

Governor did not recommend.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 475

1. Purpose – This Policy Package requested by the Governor removes the Seismic Rehabilitation Grant Program from the Oregon Military Department, allowing it to be added to the Oregon Business Development Department. The package removes appropriation, expenditure limitation, and position authority, some of which was added in Policy Package 090 in the Emergency Management Program. Positions removed are one Program Analyst 3, one Program Analyst 2, and one Administrative Specialist 1. In addition to the positions, $40,011 of General Fund Services and Supplies, $551,961 of Other Funds Services and Supplies, and $21,153,839 of Other Funds Special Payments limitation are also being transferred. The Military Department requested that this program be moved to another agency, as it does not support OMD's core mission, and the debt service incurred on the outstanding seismic bonds has increased the agency's General Fund, potentially amplifying reductions in the agency's operational programs.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0007031	Program Analyst 3	C0862	Transfer	$165,030		
N/A	Program Analyst 2	C0861	Transfer	-	-	-
N/A	Administrative Specialist 1	C0107	Transfer	-	-	-
			Mass Transit Tax	636	-	-
			Total Personal Services	$165,666	$134,800	-

2. How Achieved – This package is achieved through Legislative approval to transfer the Seismic Rehabilitation Grant Program from the Oregon Military Department to the Oregon Business Development Department.

3. Staffing Impact – Transfer one Program Analyst 3 (1.00 FTE), one Program Analyst 2 (.50 FTE), and one Administrative Specialist 1 (.50 FTE). (3) Positions, (2.00) FTE.

4. Quantifying Results – The package continues the goal of the Seismic Rehabilitation Grant Program to seismically retrofit schools and emergency service facilities throughout Oregon.

5. Revenue Source – ($205,677) General Fund and ($21,840,600) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 475 - Transfer of Seismic Rehabilitation Grant Program

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(205,677)	-	-	-	-	-	(205,677)
Total Revenues	**($205,677)**	**-**	**-**	**-**	**-**	**-**	**($205,677)**
Personal Services							
Class/Unclass Sal. and Per Diem	(105,960)	-	-	-	-	-	(105,960)
Empl. Rel. Bd. Assessments	(40)	-	-	-	-	-	(40)
Public Employees' Retire Cont	(20,207)	-	-	-	-	-	(20,207)
Social Security Taxes	(8,106)	-	-	-	-	-	(8,106)
Worker's Comp. Assess. (WCD)	(59)	-	-	-	-	-	(59)
Mass Transit Tax	(636)	-	-	-	-	-	(636)
Flexible Benefits	(30,528)	-	-	-	-	-	(30,528)
Reconciliation Adjustment	(130)	-	(134,800)	-	-	-	(134,930)
Total Personal Services	**($165,666)**	**-**	**($134,800)**	**-**	**-**	**-**	**($300,466)**
Services & Supplies							
Instate Travel	(4,935)	-	(4,000)	-	-	-	(8,935)
Out of State Travel	(845)	-	-	-	-	-	(845)
Employee Training	(2,468)	-	(1,000)	-	-	-	(3,468)
Office Expenses	(3,702)	-	(2,000)	-	-	-	(5,702)
Telecommunications	(346)	-	-	-	-	-	(346)
State Gov. Service Charges	(12,255)	-	(6,161)	-	-	-	(18,416)
Publicity and Publications	(1,234)	-	-	-	-	-	(1,234)
Professional Services	(9,290)	-	-	-	-	-	(9,290)
Other COP Costs	-	-	(535,800)	-	-	-	(535,800)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 475 - Transfer of Seismic Rehabilitation Grant Program

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	(4,936)	-	-	-	-	-	(4,936)
IT Expendable Property	-	-	(3,000)	-	-	-	(3,000)
Total Services & Supplies	**($40,011)**	**-**	**($551,961)**	**-**	**-**	**-**	**($591,972)**
Special Payments							
Dist to Other Gov Unit	-	-	(9,370,000)	-	-	-	(9,370,000)
Dist to Local School Districts	-	-	(11,783,839)	-	-	-	(11,783,839)
Total Special Payments	**-**	**-**	**($21,153,839)**	**-**	**-**	**-**	**($21,153,839)**
Total Expenditures							
Total Expenditures	(205,677)	-	(21,840,600)	-	-	-	(22,046,277)
Total Expenditures	**($205,677)**	**-**	**($21,840,600)**	**-**	**-**	**-**	**($22,046,277)**
Ending Balance							
Ending Balance	-	-	21,840,600	-	-	-	21,840,600
Total Ending Balance	**-**	**-**	**$21,840,600**	**-**	**-**	**-**	**$21,840,600**
Total Positions							
Total Positions							(3)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(3)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 475 - Transfer of Seismic Rehabilitation Grant Program | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	**(2.00)**

_____ Agency Request
2013-15 Biennium

_X_ Governor's Budget
Page _____

_____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0007031	AV C0862	AA PROGRAM ANALYST 3	1-	1.00-	24.00-	02	4,415.00	105,960-				105,960-
								58,940-				58,940-
		TOTAL PICS SALARY						105,960-				105,960-
		TOTAL PICS OPE						58,940-				58,940-
		TOTAL PICS PERSONAL SERVICES =	1-	1.00-	24.00-			164,900-				164,900-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	22,724,271	-	-	-	-	
Bond Sales	Oth	0560	-	7,500,000	7,500,000	-	-	
Interest Income	Oth	0605	84,211	-	-	-	-	
Other Revenues	Oth	0975	37,733	32,000	32,000	32,000	32,000	
Transfer In- Intrafund	Oth	1010	27,824,617	-	-	-	-	
Transfer In Other	Oth	1050	9,434,618	-	-	-	-	
Transfer from General Fund	Oth	1060	-	-	4,500,000			
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	246,626	51,751	
Transfer from Revenue, Dept of	Oth	1150	79,173,410	81,920,000	81,920,000	81,920,000	81,920,000	
Transfer from OR Health Authority	Oth	1443	1,880	-	-	-	-	
Transfer Out- Intrafund	Oth	2010	(28,039,545)	(251,100)	(251,100)	(217,138)	(217,138)	
Transfer to Other	Oth	2050	(13,483,780)	-	-	-	-	
Subtotal - Other Funds			97,809,166	89,252,651	93,752,651	81,981,488	81,786,613	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Federal Grants:								
US Dept of Homeland Security	Fed	0995	94,259,713	167,177,442	167,177,442	158,193,752	156,756,153	
Transfer to Land Conservation & Dev	Fed	2660	-	-	-	(180,000)	(180,000)	
Subtotal - Federal Funds			94,259,713	167,177,442	167,177,442	158,013,752	156,576,153	-
Total - Other Funds and Federal Funds			192,068,879	256,430,093	260,930,093	239,995,240	238,362,766	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-003-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	22,724,271	-	-	-	-	-
Dedicated Fund Oblig Bonds	-	7,500,000	7,500,000	-	-	-
Interest Income	84,211	-	-	-	-	-
Other Revenues	37,733	32,000	32,000	32,000	32,000	-
Transfer In - Intrafund	27,824,617	-	-	-	-	-
Transfer In Other	9,434,618	-	-	-	-	-
Transfer from General Fund	-	-	4,500,000	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	246,626	51,751	-
Tsfr From Revenue, Dept of	79,173,410	81,920,000	81,920,000	81,920,000	81,920,000	-
Tsfr From Oregon Health Authority	1,880	-	-	-	-	-
Transfer Out - Intrafund	(28,039,545)	(251,100)	(251,100)	(217,138)	(217,138)	-
Transfer to Other	(13,483,780)	-	-	-	-	-
Total Other Funds	**$97,809,166**	**$89,252,651**	**$93,752,651**	**$81,981,488**	**$81,786,613**	**-**
Federal Funds						
Federal Funds	94,259,713	167,177,442	167,177,442	158,193,752	156,756,153	-
Tsfr To Land Conservation Dev	-	-	-	(180,000)	(180,000)	-
Total Federal Funds	**$94,259,713**	**$167,177,442**	**$167,177,442**	**$158,013,752**	**$156,576,153**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
General Fund	1,274,753	1,230,235	1,109,338	1,384,145	1,378,530	-
Other Funds	1,866,141	2,927,345	2,927,345	3,201,215	3,187,753	-
Federal Funds	4,360,116	4,606,829	4,606,829	4,744,037	4,723,892	-
All Funds	7,501,010	8,764,409	8,643,512	9,329,397	9,290,175	-
SERVICES & SUPPLIES						
General Fund	794,942	847,569	847,569	847,569	847,569	-
Other Funds	1,922,479	1,689,851	1,689,851	1,689,851	1,689,851	-
Federal Funds	4,324,255	5,770,636	5,770,636	5,770,636	5,770,636	-
All Funds	7,041,676	8,308,056	8,308,056	8,308,056	8,308,056	-
CAPITAL OUTLAY						
Other Funds	-	10,240	10,240	10,240	10,240	-
Federal Funds	127,787	1,056,316	1,056,316	1,056,316	1,056,316	-
All Funds	127,787	1,066,556	1,066,556	1,066,556	1,066,556	-
SPECIAL PAYMENTS						
General Fund	6,681	-	4,500,000	4,500,000	4,500,000	-
Other Funds	73,626,758	107,579,395	111,579,395	111,579,395	111,579,395	-
Federal Funds	85,447,555	155,743,661	155,743,661	155,743,661	155,743,661	-
All Funds	159,080,994	263,323,056	271,823,056	271,823,056	271,823,056	-
TOTAL LIMITED BUDGET (Excluding Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	2,076,376	2,077,804	6,456,907	6,731,714	6,726,099	-
Other Funds	77,415,378	112,206,831	116,206,831	116,480,701	116,467,239	-
Federal Funds	94,259,713	167,177,442	167,177,442	167,314,650	167,294,505	-
All Funds	173,751,467	281,462,077	289,841,180	290,527,065	290,487,843	-
AUTHORIZED POSITIONS	48	50	50	48	48	-
AUTHORIZED FTE	46.60	50.32	50.32	48.32	48.32	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
General Fund	-	-	-	(4,616)	(4,618)	-
Other Funds	-	-	-	32,731	32,729	-
Federal Funds	-	-	-	61,279	61,277	-
All Funds	-	-	-	89,394	89,388	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
PERSONAL SERVICES						
General Fund	-	-	-	204,929	204,026	-
Other Funds	-	-	-	(3,055,400)	(3,042,239)	-
Federal Funds	-	-	-	(1,329,307)	(1,323,487)	-
All Funds	-	-	-	(4,179,778)	(4,161,700)	-
SERVICES & SUPPLIES						
Other Funds	-	-	-	(1,160,311)	(1,160,311)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(3,677,413)	(3,677,413)	-
All Funds	-	-	-	(4,837,724)	(4,837,724)	-
CAPITAL OUTLAY						
Other Funds	-	-	-	(7,680)	(7,680)	-
Federal Funds	-	-	-	(825,824)	(825,824)	-
All Funds	-	-	-	(833,504)	(833,504)	-
SPECIAL PAYMENTS						
General Fund	-	-	-	(4,500,000)	(4,500,000)	-
Other Funds	-	-	-	(91,688,154)	(91,688,154)	-
Federal Funds	-	-	-	(8,631,910)	(8,631,910)	-
All Funds	-	-	-	(104,820,064)	(104,820,064)	-
AUTHORIZED POSITIONS	-	-	-	(22)	(22)	-
AUTHORIZED FTE	-	-	-	(22.26)	(22.26)	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
General Fund	-	-	-	44,897	44,073	-
Other Funds	-	-	-	33,935	32,274	-
Federal Funds	-	-	-	91,475	89,049	-
All Funds	-	-	-	170,307	165,396	-
CAPITAL OUTLAY						
Other Funds	-	-	-	61	61	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	5,531	5,531	-
All Funds	-	-	-	5,592	5,592	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	474,387	474,387	-
Federal Funds	-	-	-	3,530,683	3,530,683	-
All Funds	-	-	-	4,005,070	4,005,070	-
050 FUNDSHIFTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	2,876	2,876	-
Other Funds	-	-	-	(56,618)	(56,618)	-
Federal Funds	-	-	-	53,742	53,742	-
All Funds	-	-	-	-	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	(4,251,914)	(4,253,643)	-
Other Funds	-	-	-	(95,427,049)	(95,415,551)	-
Federal Funds	-	-	-	(10,721,744)	(10,718,352)	-
All Funds	-	-	-	(110,400,707)	(110,387,546)	-
AUTHORIZED POSITIONS	-	-	-	(22)	(22)	-
AUTHORIZED FTE	-	-	-	(22.26)	(22.26)	-
LIMITED BUDGET (Current Service Level)						
General Fund	2,076,376	2,077,804	6,456,907	2,479,800	2,472,456	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	77,415,378	112,206,831	116,206,831	21,053,652	21,051,688	-
Federal Funds	94,259,713	167,177,442	167,177,442	156,592,906	156,576,153	-
All Funds	173,751,467	281,462,077	289,841,180	180,126,358	180,100,297	-
AUTHORIZED POSITIONS	48	50	50	26	26	-
AUTHORIZED FTE	46.60	50.32	50.32	26.06	26.06	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
081 MAY 2012 E-BOARD						
PERSONAL SERVICES						
General Fund	-	-	-	(115,893)	(115,453)	-
AUTHORIZED POSITIONS	-	-	-	(1)	(1)	-
AUTHORIZED FTE	-	-	-	(1.00)	(1.00)	-
090 ANALYST ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	134,800	-
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	545,800	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	-	13,860,000	-
AUTHORIZED POSITIONS	-	-	-	-	2	-
AUTHORIZED FTE	-	-	-	-	1.00	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
091 STATEWIDE ADMINISTRATIVE SAVINGS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(6,863)	-
Other Funds	-	-	-	-	(10,597)	-
All Funds	-	-	-	-	(17,460)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(3,878)	-
Other Funds	-	-	-	-	(30,083)	-
All Funds	-	-	-	-	(33,961)	-
CAPITAL OUTLAY						
Other Funds	-	-	-	-	(156)	-
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
General Fund	-	-	-	-	(3,288)	-
Other Funds	-	-	-	-	(7,049)	-
Federal Funds	-	-	-	-	(8,693)	-
All Funds	-	-	-	-	(19,030)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(26,272)	-
Other Funds	-	-	-	-	(56,327)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	(69,463)	-
All Funds	-	-	-	-	(152,062)	-
475 TRANSFER OF SEISMIC REHABILITATION GRAN						
PERSONAL SERVICES						
General Fund	-	-	-	-	(165,666)	-
Other Funds	-	-	-	-	(134,800)	-
All Funds	-	-	-	-	(300,466)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(40,011)	-
Other Funds	-	-	-	-	(551,961)	-
All Funds	-	-	-	-	(591,972)	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	-	(21,153,839)	-
AUTHORIZED POSITIONS	-	-	-	-	(3)	-
AUTHORIZED FTE	-	-	-	-	(2.00)	-
PRIORITY 3						
302 9-1-1 SUNSET EXTENSION						
PERSONAL SERVICES						
Other Funds	-	-	-	1,693,548	1,686,292	-
SERVICES & SUPPLIES						
Other Funds	-	-	-	3,160,311	3,160,311	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
CAPITAL OUTLAY						
Other Funds	-	-	-	7,680	7,680	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	57,673,725	57,673,725	-
AUTHORIZED POSITIONS	-	-	-	9	9	-
AUTHORIZED FTE	-	-	-	9.44	9.44	-
PRIORITY 5						
308 OEM SEISMIC REHABILITATION						
SPECIAL PAYMENTS						
Other Funds	-	-	-	7,293,839	7,293,839	-
PRIORITY 12						
305 OEM IT CONSOLIDATION						
PERSONAL SERVICES						
General Fund	-	-	-	167,646	-	-
Other Funds	-	-	-	429,468	-	-
Federal Funds	-	-	-	167,007	-	-
All Funds	-	-	-	764,121	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	21,516	-	-
Other Funds	-	-	-	43,032	-	-
Federal Funds	-	-	-	21,516	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	86,064	-	-
CAPITAL OUTLAY						
General Fund	-	-	-	21,250	-	-
Other Funds	-	-	-	42,500	-	-
Federal Funds	-	-	-	21,250	-	-
All Funds	-	-	-	85,000	-	-
AUTHORIZED POSITIONS	-	-	-	4	-	-
AUTHORIZED FTE	-	-	-	4.00	-	-
PRIORITY 13						
304 9-1-1 FUND SHIFT						
PERSONAL SERVICES						
General Fund	-	-	-	615,948	-	-
Other Funds	-	-	-	47,484	1,053,855	-
Federal Funds	-	-	-	395,021	-	-
All Funds	-	-	-	1,058,453	1,053,855	-
SERVICES & SUPPLIES						
General Fund	-	-	-	83,150	-	-
Other Funds	-	-	-	(166,300)	-	-
Federal Funds	-	-	-	83,150	-	-
All Funds	-	-	-	-	-	-
AUTHORIZED POSITIONS	-	-	-	6	6	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	-	-	-	5.50	5.50	-
PRIORITY 14						
301 OEM MITIGATION & RECOVERY						
PERSONAL SERVICES						
General Fund	-	-	-	159,230	-	-
Federal Funds	-	-	-	158,631	-	-
All Funds	-	-	-	317,861	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	9,200	-	-
Federal Funds	-	-	-	9,200	-	-
All Funds	-	-	-	18,400	-	-
CAPITAL OUTLAY						
General Fund	-	-	-	3,000	-	-
Federal Funds	-	-	-	3,000	-	-
All Funds	-	-	-	6,000	-	-
AUTHORIZED POSITIONS	-	-	-	2	-	-
AUTHORIZED FTE	-	-	-	2.00	-	-
PRIORITY 15						
303 9-1-1 NEXT GENERATION COORDINATOR						
PERSONAL SERVICES						
Other Funds	-	-	-	185,402	184,604	-

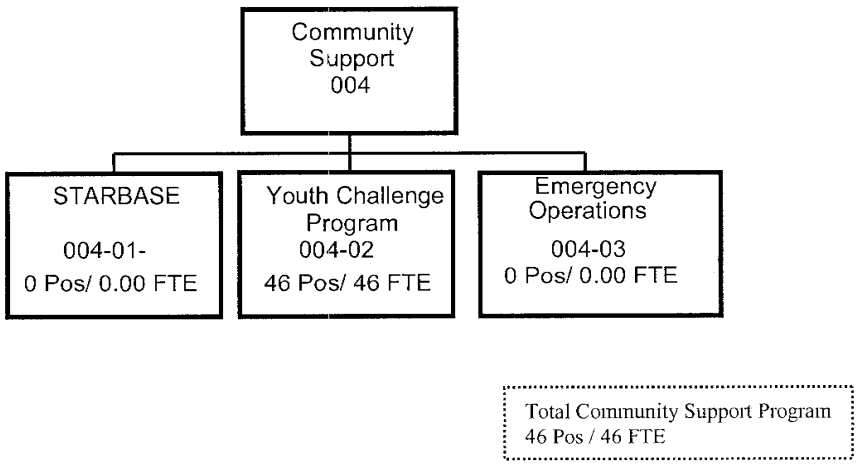
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SERVICES & SUPPLIES						
Other Funds	-	-	-	68,264	68,264	-
CAPITAL OUTLAY						
Other Funds	-	-	-	25,000	25,000	-
AUTHORIZED POSITIONS	-	-	-	1	1	-
AUTHORIZED FTE	-	-	-	1.00	1.00	-
PRIORITY 16						
306 OEM REGIONAL TEAMS						
PERSONAL SERVICES						
General Fund	-	-	-	423,508	-	-
Federal Funds	-	-	-	421,965	-	-
All Funds	-	-	-	845,473	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	125,106	-	-
Federal Funds	-	-	-	125,106	-	-
All Funds	-	-	-	250,212	-	-
CAPITAL OUTLAY						
General Fund	-	-	-	15,000	-	-
Federal Funds	-	-	-	15,000	-	-
All Funds	-	-	-	30,000	-	-
AUTHORIZED POSITIONS	-	-	-	6	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	-	-	-	6.00	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	1,528,661	(361,431)	-
Other Funds	-	-	-	70,503,953	63,749,358	-
Federal Funds	-	-	-	1,420,846	(78,156)	-
All Funds	-	-	-	73,453,460	63,309,771	-
AUTHORIZED POSITIONS	-	-	-	27	14	-
AUTHORIZED FTE	-	-	-	26.94	13.94	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
Other Funds	77,415,378	112,206,831	116,206,831	91,557,605	84,801,046	-
Federal Funds	94,259,713	167,177,442	167,177,442	158,013,752	156,497,997	-
All Funds	173,751,467	281,462,077	289,841,180	253,579,818	243,410,068	-
AUTHORIZED POSITIONS	48	50	50	53	40	-
AUTHORIZED FTE	46.60	50.32	50.32	53.00	40.00	-
OPERATING BUDGET						
General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
Other Funds	77,415,378	112,206,831	116,206,831	91,557,605	84,801,046	-
Federal Funds	94,259,713	167,177,442	167,177,442	158,013,752	156,497,997	-
All Funds	173,751,467	281,462,077	289,841,180	253,579,818	243,410,068	-
AUTHORIZED POSITIONS	48	50	50	53	40	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	46.60	50.32	50.32	53.00	40.00	-
TOTAL BUDGET						
General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
Other Funds	77,415,378	112,206,831	116,206,831	91,557,605	84,801,046	-
Federal Funds	94,259,713	167,177,442	167,177,442	158,013,752	156,497,997	-
All Funds	173,751,467	281,462,077	289,841,180	253,579,818	243,410,068	-
AUTHORIZED POSITIONS	48	50	50	53	40	-
AUTHORIZED FTE	46.60	50.32	50.32	53.00	40.00	-

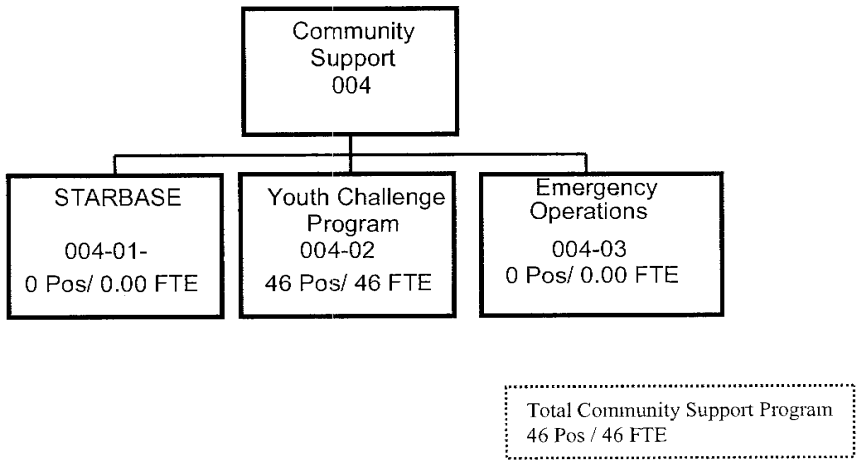
OREGON MILITARY DEPARTMENT

Community Support Program
2013-2015 Organization Chart



OREGON MILITARY DEPARTMENT

Community Support Program
2011-2013 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - The Oregon National Guard Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment.

STARBASE involves a series of hands-on classes taught for the Portland Public School District at the Portland Air Base and for the Klamath County School District at Kingsley Field. The goal of the program is to motivate at-risk students to pursue math and science education. The curriculum demonstrates math and science applications in aerospace operations. In many instances, this is the first opportunity the students have to relate the application of math and science to a tangible result. Students tour the airbase and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations, and tour aircraft and electronics maintenance facilities and fire fighting facilities. Oregon National Guard members demonstrate applicability of math and science to the activities observed by the students during their tours. Approximately 20,000 students have participated in this 100% federally funded program. Base budget funding provides services and supplies for operations.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (YCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. The program has 46 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 6 teachers and 1 nurse-practitioner.

The program consists of two phases. The first phase is a 22 week residential program at the Oregon National Guard Central Oregon Training and Education Facility (COTEF) in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school, earning a diploma, or to prepare for General Educational Development (GED) examinations.

The second phase of the program is a 12-month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credit toward high school graduation or a GED certificate.

The program averages a 90% graduation rate. Approximately 24% of the students that graduated earned their High School Diploma while 10% participated in the GED program, of which 63% passed all portions of the examinations. The remaining 66% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. The State of Oregon pays $4,542 per student who receives 6 months of continuous schooling, goal setting, and community service in a team environment on a 7 day a week and 24 hour basis. Over 26% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students, for which the program receives no additional funding from the state for special IEP, rural school considerations, or transportation limitations as other public schools in the state. The program provides the equivalent of $220,000 annually in community service to local, state and federal government entities.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon Department of Fish and Wildlife, Oregon State Parks, Oregon Department of Transportation, and the Deschutes County Parks and Recreation Department. The students provide an average of 13,000 hours of volunteer community service per class. At minimum wage of $8.50 per hour this equates to an $110,000 per class or $220,000 per year benefit to these agencies.

Congress changed funding for the Youth Challenge Program from 65% federal and 35% state in fiscal year 2000 to 60% federal and 40% state in fiscal year 2001 and beyond. During fiscal year 2010 funding for the Youth Challenge Program was changed to 75% federal and 25% state. The majority of the required state matching funds are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program.

Youth Challenge is Oregon's only statewide public alternative high school. The Challenge program partners with and accepts students from every school district and all 36 counties in Oregon. On an average per class, students attending the Challenge program come from 40 different high schools and 25 counties throughout the state with a GPA of 1.2 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or 8 Oregon certified high school credits to take back to their communities to re-enroll in high school. The Challenge program is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program of 34 programs in the United States.

Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

"The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there."

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Oregon Military Department and Oregon National Guard resources are called upon each year in efforts to suppress wild land fires. Oregon Army National Guard helicopters, flight crews, and support personnel and equipment assisted the Oregon Department of Forestry efforts during the current biennium, and state employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance through the Conflagration Act under the management of the State Fire Marshal. Kingsley Field Fire Department state employees and federal equipment were also resourced in Incident Management Team operations as part of the Oregon-California agreement under the administration of the United States Forest Service.

Oregon Military Department and Oregon National Guard resources were activated and mobilized for operations in support of the Top Officials (TOPOFF IV) exercise in October 2007. When the winter storm of December 2007 caused severe wind damage and flooding in seven counties, the Oregon Military Department and the Oregon National Guard responded. In partnership with Oregon State Police and the Oregon Department of Transportation, Oregon National Guard personnel, trucks, and boats reached the City of Vernonia in the dark of night and began rescuing residents from roof tops. Oregon National Guard helicopters and trucks immediately started to provide transportation assets to affected communities within the Northwest portion of the state. Camp Rilea was placed into full operation to provide emergency lodging and feeding in partnership with the American Red Cross to affected residents. Camp Rilea also provided lodging and fuel for utilities workers making emergency repairs to power systems throughout the region, since normal lodging and gas station operations were disrupted. Oregon National Guard power generators were dispersed throughout the region to provide emergency power to hospitals, dialysis centers, nursing homes, county facilities, police stations and fire and water districts. Oregon National Guard resources delivered food and water to affected communities, and assisted in recovery and clean up actions.

Severe winter snow accumulation in January 2008 impacted areas of Marion and Linn Counties, and the Oregon National Guard responded with troops and equipment in snow removal operations. The Oregon National Guard also prepared to assist Lake County during the same period. In January and February 2008, Oregon National Guard troops and equipment were mobilized to Tillamook County to assist with sandbagging to reinforce the Wilson River Dike, still suffering the effects of the December 2007 storm.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, there is no base budget for the Emergency Operations Program. Instead, the Oregon Military Department requests General Fund appropriation and Other Funds limitation at Emergency Boards after such operations occur. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorbs the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. The General Fund appropriation and Other Funds limitation increase in result of emergency operations is not carried forward each biennium.

Expected Results of the 2013-2015 Budget:

The STARBASE Program will continue to support Oregon Youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students' awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future.

The Youth Challenge Program will continue to support Oregon Youth through academic and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. Policy Package 401 requests additional Other Funds and Federal Funds limitation to match budget requests to National Guard Bureau.

Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program from 65% federal / 35% state in fiscal year 2000 to 60% federal / 40% state in fiscal year 2001. The funding split for the Youth Challenge Program was changed to 75% federal and 25% state for 2010 and beyond. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. The majority of the required state matching funds is received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program. The remainder of the matching funds is received from the General Fund. Policy Package 401 requests increased limitation in Other Funds and Federal Funds to reflect

larger annual budget requests for the Oregon Youth Challenge Program (OYCP) that will be submitted to the National Guard Bureau (NGB) beginning in Federal Fiscal Year 2013.

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Essential Packages:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-15 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $6, decreases Other Funds ($4,750), and decreases Federal Funds ($16,712).

022 - Phases out $118,339 Other Funds limitation for a one-time increase during the 2011-13 biennium for 2011 State Active Duty wildfire costs.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-15 changes. The package increases General Fund $5,669, Other Funds $44,490, and Federal Funds $177,696.

Policy Packages:

090 – Analyst Adjustments – ($5,772) General Fund, $5,772 Other Funds. **Governor recommended.**

091 – Statewide Administrative Savings – ($894) General Fund, ($116,391) Other Funds. **Governor recommended.**

092 – PERS Taxation Policy – ($3,876) Other Funds, ($11,631) Federal Funds. **Governor recommended.**

093 – Other PERS Adjustments – ($30,973) Other Funds, ($92,935) Federal Funds. **Governor recommended.**

401 – YCP Limitation Increases - $50,000 Other Funds and $260,000 Federal Funds. **Governor recommended.**

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2013-2015 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2013-2015 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2013-2015 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $6, decreases Other Funds ($4,750) and Federal Funds ($16,712).

022 – This package phases-out one time Other Funds expenditure limitation authorized by the February 2012 Legislature. The expenditure limitation was provided to cover personal service costs associated with support personnel and flight crews for the Warm Springs Fire, the Shadow Lake Fire and the Dollar Lake Fire, all of which occurred during the 2011 wildfire season. The package decreases Other Funds ($118,339).

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2013-2015 changes. The package increases General Fund $5,669, Other Funds $44,490 and Federal Funds $177,696.

3. **Staffing Impact** - None.

4. **Revenue Source** - General Fund is increased $5,675, Other Funds are decreased ($78,599) and Federal Funds are increased $160,984.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6	-	-	-	-	-	6
Federal Funds	-	-	-	(16,712)	-	-	(16,712)
Total Revenues	**$6**	**-**	**-**	**($16,712)**	**-**	**-**	**($16,706)**
Personal Services							
Temporary Appointments	1	-	432	1,325	-	-	1,758
Overtime Payments	1	-	140	432	-	-	573
Shift Differential	-	-	104	317	-	-	421
All Other Differential	-	-	80	239	-	-	319
Public Employees' Retire Cont	-	-	62	188	-	-	250
Pension Obligation Bond	3	-	4,590	13,815	-	-	18,408
Social Security Taxes	-	-	58	176	-	-	234
Vacancy Savings	1	-	(10,217)	(33,204)	-	-	(43,420)
Reconciliation Adjustment	-	-	1	-	-	-	1
Total Personal Services	**$6**	**-**	**($4,750)**	**($16,712)**	**-**	**-**	**($21,456)**
Total Expenditures							
Total Expenditures	6	-	(4,750)	(16,712)	-	-	(21,456)
Total Expenditures	**$6**	**-**	**($4,750)**	**($16,712)**	**-**	**-**	**($21,456)**
Ending Balance							
Ending Balance	-	-	4,750	-	-	-	4,750
Total Ending Balance	**-**	**-**	**$4,750**	**-**	**-**	**-**	**$4,750**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(124,277)	-	-	-	(124,277)
Total Revenues	**-**	**-**	**($124,277)**	**-**	**-**	**-**	**($124,277)**
Personal Services							
Temporary Appointments	-	-	(109,929)	-	-	-	(109,929)
Social Security Taxes	-	-	(8,410)	-	-	-	(8,410)
Total Personal Services	**-**	**-**	**($118,339)**	**-**	**-**	**-**	**($118,339)**
Total Expenditures							
Total Expenditures	-	-	(118,339)	-	-	-	(118,339)
Total Expenditures	**-**	**-**	**($118,339)**	**-**	**-**	**-**	**($118,339)**
Ending Balance							
Ending Balance	-	-	(5,938)	-	-	-	(5,938)
Total Ending Balance	**-**	**-**	**($5,938)**	**-**	**-**	**-**	**($5,938)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,669	-	-	-	-	-	5,669
Federal Funds	-	-	-	177,696	-	-	177,696
Total Revenues	**$5,669**	**-**	**-**	**$177,696**	**-**	**-**	**$183,365**
Services & Supplies							
Instate Travel	-	-	151	462	-	-	613
Office Expenses	-	-	273	833	-	-	1,106
Telecommunications	-	-	(2,534)	(7,469)	-	-	(10,003)
State Gov. Service Charges	46	-	41,325	118,369	-	-	159,740
Publicity and Publications	-	-	62	190	-	-	252
Professional Services	5,623	-	-	31,514	-	-	37,137
Attorney General	-	-	248	814	-	-	1,062
Fuels and Utilities	-	-	1,174	3,832	-	-	5,006
Facilities Maintenance	-	-	557	1,949	-	-	2,506
Food and Kitchen Supplies	-	-	2,043	6,247	-	-	8,290
Agency Program Related S and S	-	-	182	3,891	-	-	4,073
Other Services and Supplies	-	-	518	13,812	-	-	14,330
Expendable Prop 250 - 5000	-	-	204	653	-	-	857
IT Expendable Property	-	-	287	2,599	-	-	2,886
Total Services & Supplies	**$5,669**	**-**	**$44,490**	**$177,696**	**-**	**-**	**$227,855**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	5,669	-	44,490	177,696	-	-	227,855
Total Expenditures	**$5,669**	**-**	**$44,490**	**$177,696**	**-**	**-**	**$227,855**
Ending Balance							
Ending Balance	-	-	(44,490)	-	-	-	(44,490)
Total Ending Balance	**-**	**-**	**($44,490)**	**-**	**-**	**-**	**($44,490)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 090

1. Purpose - This Policy Package reduces General Fund in the Community Support Program to the 2011-13 Legislatively Approved Budget level to achieve the statewide Education Outcome Area funding target. It also increases Other Funds expenditure limitation to allow Average Daily Membership revenues from the Bend-LaPine School District to be used in place of General Fund.

2. How Achieved – Shift $5,772 General Fund into Other Funds limitation.

3. Staffing Impact – None.

4. Quantifying Results – This adjustment should have minimal impact on the Oregon Youth Challenge Program.

5. Revenue Source – ($5,772) General Fund and $5,772 Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(5,772)	-	-	-	-	-	(5,772)
Total Revenues	**($5,772)**	**-**	**-**	**-**	**-**	**-**	**($5,772)**
Services & Supplies							
Professional Services	(5,772)	-	5,772	-	-	-	-
Total Services & Supplies	**($5,772)**	**-**	**$5,772**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(5,772)	-	5,772	-	-	-	-
Total Expenditures	**($5,772)**	**-**	**$5,772**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	(5,772)	-	-	-	(5,772)
Total Ending Balance	**-**	**-**	**($5,772)**	**-**	**-**	**-**	**($5,772)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 091

1. Purpose - The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, Information Technology, Human Resources, Accounting, Payroll and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified.

2. How Achieved – Reduce General Fund appropriation and Other Funds limitation in anticipation of reduced administrative costs.

3. Staffing Impact – None.

4. Quantifying Results – The effects of this reduction cannot be quantified until the administrative cost reduction plan has been implemented.

5. Revenue Source – ($894) General Fund and ($116,391) Other Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(894)	-	-	-	-	-	(894)
Total Revenues	**($894)**	**-**	**-**	**-**	**-**	**-**	**($894)**
Personal Services							
Undistributed (P.S.)	-	-	(97,220)	-	-	-	(97,220)
Total Personal Services	**-**	**-**	**($97,220)**	**-**	**-**	**-**	**($97,220)**
Services & Supplies							
Undistributed (S.S.)	(894)	-	(19,171)	-	-	-	(20,065)
Total Services & Supplies	**($894)**	**-**	**($19,171)**	**-**	**-**	**-**	**($20,065)**
Total Expenditures							
Total Expenditures	(894)	-	(116,391)	-	-	-	(117,285)
Total Expenditures	**($894)**	**-**	**($116,391)**	**-**	**-**	**-**	**($117,285)**
Ending Balance							
Ending Balance	-	-	116,391	-	-	-	116,391
Total Ending Balance	**-**	**-**	**$116,391**	**-**	**-**	**-**	**$116,391**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 092

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit Oregon income tax relief calculations for PERS retirees that are Oregon residents and eliminate them for PERS retirees who are non-residents. The change would save approximately 40 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($3,876) Other Funds and ($11,631) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(3,876)	(11,631)	-	-	(15,507)
Total Personal Services	**-**	**-**	**($3,876)**	**($11,631)**	**-**	**-**	**($15,507)**
Total Expenditures							
Total Expenditures	-	-	(3,876)	(11,631)	-	-	(15,507)
Total Expenditures	**-**	**-**	**($3,876)**	**($11,631)**	**-**	**-**	**($15,507)**
Ending Balance							
Ending Balance	-	-	3,876	11,631	-	-	15,507
Total Ending Balance	**-**	**-**	**$3,876**	**$11,631**	**-**	**-**	**$15,507**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 093

1. Purpose - This Policy Package proposed by the Governor reduces future employer pension costs under the Public Employees Retirement System (PERS). It would limit cost-of-living increases to the first $24,000 of income for PERS retirees. The change would save approximately 320 basis points on the PERS employer rate. This is a policy issue to be addressed by the 2013 Legislature.

2. How Achieved – Reduce General Fund appropriation, Other Funds limitation and Federal Funds limitation in anticipation of reduced PERS costs.

3. Staffing Impact – None.

4. Quantifying Results – If approved by the Legislature, this package would reduce PERS costs incurred by the agency.

5. Revenue Source – ($30,973) Other Funds and ($92,935) Federal Funds.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(30,973)	(92,935)	-	-	(123,908)
Total Personal Services	**-**	**-**	**($30,973)**	**($92,935)**	**-**	**-**	**($123,908)**
Total Expenditures							
Total Expenditures	-	-	(30,973)	(92,935)	-	-	(123,908)
Total Expenditures	**-**	**-**	**($30,973)**	**($92,935)**	**-**	**-**	**($123,908)**
Ending Balance							
Ending Balance	-	-	30,973	92,935	-	-	123,908
Total Ending Balance	**-**	**-**	**$30,973**	**$92,935**	**-**	**-**	**$123,908**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 401
PRIORITY 11

1. Purpose - This Policy Package requests increases in Other Funds and Federal Funds to reflect larger annual budget requests for the Oregon Youth Challenge Program (OYCP) that will be submitted to the National Guard Bureau (NGB) beginning in Federal Fiscal Year 2013.

The OYCP underwent a favorable funding change effective January 1, 2010. Congress approved a funding change from 60% federal and 40% state funds to 75% federal and 25% state funds. The program's budget was adjusted in the 2011-13 biennium to accommodate the new fund splits.

Another favorable change enacted by Congress is that assistance provided by non-Department of Defense sources to Youth Challenge Programs can be added to total program funding (Section 594 of the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009). Both NGB and the United States Property and Fiscal Officer for Oregon have interpreted this change as allowing National School Lunch and Breakfast Program revenues to be used as part of the state match, as they are considered "other federal funds" (i.e. non-Department of Defense).

The National School Lunch and Breakfast Programs are administered by the US Department of Agriculture (refer to the Code of Federal Regulations (CFR): 7 CFR Subchapter A parts 210 and 220). The purpose of the program is to safeguard the health and well-being of the nation's children by assisting schools to provide nutritious breakfast and lunches each school day. They are used by OYCP to offset food costs for the 24/7 residential program. These moneys are received by OYCP as revenues (transfers-in) from the Oregon Department of Education (ODE) based on the number of meals served per month. The program estimates that nearly $400,000 will be received from the NSLP during the 2013-15 biennium, which is what was actually received during 2009-11.

The transfers-in from ODE are recorded as 100% state revenue that can be matched with 75% federal funds. For Fiscal Year 2012, NGB did not have sufficient funds to fully match the available state funds in Oregon. However, for Fiscal Year 2013 and forward, OYCP will submit program budget requests of $4.5 million per year using the NSLP revenue as 100% state funds, anticipating that full federal match will be available. Comparing $9 million total funds over two years to the 2013-15 Current Service Level results in a state limitation shortfall of $50,000. The Other Funds cash is available; only the limitation is short. Federal Funds limitation is also short of the potential funding from NGB.

The federal funds portion of this request is comprised of two parts: 1) $150,000 matching funds to the $50,000 state funds; and 2) $110,000 for 100% federally funded training paid for by NGB.

2. How Achieved – Adjustments to Other Funds and Federal Funds limitation will allow the Youth Challenge Program to operate with its full available funding. It will assist the program in providing a safe and productive learning environment for the approximately 624 cadets who attend the program each biennium.

3. Staffing Impact – None.

4. Quantifying Results – The success of this proposed package will be measured in relation to Key Performance Measure 5, the percent of 17-18 year olds completing their GED or High School Diploma at Graduation.

5. Revenue Source - $50,000 Other Funds and $260,000 Federal Funds.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 401 - YCP Limitation Increases

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	260,000	-	-	260,000
Total Revenues	**-**	**-**	**-**	**$260,000**	**-**	**-**	**$260,000**
Services & Supplies							
Employee Training	-	-	-	110,000	-	-	110,000
Professional Services	-	-	21,250	63,750	-	-	85,000
Food and Kitchen Supplies	-	-	23,750	71,250	-	-	95,000
Other Services and Supplies	-	-	5,000	15,000	-	-	20,000
Total Services & Supplies	**-**	**-**	**$50,000**	**$260,000**	**-**	**-**	**$310,000**
Total Expenditures							
Total Expenditures	-	-	50,000	260,000	-	-	310,000
Total Expenditures	**-**	**-**	**$50,000**	**$260,000**	**-**	**-**	**$310,000**
Ending Balance							
Ending Balance	-	-	(50,000)	-	-	-	(50,000)
Total Ending Balance	**-**	**-**	**($50,000)**	**-**	**-**	**-**	**($50,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Sales Income	Oth	0705	-	-	-	-	-	
Average Daily Membership (ADM) School Support	Oth	0975	1,830,878	1,597,000	1,721,277	1,702,600	1,702,600	
Transfer from Education, Dept of	Oth	1581	114,974	350,000	350,000	392,872	392,872	
Transfers-Centralized Personnel Plan	Oth	2020	(33,733)	(37,033)	(37,033)	(35,037)	(35,037)	
Subtotal - Other Funds			1,912,119	1,909,967	2,034,244	2,060,435	2,060,435	-
Federal/State Agreements:								
Youth Programs	Fed	0995	7,224,252	7,435,681	7,435,681	8,185,998	8,159,006	
Transfer from Education, Dept of	Fed	1581	279,623	-	-	-	-	
Transfers-Centralized Personnel Plan	Fed	2020	(93,739)	(124,214)	(124,214)	(115,243)	(115,243)	
Subtotal - Federal Funds			7,410,136	7,311,467	7,311,467	8,070,755	8,043,763	-
Total - Other Funds and Federal Funds			9,322,255	9,221,434	9,345,711	10,131,190	10,104,198	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**

2013-15 Biennium — **Cross Reference Number: 24800-004-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Other Revenues	1,830,878	1,597,000	1,721,277	1,702,600	1,702,600	-
Tsfr From Education, Dept of	114,974	350,000	350,000	392,872	392,872	-
Transfer Out - Indirect Cost	(33,733)	(37,033)	(37,033)	(35,037)	(35,037)	-
Total Other Funds	**$1,912,119**	**$1,909,967**	**$2,034,244**	**$2,060,435**	**$2,060,435**	**-**
Federal Funds						
Federal Funds	7,224,252	7,435,681	7,435,681	8,185,998	8,159,006	-
Tsfr From Education, Dept of	279,623	-	-	-	-	-
Transfer Out - Indirect Cost	(93,739)	(124,214)	(124,214)	(115,243)	(115,243)	-
Total Federal Funds	**$7,410,136**	**$7,311,467**	**$7,311,467**	**$8,070,755**	**$8,043,763**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
General Fund	-	1	1	96	96	-
Other Funds	1,599,496	1,461,113	1,579,452	1,761,080	1,754,694	-
Federal Funds	3,939,903	4,599,802	4,599,802	4,930,276	4,911,114	-
All Funds	5,539,399	6,060,916	6,179,255	6,691,452	6,665,904	-
SERVICES & SUPPLIES						
General Fund	-	200,804	200,804	200,804	200,804	-
Other Funds	723,721	275,868	275,868	275,868	275,868	-
Federal Funds	3,282,694	2,711,665	2,711,665	2,711,665	2,711,665	-
All Funds	4,006,415	3,188,337	3,188,337	3,188,337	3,188,337	-
CAPITAL OUTLAY						
Other Funds	90,022	-	-	-	-	-
Federal Funds	187,539	-	-	-	-	-
All Funds	277,561	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
General Fund	-	200,805	200,805	200,900	200,900	-
Other Funds	2,413,239	1,736,981	1,855,320	2,036,948	2,030,562	-
Federal Funds	7,410,136	7,311,467	7,311,467	7,641,941	7,622,779	-
All Funds	9,823,375	9,249,253	9,367,592	9,879,789	9,854,241	-
AUTHORIZED POSITIONS	46	46	46	46	46	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	46.00	46.00	46.00	46.00	46.00	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
General Fund	-	-	-	6	6	-
Other Funds	-	-	-	(4,748)	(4,750)	-
Federal Funds	-	-	-	(16,705)	(16,712)	-
All Funds	-	-	-	(21,447)	(21,456)	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
PERSONAL SERVICES						
Other Funds	-	-	-	(118,339)	(118,339)	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
General Fund	-	-	-	5,671	5,669	-
Other Funds	-	-	-	47,135	44,490	-
Federal Funds	-	-	-	185,519	177,696	-
All Funds	-	-	-	238,325	227,855	-
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	5,677	5,675	-
Other Funds	-	-	-	(75,952)	(78,599)	-
Federal Funds	-	-	-	168,814	160,984	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	98,539	88,060	-
LIMITED BUDGET (Current Service Level)						
General Fund	-	200,805	200,805	206,577	206,575	-
Other Funds	2,413,239	1,736,981	1,855,320	1,960,996	1,951,963	-
Federal Funds	7,410,136	7,311,467	7,311,467	7,810,755	7,783,763	-
All Funds	9,823,375	9,249,253	9,367,592	9,978,328	9,942,301	-
AUTHORIZED POSITIONS	46	46	46	46	46	-
AUTHORIZED FTE	46.00	46.00	46.00	46.00	46.00	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
090 ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(5,772)	-
Other Funds	-	-	-	-	5,772	-
All Funds	-	-	-	-	-	-
091 STATEWIDE ADMINISTRATIVE SAVINGS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(97,220)	-
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(894)	-
Other Funds	-	-	-	-	(19,171)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	(20,065)	-
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(3,876)	-
Federal Funds	-	-	-	-	(11,631)	-
All Funds	-	-	-	-	(15,507)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(30,973)	-
Federal Funds	-	-	-	-	(92,935)	-
All Funds	-	-	-	-	(123,908)	-
PRIORITY 11						
401 YCP LIMITATION INCREASES						
SERVICES & SUPPLIES						
Other Funds	-	-	-	50,000	50,000	-
Federal Funds	-	-	-	260,000	260,000	-
All Funds	-	-	-	310,000	310,000	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	-	(6,666)	-
Other Funds	-	-	-	50,000	(95,468)	-
Federal Funds	-	-	-	260,000	155,434	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	310,000	53,300	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	-	200,805	200,805	206,577	199,909	-
Other Funds	2,413,239	1,736,981	1,855,320	2,010,996	1,856,495	-
Federal Funds	7,410,136	7,311,467	7,311,467	8,070,755	7,939,197	-
All Funds	9,823,375	9,249,253	9,367,592	10,288,328	9,995,601	-
AUTHORIZED POSITIONS	46	46	46	46	46	-
AUTHORIZED FTE	46.00	46.00	46.00	46.00	46.00	-
OPERATING BUDGET						
General Fund	-	200,805	200,805	206,577	199,909	-
Other Funds	2,413,239	1,736,981	1,855,320	2,010,996	1,856,495	-
Federal Funds	7,410,136	7,311,467	7,311,467	8,070,755	7,939,197	-
All Funds	9,823,375	9,249,253	9,367,592	10,288,328	9,995,601	-
AUTHORIZED POSITIONS	46	46	46	46	46	-
AUTHORIZED FTE	46.00	46.00	46.00	46.00	46.00	-
TOTAL BUDGET						
General Fund	-	200,805	200,805	206,577	199,909	-
Other Funds	2,413,239	1,736,981	1,855,320	2,010,996	1,856,495	-
Federal Funds	7,410,136	7,311,467	7,311,467	8,070,755	7,939,197	-
All Funds	9,823,375	9,249,253	9,367,592	10,288,328	9,995,601	-
AUTHORIZED POSITIONS	46	46	46	46	46	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	46.00	46.00	46.00	46.00	46.00	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Certificates of Participation (COP) and Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities. It also provides debt service funding for Article XI-M and XI-N general obligation bonds the agency issues for seismic rehabilitation projects on public buildings throughout Oregon.

Certificates of Participation have been instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2011-13 biennium, COP and XI-Q bond funding is being used to renovate the Milton-Freewater Armory and construct the Polk County Readiness Center and a new readiness center in The Dalles. In the 2013-2015 biennium XI-Q bonds are requested to enhance and extend the life of the Roseburg and Grants Pass armories, and to acquire and remodel Sharff Hall in Portland (a former Army Reserve facility).

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

Oregon Revised Statute 401.910 requires the Office of Emergency Management to administer a grant program funded with state bonds that will seismically upgrade public buildings in Oregon to better withstand earthquakes. Articles XI-M and XI-N of the Oregon Constitution authorize general obligation bonds for seismic retrofit projects of public education and emergency services facilities. The goal of the program is to minimize loss of life and to protect first responders and their infrastructure during an earthquake. Since 2010, $30 million in bond funding has been issued and awarded to 24 public schools and 18 emergency services buildings throughout Oregon.

BUDGET NARRATIVE

Expected Results of the 2013-2015 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding COP and bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2013-2015 budget is requested in Policy Package 496.

Revenue Sources:

General Fund is used for all debt service except for the 2004-A COP and 2011-O XI-Q refunding (Baker City Readiness Center) which is being funded with Other Funds armory rental revenue.

Essential Packages:

022 - Phases out $157,737 Other Funds limitation from the 2011-2013 Legislatively Approved Budget for costs of issuance related to General Obligation bonds issued during the 2011-2013 biennium. Of the $157,737 phased-out, $114,000 is for Article XI-Q bonds used in The Dalles Readiness Center construction project, and $43,737 is for Article XI-M seismic rehabilitation bonds. It does not pertain to new debt issued during 2013-2015.

Policy Packages:

475 – Transfer of Seismic Rehabilitation Grant Program – ($3,710,464) General Fund. **Governor recommended.**

496 – New Debt Service - $393,363 General Fund. **Governor recommended.**

Proposed New Laws - None.

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2013-2015 current service level requirements.

2. **How Achieved** – The following Essential Package adjusts the Debt Service Program's base budget to reflect 2013-2015 current service level requirements:

022 - Phases out $157,737 Other Funds limitation from the 2011-2013 Legislatively Approved Budget for costs of issuance related to General Obligation bonds issued during the 2011-2013 biennium. Of the $157,737 phased-out, $114,000 is for Article XI-Q bonds used in The Dalles Readiness Center construction project, and $43,737 is for Article XI-M seismic rehabilitation bonds. It does not pertain to new debt issued during 2013-2015.

3. **Staffing Impact** – None.

4. **Quantifying Results** – Adjust base budget to reflect the agency's 2013-2015 current service level requirements.

5. **Revenue Source** –Other Funds limitation is decreased $157,737.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COP Costs	-	-	(157,737)	-	-	-	(157,737)
Total Services & Supplies	**-**	**-**	**($157,737)**	**-**	**-**	**-**	**($157,737)**
Total Expenditures							
Total Expenditures	-	-	(157,737)	-	-	-	(157,737)
Total Expenditures	**-**	**-**	**($157,737)**	**-**	**-**	**-**	**($157,737)**
Ending Balance							
Ending Balance	-	-	157,737	-	-	-	157,737
Total Ending Balance	**-**	**-**	**$157,737**	**-**	**-**	**-**	**$157,737**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
POLICY PACKAGE 475

1. Purpose – This Policy Package requested by the Governor removes debt service appropriation related to the Seismic Rehabilitation Grant Program from the Oregon Military Department, allowing it to be added to the Oregon Business Development Department. Refer to Policy Package 475 in the Emergency Management Program for the remaining transfer of the Seismic Program out of the agency's budget.

The Military Department requested that this program be moved to another agency, as it does not support OMD's core mission, and the debt service incurred on the outstanding seismic bonds has increased the agency's General Fund, potentially amplifying reductions in the agency's operational programs.

2. How Achieved – This package is achieved through Legislative approval to transfer the Seismic Rehabilitation Grant Program from the Oregon Military Department to the Oregon Business Development Department.

3. Staffing Impact – None.

4. Quantifying Results – If the transfer to OBDD is approved by the Legislature, the Seismic Rehabilitation Grant Program could continue its goal to seismically retrofit schools and emergency service facilities throughout Oregon.

5. Revenue Source – ($3,710,464) General Fund.

Added by the Governor; included in the Governor's Balanced Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 475 - Transfer of Seismic Rehabilitation Grant Program

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,710,464)	-	-	-	-	-	(3,710,464)
Total Revenues	**($3,710,464)**	**-**	**-**	**-**	**-**	**-**	**($3,710,464)**
Debt Service							
Principal - Bonds	(1,620,000)	-	-	-	-	-	(1,620,000)
Interest - Bonds	(2,090,464)	-	-	-	-	-	(2,090,464)
Total Debt Service	**($3,710,464)**	**-**	**-**	**-**	**-**	**-**	**($3,710,464)**
Total Expenditures							
Total Expenditures	(3,710,464)	-	-	-	-	-	(3,710,464)
Total Expenditures	**($3,710,464)**	**-**	**-**	**-**	**-**	**-**	**($3,710,464)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
POLICY PACKAGE 496
PRIORITY 1

1. **Purpose**– This Policy Package requests $393,363 General Fund for new debt service for Article XI-Q bonds that will fund three Major Construction projects. Limitation for the three construction projects is requested in Policy Package 499. The projects incurring debt service costs are shown below.

Description	Type of project	General Fund
Roseburg Armory	Service Life Extension	$284,158
Grants Pass Armory	Service Life Extension (payments begin 2015-17)	0
Sharff Hall (Portland)	Purchase/Service Life Extension	109,205
	Total requested Debt Service 2013-2015	$393,363

2. **How Achieved** –General Fund will be used to pay debt service on new XI-Q bonds for three construction projects.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2 and #3-Armory Condition and Revenue Generation.

5. **Revenue Source** - $393,363 General Fund.

Governor recommended.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 496 - New Debt Service

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	393,363	-	-	-	-	-	393,363
Total Revenues	**$393,363**	**-**	**-**	**-**	**-**	**-**	**$393,363**
Debt Service							
Principal - Bonds	255,000	-	-	-	-	-	255,000
Interest - Bonds	138,363	-	-	-	-	-	138,363
Total Debt Service	**$393,363**	**-**	**-**	**-**	**-**	**-**	**$393,363**
Total Expenditures							
Total Expenditures	393,363	-	-	-	-	-	393,363
Total Expenditures	**$393,363**	**-**	**-**	**-**	**-**	**-**	**$393,363**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Dedicated Fund Obligation Bonds	Oth	0560	-	114,000	114,000	-	-	
Certificates of Participation	Oth	0580	-	43,737	43,737	-	-	
Transfers - Intrafund	Oth	1010	117,961	112,363	112,363	107,355	107,355	
Transfer In - Other	Oth	1050	-	-	548,167			
Total - Other Funds			117,961	270,100	818,267	107,355	107,355	-

Certificates of Participation	Oth-NL	0580	-	-	-	-	-	
Refunding Bonds	Oth-NL	0575	1,172,023	-	-	-	-	
Transfers - Intrafund	Oth-NL	1010	3,969	-	-	-	-	
Total - Nonlimited Other Funds			1,175,992	-	-	-	-	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2013-15 Biennium

Agency Number: 24800
Cross Reference Number: 24800-087-00-00-00000

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	-	114,000	114,000	-	-	-
Cert of Participation	-	43,737	43,737	-	-	-
Transfer In - Intrafund	117,961	112,363	112,363	107,355	107,355	-
Transfer In Other	-	-	548,167	-	-	-
Total Other Funds	**$117,961**	**$270,100**	**$818,267**	**$107,355**	**$107,355**	**-**
Nonlimited Other Funds						
Refunding Bonds	1,172,023	-	-	-	-	-
Transfer In - Intrafund	3,969	-	-	-	-	-
Transfer Out - Intrafund	(3,969)	-	-	-	-	-
Total Nonlimited Other Funds	**$1,172,023**	**-**	**-**	**-**	**-**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	11,117	157,737	157,737	157,737	157,737	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	11,117	157,737	157,737	157,737	157,737	-
LIMITED BUDGET (Essential Packages)						
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	(157,737)	(157,737)	-
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds	-	-	-	(157,737)	(157,737)	-
LIMITED BUDGET (Current Service Level)						
Other Funds	11,117	157,737	157,737	-	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	11,117	157,737	157,737	-	-	-
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	6,483	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Excluding Packages)						
Other Funds	6,483	-	-	-	-	-
NONLIMITED BUDGET (Current Service Level)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	6,483	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	6,483	-	-	-	-	-
OPERATING BUDGET						
Other Funds	17,600	157,737	157,737	-	-	-
DEBT SERVICE (Excluding Packages)						
DEBT SERVICE						
General Fund	5,583,038	9,727,048	9,655,111	11,538,833	11,152,208	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	11,646,188	11,259,563	-
TOTAL DEBT SERVICE (Excluding Packages)						
General Fund	5,583,038	9,727,048	9,655,111	11,538,833	11,152,208	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	11,646,188	11,259,563	-
DEBT SERVICE (Current Service Level)						
General Fund	5,583,038	9,727,048	9,655,111	11,538,833	11,152,208	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	11,646,188	11,259,563	-
DEBT SERVICE (Policy Packages)						
PRIORITY 0						
475 TRANSFER OF SEISMIC REHABILITATION GRAN						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
DEBT SERVICE						
General Fund	-	-	-	-	(3,710,464)	-
PRIORITY 1						
496 NEW DEBT SERVICE						
DEBT SERVICE						
General Fund	-	-	-	951,624	393,363	-
TOTAL DEBT SERVICE (Policy Packages)						
General Fund	-	-	-	951,624	(3,317,101)	-
TOTAL DEBT SERVICE (Including Packages)						
General Fund	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
Other Funds	106,844	112,363	660,530	107,355	107,355	-
All Funds	5,689,882	9,839,411	10,315,641	12,597,812	7,942,462	-
DEBT SERVICE NONLIMITED (Excluding Packages)						
DEBT SERVICE						
Other Funds	1,165,540	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Excluding Pacl						
Other Funds	1,165,540	-	-	-	-	-
DEBT SERVICE NONLIMITED (Current Service Level)						
Other Funds	1,165,540	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Including Pack						
Other Funds	1,165,540	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL BUDGET						
General Fund	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
Other Funds	1,289,984	270,100	818,267	107,355	107,355	-
All Funds	6,873,022	9,997,148	10,473,378	12,597,812	7,942,462	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENTS PROGRAM

The Oregon Army National Guard has identified capital improvement projects for the past several biennia that are critical to the requirements for housing military units and fulfilling the agency mission. For the 2013-15 biennium the department has federal funds limitation of $4.6 million to use for these capital improvement projects. The department has not received sufficient Armory Program General Fund for the last ten biennia, to adequately maintain armories and associated facilities. For the last nine biennial periods we have changed the focus from maintaining our armories to "managing the decline" of our facilities. For the 2011-13 budget period, the General Fund available to support the maintenance of our armories amounts to just $3.14 per square foot. At the same time the current average per square foot cost is $4.25. Our backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program has increased from $72.3 million last biennium to the current level of over $79.6 million. However, it has dropped significantly from the 2009-11 level of $110 million due to stimulus funding and other one-time increases received during 2007-09 and 2009-11.

As a result of limited resources, our Regional Maintenance Program provides minimal armory maintenance and repair. Within our eight maintenance regions, we continue to operate 33 armories, 7 vehicle maintenance facilities, and 339 other facilities without a dedicated State Maintenance Worker to provide facility maintenance and repair support. We attribute our decline in armory condition to both insufficient General Fund support and the lack of authorized and funded maintenance positions.

The armories located throughout the state are inspected annually to assess their condition and readiness. The Installations Status Report is the management system used to track the conditions and costs associated with maintaining and improving Oregon's armories. Sustainment of Oregon's armories is not appropriately funded, which means facilities continue to deteriorate and the repair backlog continues to increase. The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled "Installation Status Report" (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2011 ISR results for Oregon's Armories are as follows: 47% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 34% do not fully meet Army standards and are in overall fair condition, and 19% are dysfunctional or substandard and in overall poor condition. The 2010 ISR results reflected that 44% met Army standards, 22% were adequate and 34% were dysfunctional or substandard. While some improvement projects were executed, the decrease of substandard readiness centers was due to changes in the ISR rating system.

Expected results for 2013-15:

The capital improvement program expects to have results that are measured by two Key Performance Measures #2- Armory conditions and #3 Revenue Generation.

Revenue Sources:

Federal Funds are used for capital improvement projects.

Essential Packages:

031 – Provides a general inflation increase for Services and Supplies costs. The package increases Federal Funds $109,480.

Policy Packages:

No packages were requested.

Proposed New Laws:

None.

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency's 2013-15 current service level requirements.

2. **How Achieved** – Package 031: Provides a standard inflation increase for Capital Outlay costs and adjusts State Government Service charges to reflect 2013-2015 changes.

3. **Staffing Impact** – None.

4. **Quantifying Results** – Adjust base budget to reflect the agency 2013-15 current service level requirements.

5. **Revenue Source** – Federal Funds are increased $109,480.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	109,480	-	-	109,480
Total Revenues	**-**	**-**	**-**	**$109,480**	**-**	**-**	**$109,480**
Services & Supplies							
State Gov. Service Charges	-	-	-	956	-	-	956
Total Services & Supplies	**-**	**-**	**-**	**$956**	**-**	**-**	**$956**
Capital Outlay							
Land and Improvements	-	-	-	8,424	-	-	8,424
Building Structures	-	-	-	89,804	-	-	89,804
Equipment - Part of Building	-	-	-	6,552	-	-	6,552
Other Capital Outlay	-	-	-	3,744	-	-	3,744
Total Capital Outlay	**-**	**-**	**-**	**$108,524**	**-**	**-**	**$108,524**
Total Expenditures							
Total Expenditures	-	-	-	109,480	-	-	109,480
Total Expenditures	**-**	**-**	**-**	**$109,480**	**-**	**-**	**$109,480**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENT PROGRAM (088)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
Federal Funds	Fed	0995	541,469	4,521,824	4,521,824	4,631,337	4,631,304	
Transfer from Education, Dept of	Fed	1581	11,718	-	-	-	-	
Total - Federal Funds			553,187	4,521,824	4,521,824	4,631,337	4,631,304	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon
2013-15 Biennium

Agency Number: 24800
Cross Reference Number: 24800-088-00-00-00000

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds						
Federal Funds	541,469	4,521,824	4,521,824	4,631,337	4,631,304	-
Tsfr From Education, Dept of	11,718	-	-	-	-	-
Total Federal Funds	**$553,187**	**$4,521,824**	**$4,521,824**	**$4,631,337**	**$4,631,304**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
CAPITAL IMPROVEMENT (Excluding Packages)						
SERVICES & SUPPLIES						
Federal Funds	541,469	-	-	-	-	-
CAPITAL OUTLAY						
Federal Funds	11,718	4,521,824	4,521,824	4,521,824	4,521,824	-
TOTAL CAPITAL IMPROVEMENT (Excluding Package						
Federal Funds	553,187	4,521,824	4,521,824	4,521,824	4,521,824	-
CAPITAL IMPROVEMENT (Essential Packages)						
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Federal Funds	-	-	-	989	956	-
CAPITAL OUTLAY						
Federal Funds	-	-	-	108,524	108,524	-
TOTAL CAPITAL IMPROVEMENT (Essential Package						
Federal Funds	-	-	-	109,513	109,480	-
CAPITAL IMPROVEMENT (Current Service Level)						
Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
TOTAL CAPITAL IMPROVEMENT (Including Package						
Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
TOTAL BUDGET						
Federal Funds	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department through the Oregon Army National Guard has three points in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs, and at the same time, eliminate old and obsolete facilities having high maintenance costs. Accessing the federal funds requires a relatively small percentage of state matching funds. Second, the agency is partnering with federal, state, and other agencies to share common functions of a facility, such as entrance areas, assembly halls, parking lots, restrooms, classrooms, break areas, and food service areas. This reduces the design and construction costs, and reduces the long-term operations and maintenance burden of each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. These facilities and properties will be disposed of and the funds that are generated from their disposal will be added to Oregon Military Department's (OMD) Major Construction Other Funds Account.

The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled "Installation Status Report" (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2011 ISR results for Oregon's armories are as follows: 46% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 35% do not fully meet Army standards and are in overall fair condition, and 19% are in overall poor condition. The 2010 ISR results reflected that 46% met Army standards, 22% were adequate and 32% were substandard. While some improvement projects were executed, the decrease of substandard readiness centers was due to changes in the ISR rating system.

Due to a decline in state and federal operations and maintenance resources, the agency is vigorously pursuing replacement and consolidation of facilities, primarily through the use of Federal Military Construction Funds. Facility replacement is based on the following criteria: (1) Mission requirements and equipment changes; (2) Age and serviceability of existing facilities; (3) Demographics of localities, community acceptance, community sensibilities; (4) Funds availability; (5) Site availability; and (6) Joint use or partnership ventures.

We have developed a long range armory renovation plan in an effort to extend the useful life of our current facilities. Our strategy is to renovate several armories each biennium that are not cost effective to replace. The ISR classified the Grants Pass, and Roseburg and armories as dysfunctional and in overall poor condition. Sharff Hall is not currently owned by the department and therefore not on the ISR. Our backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program has increased from $72.3 million last biennium to the current level of over $79.6 million. Complete renovation is required of these three armories.

Electrical, mechanical, and structural deficiencies of the Sharff Hall Grants Pass, and Roseburg armories may limit their ability to fully support all aspects of required military training in the future. Sharff Hall needs to be reconfigured for the National Guard units that would occupy it. Additionally, Grants Pass and Roseburg are significantly short of the current federal square footage requirement. This critical space shortage has

resulted in an unproductive training environment, improper storage of sensitive items, premature deterioration of mission essential equipment, and overcrowding. More than ever, our young men and women who serve as citizen-soldiers need a facility that will adequately meet the training requirements of their homeland defense and world wide missions.

Our ability to generate Other Funds revenue through rental of armories is being eroded statewide due to the appalling condition of many of our armories. Our ability to generate and sustain a repeat customer-base is in jeopardy and will result in a decline of funds from rentals. Armory rental funds are used to partially offset facility operation and maintenance costs. Additionally, asbestos, lead contamination, and non-compliance with the Americans with Disabilities Act create a property management risk. The foundation for training and sustaining soldiers is having adequate facilities. The declining condition of our armory infrastructure has a direct and negative impact on recruiting, training, and retaining Oregon National Guard soldiers.

Our facilities must be capable of supporting local communities during floods, storms, fires, and other emergencies. The requested funding will allow these facilities to continue to be used during emergencies and also by Oregon's communities in support of local economic development activities. We have analyzed the use of our armories and determined that over 30% of the total use is by the public in direct support of community economic development. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. Renovation of our facilities will reduce lost opportunities to earn revenue and will allow us to continue our mission of responding to local emergencies.

Since 1986 the Capital Construction program has executed 42 construction projects throughout the state bringing in combined federal support in excess of $216 million. The ratio of federal support to state support for capital construction projects currently sits at 8:1. The Capital Construction Program has 20 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2032, bringing millions in additional federal support to Oregon.

Policy Package 499 (Priority 4) requests $220,000 Other Funds limitation, $7,403,076 Other Funds limitation using Q Bond financing, $282,445 Other Funds from the Capital Construction Account and $262,205 Federal Funds limitation for design and construction during the 2013-15 biennium. Projects include Armory Service Life Extension Projects for Sharff Hall, Grants Pass, and Roseburg. We are also requesting limitation for planning costs on the Owen Summers Building Addition/Alteration phase 1, Klamath Falls Armed Forces Reserve Center, Washington County Readiness Center, and Army Service Life Extension Projects for McMinnville, Salem, Warrenton and Jackson. It also provides additional limitation to complete the purchase of 2,296 acres at Christmas Valley. Refer to the project narratives for more detailed descriptions of each construction project. **Governor recommended Policy Package 499.**

MAJOR CONSTRUCTION/ACQUISITION SIX-YEAR PLAN

Program Area/Agency	2013-2015				
	General Fund	Other Funds	Lottery Funds	Federal Funds	Total Funds
Christmas Valley Land Acquisition		**220,000 (1)**			**220,000**
Design/Construction for 2013-2015:					
Armory Service Life Extension (Sharff Hall)		2,781,000			2,781,000
Armory Service Life Extension (Grants Pass)		2,391,660			2,391,660
Armory Service Life Extension (Roseburg)		2,230,416			2,230,416
Total Design/Construction Request:		**7,403,076**			**7,403,076**
Planning/PreDesign for 2013-2015:					
Owen Summers Building Addition/Alteration (phase 1)		33,541		100,210	133,751
Klamath Falls Armed Forces Reserve Center		10,358		69,890	80,248
Washington County Readiness Center		30,528		92,105	122,633
Armory Service Life Extension (McMinnville)		51,170			51,170
Armory Service Life Extension (Salem)		53,395			53,395
Armory Service Life Extension (Warrenton)		30,035			30,035
Armory Service Life Extension (Jackson)		73,418			73,418
Total Planning/Design Request:		**282,445**		**262,205**	**544,650**
Total Agency Capital Construction Request: (2)		**7,905,521**		**262,205**	**8,167,726**

(1) The Christmas Valley Land Acquisition of $220,000 is in addition to $680,000 Other Funds limitation approved in the 2011-13 Biennium.
(2) Governor recommended all projects in the 2013-15 Six Year Plan.

MAJOR CONSTRUCTION/ACQUISITION SIX-YEAR PLAN

Program Area/Agency	2015-2017				
	General Fund	Other Funds	Lottery Funds	Federal Funds	Total Funds
Design/Construction for 2015-2017:					
Owen Summers Building Addition/Alteration (phase 1)		6,674,619		19,941,790	26,616,409
Klamath Falls Armed Forces Reserve Center		2,061,322		13,908,110	15,969,432
Washington County Readiness Center		6,074,992		18,328,895	24,403,887
Armory Service Life Extension (McMinnville)		2,507,350			2,507,350
Armory Service Life Extension (Salem)		2,616,365			2,616,365
Armory Service Life Extension (Warrenton)		1,471,705			1,471,705
Armory Service Life Extension (Jackson)		3,597,502			3,597,502
Total Design/Construction Request:		**25,003,855**		**52,178,795**	**77,182,650**
Planning/PreDesign for 2015-2017:					
Boardman Multipurpose Machinegun Range		7,534		140,770	148,304
Washington County FMS		5,334		72,375	77,709
Linn County Readiness Center		25,739		79,115	104,854
USPFO Warehouse Activity		8,292		117,145	125,437
Josephine County FMS		4,637		68,040	72,677
Armory Service Life Extension (Ashland)		46,721			46,721
Armory Service Life Extension (Kliever)		80,093			80,093
Armory Service Life Extension (Medford)		66,744			66,744
Total Planning/Design Request:		**245,094**		**477,445**	**722,539**
Total Agency Capital Construction Request:		**25,248,949**		**52,656,240**	**77,905,189**

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

2015-17 **107BF13**

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MAJOR CONSTRUCTION/ACQUISITION SIX-YEAR PLAN

Program Area/Agency	2017-2019				
	General Fund	Other Funds	Lottery Funds	Federal Funds	Total Funds
Design/Construction for 2017-2019:					
Boardman Multipurpose Machinegun Range		745,826		13,936,230	14,682,056
Washington County FMS		1,061,386		14,402,625	15,464,011
Linn County Readiness Center		5,122,061		15,743,885	20,865,946
USPFO Warehouse Activity		1,650,188		23,429,000	25,079,188
Josephine County FMS		922,723		13,608,000	14,530,723
Armory Service Life Extension (Ashland)		2,289,319			2,289,319
Armory Service Life Extension (Kliever)		3,924,547			3,924,547
Armory Service Life Extension (Medford)		3,270,456			3,270,456
Total Design/Construction Request:		**18,986,506**		**81,119,740**	**100,106,246**
Planning/PreDesign for 2017-2019:					
Salem AASF Hanger		21,978		2,905,300	2,927,278
Portland Readiness Center		45,380		1,350,000	1,395,380
Boardman Digital Multipurpose Training Range		6,066		895,800	901,866
Armory Service Life Extension (Pendleton)		35,597			35,597
Armory Service Life Extension (Corvallis)		40,603			40,603
Total Planning/Design Request:		**149,624**		**5,151,100**	**5,300,724**
Total Agency Capital Construction Request:		**19,136,130**		**86,270,840**	**105,406,970**

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2013-15

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2013-15 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$ 7,403,076	$	$ 7,403,076	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$	$	$	
Total for Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2013-15:	**$** 7,403,076	**$**	**$** 7,403,076	

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2015-17

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2015-17 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$ 25,003,855	$	$ 25,003,855	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$	$	$	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2015-17	**$** 25,003,855	**$**	**$** 25,003,855	

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2017-19

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/Acquisition Projects				
Subtotal for General Fund Repayment:	$ 18,986,506	$	$ 18,986,506	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	FF
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for loans and grants:	$	$	$	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2017-19 :	**$** 18,986,506	**$**	**$** 18,986,506	

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Sharff Hall)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2014
Project Address/Location Portland	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 1
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 22,628

Narrative

This request provides funding for the acquisition and design and construction of additions and alterations to the Sharff Hall Armory. The existing armory was constructed in 1960 by the U.S. Army Reserve but underwent a significant remodel in 1996. While adequately sized, nearly half of the square footage of the current facility is vehicle maintenance shops. If not remodeled, the current facility will result in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $14,379 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Grants Pass)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2014
Project Address/Location Grants Pass	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 2
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 17,180

Narrative

This request provides funding for the design and construction of additions and alterations to the Grants Pass Armory. The existing armory was constructed in 1972 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 17,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $11,953 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Roseburg)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2014
Project Address/Location Roseburg	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 3
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 20,011

Narrative

This request provides funding for the design and construction of additions and alterations to the Roseburg Armory. The existing armory was constructed in 1977 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 15,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $10,794 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
	Yes	Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
	Yes	Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Owen Summers Building Addition/Alteration		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: December 2017
Project Address/Location Salem	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 4
		Comments:		Comments:		No. of Floors/Square Footage: 2 / 128,172

Narrative

This request provides funding for planning, design and construction of a major addition and alteration of the Owen Summers Building, located in Salem. Since the facilities original construction, there has been a significant shift in federal program management from the National Guard Bureau to the States. The shift in the responsibility for the management of these programs has significantly increased the number of federal employees assigned to the State's Joint Forces Headquarters. This facility is currently inadequate for the number of assigned personnel, and is 86,982 square feet short of the current federal requirement. In order to adequately support assigned personnel, an alteration and addition of space is required. Currently, personnel are displaced at temporary locations away from the facility, creating gross inefficiencies in the performance of the critical missions of the agency. Additionally, State mission requirements for the facility have increased since its original construction. Most notably, In July 2005, the agency complied with the Governor's direction to designate the facility as the primary Alternate State Emergency Operations Center by signing an agreement with the State Homeland Security Office for its eventual use. These requirements, while completely appropriate, were not contemplated with the facilities original development, necessitating this project. The estimated net additional cost to operate and maintain the new facility is $21,091 General Fund per biennium. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Heat Pump
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Weapons Simulator / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Klamath Falls Armed Forces Reserve Center		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: December 2018
Project Address/Location Klamath Falls	☒ New ☐ Addition ☐ Remodel	Yes	X	No		Priority: 5
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 52,149

Narrative

This request provides funding for planning, design, and construction of a new Armed Forces Reserve Center (AFRC) in Klamath Falls. This project is an important part of the Oregon Military Department facility replacement plan. The existing armory was constructed in 1956, was more than 22,000 square feet short of the current federal requirement, and was disposed of in 2009. The unit is temporarily housed in surplus hanger space at the Kingsley Air Base. The agency is pursuing a partnership the Department of the Air Force to co-develop with a soon to be completed Security Forces Building on Kingsley Field. This will qualify the project as an AFRC, significantly reducing State matching fund requirements not only for construction, but also operations and maintenance of the new facility. The agency is also seeking partnership opportunities with local government and other state and federal agencies in the area. Land, construction, and operations and maintenance costs would be shared through these partnerships. In addition to relieving overcrowded conditions, this project would provide rental classrooms and an assembly hall for community events. Funds from rentals would be used to partially offset facility operations and maintenance costs. The estimated net additional cost to operate and maintain the new facility is $26,737 General Fund per biennium. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Indoor Range / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Washington County Readiness Center		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: December 2018
Project Address/Location Hillsboro	☒ New ☐ Addition ☐ Remodel	Yes	X	No		Priority: 6
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 39,347

Narrative

This request provides funding for planning, design, and construction of a new readiness center located in Hillsboro, Oregon. The existing armory was constructed in 1950 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten the continued use for its intended purpose. The facility is more than 25,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever our young men and women serving as citizen soldiers need a facility that adequately meets the training requirements needed to fulfill their homeland defense and world wide missions. Funds from rentals would be used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that federal funds will be available in federal fiscal year 2017 for this project. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Heat Pump
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Weapons Simulator / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (McMinnville)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2016
Project Address/Location McMinnville	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 7
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 18,553

Narrative

This request provides funding for the design and construction of additions and alterations to the McMinnville Armory. The existing armory was constructed in 1978 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 15,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $11,581 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Salem 17th Street Armory)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2016
Project Address/Location Salem	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 8
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 16,600

Narrative

This request provides funding for the design and construction of additions and alterations to the Salem 17th Street Armory. The existing armory was constructed in 1961 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 29,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $23,436 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Warrenton)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2016
Project Address/Location Warrenton	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 9
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 22,779

Narrative

This request provides funding for the design and construction of additions and alterations to the Warrenton Armory. The existing armory was constructed in 1980 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 17,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $9,299 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion Yes	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
		Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change Yes	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
		Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

MAJOR CONSTRUCTION/ACQUISITION PROJECT NARRATIVE

Project Title Armory Service Life Extension Plan (Jackson)		Land Use/Zoning Requirements Satisfied				Estimated Completion Date: May 2016
Project Address/Location Portland	☐ New ☒ Addition ☒ Remodel	Yes	X	No		Priority: 10
		Comments:		Comments:		No. of Floors/Square Footage: 1 / 17,180

Narrative

This request provides funding for the design and construction of additions and alterations to the Jackson Armory. The existing armory was constructed in 1963 and is in a state of total decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 35,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. More than ever, our young men and women serving as citizen soldiers need facilities that adequately meet the training requirements needed to fulfill their homeland defense and world wide missions. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. The estimated net additional cost to operate and maintain the remodeled armory is $19,239 General Fund per biennium. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

	Provision for Future Expansion	Structural Framing: Steel / Wood	Flooring: Tile / Concrete / Carpet
	Yes	Exterior Walls: Brick Veneer / Block	Heating/Cooling: Gas / Chiller
	Provisions for Use Change	Interior Finish: Gypsum Drywall / Block	Special Equipment: Arms Vault / Kitchen
	Yes	Windows: Low-E Glazing	Usable Unenclosed Areas: Yes

_____ Agency Request __X__ Governor's Balanced _____ Legislatively Adopted

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 499 - Major Construction

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	7,403,076	-	-	-	7,403,076
Other Revenues	-	-	220,000	-	-	-	220,000
Federal Funds	-	-	-	262,205	-	-	262,205
Total Revenues	**-**	**-**	**$7,623,076**	**$262,205**	**-**	**-**	**$7,885,281**
Capital Outlay							
Office Furniture and Fixtures	-	-	370,154	-	-	-	370,154
Land and Improvements	-	-	2,920,000	-	-	-	2,920,000
Building Structures	-	-	2,906,692	-	-	-	2,906,692
Equipment - Part of Building	-	-	1,083,230	-	-	-	1,083,230
Other Capital Outlay	-	-	625,445	262,205	-	-	887,650
Total Capital Outlay	**-**	**-**	**$7,905,521**	**$262,205**	**-**	**-**	**$8,167,726**
Total Expenditures							
Total Expenditures	-	-	7,905,521	262,205	-	-	8,167,726
Total Expenditures	**-**	**-**	**$7,905,521**	**$262,205**	**-**	**-**	**$8,167,726**
Ending Balance							
Ending Balance	-	-	(282,445)	-	-	-	(282,445)
Total Ending Balance	**-**	**-**	**($282,445)**	**-**	**-**	**-**	**($282,445)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Legislatively Approved	2013-15 Agency Request	2013-15 Governor's Balanced	2013-15 Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	-	-	-	7,403,076	7,403,076	
Certificates of Participation	Oth	0580	2,386,594	4,011,273	4,011,273	-	-	
Interest	Oth	0605	50,400	2,000	2,000	2,000	2,000	
Sales Income (real property)	Oth	0705	-	-	-	226,171	226,171	
Other Revenue	Oth	0975	1,090,319	680,000	680,000	220,000	220,000	
Transfer from Energy, Dept of	Oth	1330	30,881	-	-	-	-	
Transfer Out- Intrafund	Oth	1257	(36,292)	-	-	-	-	
Subtotal - Other Funds			3,521,902	4,693,273	4,693,273	7,851,247	7,851,247	-
Federal/State Agreements (Construction Projects)	Fed	0995	22,798,001	12,980,000	12,980,000	262,205	262,205	
Total - Other Funds and Federal Funds			26,319,903	17,673,273	17,673,273	8,113,452	8,113,452	-

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon — **Agency Number: 24800**
2013-15 Biennium — **Cross Reference Number: 24800-089-00-00-00000**

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	7,403,076	7,403,076	-
Cert of Participation	2,386,594	4,011,273	4,011,273	-	-	-
Interest Income	50,400	2,000	2,000	2,000	2,000	-
Sales Income	-	-	-	226,171	226,171	-
Other Revenues	1,090,319	680,000	680,000	220,000	220,000	-
Tsfr From Energy, Dept of	30,881	-	-	-	-	-
Transfer Out - Intrafund	(36,292)	-	-	-	-	-
Total Other Funds	**$3,521,902**	**$4,693,273**	**$4,693,273**	**$7,851,247**	**$7,851,247**	**-**
Federal Funds						
Federal Funds	22,798,001	12,980,000	12,980,000	262,205	262,205	-
Total Federal Funds	**$22,798,001**	**$12,980,000**	**$12,980,000**	**$262,205**	**$262,205**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
CAPITAL CONSTRUCTION (Excluding Packages)						
CAPITAL OUTLAY						
Other Funds	3,507,794	4,691,273	4,691,273	-	-	-
Federal Funds	22,798,001	12,980,000	12,980,000	-	-	-
All Funds	26,305,795	17,671,273	17,671,273	-	-	-
TOTAL CAPITAL CONSTRUCTION (Excluding Packag						
Other Funds	3,507,794	4,691,273	4,691,273	-	-	-
Federal Funds	22,798,001	12,980,000	12,980,000	-	-	-
All Funds	26,305,795	17,671,273	17,671,273	-	-	-
CAPITAL CONSTRUCTION (Current Service Level)						
Other Funds	3,507,794	4,691,273	4,691,273	-	-	-
Federal Funds	22,798,001	12,980,000	12,980,000	-	-	-
All Funds	26,305,795	17,671,273	17,671,273	-	-	-
CAPITAL CONSTRUCTION (Policy Packages)						
PRIORITY 4						
499 MAJOR CONSTRUCTION						
CAPITAL OUTLAY						
Other Funds	-	-	-	7,905,521	7,905,521	-
Federal Funds	-	-	-	262,205	262,205	-
All Funds	-	-	-	8,167,726	8,167,726	-
TOTAL CAPITAL CONSTRUCTION (Policy Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	7,905,521	7,905,521	-
Federal Funds	-	-	-	262,205	262,205	-
All Funds	-	-	-	8,167,726	8,167,726	-
TOTAL CAPITAL CONSTRUCTION (Including Packag						
Other Funds	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
Federal Funds	22,798,001	12,980,000	12,980,000	262,205	262,205	-
All Funds	26,305,795	17,671,273	17,671,273	8,167,726	8,167,726	-
TOTAL BUDGET						
Other Funds	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
Federal Funds	22,798,001	12,980,000	12,980,000	262,205	262,205	-
All Funds	26,305,795	17,671,273	17,671,273	8,167,726	8,167,726	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
FACILITY MAINTENANCE NARRATIVE

OMD Operations and Maintenance Program & Funding: The Army National Guard Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. The Oregon Military Department owns 105 of the State's facilities with a replacement value of $1 million or greater. The agency also owns and operates another 274 smaller facilities throughout the state for a total of 379 facilities comprising nearly 3 million square feet.

Army National Guard Facilities Operations and Maintenance funding of facilities:

Readiness Centers (Armories) – The Operations Program maintenance employees, maintenance and repair projects as well as supplies and services are 50% GF / OF and 50% FF. Major projects are also generally 50% federally funded as allowed by the Federal/State Cooperative Agreement.

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support firing ranges, range support buildings and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Facility Inspections: The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled "Installation Status Report" (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2011 ISR results for Oregon's armories are as follows: 47% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 34% do not fully meet Army standards and are in overall fair condition, and 19% are in overall poor condition. The 2010 ISR results reflected that 44% met Army standards, 22% were adequate and 34% were substandard. While some improvement projects were executed, the decrease of substandard readiness centers was due to changes in the ISR rating system.

Estimating Deferred Maintenance: In addition to the Installation Status Report annual inspections, Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The current calculated deferred maintenance of $79.6 million resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff, trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally; cost calculations include comparisons with bids for current projects as well as Architectural & Engineers estimates.

Funding vs. Deferred Maintenance: For most the last ten biennia, OMD received insufficient Armory Program General Fund to adequately maintain Armories and associated facilities. The 2007-09 budget included a $1.4M Deferred Maintenance funding package. This funding, in conjunction with both federal and state stimulus funding allowed for a reduction in deferred maintenance for the first time since the mid 1990's. The agency's backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program has decreased from $110 million during the 2009-2011 Biennium to the current level of $79.6 million due to the construction of new facilities and several major renovations with COP and stimulus funding. As a result of limited resources, our Regional Maintenance Program provides minimal Armory maintenance and repair. Within our eight maintenance regions, we continue to operate 33 armories, 7 vehicle maintenance facilities, and 339 other facilities without a dedicated State Maintenance Worker to provide facility maintenance and repair support. We attribute our decline in armory condition to both insufficient General Fund support and the lack of authorized and funded maintenance positions.

Maintenance Management System: The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides our Computerized Maintenance Management System, the Desktop Resource for Real Property and provides a project management system. As new real property is entered into PRIDE, it becomes available in the maintenance module to load inventory of building systems and components. Manufacturers recommended maintenance schedules are utilized to generate "planned" preventive work orders. The Oregon Military Department currently generates over 1,500 planned work orders per month. Our current $79.6 million backlog of operations, maintenance, and repair is projected to increase as we continue to catalog facility assets and input the corresponding preventative maintenance requirements into our PRIDE database.

Operations and Maintenance Focus for the Future: The Oregon Military Department dedicates a great deal of staff time to meeting the robust federal reporting requirements as well as the DAS reporting requirements. Current workload versus staffing levels and reporting requirements have resulted in a shortage of planning time. An identified planning priority is to calculate life–cycle cost replacement and scheduling. Calculation of equipment, systems and component replacement scheduling and cost will allow OMD to project future costs by biennium. This effort is required in order that we accurately prioritize funding in future budgets; however, with current staffing levels OMD will not be able to achieve the desired outcome.

FACILITIES MAINTENANCE SUMMARY REPORT

AGENCY: **Oregon Military Department**
Agency #: **248**

Value of Buildings and Building Improvements		Facilities Operations and Maintenance (O&M) Budget		
Cost of Buildings (as reported to Risk Management)	6/30/12 Replacement Value (Risk Management)	Personal Services	Services & Supplies	Total
$585,612,262	**$651,440,693**	$ 5,397,671	$ 18,894,354	$ 24,292,025

Total Sq. Ft. of Bldgs: 2,971,437 sq. ft.
2013-15 Maint. Budget (no janitorial or utility) $16,324,075 Utilities Budget: $ 7,967,950
÷ Square Feet of building: $ 8.18 sq. ft.

Total Outstanding Deferred Maintenance			Deferred Maintenance Budget 2013-15			
	Categories 1-2	Categories 3-5	Total	Personal Services	Services & Supplies	Capital Outlay
As of 6/30/11	$6,309,345	$65,322,170	$71,631,515			
Projected 6/30/12	$9,369,645	$70,227,777	$79,597,422	$	$	$

Briefly describe the software (or manual process) used to identify routine (including preventative) facility maintenance needs.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides our Computerized Maintenance Management System, the Desktop Resource for Real Property and provides a project management system. As new real property is entered into PRIDE, it becomes available in the maintenance module to load inventory of building systems and components.

The maintenance module of PRIDE is Facility Center and is the electronic maintenance management software package utilized by Operations and Maintenance. Manufacturers recommended maintenance schedules are utilized to generate "planned" preventive work orders. The Oregon Military Department currently generates over 4,500 planned work orders per month. Demand work orders and purchase requisitions are also generated in Facility Center by maintenance staff located throughout the state.

Planned work orders are preventive in nature, and schedule the State Maintenance Workers tasks for everything from routine janitorial/custodial, landscaping, roof maintenance to mechanical systems maintenance. This is the system the OMD uses to identify and schedule preventive maintenance tasks by facility.

What data elements do you track with software (or manual process) described above?

A Facility Center work order identifies the facility by a number generated by PRIDE, as reflected in the Facility Inventory & Support Plan (FISP)). Both PRIDE and FISP are National Guard Bureau required databases. In addition to the systems generated work order number, the work order identifies the State Maintenance Worker initiating the request, the priority, contact information; the system and task numbers as well as a complete description of the work. When the work order is completed and closed the maintenance workers time and final cost are accounted for.

Other data elements tracked:

- Shelf stock inventory
- Monthly and quarterly reports to include required safety inspections
- Track maintenance of "tagged" assets, fixed assets or Installed Building Equipment. Among these would be boilers, HVAC units, overhead cranes, fire extinguishers etc.
- Completed vs. un-completed work orders to ensure adequate maintenance of assets
- Vehicle maintenance

Briefly describe how the facilities maintenance budget is developed (note whether software (or manual process) described above is used in budget development).

The facilities maintenance budget is a derivative of both the State and Federal budgets. In both cases facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium.

State funding continues to hamper efforts to adequately maintain existing facilities. Current funding level in General Funds is $3.14 per square foot. Facility operational expenses for General Fund are averaging $4.25 to adequately maintain Oregon's Armories and alleviate an increasing deferred maintenance profile, the requirement would be $6.70. The Operations Program current fund split overall is 18% General Fund, 5% Other Fund and 77% Federal Funds. This split reflects a consistent, focused effort to maximize federal matching funds whenever possible. The Oregon Military Department utilizes this method to stretch General Funds through a biennium before relying on Other Funds to reach the end of a biennium. While this method of managing resources allows us to sustain operations at a set level, it does not allow the Oregon Military Department to make any significant progress towards improving the condition of facilities.

This situation described above is not optimal. There is no set funding level for facilities maintenance. What facilities maintenance is funded; fully depends on what is left after funding personnel and utilities. There are no other viable options. Both people and utilities must be funded. The result is biennium to biennium less money per square foot to fund maintenance. At the same time utilities in particular have been increasing at an alarming rate, as depicted in the five year trend below.

Natural gas: The 5 year trend indicates a 32.0% increase in consumption and a 11.78% increase in rates.
Electricity: The 5 year trend indicates a 22.3% increase in consumption and a 19% decrease in rates.
Water: The 5 year trend indicates a 26.7% increase in consumption and a 22.0% decrease in rates.

Briefly describe the system or process used to identify Deferred Maintenance *(e.g.; staff makes an annual estimate based on periodic assessments; evaluation of facilities using contract structural engineering firm, etc.)*

The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled "Installation Status Report" (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2011 ISR results for Oregon's armories are as follows: 47% of the total facilities infrastructure are in compliance with Army standards and in overall good condition, 34% do not fully meet Army standards and are in overall fair condition, and 19% are in overall poor condition. The 2010 ISR results reflected that 44% met Army standards, 22% were adequate and 34% were substandard. While some improvement projects were executed, the decrease of substandard readiness centers was due to changes in the ISR rating system.

Estimating Deferred Maintenance: In addition to the Installation Status Report annual inspections, Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The current calculated deferred maintenance of $79.6 million resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff, trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally; cost calculations include comparisons with bids for current projects as well as Architectural & Engineers estimates.

Briefly describe the process to provide funding for facilities maintenance. (e.g.; biennial appropriation; assessment to applicable programs to sustain a Capital Maintenance/ Improvement Fund authorized under ORS 276.285(2); etc.)

As stated above: The facilities maintenance budget is a derivative of both the State and Federal budgets. Funding in support of Real Property Operations and maintenance is through both the State biennial appropriation and federal funding on an annual fiscal year basis from National Guard Bureau. In both cases the facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium.

FACILITIES MAINTENANCE SUMMARY REPORT

State funding continues to hamper the efforts to adequately maintain existing facilities. Current funding level in General Funds is $3.14 per square foot. Facility operational expenses for General Fund are averaging $4.25 to adequately maintain Oregon's armories and alleviate an increasing deferred maintenance profile, the requirement would be $6.70. The Operations Program current fund split overall is 18% General Fund, 5% Other Fund and 77% Federal Funds. This split reflects a consistent, focused effort to maximize federal matching funds whenever possible. The Oregon Military Department utilizes this method to stretch General Funds through a biennium before relying on Other Funds to reach the end of a biennium. While this method of managing resources allows us to sustain operations at a set level, it does not allow the Oregon Military Department to make any significant progress towards improving the condition of facilities.

Statutory references: ORS 276.229(2), ORS 276.227(5)

FACILITIES MAINTENANCE SUMMARY REPORT

OPERATIONS & MAINTENANCE

Legislatively Approved Budget vs. Actual & Forecasted Expenditures

AGENCY: Oregon Military Department **Agency #: 248000**

	2009-11 Actual	FTE	2011-13 Budget	FTE	2011-13 Projected	FTE	2013-15 Budget	FTE
General Fund								
Personal Serv–Utilities & Janitorial	$ 223,200	2.10	$ 239,200	2.10	$ 48,000	.50	$ 54,240	.50
Personal Services – Maintenance	2,350,200	41.00	2,395,200	41.97	1,988,400	10.50	2,246,892	11.00
S&S – Utilities & Janitorial	1,583,000		1,479,059		1,735,600		1,800,000	
S&S – Maintenance	636,600		336,298		261,000		267,264	
GF Subtotal	$4,793,000		$4,449,757		$4,033,000		$4,368,396	
Federal Funds								
Personal Serv–Utilities & Janitorial	$ 260,200	2.75	$ 260,200	2.75	$ 317,000	3.50	$ 358,210	3.50
Personal Services – Maintenance	5,228,200	46.00	5,118,000	45.03	2,423,300	21.50	2,738,329	21.50
S&S – Utilities & Janitorial	5,665,600		8,186,007		4,896,800		4,900,000	
S&S – Maintenance	8,272,000		5,319,534		10,461,600		10,712,678	
FF Subtotal	$19,426,000		$18,883,741		$18,098,700		$18,709,217	
Other Funds								
Personal Serv–Utilities & Janitorial								
Personal Services – Maintenance								
S&S – Utilities & Janitorial	$403,007		$915,678		$872,900		$855,500	
S&S – Maintenance	250,703		229,251		350,500		358,912	
OF Subtotal	$653,710		$1,144,929		$ 1,223,400		$1,214,412	
Lottery Funds								
Personal Serv–Utilities & Janitorial	$							
Personal Services – Maintenance	$							
S&S – Utilities & Janitorial	$		$		$		$	
S&S – Maintenance	$		$		$		$	
LF Subtotal	$		$		$		$	
Total All Funds	**$24,872,710**		**$24,478,427**		**$23,355,100**		**$24,492,025**	

The Facilities Operations and Maintenance budget includes costs to maintain facilities and keep them in repair including applicable utilities, building supplies, janitorial and groundskeeper staff as well as maintenance staff. Agencies with significant facilities may include support staff if directly associated with facilities Operations and Maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
1	162 Inf Regiment Readiness Ctr	$36,811,453	$0	$20,000	$20,000	$0
2	3670/SDF Admin Bldg - Withycombe	$2,062,177	$0	$267,100	$30,000	$237,100
3	41 STB Readiness Center	$46,826,595	$0	$0	$0	$0
4	Albany Armory	$3,709,481	$0	$1,367,592	$44,900	$1,322,692
5	Anderson Readiness Center	$27,031,450	$0	$377,500	$29,000	$348,500
6	Armory Type Function - Withycombe	$5,617,718	$0	$592,700	$204,000	$388,700
7	Ashland Armory	$5,869,711	$0	$1,080,514	$90,670	$989,844
8	Auditorium	$8,065,260	$0	$1,627,110	$190,000	$1,437,110
9	Baker City Armory - Old	$3,162,979	$0	$0	$0	$0
10	Baker City Readiness Center	$6,251,677	$0	$271,200	$260,000	$11,200
11	Baker City Maintenance Training Bay	$1,173,119	$0	$0	$0	$0
12	Bend Armory	$8,796,483	$0	$1,147,250	$225,000	$922,250
	From attached Sheets					
	From page 2	$45,724,798	$0	$6,698,015	$458,500	$6,239,515
	From page 3	$64,286,916	$0	$11,931,133	$970,100	$10,961,033
	From page 4	$68,184,172	$0	$16,107,880	$2,234,035	$13,873,845
	From page 5	$64,687,590	$0	$8,418,804	$902,055	$7,516,749
	From page 6	$90,718,618	$0	$9,820,420	$1,349,940	$8,470,480
	From page 7	$39,147,867	$0	$5,769,601	$1,016,900	$4,752,701
	From page 8	$33,986,975	$0	$4,513,836	$584,520	$3,929,316
	From page 9	$41,793,076	$0	$1,451,650	$305,000	$1,146,650
	From page 10	$3,996,490	$0	$2,380	$0	$2,380
	Total Facilities > $1 million (total from detail above)	$607,904,605	$0	$71,464,685	$8,914,620	$62,550,065
	Facilities < $1 million (total for all facilities < $1 million)	$59,409,337	$0	$8,132,737	$455,025	$7,677,712
	Total all Facilities	**$667,313,942**	**$0**	**$79,597,422**	**$9,369,645**	**$70,227,777**

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
13	BLM Warehouse	$2,916,914	$0	$0	$0	$0
14	Brett Hall BIAK	$5,612,208	$0	$375,150	$0	$375,150
15	Burns Armory	$2,701,559	$0	$911,500	$40,000	$871,500
16	C 23 Hangar - AASF Hangar 3	$2,088,033	$0	$576,500	$1,500	$575,000
17	Camp Rilea Armory	$4,952,713	$0	$1,209,940	$294,000	$915,940
18	Camp Withycombe Museum	$5,110,889	$0	$1,659,450	$0	$1,659,450
19	CECOM Rebuild Shop - Withy 6410	$7,148,743	$0	$484,025	$108,000	$376,025
20	CECOM Repair Facility - Withy 6465	$1,898,772	$0	$65,350	$0	$65,350
21	Central Oregon Readiness Ctr	$6,901,425	$0	$901,100	$15,000	$886,100
22	CHP - BIAK COUTES	$1,407,277	$0	$0	$0	$0
23	CHP - Rilea Bldg. 7160	$2,898,991	$0	$515,000	$0	$515,000
24	CHP - Rilea Bldg. 7161	$2,087,274	$0	$0	$0	$0
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$45,724,798	$0	$6,698,015	$458,500	$6,239,515
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$45,724,798**	**$0**	**$6,698,015**	**$458,500**	**$6,239,515**

_____ Agency Request X Governor's Balanced _____ Legislatively Adopted

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
25	Coos Bay Armory	$4,793,279	$0	$961,800	$98,500	$863,300
26	COUTES FMS	$3,100,356	$0	$695,250	$10,000	$685,250
27	Dining Facility - Rilea	$2,082,175	$0	$714,270	$0	$714,270
28	Enl Barracks Anderson Hall	$4,892,105	$0	$871,385	$105,000	$766,385
29	Enl Barracks Hatfield Hall	$4,271,255	$0	$1,452,385	$5,000	$1,447,385
30	Enlisted Barracks Atiyeh Hall	$4,892,105	$0	$814,385	$0	$814,385
31	Enlisted Barracks McCall Hall	$4,892,105	$0	$939,410	$190,000	$749,410
32	Enlisted Barracks Straub Hall	$4,892,105	$0	$1,004,385	$190,000	$814,385
33	Enlisted Barracks White Hall	$4,271,255	$0	$1,646,685	$190,000	$1,456,685
34	FMS and Fitness Center Gym	$5,175,402	$0	$548,840	$36,000	$512,840
35	FMS UTES	$2,971,851	$0	$807,338	$120,600	$686,738
36	General Instruction - RTI	$18,052,923	$0	$1,475,000	$25,000	$1,450,000
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$ 64,286,916	$ -	$ 11,931,133	$970,100	$10,961,033
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$ 64,286,916**	**$ -**	**$ 11,931,133**	**$ 970,100**	**$ 10,961,033**

_____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
37	Grants Pass Armory	$4,261,156	$0	$1,079,600	$3,000	$1,076,600
38	Gresham Armory	$3,030,938	$0	$1,195,778	$6,000	$1,189,778
39	Hangar 1	$7,576,423	$0	$2,200,551	$400,000	$1,800,551
40	Hangar 2	$12,827,169	$0	$925,576	$660,860	$264,716
41	Heated Org. Storage - Withycombe 6505	$2,323,786	$0	$392,800	$280,000	$112,800
42	Hermiston Armory	$5,629,248	$0	$659,170	$25,000	$634,170
43	Hillsboro Armory	$3,061,593	$0	$912,535	$62,100	$850,435
44	Hood River Armory	$2,701,342	$0	$288,000	$0	$288,000
45	Jackson Armory	$8,560,156	$0	$2,198,695	$404,125	$1,794,570
46	Kilroys AAFES	$2,045,471	$0	$874,620	$122,300	$752,320
47	Kingsley Fld RC	$1,787,489	$0	$1,176,300	$0	$1,176,300
48	Kliever Armory	$14,379,401	$0	$4,204,255	$270,650	$3,933,605
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$68,184,172	$	$16,107,880	$2,234,035	$13,873,845
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$68,184,172**	**$**	**$16,107,880**	**$2,234,035**	**$13,873,845**

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
49	Koski Hall BEQ	$3,138,512	$0	$457,000	$98,000	$359,000
50	Koski Hall BOQ	$1,386,388	$0	$212,930	$47,455	$165,475
51	La Grande Armory	$9,207,826	$0	$1,158,290	$0	$1,158,290
52	La Grande FMS	$3,164,045	$0	$577,570	$0	$577,570
53	Lake Oswego Armory	$4,948,728	$0	$457,109	$79,500	$377,609
54	Lane County FMS	$4,256,344	$0	$289,740	$0	$289,740
55	Larry Deibert Flt Opns Fac LRCP	$11,720,909	$0	$0	$0	$0
56	Lebanon Armory	$3,984,336	$0	$1,416,535	$50,000	$1,366,535
57	Maintenance Training Bay - Albany	$1,155,624	$0	$0	$0	$0
58	Maison Armory	$8,705,822	$0	$980,000	$0	$980,000
59	McMinnville Armory	$4,033,642	$0	$1,083,250	$157,100	$926,150
60	Medford Armory	$8,985,414	$0	$1,786,380	$470,000	$1,316,380
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$64,687,590	$0	$8,418,804	$902,055	$7,516,749
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$64,687,590**	**$0**	**$8,418,804**	**$902,055**	**$7,516,749**

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
61	Milton Freewater Armory	$3,465,586	$0	$1,282,440	$90,000	$1,192,440
62	Newport Armory	$3,254,873	$0	$1,069,150	$95,700	$973,450
63	Ontario Armory	$3,048,940	$0	$1,456,440	$200,000	$1,256,440
64	Ontario Readiness Center LRCP	$7,725,508	$0	$158,000	$50,000	$108,000
65	Oregon City Armory	$3,745,575	$0	$0	$0	$0
66	OSMS - Withycombe 6480	$22,625,421	$0	$1,312,500	$400,000	$912,500
67	OSMS General Storage - Withy 6500	$2,323,786	$0	$371,400	$250,000	$121,400
68	OSMS Storage - Withycombe 6481	$1,073,145	$0	$0	$0	$0
69	Owens Summers Bldg	$19,403,059	$0	$2,270,360	$184,240	$2,086,120
70	Paint Booth Building - Withycombe 6476	$1,396,008	$0	$0	$0	$0
71	Pendleton Armory	$7,825,559	$0	$864,000	$40,000	$824,000
72	Pendleton Hangar	$14,831,158	$0	$1,036,130	$40,000	$996,130
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$90,718,618	$0	$9,820,420	$1,349,940	$8,470,480
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$90,718,618**	**$0**	**$9,820,420**	**$1,349,940**	**$8,470,480**

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
73	Portland Police Classroom - 6100	$1,392,290	$0	$7,500	$0	$7,500
74	Post Engineering Maint. Shop	$3,549,865	$0	$32,550	$0	$32,550
75	Post Headquarters - Rilea	$3,304,523	$0	$212,832	$2,000	$210,832
76	Power Plant Building - ARC	$3,017,645	$0	$0	$0	$0
77	Redmond Armory	$2,648,511	$0	$638,040	$50,000	$588,040
78	Richard A. Miller Armory - Forest Grove	$8,351,474	$0	$1,832,354	$544,900	$1,287,454
79	Roseburg Armory	$4,350,628	$0	$1,054,175	$0	$1,054,175
80	Salem Armory	$3,609,036	$0	$1,282,650	$360,000	$922,650
81	Salem Reserve Center	$3,536,421	$0	$709,500	$60,000	$649,500
82	Sector 4 Admin Storage Building	$2,192,640	$0	$0	$0	$0
83	Sector 5 Installation Storage	$1,597,417	$0	$0	$0	$0
84	Sector 6 Installation Storage	$1,597,417	$0	$0	$0	$0
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$39,147,867	$0	$5,769,601	$1,016,900	$4,752,701
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$39,147,867**	**$0**	**$5,769,601**	**$1,016,900**	**$4,752,701**

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
85	Silverton Armory	$3,295,370	$0	$0	$0	$0
86	Simulation Center - Rilea	$2,204,431	$0	$147,105	$8,000	$139,105
87	Smith Hall-Armory	$3,102,032	$0	$1,607,985	$340,950	$1,267,035
88	St Helens Armory	$2,836,637	$0	$395,000	$0	$395,000
89	The Dalles Armory	$2,560,242	$0	$408,050	$57,150	$350,900
90	Troop Clinic - Rilea	$1,720,559	$0	$68,776	$35,920	$32,856
91	Tube Storage Bldg - McMinnville	$1,091,905	$0	$0	$0	$0
92	UMAD FMS	$3,897,010	$0	$0	$0	$0
93	USPFO Warehouse	$5,326,306	$0	$145,500	$35,000	$110,500
94	Vehicle Storage - Rilea 7152	$1,954,875	$0	$19,200	$0	$19,200
95	Vehicle Storage - Rilea 7153	$2,178,987	$0	$196,720	$0	$196,720
96	Woodburn Armory	$3,818,621	$0	1,525,500	$107,500	$1,418,000
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$33,986,975	$0	$4,513,836	$584,520	$3,929,316
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$33,986,975**	**$0**	**$4,513,836**	**$584,520**	**$3,929,316**

____ Agency Request ___X___ Governor's Balanced _____ Legislatively Adopted

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
97	YCP Educational Facility	$18,773,220	$0	$270,850	$30,000	$240,850
98	Rilea Training Conference Facility - 7425	$1,045,850	$0	$98,900	$0	$98,900
99	Withycombe Packing & Crating - 6471	$1,151,944	$0	$0	$0	$0
100	Withycombe USPFO Cold Storage - 6103	$1,171,970	$0	$0	$0	$0
101	Withycombe Unheated Storage - 6104	$5,273,810	$0	$0	$0	$0
102	Gresham Armory Annex	$1,772,682	$0	$49,800	$0	$49,800
103	Kliever FMS	$1,066,427	$0	$0	$0	$0
104	Kliever CHP	$1,449,496	$0	$0	$0	$0
105	La Grande CHP	$1,449,496	$0	$0	$0	$0
106	Salem FMS	$4,460,364	$0	$1,032,100	$275,000	$757,100
107	UMAD Simulator Bldg.	$3,098,824	$0	$0	$0	$0
108	Maison FMS	$1,078,993	$0	$0	$0	$0
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$41,793,076	$	$1,451,650	$305,000	$1,146,650
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$41,793,076**	**$**	**$1,451,650**	**$305,000**	**$1,146,650**

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Facilities Deferred Maintenance Detail Report

	Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-2015 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/11)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
	Facilities > $1 million (attach additional sheets if necessary)					
109	Rilea LFX Shoot House	1,043,190	$0	2,380		$2,380
110	Rilea Post Headquarters - 7381	2,953,300	$0	$0		$0
	From attached Sheets					
	From page _____	$	$	$	$	$
	From page _____	$	$	$	$	$
	Total Facilities > $1 million (total from detail above)	$3,996,490	$	$2,380	$0	$2,380
	Facilities < $1 million (total for all facilities < $1 million)	$	$	$	$	$
	Total all Facilities	**$3,996,490**	**$**	**$2,380**	**$0**	**$2,380**

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INFORMATION TECHNOLOGY PROJECTS IN 2013-15

(THAT EQUAL OR EXCEED $150,000)

Agency Name:	OREGON MILITARY DEPARTMENT			
Project Name:	NG 9-1-1 IP NETWORK			
Mandated Project?	☐ Yes ☒ No		By: Legislature, Federal Gov, Other (identify it)	Legislative Budget Note
Budget?	☐ Base ☒ POP	POLICY PACKAGES 302/303	Which agency or state plans or goals does it align with and/or support?	Aligns with the Governors 10 Year Strategy for an effective and efficient 9-1-1emergency response system that seamlessly integrates the most current technology and allows citizens to send text, images, video and data to dispatch communication centers. Aligns with divisional 5 Year Strategic Plan for 9-1-1.
Project Purpose	☐ Routine Lifecycle Replacement ☐ Upgrade/Enhance Existing System ☒ New System			
Project Status	☒ Concept Stage ☐ Planning Stage ☐ Ready to Implement ☐ Continuation of Existing Project			
SDC Involvement	☐ None ☒ Minor ☐ Active ☐ Participating Partner			
Estimate SDC Costs	**$0** ☒ Preliminary Estimate ☐ Project Design Estimate			

Project Description: The Next Generation 9-1-1 Internet Protocol Network or Emergency Services IP Network (ESInet) includes the design, installation and implementation of the ESInet across the State of Oregon. The System is comprised of and intended to accomplish the following: Wired and wireless enhanced 9-1-1 service, compatibility of all 9-1-1 systems throughout the State, minimize costs involved in provisioning and maintaining public safety communications, and an increase in the effectiveness of 9-1-1 call handling and emergency response. It will also allow the ability to receive technology such as text, video and photos at a Public Safety Answering Point (9-1-1 center). The preliminary cost estimates listed in this document are extremely rough estimates, and will be updated when the RFP feedback / vendor pricing is received by OEM. It should be noted that these costs estimates are only for the IP Next Generation 9-1-1 Network and do not include additional costs at the PSAP's to upgrade and migrate equipment to the IP Network. These costs have been identified as outside the scope of the business case.

Cost Summary							
Total estimated cost	General Fund	Lottery Funds	Other Funds	Non-Limited	Federal Funds	Non-Limited	Total Funds

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INFORMATION TECHNOLOGY PROJECTS IN 2013-15

by fund (13-15):	$0	$0	**$15 million**	$0	$0	$0	$
Total estimated cost by fund (all biennia):	$0	$0	**$15 million**	$0	$0	$0	$

Estimated Cost by category (13-15):	Personal Services	Services & Supplies	Capital Outlay	Special Payments	Debt Service
	$0	**$15 million**	$0	$0	$0
Estimated Cost by category (all biennia):	$0	**$15 million**	$0	$0	$

		Positions: Internal	1
Expected Start Date:	**August 1, 2013 (If approved by Legislature)**	Contractor	Unknown
Expected Completion Date:	**September 1, 2014 (If approved by Legislature)**	FTE:	Unknown

Business Case for *Next Generation 9-1-1 Technology*

Oregon Military Department, Office of Emergency Management, 9-1-1 Program

Date: January, 2013

L.R. Kimball

(503) 378-2911ext 22265
Mark.Tennyson@state.or.us

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	**Business Case for Next Generation 9-1-1 Technology**		
AGENCY	Oregon Military Department	DATE	01/31/2013
DIVISION	Office of Emergency Management	DAS CONTROL #	
AGENCY CONTACT	Mark Tennyson	PHONE NUMBER	(503) 378-2911 Ext 22265

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency	
Agency Head or Designee	
Raymond F Rees	(Date)
FOR	23 JAN 13
Signature	
Executive Sponsor	
Martin Plotner	(Date)
	1/23/13
Signature	
Chief Information Officer (CIO) or Agency Technology Manager	
Mark Tennyson	(Date)
Signature MARK TENNYSON	1/23/13
State Data Center Representative if required by the State CIO	
N/A	(Date)
Signature	

This Section to be completed by DAS Enterprise Information Strategy and Policy Division (EISPD) IT Investment and Planning Section	
DAS Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Executive Summary

The purpose of this Business Case is to identify the problems with the current 9-1-1 system in Oregon and address the topic of consolidation. This Business Case presents and recommends a solution to resolve these issues and prepare Oregon for the Next Generation of 9-1-1.

There is a misperception that 9-1-1 is the entire process of emergency dispatch and response. Many times, citizens will cite 9-1-1 as the response phase of an incident or, more likely, use it to refer to the entire incident. However, 9-1-1 is simply an easily remembered numeric that allows citizen entry into our emergency services. Once reported via 9-1-1, the actual 9-1-1 component is no longer viable in the continuum. Once the 9-1-1 information is received at the Public Safety Answering Point (PSAP) the call then flows into what is generically termed "dispatch." As a formal function dispatch should not be confused with 9-1-1. At the very least dispatch involves determining the appropriate response matrix for a given incident at a given location, notifying (usually via radio) first responders, monitoring the incident as it progresses and finally contributing to the disposition of the call. More to the point, dispatch is always a function of local government wholly funded locally with current 9-1-1 surcharges supporting the 9-1-1 function only.

Oregon's 9-1-1 service is funded through the Emergency Communications Tax. The funding distribution is split between 35 percent for network and equipment and 60.5 percent directly distributed to local entities for 9-1-1 call taking and processing. Four percent is used for the Office of Emergency Management, State 9-1-1 Program (OEM 9-1-1) administrative costs and up to .5 percent is used by the Department of Revenue for the collection of the Emergency Communications Tax. *This Business Case only addresses the 35 percent portion of the Tax. Dispatch functionality is not funded by the Emergency Communications Tax.*

Problem

The current 9-1-1 system operates on outdated analog technology that is near end-of-life, is increasingly expensive to maintain and cannot accommodate the need to receive and process a steadily increasing call-load from the modern digital communications devices used by our citizens. The current network cannot accommodate digital communications. The constant evolution of communications technology impacts the functionality of the 9-1-1 system and the public's expectation of the system. Next Generation features available today with a digital network, such as the increased ability to handle and recover from disasters, obtain accurate caller location information, and enable applications such as text, video, and telematics, can greatly improve emergency response, meet public expectations and in turn, save lives.

Consequences of Failure to Act

Doing nothing and leaving the public safety of Oregon citizens to an antiquated analog system that is not compatible with modern communications technologies is not a viable option and quickly becomes cost prohibitive. The investment required to attain Next Generation 9-1-1 (NG9-1-1) deployment can be viewed as minimal as opposed to the alternative of missing emergency notifications from the public's digital devices. In the case of an emergency seconds can mean the difference between life and death. This is a concern shared across the country, not just in the State of Oregon. Choosing to remain on the current network would be depriving the citizens and visitors of Oregon the highest level of public safety possible today.

Alternatives

This Business Case identifies three alternatives for the future of Oregon's 9-1-1 system: 1) Status Quo, 2) NG9-1-1 network implementation for 48 PSAPs prior to organic PSAP consolidation and 3) Mandated regional call answering point consolidation prior to NG9-1-1 implementation.

The Status Quo alternative is offered to show the implications to the State of Oregon (State) if no action is taken to resolve the problems or embrace the opportunities introduced above. Remaining on the current analog network will increase State costs and hinder the public's ability to use new technologies to access 9-1-1. The current 9-1-1 call delivery model is being supported by the local telephone companies that continue to increase equipment and network costs for 9-1-1 services. The 9-1-1 equipment used on an analog network can provide a higher level of 9-1-1 service on a digital NG9-1-1 network.

Alternative Two describes the two-year migration of the State to a NG9-1-1 system. This migration will encourage on-going organic consolidation statewide. A NG9-1-1 network will allow PSAPs to share data and resources easily and efficiently – saving time and, consequently, lives in the event of an emergency. The NG9-1-1 system will provide a backup system that will meet the needs of the State now and is scalable to meet future needs such as the implementation of text, video and other data. The transition from analog to digital networks will involve a careful deployment process. This process includes the simultaneous operation of the two networks to prevent a degradation of service during the transition. Consolidation can be a natural progression of NG9-1-1. In addition to new technological capabilities, an Internet Protocol (IP)-based digital NG9-1-1 network will provide more flexibility to determine where PSAPs can geographically be located.

Alternative Three describes mandating the consolidation of 9-1-1 call taking functions (not dispatch functions) to nine regional call answering points before implementing a NG9-1-1 network. The existing PSAPs would stay in place, but only as local dispatching sites. When determining the optimal number of PSAPs for the State of Oregon, Kimball stressed the need to keep 9-1-1 call taking and dispatch functions together within each facility. The optimum number of recommended PSAPs within the Kimball *Consolidation Analysis and Next Generation 9-1-1 Implementation Study* was predicated on this assumption. If only 9-1-1 call taking functions are consolidated into regional call answering points, then *the recommended number of nine regional facilities no longer represents the most efficient or cost effective model.* Service level and life safety improvements have been achieved as the result of consolidation efforts across the country. However, many of these service level and life safety improvements are only possible if both call taking and dispatching functions remain together within each region. The overall impact of consolidating only the 9-1-1 call function statewide is an emergency communications system that is fractured and less effective. Additionally, attempting to consolidate on the analog network will pose technical roadblocks throughout the State.

Long Term Goals

The implementation of NG9-1-1 furthers the long term goals OEM 9-1-1 and other State level initiatives including the Governor's April 2012 10-Year Plan for Oregon, the State of Oregon Consolidated Plan 2011-2015, the OEM 9-1-1 Five Year Strategic Plan and Oregon's Enterprise Information Resources Management (EIRM) Strategy. OEM 9-1-1 intends to leverage existing State network resources and State facilities wherever possible to link each PSAP within the State with a high-speed secure and managed network. OEM 9-1-1 further intends to reap the benefits of its geographic information system (GIS) work that spans the past five years. Utilizing the standards that exist for NG9-1-1, State resources and the cooperation of local public safety, OEM 9-1-1 believes the ability to achieve NG9-1-1 is both realistic and advisable.

Risk Management

Legislatives concepts were submitted for the upcoming 2013 Legislative Session that have the potential to impact this project in different ways.

- A legislative concept was submitted that would revise current statute ORS 403.200 Sec 4. (1) to extend the date of the 9-1-1 tax to sunset prior to January 1, 2026. The Tax for Emergency Communications is set to expire on January 24, 2014. If the 9-1-1 tax is not extended there will

be a loss of approximately 80 million dollars per biennium for Statewide Enhanced 9-1-1 (E9-1-1) services.

- Another legislative concept submitted by OEM 9-1-1 would increase the funds available for NG9-1-1 and any resulting consolidation. This legislative concept would amend current statutes to include the recovery of the existing Tax on Emergency Communicaitons on prepaid wireless customers through providers of prepaid services. This is a source of funding for the E9-1-1 system that is not currently being realized and would be additional revenue that could be used to help fund the transition to NG9-1-1.
- A legislative concept was recently put forth by the Senate Veterans and Emergency Preparedness Committee that would grant the authority needed to OEM 9-1-1 to mandate consolidation. No authority exists within the current statutory framework to implement alternative three and mandate Statewide consolidation of 9-1-1 call taking. Mandating consolidation is a risk as it will cost the entire 9-1-1 community in Oregon heavily, including OEM 9-1-1, as detailed in the costs analysis. Building new facilities across the state for the consolidated call taking functions and buying new equipment would be a huge cost endeavor.
- Two Legislative Concepts were submitted by members of the Legislature which would prevent sweeps of the Enhanced 9-1-1 Subaccount. If sweeps of that account continue to occur, not only will there not be enough funding to implement NG9-1-1, but there will be no funding available to improve the 9-1-1 system at all. Essential services and response times will be negatively affected. Additionally, the State will continue to be ineligible for Federal 9-1-1 Grant funding.

Cost Analyses

Cost analyses were performed for each alternative and show that long term cost savings are only recognized with the implementation of NG9-1-1. There would be substantial financial implications to continue with the status quo and remain on the current analog network. OEM 9-1-1 as administrator of the Enhanced 9-1-1 Subaccount expends on average $12.2 million per year for analog 9-1-1 services from this account. These costs are reflective of both tariffed and contracted expenses. The cost of the current analog network, which is a part of the 9-1-1 services, is approximately $712,000.00 per year. The cost of the current network has increased on average 4.5 percent per year. This cost continues to rise every year.

Once the recommended NG9-1-1 alternative is fully implemented and operational, the Enhanced 9-1-1 Subaccount should recognize approximately $5 million per year in savings for 9-1-1 services while costs would continue to rise in the current environment. The implementation of NG9-1-1 and any resulting consolidation would be funded exclusively by the Emergency Communications Tax and local funds under the current statutory structure. No State-appropriated General Funds would be required for NG9-1-1 implementation. Current estimates place the initial investment at approximately $4.23 million with an ongoing obligation of approximately $7.2 million per year. When compared to the costs of the current system of approximately $12.12 million per fiscal year, a NG9-1-1 system reduces costs while providing increased functionality.

Alternative Three does not include the price of transitioning to a NG9-1-1 network. The costs provided are an estimate to implement a single regional call answering point (as one of the nine regional call answering points); it is also important to note that all current carrier network charges, such as selective routers, would still be applicable in this environment and are not included in this cost estimate. Current estimates place the initial investment for CAMA trunks to route all calls in the region to the consolidated call center at $378,000 - $420,000 with $78,000 - $120,000 of recurring costs. Additionally, the Emergency Communications Tax would have to cover the costs of building facilities for the regional call answering points.The following table provides estimated costs for new construction of new facilities

based upon each of the nine recommended regions' workstation needs. It is important to note that page 38 of this document lists the assumptions needed to further understand these estimates.

Number of Workstations	Square Footage/ Workstations	Building Square Footage	Cost Square Foot	Total Estimate
5	1,000	5,000	$350	$1,750,000
7	1,000	7,000	$350	$2,450,000
9	1,000	9,000	$350	$3,150,000
12	1,000	12,000	$350	$4,200,000

Table 1—Estimated Construction Costs

As a result of the current statutory structure, neither OEM 9-1-1 nor the State has authority to recognize any of the cost savings achieved with consolidation, whether consolidation occurs organically at local levels, or by State mandate. It would be prohibitively expensive to consolidate PSAPs in the current current environment due to existing telephone company tariffs and technology roadblocks. Any money spent on consolidating PSAPs in the current environment would take away from the funds available to implement NG9-1-1 as costs to maintain the current 9-1-1 services are continually increasing. If Oregon were to transition to a NG9-1-1 network after consolidating to nine regional call centers there would be an additional expense to replace equipment and technology once again.

Recommendation

Kimball recommends that the State of Oregon move forward with Alternative Two to transition to a NG9-1-1 network and foster organic consolidation of PSAPs across the state. In order to provide a level of service that meets the expectations of Oregon's citizens and to keep up with technological changes, Oregon PSAPs need an end-of-lifecycle technology replacement to convert the analog 9-1-1 system to an IP-enabled digital broadband network that will provide enhanced functionality throughout the state. The implementation of NG9-1-1 will result in an environment that more efficiently utilizes the Emergency Communications Tax funds and may eventually result in a natural consolidation of PSAPs in the State.

Background

In reference to the information provided in this document, it must be noted that it addresses only the 9-1-1 call flow and the systematic processing of that emergency call from caller to telecommunicator. No discussion has been included that references the local dispatching of the call to the emergency responders. The State of Oregon has no authority or jurisdiction to determine the local dispatching protocol. Dispatching is the responsibility of the local authority.

The Current Oregon 9-1-1 Environment

Current 9-1-1 systems were developed using 1960s technology and were designed to handle wired landline calls on analog telephone systems. These legacy systems have served their purpose for the last four decades; however, communications technologies that are used to call 9-1-1 have changed dramatically over the last 15 years and continue to change rapidly.

Figure 1 demonstrates the wireline 9-1-1 call flow on the current analog network. In Figure 1 the voice-only call goes over an analog telephone circuit to the PSAP controller. The location information data arrives at the PSAP via a separate path. While the outline for a digital IP network is similar, the new system could transport not only voice but also text, photos, video and data along with the voice.

Wireline 9-1-1 Functional Components

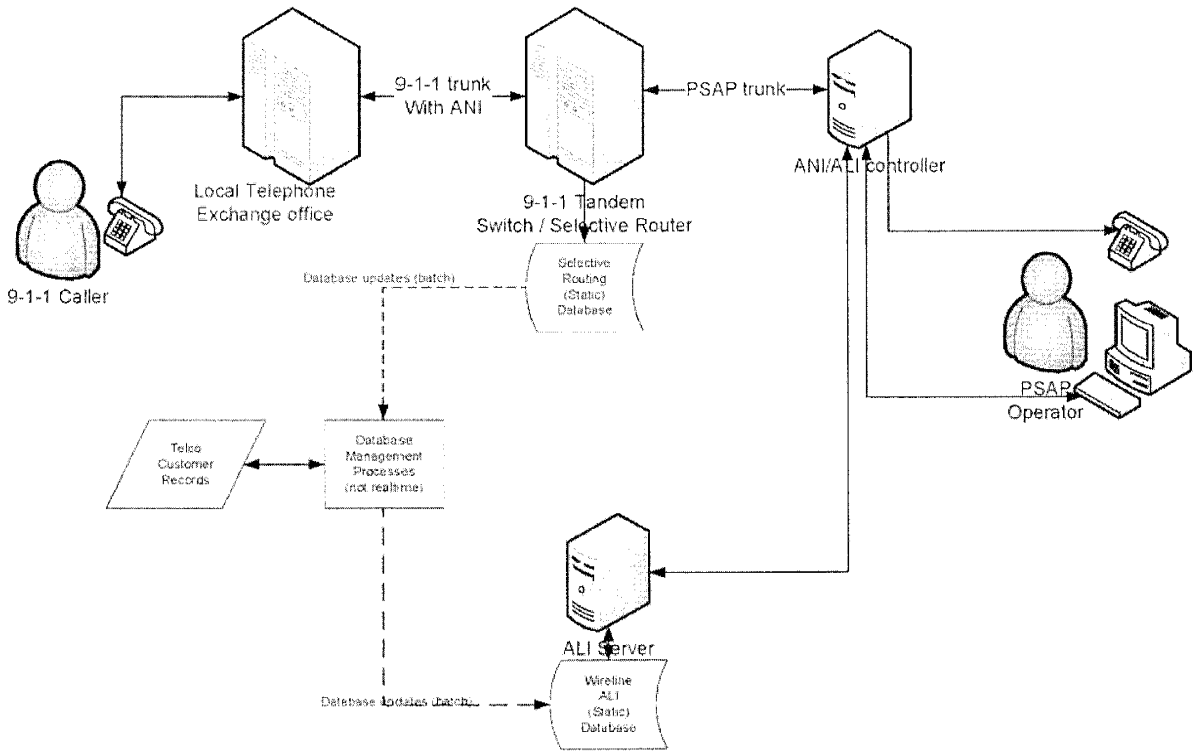

Figure 1—Current Wireline Call Flow Process

Oregon's 9-1-1 envrionment is controlled by the regulated division of the local telephone companies. Tariffs are in place that set pricing for 9-1-1 services and associated databases. Since 1996, the local telephone companies have split service offerings into regulated (tariff) and unregulated offerings. Services can be either contracted through the unregulated section of the telephone company or the regulated (tariff) service offerings. Telephone companies operate within fixed geographic locations within defined local access and transport area (LATA) boundaries.

This issue of LATA boundaries causes problems with consolidation planning. Consolidating call centers on the current analog system can prove difficult if LATA boundaries must be crossed. Transport of calls and associated information required to locate 9-1-1 emergency callers across LATA boundaries currently in place will require inter-LATA circuits. The tariffed inter-LATA circuits are priced much higher than circuits within the LATA.

The traditional wired home telephone which falls within these LATA boundaries has been and continues to be replaced by wireless cellular phones and Voice over IP (VoIP) phones. The volume of 9-1-1 calls from wireless devices continues to increase. In 2010, Federal Communications Commission (FCC) Chairman Julius Genachowski stated that almost 70 percent of calls made to 9-1-1 were from mobile

phones.[1] An overlay was developed to be able to deliver wireless 9-1-1 calls over wired systems. This overlay added expense and created additional steps for 9-1-1 telecommunicators. Wireless technology in Oregon was implemented in two phases. Phase I delivers the wireless 9-1-1 call to the correct PSAP with the caller's phone number and the caller's cell tower location. Phase II includes the longitude and latitude (X, Y coordinates) of the caller's location along with the Phase I data. Today, each PSAP in Oregon is capable of receiving wireless Phase II data direct from the wireless service provider. Figure 2 below demonstrates the wireless 9-1-1 call flow process.

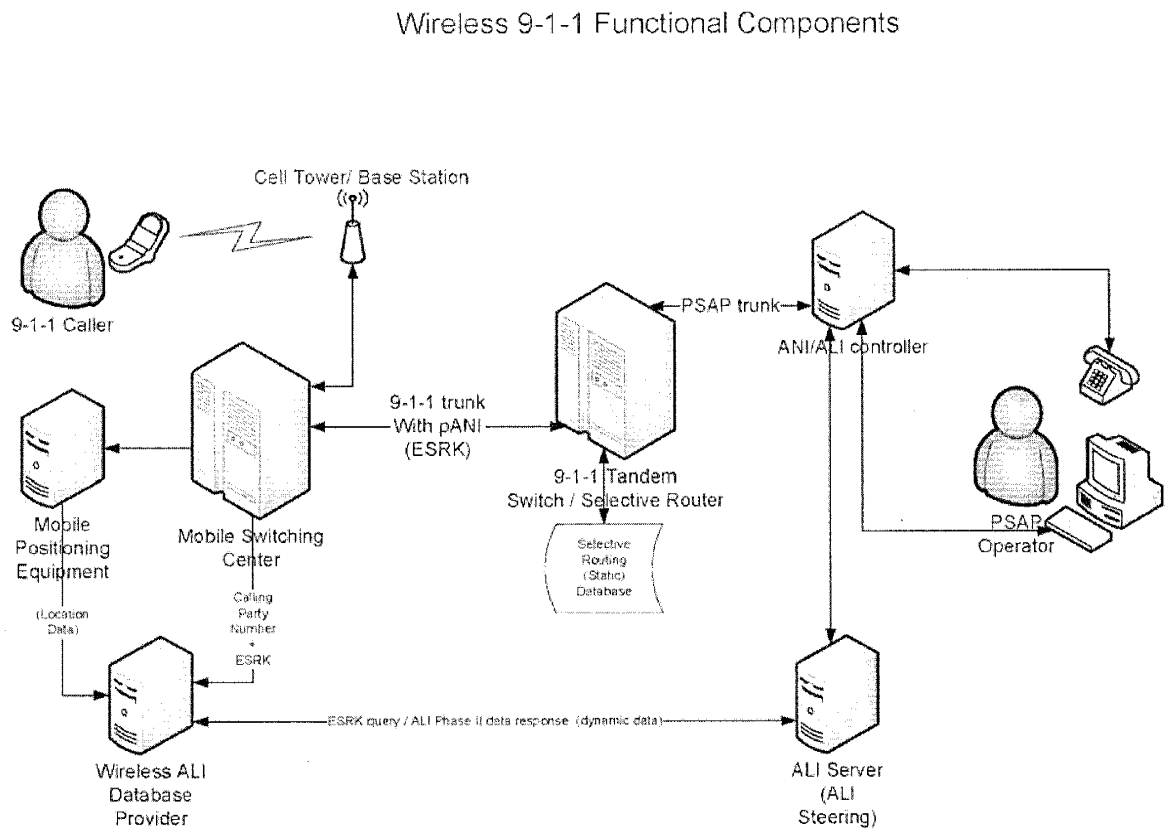

Figure 2—Current Wireless Call Flow Process

The Department of Justice recognized that the Deaf and Hard of Hearing community relies heavily on cell phone text messaging as their primary means of non-face-to-face communications and is considering revising the requirements for direct, equal access to 9-1-1 centers for individuals with disabilities to reflect changes in telecommunication technology.[2] Currently, analog telecommunications devices for the deaf/teletypewriters (TDD/TTY) are the primary way for the Deaf and Hard of Hearing to access 9-1-1. These devices operate over analog circuits and use telephone handsets to communicate over dial up telephone lines. The telephone handset is placed on top of the device after 9-1-1 is dialed.

[1] *See* Statement of Julius Genachowski, http://hraunfoss.fcc.gov/edocs_public/attachmatch/FCC-10-200A2.pdf.
[2] *See* Nondiscrimination on the Basis of Disability in State and Local Government Services; Accessibility of Next Generation 9-1-1, 75 Fed. Reg. 43446 (Jul. 26, 2010).

Figure 3 below is a picture of a TDD/TTY machine to illustrate the antiquated technology that is still being used today on the analog network.

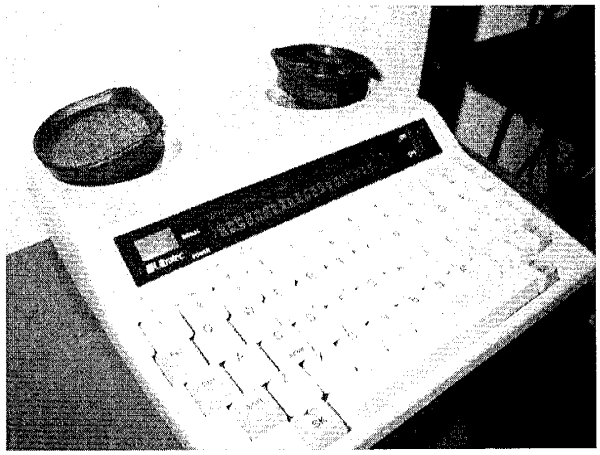

Figure 3—TDD Machine

National NG9-1-1 Planning

In order to address many of these public safety communication issues, a next generation of public safety networks has been in discussion at the national level for many years. In December 2005, the FCC's National Reliability and Interoperability Council VII published a report describing the future 9-1-1 system. Since then, the National Emergency Number Association (NENA) has worked with 9-1-1 professionals and technology industries to determine the needs, solutions and standards for what has become known as NG9-1-1. Next Generation 9-1-1 will allow 9-1-1 "calls" from multiple devices and technologies, and provide a new mission critical, redundant yet flexible system to serve 9-1-1 now and into the future. The central theme of NG9-1-1 is a digital network that will allow PSAPs to receive text, video, photos and data, in addition to voice.

Currently, at least 33 states are either in the planning or implementation process for migration to NG9-1-1. Programs within the U.S. Department of Transportation (USDOT) and FCC support the efforts of these states, encouraging states to work together on intra-state and inter-state levels in an effort towards NG9-1-1.

Office of Emergency Management Overview

OEM 9-1-1 has a responsibility to all citizens and visitors of Oregon to assure effective and efficient 9-1-1 service throughout the state. OEM 9-1-1 provides administration of the legislative mandate for Statewide E9-1-1 telephone services that allow uniform, prompt, and efficient access to public and private safety services for the citizens of, and visitors to, the state of Oregon. OEM 9-1-1 was established by the 1981 Oregon Legislature (ORS 403.100 – 403.380), its primary mission is to ensure the seamless operation of the Statewide E9-1-1 system. OEM 9-1-1 is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment (CPE) used by the PSAPs to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the Statewide E9-1-1 emergency reporting system[3].

[3] Oregon Emergency Management State 9-1-1 Program, <http://www.oregon.gov/OMD/OEM/OR911/911program.shtml> (last accessed 2/3/2011)

A 9-1-1 Advisory Committee (Committee) provides OEM 9-1-1 with input from the 9-1-1 community. The Committee consists of PSAP representatives, local exchange carrier representatives, and representatives from Oregon chapters of NENA and Association of Public Safety Communications Officials (APCO). While OEM 9-1-1 is responsible for final decisions, Committee recommendations are taken into consideration when planning and implementing OEM 9-1-1's projects, creating and reviewing OEM 9-1-1's policies, and creating and revising OEM 9-1-1 objectives.[4]

Office of Emergency Management NG9-1-1 Implementation Project

OEM 9-1-1 is currently taking steps toward implementing NG9-1-1 throughout the State. OEM 9-1-1 NG9-1-1 implementation project has been established to improve the level of 9-1-1 system service across the state. OEM 9-1-1 has taken many steps, including working with Kimball to produce two studies, the *Next Generation 9-1-1 Cost Analysis,* and the *Consolidation Analysis and Next Generation 9-1-1 Implementation Study,* phase one and two, respectively. These studies served as preliminary steps towards determining what was feasible for the State of Oregon in terms of NG9-1-1 and consolidation. These reports support the analysis included in this business case. The phase one and two studies may be utilized in the future to aid in planning how a transition to NG9-1-1 can occur and may serve as a starting point for a full consolidation planning. The State is proactively pursuing a transition to a NG9-1-1 system. A Request for Information (RFI) was released in July 2012 and the State is researching the optimal number of PSAPs needed in the State per the budget note.

OEM 9-1-1 has involved stakeholders in initiatives that impact the system. For this project, OEM 9-1-1 staff has coordinated meetings in cooperation with the state chapters of NENA and APCO to address issues concerning the technology upgrade to NG9-1-1. These organizations are composed of PSAP managers, PSAP employees, training managers and other PSAP employees from across the State.

OEM 9-1-1 Policy Package 303 requested a new OEM 9-1-1 staff position that would plan the development of NG9-1-1 in the State and be the resident expert on NG9-1-1. The creation of this position would allow existing staff to focus their efforts on their traditional duties. The primary responsibility of the NG9-1-1 Program Manager would be to manage the NG9-1-1 deployment and implementation project for OEM 9-1-1. This position would be the single point of accountability for project delivery and escalations in support of the NG9-1-1 project. This staff member would be responsible for the overall success of planning and implementing the project that meets stakeholder needs and typically supports the initiatives of the NG9-1-1 Program. The NG9-1-1 Program Manager would be responsible for the overall direction, coordination, implementation, execution, control and completion of the NG 9-1-1 project ensuring consistency with OEM 9-1-1's strategy, commitments and goals.

9-1-1 Funding in Oregon

In Oregon, 9-1-1 is currently funded by an Emergency Communications Tax of $0.75 per device or per circuit per month. No state-appropriated General Funds are used to pay for 9-1-1 costs—only funds from the Emergency Communications Tax and local monies. The distribution of the funds generated from the Emergency Communications Tax to the 9-1-1 jurisdictions is approximately 25 percent of the total resources needed to operate a PSAP. The remainder of 9-1-1 funding for a respective PSAP is funded through various local sources depending on the locality.[5] More information about 9-1-1 funding in Oregon can be found in Appendix A.

OEM 9-1-1 administers the fund distribution from the Emergency Communication Tax. OEM 9-1-1 recently submitted a legislative concept requesting to extend the Emergency Communications Tax that expires on January 24, 2014, to January 2026. Funding from the Emergency Communications Tax is

[4] Ibid, http://www.oregon.gov/OMD/OEM/OR911/911_advisory_committee.shtml (last accessed 2/3/2011)
[5] Ibid, 403.235

the sole funding source for OEM 9-1-1. Without those funds, Oregon would lose 9-1-1 leadership and the centralized ability to execute maintenance and advancement of the 9-1-1 system. This funding is essential to implementing a NG9-1-1 system and may provide incentives for PSAP consolidation in the future. Successful passage of this legislative concept is vital to advancing NG9-1-1.

Problem or Opportunity Definition

Problem

The current 9-1-1 system operates on outdated technology that is increasingly expensive to maintain; and cannot accommodate the need for a more robust and flexible system to allow the public greater access to 9-1-1.

Public Expectation

The constant evolution of communications technology impacts the functionality of the 9-1-1 system and the public's expectation of the system. In many cases, the general public is unaware of the limitations of today's 9-1-1 system and those limitations largely impact groups that rely on new forms of communication. Texting and video messaging and social media are the favored means of communication for many young people and members of the Deaf and Hard of Hearing community. Recent incidents, including the 2007 Virginia Tech shootings where students tried to text 9-1-1 for help, underscore the technology limitations of the current 9-1-1 system and the need for a more robust and flexible 9-1-1 communications system.

Outdated System

Oregon's PSAPs operate with technology that is outdated on an analog voice network that provides basic location identification services, but cannot provide Next Generation services that are based on new technologies. Public Safety Answering Points do not have the data sharing capabilities on the current analog network that are often needed in emergency situations. Oregon's PSAPs cannot accept essential data or transfer this data between centers over the antiquated analog infrastructure. The analog system is not designed for continuity of operations in the event of a natural disaster, such as a tsunami.

Opportunity

A NG9-1-1 network has more enhanced features than the current network and would position the State to accept new applications such as text, video, photos, data, social media and telematics as they become available for use. These applications will be beneficial to 9-1-1 call takers, but do not work with the current network. For example, in a NG9-1-1 environment a 9-1-1 caller could take a photograph of a person or license plate and transmit that photograph to the call taker at the time of the 9-1-1 call. The call taker could then share the information with emergency responders in their jurisdiction, surrounding counties or statewide. Public Safety Answering Points could also have the ability to share crash data with emergency responders and send that information to nearby hospitals. Given that it is likely that the ability to receive text, video, photos and data from 9-1-1 calls will become the new service level standard, it is Kimball's opinion, that PSAPs that do not employ Next Generation technology may be considered to be providing sub standard service resulting in the potential for increased liability.

Opportunity to Benefit the Citizens of Oregon

All citizens of Oregon would benefit from the increased functionality and level of service of a NG9-1-1 system. However, there are several identified at-risk populations in the State who will see exceptional benefits from the features that NG9-1-1 offers. One at-risk area is the population that resides on the Pacific coast of Oregon. The tsunami risk along the coast makes emergency planning and communication challenging and extremely important. A tsunami has the possibility of taking out local telephone offices and multiple PSAPs in the same area. The NG9-1-1 digital network will be completely redundant and diversly located. If an event happens on the Pacific coast, equipment inland

can facilitate 9-1-1 emergency communications. While local telephone offices and landline communications may be down in a specific local area, the 9-1-1 network will still function for cell traffic where it is available in those areas. Emergency calls from the impacted area can be automatically re-routed to other operational PSAPs with a NG9-1-1 network. For this reason, PSAP backups, information transferring, and call re-routing in the event of a tsunami are a real concern. NG9-1-1 technology will improve the functionality of the 9-1-1 system to accomplish all of these goals.

Providing equal access to emergency services for people with disabilities continues to be a driving factor for the implementation of NG9-1-1 and Federal lawmakers have begun to address this issue. The Twenty-First Century Communications and Video Accessibility Act of 2010 (CVAA) required the FCC to take various steps to assure that individuals with disabilities have access to emerging communications technologies in the 21st century. The FCC established the Emergency Access Advisory Committee (EAAC) in accordance with the CVAA for the purpose of achieving equal access to 9-1-1 emergency services by individuals with disabilities as part of the migration to NG9-1-1. The EAAC recommended that features, functions and capabilities are implemented that enable individuals with disabilities to make multimedia NG9-1-1 emergency calls. Surveys of individuals with disabilities showed that those individuals would prefer to use familiar technologies and methods, such as text/ audio/video communication, when calling in an emergency and therefore want and need to be able to access NG9-1-1 from the same devices they will use every day.[6]

When a NG9-1-1 system is implemented, individuals with disabilities could have the capability to communicate with PSAPs via messaging and video once the solutions are commercially available. Advances in technology allow cell phone text messaging, but the individuals with disabilities cannot currently use any form of Smartphone messaging to PSAPs within Oregon; this could change in a NG9-1-1 environment.

Oppurtunity to Further Statewide Policies and Plans

The implementation of NG9-1-1 would align with Oregon statutes. It is the policy of the State of Oregon, as found in ORS 403.100, to; "Ensure that a secure conduit is available for emergency communications and public safety networks in all Oregon communities," and to "Support redundancy of critical telecommunications assets in order to ensure homeland security protections in the state."[7] The opportunity exists for Oregon to transition to NG9-1-1 and further this policy. The implementation of NG9-1-1 would present the opportunity to further the goals of several State-level plans including Oregon's April 2012 10-Year Plan for Oregon, the State of Oregon Consolidated Plan 2011-2015, the OEM 9-1-1 Five Year Strategic Plan and Oregon's EIRM Strategy.

A NG9-1-1 network would allow for the Statewide sharing of emergency information and Statewide coordination that Oregon's *Safety Policy Vision* seeks to implement. The *Safety Policy Vision* is set out in the Governor's April 2012 10-Year Plan for Oregon Project (Plan). The strategy promotes the continuous improvement and coordination of information to enhance the management of public safety resources across the state. According to the Plan, this coordination will involve the development of modern, common communication system protocols focused on the ability to share information in real-time on a Statewide basis. Oregon's current 9-1-1 system is fragmented just by the nature of the analog system on which it runs and the State recognizes in the Plan that coordinated data and communication investments are critical to breaking down fragmented and duplicative systems.[8]

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[6] *Emergency Access Advisory Committee Report and Recommendations*, Federal Communications Commission (Jan. 26, 2012).
[7] ORS 403.100
[8] Ten-Year Plan for Oregon Project, *Safety Policy Vision*, 15 (April 2012).

The transition to a NG9-1-1 network would implement portions of Strategy 3.2 of the Plan, which is to "Develop and coordinate shared public safety data and real time communication systems to increase the capability and responsiveness of all public services to protect citizens in their communities." The State's strategy includes the coordination of an effective and efficient 9-1-1 emergency response system that seamlessly integrates the most current technology and allows citizens to send text, images, video and data to PSAPs.[9] OEM 9-1-1's goals to implement a NG9-1-1 network would make the integration to current technologies possible in Oregon.

The Plan's ten year outcome for Strategy 3.2 is to increase the ability to communicate by repairing and modernizing public safety communications systems Statewide and fostering interoperability between State and local systems.[10] A NG9-1-1 network would modernize the current analog system and facilitate interoperability between PSAPs.

A NG9-1-1 network will provide improvements that align with the priorities of the OEM 9-1-1 Five-Year Strategic Plan including reliability, security, disaster recovery, cost efficiencies, information exchange and financial security. The following goals from the Five-Year Strategic Plan would be supported by an investment in a NG9-1-1 network:

- Goal A: Enhance the quality of the statewide 9-1-1 answering system to assure that all citizens and visitors have access to public safety answering services that are reliable, redundant, secure and diverse
- Goal B: Enhance network capabilities Statewide for emerging technologies, disaster recovery, and multi-jurisdictional cost efficiencies
- Goal C: Enhance the communication and information exchange between OEM 9-1-1 and public safety agencies and strengthen relationships with Oregon's public safety communications community
- Goal D: Assure the financial stability of OEM 9-1-1 and public safety communications systems to sustain their long-term viability as state-of-the-art communications networks

The current analog network environment, which is currently the status quo in the State of Oregon, does not align with the goals as stated in the OEM 9-1-1 Five-Year Plan. The current analog network works against these goals in several ways. Goals A, B, and C speak to increased reliability of the network and the ability for enhancements to the network; the current analog network does not promote these ideas. Due to the nature of analog technology, there are not many opportunities for enhancements to its features or its reliability. Goal D discusses financial stability of OEM 9-1-1 and public safety communications system. In the long-term, the current analog network does not support this goal. The cost of the current network has increased on average 4.5 percent per year. This cost continues to rise every year. Chart 1 on page 19 depicts the current network costs continuing to rise as they have over the past several years. Once a NG9-1-1 network is implemented and the analog network is completely transitioned out, the State will realize cost savings over the next ten years, as discussed in the Alternatives section of this document. The funds for this NG9-1-1 project would come from the Emergency Communications Tax and are available for NG9-1-1 implementation. Today, the Enhanced 9-1-1 Subaccount is paying more money every year for fewer capabilities on the current system than what a NG9-1-1 network would provide for less money.

In the State of Oregon Consolidated Plan 2011 – 2015, the State is preparing to utilize social media, per Department of Justice (DOJ) recommendations, to cater to special needs populations and all citizens in the event of an emergency. There are many concerns revolving around the discussion of how to utilize social media to provide for public participation in public safety across the state. The NG9-1-1 environment aligns with the goals of this plan by allowing for these social media capabilities

[9] *Ibid* 16.
[10] *Ibid* 17.

once policies and procedures are in place identifying the most safe and effective use of social media in PSAPs to assist in an emergency.

Additionally, the implementation of NG9-1-1 in Oregon presents the opportunity to further the goals of the EIRM Strategy. The purpose of the 2010-2015 EIRM Strategy is to: Establish a shared vision to guide the use of information resources across state government, provide a roadmap for a productive, multi-agency approach to information resource management and assure stakeholders have a continuous understanding of the shared value that is derived from state government's use of information resources. The EIRM sets out goals to create efficiencies by strengthening strategic Governance, optimizing resources and innovating service delivery. The implementation of NG9-1-1 focuses on the same goals for the 9-1-1 system throughout Oregon. Sharing data between PSAPs and sharing a network across the State will strengthen the Governance of the system, optimize the resource investments by sharing services and provide an innovative, more efficient and effective means of providing public safety to the citizens of Oregon. All of these points directly align with the purpose and goals of EIRM.

Pursuant to OEM 9-1-1's mission and the State's policy to provide a secure conduit for emergency communications and to support redundancy of critical telecommunications assets,[11] OEM 9-1-1 is currently working toward implementing NG9-1-1 throughout the state of Oregon. OEM 9-1-1 has already taken many steps including working with Kimball to produce two studies: the phase one *Next Generation 9-1-1 Cost Analysis* and the phase two *Consolidation Analysis and Next Generation 9-1-1 Implementation Study,* as well as additional consultation for a NG9-1-1 Request for Proposal (RFP). Funding from the Emergency Communications Tax is available for this initiative and has been allocated to support the technology transition toward NG9-1-1. No further State–appropriated General Funds are necessary to fund this initiative. OEM 9-1-1 hopes to continue to garner approval to execute its plan to bring Oregon's 9-1-1 system into the next generation.

NG9-1-1 Presents the Opportunity to Consolidate

Consolidation may be a natural progression of NG9-1-1. A new digital NG9-1-1 network will not only give PSAPs more technology capabilities, but will also provide more options regarding their geographical location and the number of PSAPs needed throughout the State. Calls can be routed anywhere in the State on an IP network, regardless of the caller's location. Additional information and discussion can be found in the Alternative Two section of this analysis.

Assumptions and Constraints

Kimball assumed that all information collected from the State and PSAPs was correct and accurate.

There will be no change in the $0.75 per device per month Emergency Communications Tax, positive or negative.

Budgetary pricing of the NG9-1-1 network was based on analysis of costs in three other similar sized states with similar sized networks and state contract pricing.

Specific assumptions for the NG9-1-1 network pricing based on implementation timelines of various components are spelled out within the Alternative Two NG9-1-1 Transition and Organic Consolidation section.

[11] *See,* ORS 403.100.

Budget Page 487

Kimball assumed that the cost of the current network would continue to increase 4.5 percent per year.

Within the *Report for Consolidation Analysis and Next Generation 9-1-1 Implementation Study* Kimball based the optimum number of PSAPs on the assumption that 9-1-1 call taking and dispatch functions would be kept together within each facility.

The Alternative Three analysis is based on the following best case assumptions:

- All regional call answering points are willing participants.
- A facility exists that can expand sufficiently to accommodate the new call center without extensive renovations.
- Either a neighboring regional call answering point can serve as the backup or a facility is available to establish a cold backup center.

The Alternative Three analysis is based on the following worst case assumptions:

- All regional call answering points are not willing participants.
- A facility does not exist that can expand sufficiently to accommodate the new regional call answering point. New construction is necessary.

Kimball assumed the following for the Alternative Three analysis:

- Political support to form these nine regions was present.
- A facility large enough to house each regional call answering point exists or could be built.
- Other critical technology and systems would be upgraded to accommodate a regional call answering point or an appropriate replacement would be procured.

Solution Selection Methodology and Criteria

Criteria

The solution for the State of Oregon must meet the following criteria:

1. Improve 9-1-1 service across the state
   - Increase data sharing capabilities (9-1-1 call takers and first responders)
     A NG9-1-1 network will allow 9-1-1 call takers to forward information available to them such as photos, crash data and video to first responders.
   - More accurate caller location information
     Calls can be routed to the correct PSAP based on their actual geographical location (X/Y routing). The routing moves away from a tabular database and becomes a GIS database.
   - Ability to reroute calls in the event of a local or regional disaster
     A digital network would enable call delivery and backup to any PSAP in the state, and would allow the backup PSAP to receive the additional information needed to process the 9-1-1 calls.
2. Provide long term stability as future technologies emerge
   - Increased ability to access 9-1-1 through text, picture, video, etc.
   - Ability to share pictures and video with first responders while enroute to an incident
3. Meet public expectations of public safety such as texting to 9-1-1, video, photos and social networking access to 9-1-1
4. Provide cost efficiencies to allow for applications, such as mapping, to be shared by multiple agencies
5. Comply with the OEM 9-1-1 Five-Year Strategic Plan
   - Goal A: Enhance the quality of the statewide 9-1-1 answering system to assure that all citizens and visitors have access to public safety answering services that are reliable, redundant, secure and diverse
   - Goal B: Enhance network capabilities statewide for emerging technologies, disaster recovery, and multi-jurisdictional cost efficiencies

- Goal C: Enhance the communication and information exchange between OEM 9-1-1 and public safety agencies and strengthen relationships with Oregon's public safety communications community
- Goal D: Assure the financial stability of OEM 9-1-1 and public safety communications systems to sustain their long-term viability as state-of-the-art communications networks

6. Support Oregon's Safety Policy Vision that is set out in the Governor's State of Oregon April 2012 10-Year Plan for Oregon Project
   - Statewide sharing of emergency information
   - Statewide coordination that Oregon's *Safety Policy Vision* seeks to implement
7. Supports the policy of the State of Oregon, as found in ORS 403.100, to; "Ensure that a secure conduit is available for emergency communications and public safety networks in all Oregon communities," and to "Support redundancy of critical telecommunications assets in order to ensure homeland security protections in the state."

Table 8 located in the Recommendation and Conclusions section on page 42 of this document depicts how each alternative meets or does not meet the solution selection criteria of this Business Case Analysis.

Solution Selection Methodolgy

Each alternative was evaluated against the following set of goals for the State of Oregon.

1. A Next Generation digital interconnected network is implemented across the State. Call takers, first responders, and citizens are able to realize the immediate and long term benefits of a NG9-1-1 network as discussed in the alternatives section.
   - Enable calls to be re-routed in the event of a disaster
   - Call data delivered along with call in the event of alternative routing
   - Standardized call delivery formatting (text, photos, video, data)
   - System is fully redundant
   - System is scalable and adaptable to new technology
   - PSAP interoperability
2. Organic PSAP consolidation is encouraged and nurtured throughout the state to achieve an optimum number of PSAPs. The nine regional centers model discussed in this business case would provide an effective level of emergency communications and produce cost efficiencies. The final configuration may differ from the nine regional centers model once all variables at the local level are considered, however the state working with the locals and allowing organic consolidation, along with a transition to NG9-1-1 will yield an increased level of service and cost efficiencies.
3. Long term cost efficiencies

Alternatives Analysis

Alternatives Identification and Cost Benefit Analysis

OEM 9-1-1 has identified three alternatives for the implementation of NG9-1-1 and future PSAP consolidation within the State. As illustrated below, the three alternatives are: 1) status quo, 2) NG9-1-1 network implementation for 48 PSAPs prior to organic PSAP consolidation, and 3) mandated regional call answering point consolidation prior to NG9-1-1 implementation.

Figure 4 on the following page depicts the decision process of the phased three-alternative approach.

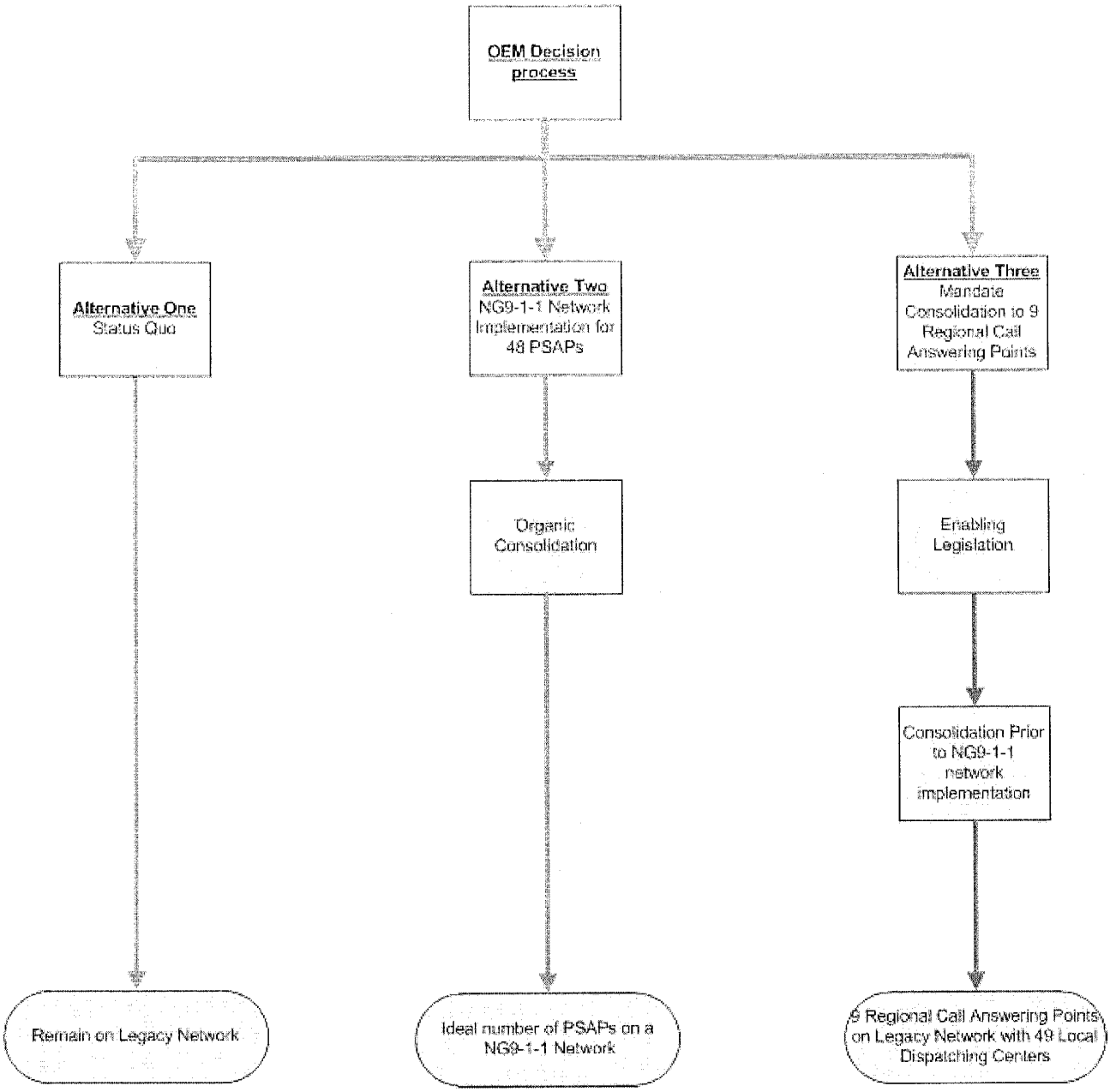

Figure 4—Decision Process

Alternative One – Status Quo

The Status Quo Alternative is offered to show the implications to the State if no action is taken to resolve the problems or embrace the opportunities introduced above.

Oregon's 48 PSAPs provide emergency communications service to its residents. Each PSAP is connected to a Statewide frame relay network that provides the location data for 9-1-1 calls. This network is not designed to support 9-1-1 call transfer. Each PSAP is connected to the local telephone company using analog circuits provided by the telephone company. The current analog 9-1-1 call delivery model is being supported by the local telephone companies. The local telephone companies continue to increase costs for 9-1-1 services for both equipment and the network. Chart 1 depicts the

current network costs continuing to rise a predicted 4.5 percent as they have over the past several years.

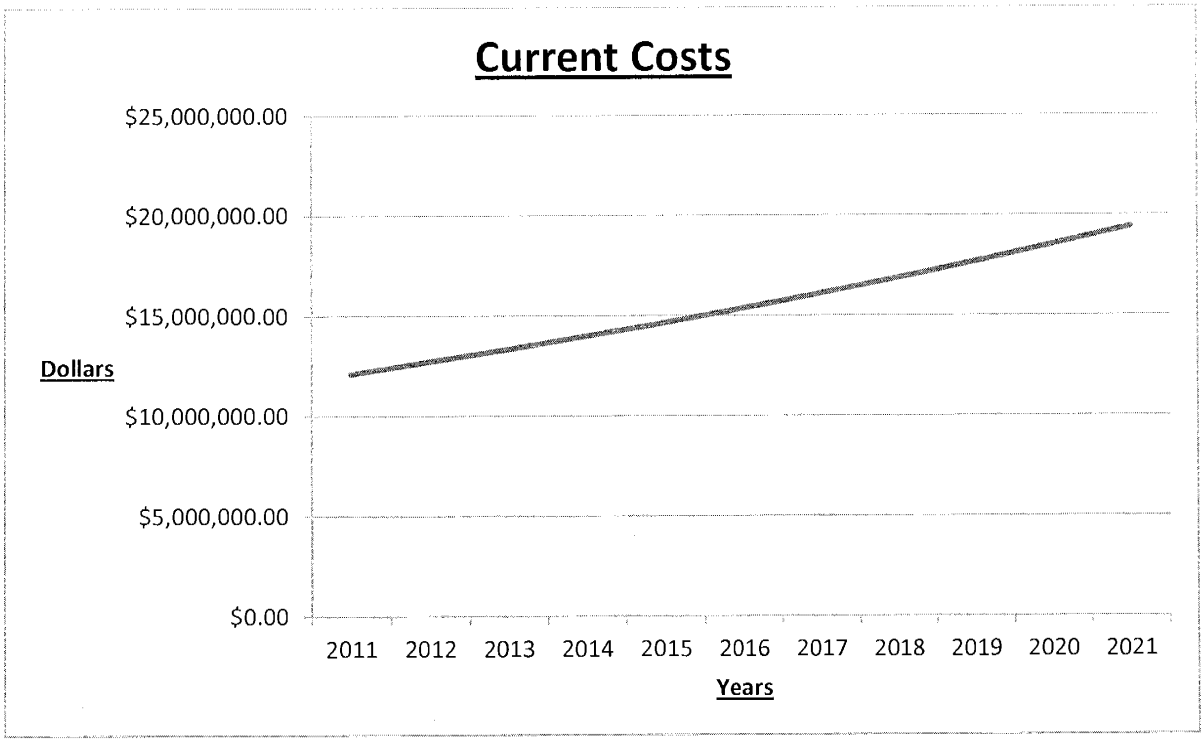

Chart 1—Current Cost

The equipment available from PSAP vendors is compatible with new digital systems and supports the analog connections to the local telephone companies. The equipment has the capability to provide a higher level of 9-1-1 service if it is utilized on digital networks. Additionally, many equipment vendors in the State have discontinued support for some of the outdated equipment currently in use on the analog network throughout Oregon's PSAPs.

The functionality that is offered in a NG9-1-1 environment is not possible on Oregon's current analog network. Features available today such as increased ability to handle and recover from a disaster, more accurate caller location information, and future applications such as text, video, and telematics are not feasible on an analog network. Remaining on the current network will cost the State financially and hinder the ability to offer these public safety services to the citizens and visitors of Oregon.

In addition to lesser functionality, remaining in the status quo has implications related to how 9-1-1 service is received and paid. Next Generation 9-1-1 services are not regulated (tariff) service offerings. Local telephone companies have historically chosen to offer these services using the unregulated section of their business. Next Generation 9-1-1 crosses traditional telephone service boundaries, such as local exchanges, so using the traditional regulated (tariff) model would have limited telephone companies' ability to compete in the marketplace. As a result, local telephone companies will compete with other communications providers in the NG9-1-1 service marketplace. This transition from a regulated to an unregulated environment has the potential to drive NG9-1-1 network costs down, a contrast from the ever increasing current network costs such as PSAP circuits, wireless and network costs that the 9-1-1 system is burdened with today.

Budget Page 491

Cost/Benefit Analysis

Continuing with the status quo would mean that Oregon's public safety system would remain on the current analog network. As discussed in the Problem or Opportunity Statement, remaining on the current analog network does not meet the goals of the state as laid out in the Five-Year Strategic Plan. The cost of not transitioning to a NG9-1-1 network not only hinders the level of public safety service available within the State, but also costs more money to maintain than a NG9-1-1 system while providing less functionality.

Table 2 depicts the Enhanced 9-1-1 Subaccount's FY 2010-2011 expenditures by category. A detailed description of current 9-1-1 expenses paid from the Emergency Communications Tax through the Enhanced 9-1-1 Subaccount funds can be found in Appendix B.

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Expenditure	Cost
Administrative	$220,567.59
CPE	$1,335,869.98
CPE maintenance	$1,058,436.20
GIS/Mapping equipment	$57,592.59
MSAG/GIS maintenance	$988,394.03
Network	$642,330.67
PSAP circuits	$4,972,552.86
PSAP facility	$12,089.75
UPS and maintenance	$48,678.37
Wireless needs	$2,608,869.68
Services	$175,061.87
Total	$12,120,423.59

Table 2—Enhanced 9-1-1 Subaccount FY 2010-2011 Expenditures

The expenditures from the Enhanced 9-1-1 Subaccount fluctuate from quarter-to-quarter and from year-to-year. The total cost of maintaining the system has been steadily increasing for the past several years at an average of 4.5 percent per year and is predicted to continue to increase at a similar rate over the next ten years should the State remain on the current system. Additionally, there are fluctuations from quarter-to-quarter based on the equipment needs of the PSAPs across the state.

Chart 2 on the following page illustrates the breakout of costs that are currently paid from the Enhanced 9-1-1 Subaccount.

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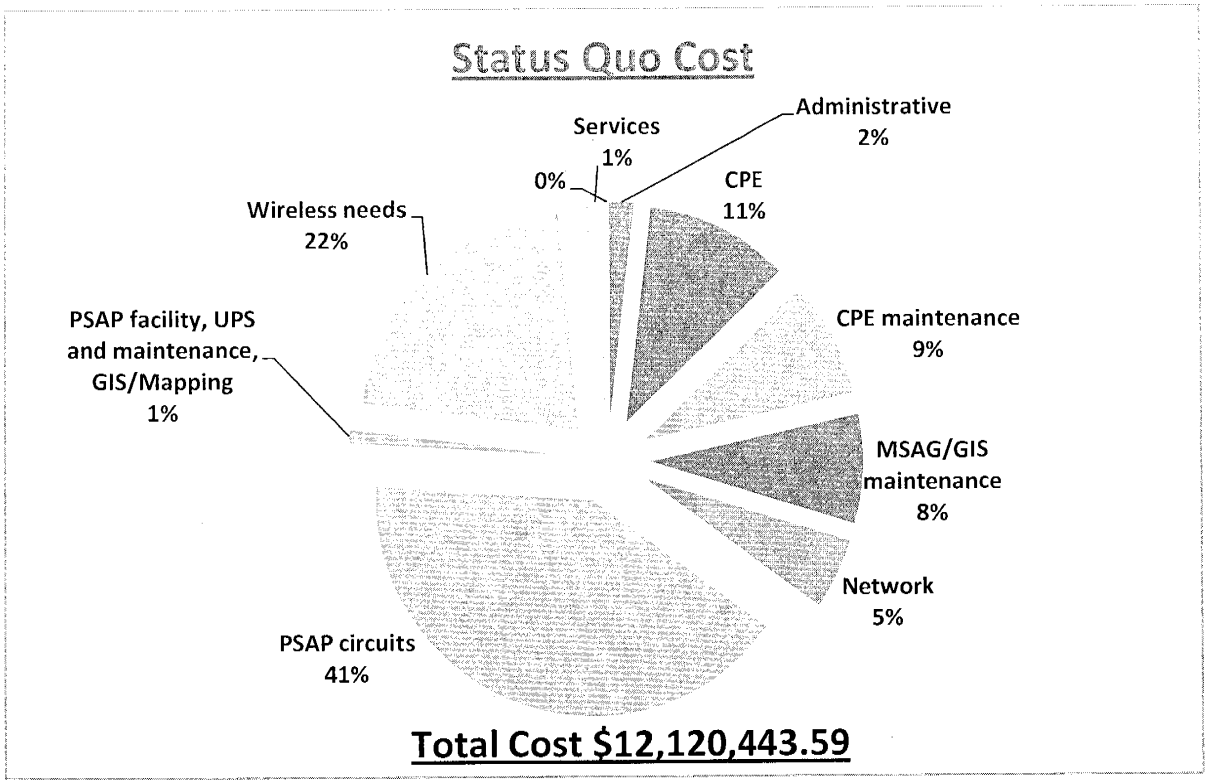

Chart 2—Status Quo Cost

The largest costs to the system are the PSAP circuit costs (41 percent), and wireless needs (22 percent). These charges along with network charges (5 percent) will be eliminated once the State has transitioned to a NG9-1-1 network.

If Oregon were to remain on the current analog network, this would mean status quo for the PSAPs as well. A benefit of remaining status quo is that the PSAPs would not be giving up their comfort level with the current system and PSAP configuration. However, as discussed in alternative two and three, the benefits of converting to a NG9-1-1 network, both financially and operationally, far outweigh the benefits of remaining status quo.

Risks

As described above, there are several risks associated with continuing on with the status quo and remaining on the current network. These risks are summarized below:

- Remaining on the current network will cost the State financially and hinder the ability to offer the best and most current public safety services to the citizens and visitors of Oregon
- The functionality that is offered in a NG9-1-1 environment and that will be expected by the public is not possible on Oregon's current analog network
- Network and equipment costs from the telephone company have risen and will continue to rise if the State remains on the current network
- The services offered from the telephone companies on the current network are regulated (tariff) service offerings which keep costs high

Alternative Two –NG9-1-1 Transition and Organic Consolidation

Alternative Two describes the option of the State of Oregon to migrate to a NG9-1-1 system over the next two years eventually resulting in the organic consolidation of PSAPs across the State, which is already occurring in parts of Oregon.

In order to provide a level of service that is in agreement with the Five-Year Strategic Plan, provide the best level of public safety service technically available, meet the expectations of its citizens, and to keep up with technological changes, the 9-1-1 centers in Oregon are in need of an end-of-lifecycle technology replacement to convert the 9-1-1 system to NG9-1-1.

A NG9-1-1 network will allow PSAPs to share data easily and efficiently – saving time in the event of an emergency. The NG9-1-1 system will provide a backup system that will meet the needs of the State now and is scalable to meet future needs such as text, video and other data.

NG9-1-1 will address current system deficiencies when implemented and commercially available:

- More accurate caller location information delivered to 9-1-1 telecommunicators (available today)
- Ability to re-route calls in the event of a disaster that causes the local PSAP to become unavailable to receive calls (available today)
- Better access to 9-1-1 through text or video chat for persons with disabilities (available when vendors clear testing with 9-1-1 equipment)
- Improved first response based on crash data automatically delivered to 9-1-1 telecommunicators (available when vendors clear testing with 9-1-1 equipment)
- Increased amount of information available (photos and video) to field personnel while enroute to an incident (available when vendors clear testing with 9-1-1 equipment)
- May facilitate quicker identification and apprehension of suspects due to information available in photos or video (available when vendors clear testing with 9-1-1 equipment)
- Improved data sharing and mutual aid support (available today)

While some of these enhancements are not yet ready for market, most of them will become available within the next three years, which is in line with the amount of time it will take for Oregon to fully install a NG9-1-1 network. There will be many applications and system enhancements developed in the future and a NG9-1-1 system will allow Oregon to be ready to accept these applications and enhancements; none of which will be achievable over an analog network.

Policies and procedures for all media will have to be established to allow these technologies to be implemented effectively in PSAPs and decisions will have to be made on which technologies should be adopted. All such services would be deployed and available statewide at the same time so that the public can expect the same level of service anywhere in the state.

A Next Generation digital network merges the 9-1-1 emergency call delivery process, resulting in improved 9-1-1 service and new backup possibilities in the case of a local disaster. A digital network would enable call delivery and backup to any PSAP in the state resulting in life saving backup options in the event of emergency critical system failure. A digital network would enable the backup PSAP to receive additional information required for 9-1-1 call processing. Backup sites would be able to receive updated location data from moving cell phones and location data from wireline phones outside of their traditional jurisdiction. This is only one part of the 9-1-1 call handling process, however, and many other factors have to be evaluated when reviewing an optimum number of PSAP configurations. Other factors include:

- Ability to put local governance agreements in place
- Geography
- Existing radio coverage
- Existing PSAP partnerships and mutual aid agreements
- Facilities
- Balancing of 9-1-1 call volume and dispatch workload
- Dispatch of field personnel

Figure 5 below defines how the call flow process can work in a NG9-1-1 network. When an emergency call is placed, the local service provider receives the call, and then based on pre-determined routing policies; the call is then routed to the appropriate PSAP.

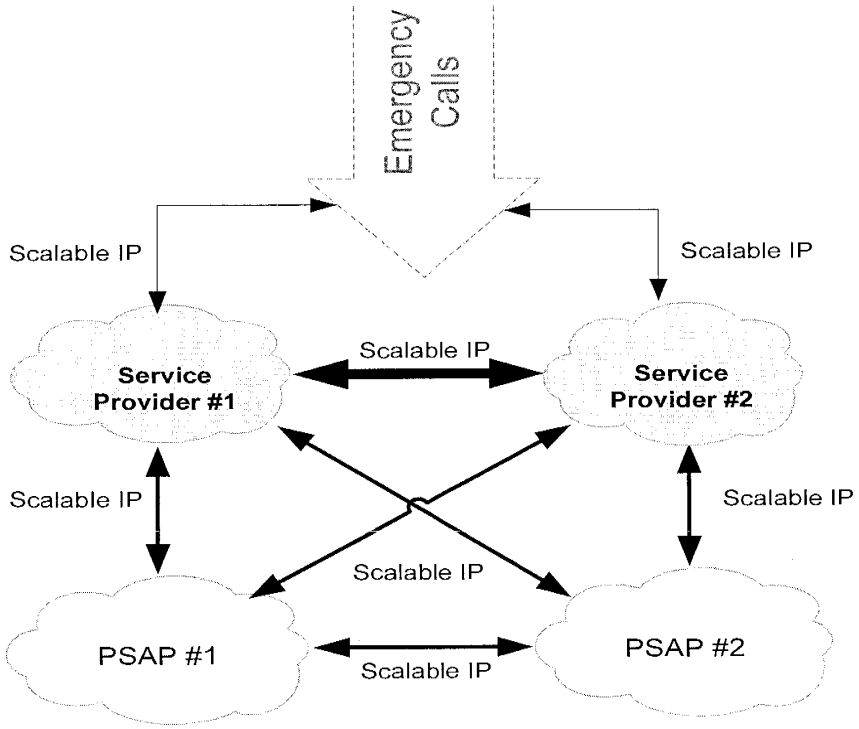

Figure 5—NG9-1-1 Call Flow with Redundancy

Organic Consolidation

Consolidation can be a natural progression of NG9-1-1. A new digital NG9-1-1 network will not only give PSAPs more technological capabilities, but will also provide more options regarding their geographical location and the number of PSAPs needed throughout the state. Calls can be routed anywhere in the state on an IP network, regardless of the caller's location. Consolidation is already occurring organically at the local level and will continue to do so as more decision-makers recognize the benefits that can be achieved by choosing to work together towards consolidation. OEM 9-1-1 can

encourage and incentivize consolidation as NG9-1-1 is implemented. In the *Consolidation Analysis and Next Generation 9-1-1 Implementation Study,* Kimball recommended that consolidation be allowed to occur organically at local levels for several key reasons including the following:

- When willing participants develop a consolidation plan at the local level, the buy-in of these participants is typically higher. Buy-in is essential to successfully navigating a complex process that requires cooperation, compromise, negotiation and a mind open to change. When participant buy-in is higher, the process is likely to be more efficient and successful with fewer roadblocks associated with political or personal agendas.
- Consolidations that are initiated at the local level tend to include participants that already have established working relationships and may already share public safety resources. Participants will be aware of the nuances and unique variables that exist in each community that need to be taken into consideration when planning to consolidate.
- Forcing municipalities and/or agencies to consolidate often reduces the probability of success. Even though all aspects of a consolidation can be well planned, political or personal agendas by those opposed to consolidation can undermine and eventually cause the new consolidation to fail. Often these agendas are manifested through direct and indirect resistance by field personnel and leadership, which creates an untenable environment internally in the PSAP and publically in the media. Often the only resolution is the dissolution of the agreement between the consolidated PSAP and the dissenting participant. In addition to the expense of reverting back to the status quo pre-conslidation, long-term damage to inter-agency relationships often occurs, which may impact the efficiency of field responses.

While PSAP consolidation is complex and difficult, correct implementation can yield improvements in service levels, regional interoperability, responder safety, employee retention, and potential cost savings at the local level. From a state perspective, consolidation encourages inter-agency cooperation, more effective use of local resources and large-scale incident management. It could also mean more efficient, streamlined, and cost effective technology Statewide and at the local level.

In Kimball's opinion, emergency communications Statewide would benefit from further consolidation efforts based upon a "perfect world" scenario. Kimball recommended a Statewide PSAP consolidation configuration (nine regional centers) that would provide the most effective level of emergency communications and produce cost efficiencies. Public Safety Answering Points across the state have already shown themselves to be forward thinking and interested in working with neighboring PSAPs towards greater interoperability and efficiency. The nine region model represents a perfect world solution that may or may not be achievable. However, it should be viewed as a flexible long-term goal to work towards, keeping in mind that the "final" configuration may well differ from the recommended model once all variables at the local level are considered. Allowing the 48 PSAPs to consolidate at their own pace is recommended.

In determining the recommended or "perfect world" number of PSAPs statewide, Kimball's approach focused on what best serves the emergency communications system as a whole rather than focusing on 9-1-1 calls only. In Kimball's opinion, keeping 9-1-1 call taking and the dispatch of field personnel together within each regional PSAP best serves the citizens, as well as the field personnel and is critical to establishing the best emergency communications system possible. Secondary to 9-1-1 call taking and dispatch functions remaining together, a balancing of call volume, where possible, the state's unique geography and maintaining existing or planned partnerships were taken into consideration. In Kimball's opinion, a PSAP configuration of nine regionally based PSAPs would provide the most equitable and efficient use of resources statewide. The following is a list of the criteria used in determining the regions.

- 9-1-1 call taking and dispatch functions remain together.

- 9-1-1 call volume – Where possible, the call volumes were balanced among the regions to assure the maximum number of redundancy or backup options.
- Back-up or redundancy planning – Multnomah was identified as its own region. Although consolidating with Washington and Clackamas Counties would make sense, redundancy planning would be much more complex in a PSAP that is so much larger than any other in the State.
- Existing partnerships – Survey results and on-site interviews indicate that sharing of systems and the exploration of potential consolidations are being discussed across the state. Therefore, it would be logical to group these PSAPs together.
- State geography – Equalizing the distribution of 9-1-1 calls among regions is desirable whenever possible. However, the unique geography present in Oregon prevents an across the board equal distribution. The call volume per region is much higher on the western coast of the State than it is in the central and eastern portion. In fact, the call volume in some central and eastern regions is low enough that, under different circumstances, placement of 9-1-1 workstations would not be cost effective. However, this set of circumstances illustrates that the number of PSAPs cannot be decided by call volume, or by extension, cost alone.

NG9-1-1 Technology Replacement Budgetary Assumptions

In March 2011, Kimball provided a cost analysis for the State of Oregon to reach and support a NG9-1-1 environment. The *Next Generation 9-1-1 Cost Analysis* report examined the current costs of the 9-1-1 system in Oregon and the anticipated cost of a NG9-1-1 network. In the report, Kimball outlined two options for Oregon to migrate to a NG9-1-1 system while maintaining the then 49 PSAPs in the State. Both options include a need to spend more funds initially in order to save money in the future. The State will need to further examine each option in order to determine the appropriate path for Oregon.

In February 2012, Kimball took the cost analysis a step further and examined the cost of implementing NG9-1-1 with the current number of PSAPs versus implementing NG9-1-1 in a consolidated environment. Kimball made certain assumptions in order to complete these studies, and, most importantly, assumed that all information collected from the State and PSAPs was correct and accurate.

Many details could impact the NG9-1-1 budgetary cost analysis and several assumptions were made in order to complete the conceptual design on which those costs were based. These assumptions were as follows:

- There will be no change in the $0.75 per device per month Emergency Communications Tax, positive or negative.
- Costs were based on implementing the core network in the first year of the project and transitioning cellular and nomadic VoIP calls.
- New X, Y coordinate location protocols will be implemented in year two, either concurrently with wireline transition to NG9-1-1 or after.
- New equipment will be installed in year two and will be leased for ten years with zero down and 7 percent interest.
- Cost of network bandwidth was based on the number of workstations at each location.
- Budgetary pricing of the network was based on analysis of costs in three other states with state contract pricing.
- Commercial off-the-shelf equipment and retail pricing were used.
- Budgetary estimates for infrastructure were based on replacing the frame relay network that currently exists in Oregon and the need for more bandwidth to the larger PSAPs. Pricing was

based on a five-year build-out commitment, which is incorporated into the recurring line charges. Carrier fiber build-out pricing was incorporated into the estimate.
- Wireline carrier connections will occur in year two.
- Costs for staff to manage the system were not included as it was assumed full-time employees would not be added.
- In order to reach true NG9-1-1 capability, additional software may be needed in the future, which may increase the cost.
- Software maintenance was based on 15 percent of initial purchase prices.
- While it was unknown what the inflation rate will be moving into the future, Kimball used current dollar value as current technology costs have gone down at a similar rate to inflation in the past ten years.
- Budgetary estimates were based on an aggregate of similar sized states with similar sized networks.

Cost/Benefit Analysis

Under the current statutory structure, the end-of-lifecycle technology replacement and any resulting consolidation would not be funded with State-appropriated General Funds, but would be funded exclusively by the Emergency Communications Tax and local funds. The Emergency Communications Tax provides the Enhanced 9-1-1 Subaccount with available revenue of approximately $13.9 million per year (based on an average over the last ten quarters). As shown previously in Table 2, State expenditures are approximately $12.12 million per year from the Enhanced 9-1-1 subaccount. This leaves the Enhanced 9-1-1 Subaccount with approximately $1.737 million per year for NG9-1-1 implementation. Again, these figures are a snapshot in time and will fluctuate from year-to-year. A fund balance is available in the Enhanced 9-1-1 Subaccount for the transition to NG9-1-1.

In Kimball's Phase Two report, all of the then existing 49 PSAPs and 279 workstations that were in place at the time of the study would transition to a NG9-1-1-capable network.

Table 3 displays Alternative Two pricing, which includes a completely new network and new equipment for each PSAP. Non-recurring installation costs for call access services would be spread out over the first two years. Centralized automatic message accounting (CAMA) gateways would not be needed until year two; therefore, the recurring charges begin in year two. Year one through three totals include non-recurring costs that would be encountered for installation of the core network. Recurring pricing for location protocol begins in year two. Non-recurring installation charges for PSAP equipment would be encountered in year two. The total for years four through ten includes recurring costs per year. Timeline considerations for this alternative are located in Appendix C.

The pricing was divided into three high level categories.
- **Call access services** includes the border control, gateways and location information services functions of the NG9-1-1 system. This category contains all services and equipment required by carriers to send emergency data and calls to the Oregon answering points. Circuits for these connections are also included.
- **Core connections** are the core of the Next Generation network, which contains the servers performing the call routing functionality as well as the data centers. Next Generation 9-1-1 services and databases are included in this section of the network. This section of the network correctly identifies where the emergency call is to be delivered and applies supplemental information to the call flow.
- **PSAP connections** category is all the equipment (hardware and software), connections to the network, and firewalls needed to allow the PSAP to receive NG9-1-1 traffic from the call processing section of the network. This includes workstations. The financial figures include the re-building of new Multiprotocol Label Switching (MPLS) network connectivity based on either

single or multiple groups of T1[12] circuits or DS-3[13] access for core data centers. This includes system components such as routers and switches and PSAP hardware and software.

	Year 1	Year 2	Year 3	Annually Years 4 – 10
Call Access Services Non-recurring Costs	$400,000	$400,000	$0	$0
Call Access Services Recurring Costs	$356,940	$530,940	$530,940	$530,940
Core Connections Non-recurring Costs	$500,000	$500,000	$500,000	$0
Core Connections Recurring Costs	$1,623,456	$2,349,984	$2,349,984	$2,349,984
PSAP Connections Non-recurring Costs	$0	$1,925,000	$0	$0
PSAP Connections Recurring Costs	$3,356,700	$4,276,284	$4,276,284	$4,276,284
Total Non-Recurring Costs	$900,000	$2,825,000	$500,000	$0
Total Recurring Costs	$5,337,096	$7,157,208	$7,157,208	$7,157,208
TOTAL	$6,237,096	$9,982,208	$7,657,208	$7,157,208

Table 3—Alternative Two Cost Analysis

As shown in Table 3, system costs will increase during the transition phase; however, there is potential cost savings in migrating to NG9-1-1 versus the costs of maintaining the status quo current system if the State were not to transition to NG9-1-1. Once the transition period is over, OEM 9-1-1 should recognize a significant cost savings per year in a Next Generation environment that will be passed on to the PSAPs as part of the monthly distribution.

The total cost once the state is completely transitioned to a NG9-1-1 network is approximately $7.1 million per year. In Table 2 in the status quo analysis above, the total cost of maintaining the current network is about $12.12 million per year. The highest distribution of recurring costs in a NG9-1-1 environment is PSAP connections, which accounts for the connections to the PSAP centers and the leasing of the required hardware and software. The NG9-1-1 network connections recurring costs replaces the network costs in the current network, which represents the largest area of savings in a NG9-1-1 environment. Call access services recurring costs represent the costs of the call routing data centers with respective communications device configuration.

Chart 3 illustrates the breakdown of NG9-1-1 recurring costs.

[12] T1 is a digital transmission link operating at 1.544 Mbps and is a standard for digital transmission in the United States.
[13] DS-3 is the equivalent of 28 T-1 channels.

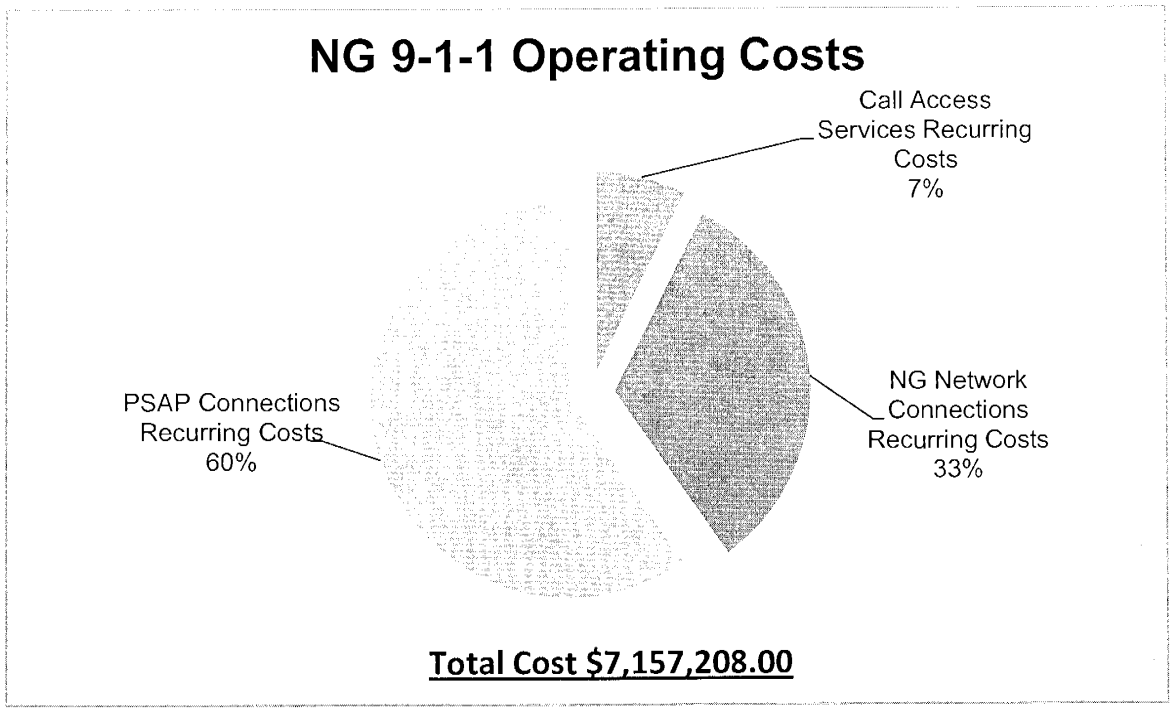

Chart 3—NG9-1-1 Operating Costs

Chart 4 on the following page illustrates the contrast in costs between the rising costs of remaining on the current network over the next ten years as opposed to the fund allocation projected for transitioning to a NG9-1-1 network. In Chart 4 the status quo percentage increase is due to an increase in network related costs.

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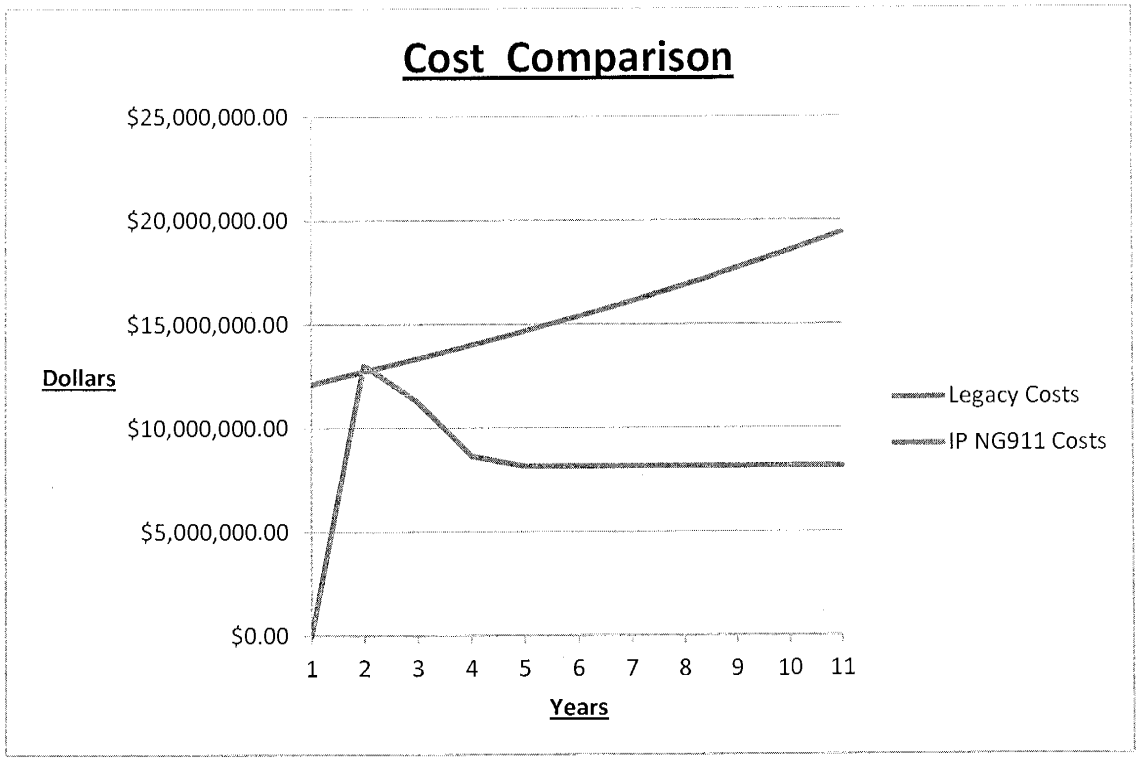

Chart 4—10-year Cost Analysis

The Cost Comparison chart above illustrates that current network. The cost of the current network has increased on average 4.5 percent per year. This cost continues to rise every year. Next Generation 9-1-1 costs are predicted to spike during the first two years of transition, then fall and remain stable at about $7.1 million once the network is in place.

Risks

The operational impact of NG9-1-1 services is directly related to how the PSAP staff and systems manage the delivery of the new types of text, video, photos, data, and a substantial increase in information being delivered with a call. The impact will be felt most directly by PSAP management and frontline operational staff. This means that decision-makers and PSAP management will have to work closely together to determine how to develop or alter consolidated PSAP policies, procedures, protocols and training to accommodate NG9-1-1 capabilities and services. The human factor must be considered throughout so that staff is well-prepared for new or altered protocols and methods for locating callers, routing information, new equipment, services, functions, and features. Standards and specific training do not exist for operating in an IP environment.

The impact on call takers will be the increased complexity of the call taking process due to multi-media data. The call taking function will expand from locating wireline and wireless callers to real-time multi-media information from devices that text and transport pictures and streaming video. Internet Protocol-based systems will be expected to manage the complexity and increased quantity of data. However, the human component will need the training and skills to recognize and process calls from numerous communication devices, delivery methods, and caller location determination. Policy and training will need to focus on giving the staff the direction, knowledge, and decision-making skills needed to determine what information should be relayed to dispatchers and responders. Policy will also drive how supportive or supplemental information (for example, automatic crash notification data or patient allergies to certain medications) will be used, processed and stored or relayed.

In addition to the changes anticipated in processing calls and the development and implementation of appropriate training, there are operational areas that will be impacted by a Next Generation environment. In order to effectively share these new data forms and reap the full benefits of a NG9-1-1 system, response agencies at all levels (local, county and State) will need to work together to assure inter-agency policies and technology are in place. This may mean establishing new relationships and upgrading critical technology to enable effective "across-the-board" sharing of information.

Policies and procedures need to be developed in order to successfully implement a NG9-1-1 system Statewide. Local jurisdictions will need to work together, and with the State, to develop policies and procedures, as well as a governance model that will be used to administer the system.

An additional risk to NG9-1-1 implementation is the sunset of the 9-1-1 excise tax. A portion of the 9-1-1 excise tax is used for the administraiton of OEM 9-1-1 in order to carry out its duties under statute. Without that funding source, there will be no means to continue on with OEM 9-1-1 or any OEM 9-1-1 projects that are underway including the NG9-1-1 Implementation Project. A legislative concept was submitted that would revise current statute ORS 403.200 Sec 4. (1) to extend the date of the 9-1-1 tax to sunset prior to January 1, 2026.

Further risk analysis is outlined in Appendix D – Alternative Two Risk Analysis.

Security is a major concern moving from the current analog network to a digital NG9-1-1 network. NENA's Next Generation Security Standard (NG-SEC) is a foundation for security in the NG9-1-1 emergency services environment. This standard addresses all areas of network security from physical to cyber activities. The process begins with an assessment of the environment to gain a thorough understanding of the elements in place including governance, authorities, and regulations specific to the state of Oregon's network. Specific areas of interest are the Enterprise IT Standards and security documents published by the Department of Administrative Services. Careful consideration is given to assure these standards are followed. With this information, a compliance plan is drafted addressing the elements that must be created, updated and put into place to comply with the security standards as set forth by both NG-SEC and the Department of Administrative Services. The most secure directives of all standards are utilized.

Alternative Three – Mandating Consolidation of 9-1-1 Call Taking

Alternative Three describes an option of mandating consolidation of 9-1-1 call taking functions to nine regional call answering points while the existing PSAPs would stay in place, but function as local dispatching sites. Currently, no authority exists within the current statutory framework to mandate statewide consolidation of 9-1-1 call taking, although a legislative concept was recently put forth by the Senate Veterans and Emergency Preparedness Committee that would grant the authority needed to mandate it.

For the purposes of this alternative, existing PSAPs would handle only the dispatch of field personnel. They would no longer receive 9-1-1 calls directly, but via a call transfer from one of the nine regional call answering points.

When determining the optimal number of PSAPs for the State of Oregon, Kimball stressed the need to keep 9-1-1 call taking and dispatch functions together within each facility. The optimum number of recommended PSAPs within the Kimball *Consolidation Analysis and Next Generation 9-1-1 Implementation Study* was predicated on this assumption. If only 9-1-1 call taking functions are consolidated into regional call answering points, then *the recommended number of nine regional*

facilities no longer represents the most efficient or cost effective model. Estimating the optimal number of facilities that only process 9-1-1 calls would require a completely different set of baseline assumptions. However, Kimball was asked to examine an alternative that includes mandating call taking into nine regional call answering points. The following represents that examination.

Service level improvement is the single most important reason to consider consolidation. The "first responder on the scene" is truly the 9-1-1 telecommunicator and can substantially affect the outcome of an incident and the lives of the people involved. Service level and life safety improvements that have been achieved as the result of consolidation efforts across the country are noted below. However, it is important to note that many of these service level and life safety improvements are only possible if both call taking and dispatching functions remain together within each region. The impact on each of these benefits under Alternative Three is included.

- Reduction or elimination of the transfer of 9-1-1 calls between PSAPs improves response times and lowers the potential for human or technology errors. Best practices set forth by organizations such as NENA and APCO support the reduction of 9-1-1 call transfers. Implementation of Alternative Three will result in 100 percent of 9-1-1 calls being transferred at least once.
- Quicker call processing and dispatch times, which may result in faster on-scene times for field personnel due to the fact that calls may not need to be transferred or calls would most likely be handled by distinct call taker and dispatcher positions. Alternative Three elminates this benefit completely by separating call taking and dispatch functions.
- Sharing of physical space facilitates communications between call takers, dispatchers, law enforcement, fire, and emergency medical services (EMS). Improved communications enables field personnel to receive information more quickly and accurately, which is particularly important in multi-jurisdictional incidents. Although this benefit is the least tangible or quantifiable, it is one of the most important. Alternative Three eliminates this benefit. If large enough, a consolidated PSAP can utilize a call taker/dispatcher organizational structure. This structure enables call takers to focus solely on the incoming call and obtain the best information possible. The dispatcher's ability to focus solely on field personnel improves responder safety. This benefit may be achievable under Alternative Three in a modified form. The degree of benefit would depend on the organizational structure at the local dispatch site. Standardized training of all PSAP employees increases consistency of service delivery regionally. This benefit would be achievable for call takers only within each regional 9-1-1 answering point.
- A consolidated environment will offer the opportunity for smaller sized participants to benefit from state-of-the-art technology, improved training, and expanded career opportunities that would not be otherwise financially or organizationally feasible. This benefit would be achievable on a lesser scale for 9-1-1 call taking only.
- Consolidation of PSAPs allows sworn personnel to be redeployed to other law enforcement or fire department responsibilities. This benefit may be minimally achievable under Alternative Three.

As the following example illustrates, efforts to increase efficiencies and lower costs through mandated consolidation of only 9-1-1 call processing can result in unanticipated consequences. Several years ago, one state attempted to reduce the number of PSAPs (call taking and dispatching) by mandating a consolidation of the portion under their control – the 9-1-1 call processing portion. Due to confidentiality agreements, Kimball is not authorized to divulge which state went down this path. A goal number of regional 9-1-1 call answering points was established and existing PSAPs (including call taking and dispatch functions) were left to work out where the reductions would occur. While the goal number of regional call answering points was reached, consolidation efforts were primarily limited to the 9-1-1 portion of emergency communications. In other words, while the 9-1-1 call processing portion was consolidated in keeping with the State mandate, the dispatch of field personnel stayed within most municipalities. This consolidation methodology resulted in two key negative outcomes including:

- A decrease in the number of regional 9-1-1 answering points that receive 9-1-1 calls, thereby reducing costs managed by the State, but an **increase** in the number of local dispatching sites which increased costs at the local level. Pre-consolidation the same staff in each PSAP performed both call taking and dispatch functions. Post-consolidation, the staffing needs remained the same so personnel costs did not decrease. In addition, each local dispatch site was required to contract with a regional 9-1-1 answering point to receive and transfer their 9-1-1 calls. Local dispatching sites incurred additional costs by procuring necessary telephony equipment to receive location information for incoming 9-1-1 calls transferred by the regional 9-1-1 answer point.
- The number of times a 9-1-1 call is transferred has increased dramatically which increases call processing times and slows the response of field personnal.

The overall impact of consolidating only the 9-1-1 call function statewide is an emergency communications system that is fractured and less effective. Potential state-level mandates that only impact one component, 9-1-1 call processing, need to be carefully considered to avoid unintended degradation of the emergency communications system as a whole.

Separating the call taking and dispatching functions for 9-1-1 calls in a consolidated environment creates a risk to public safety. Minimizing the number of times a 9-1-1 call gets transferred is a key component to an effective system. When 9-1-1 call takers are located in a separate facility, the 9-1-1 call taker must conduct a preliminary interview to determine the nature and location of the emergency for each incoming 9-1-1 call. This preliminary interview serves two key purposes. First, it allows the call taker to identify the local dispatching site to which the call must be transferred. Second, and more importantly, the preliminary interview assures that the caller's location, at minimum, is received should the call be lost unexpectedly so help can be sent. The call must then be transferred to the appropriate local dispatching site for dispatch of field personnel. The dispatcher then must re-interview the caller to assure the call has been delivered to the correct dispatch point, that the address and call nature are correct, and to gather further details regarding the incident. At times, a second transfer is needed, that would include a third similar interview, to assure all needed services such as police, fire and EMS are dispatched. In addition to the frustration experienced by the 9-1-1 caller, this system creates unnecessary delays in the dispatch of emergency personnel. The average length of time added to a call during this process is 30 seconds for each transfer.

Implementation of any consolidation effort is a complex process with many variables. Although commonalities exist between consolidation efforts, there is no standard implementation template as each effort has unique components for which a customized approach is necessary. Should the State choose to mandate consolidation of the 9-1-1 call processing component, it will need to start by making basic decisions such as:

- What is the long-term goal of a mandated consolidation? Cost savings, improved service levels or both?
- Will the State mandate a specific number of regional 9-1-1 call answering points and what regions will be served by each or will existing consolidation efforts already underway be allowed to continue?
- Will the State choose which existing PSAPs will no longer directly receive 9-1-1 calls and therefore, will become local dispatching centers?
- If the regional call answering points are governed at the local level, will dispatch functions be allowed within the same facility?
- Should the existing PSAPs which currently provide call taking and dispatching services be allowed to decide how to best consolidate call taking functions under a State mandate?
- What facilities will be used and will the State financially support any construction or renovation needs that result from mandated consolidation?
- What technology costs will be State-supported that result from mandated consolidation?

Only after a direction has been determined at the state level can issues such as governance, facility and technology needs, training, organizational structure and cost estimates be developed. Once a direction has been determined, then a more detailed implementation plan(s) can be developed. An assessment of each specific potential consolidation will need to be done. For example, if the State mandated the consolidation of 9-1-1 call taking within pre-defined regions, each region would need to be assessed at a detailed level to determine what equipment, facilities and personnel exists and what would be needed. It is from this region-specific plan that an implementation plan and budget is developed based on the needs and variables of that region.

Consolidation Timelines

When consolidating 9-1-1 call taking functions, a multitude of subject areas must be addressed. Key areas include governance, funding, technology, staffing and facility needs. There is no single standard approach to managing a consolidation effort and each effort will have aspects unique to the specific participants involved. However, the following generic best and worst case scenarios illustrate potential timelines.

Best Case Scenario

Even under perfect world circumstances, it is not possible to provide timeline estimates since each regional call answering point consolidation effort has its own set of unique variables that must be evaluated before an implementation plan can be developed. Consolidations where perfect world circumstances are present are rare. Although possible, it is unlikely that all of these conditions will be present in any real-world consolidation effort.

Cost estimates are not possible without knowing the specific technology needs and workload of a specific potential regional call answering point.

Although the following does not list every factor in a PSAP consolidation effort, the assumptions listed below relate to those areas that typically take the longest to resolve. This scenario is based on the following best case assumptions:

- All PASPs are willing participants.
- A facility exists that can expand sufficiently to accommodate the new regional call answering point without extensive renovations.
- Either a neighboring regional call answering point can serve as the backup or a facility is available to establish a cold backup center. If necessary, calls would be temporarily routed to another answering point until the cold backup center can be activated.

A consolidation effort requires that many components be addressed. While most of these components are addressed concurrently, the following components will likely take the longest to complete. Therefore, these components would be the primary drivers behind the length of the implementation timeline:

- The length of procurement processes for any critical systems such as computer aided dispatch (CAD), logging recorders and 9-1-1 answering positions. If existing systems can be expanded to accommodate the larger workload of a consolidated environment and is well within its useful life cycle, then new procurements may not be necessary. However, it would be unusual for no procurements to take place.
- The length of time it takes to get a governance agreement, in the case of local governance, in place between the participating agencies/municipalities or the length of time it takes for the state

to establish an organizational structure and governing body for the new regional call answering points.

Worst Case Scenario

In a worst case scenario, the components that typically take the longest to complete are construction of a new facility and the necessary assessment of disparate radio systems, radio coverage and the implementation of a solution. Other areas of the consolidation effort are addressed concurrently with these two tasks and would be completed in less time than construction or the build-out of a radio system so they are not considered key timeline drivers. As in the best case scenario, a timeline cannot be estimated given the specific set of variables unique to each consolidation effort.

As with the best case scenario, the following does not list every factor in a regional call answering point consolidation effort. The assumptions listed below relate to those areas that typically are the most difficult to resolve. This scenario is based on the following worst case assumptions:

- All regional call answering points are not willing participants.
- A facility does not exist that can expand sufficiently to accommodate the new regional call answering point. New construction is necessary.

Regional Call Answering Point Consolidation Assumptions

Each assumption is an obstacle in its own right to any consolidation effort. Kimball and OEM 9-1-1 recommended that regional call answering point consolidation project should occur after the implementation of NG9-1-1 and as a natural result of the shared environment of NG9-1-1. Kimball does not recommend that consolidation be implemented as a single project goal or mandated by the State.

In any high-level recommended configuration, a number of assumptions must be made. For this model Kimball assumed the following:

- Political support to form these regions was present.
- A facility large enough to house each regional call answering point exists or could be built.
- Other critical technology and systems would be upgraded to accommodate a regional call answering point or an appropriate replacement would be procured.

To re-emphasize what is perhaps the most critical aspect of this alternative, Kimball's recommendation for a nine regional PSAP model in the *Consolidation Analysis and Next Generation 9-1-1 Implementation Study* was predicated on keeping 9-1-1 call taking and dispatch functions integrated in the same operation as is strongly recommended by Kimball as well as industry best practices. Without this base premise, the recommendation for a nine region model is no longer valid as the most effective and cost efficient configuration. A full examination of all variables associated with consolidating only 9-1-1 call taking functions would be necessary to provide a recommended number of only 9-1-1 call answering points.

The costs associated with a regional consolidation effort of 9-1-1 answering points cannot be estimated within the scope of this document. Each regional consolidation brings its own set of variables to the process for which decisions must be made before costs can be determined. These variables include the following:

- The various decision points, listed earlier in this section, the State will need to address if it proceeds with a mandated consolidation of 9-1-1 call taking.
- Personnel costs (salaries and benefits), based on staffing estimates for a consolidated center and the decided upon pay scales.

- Technology costs will depend on whether specific technology, such as a CAD system can be expanded and re-used in the new call taking facilities or if new systems must be procured.
- Facility costs will depend on whether an existing facility is available or if renovation or new construction is necessary.
- One-time project costs identified, such as initial employee training, hiring of management staff, and professional services fees.
- Municipality-specific costs (how much each municipality will contribute each year) cannot be determined until a cost distribution model is agreed upon by all participants.
- Costs related to dispatch functions such as radio and/or records management systems that will need to be covered by municipalities operating a local dispatching site.

Cost/Benefit Analysis

The current system configuration justifies a transition to NG9-1-1 prior to call center consolidation (Alternative Two). The current analog 9-1-1 call delivery model severely limits the cost and service efficiencies that are afforded with consolidations that occur in the NG9-1-1 environment. Consolidating PSAPs on the frame relay network would take a toll on the Enhanced 9-1-1 Subaccount because of connection costs, equipment replacement, and crossing LATA boundaries as laid out by the telephone companies. Any money spent on consolidating PSAPs on the current network would reduce the funds available to transition the state to a NG9-1-1 system.

In a worst case scenario, the components that typically take the longest to complete are construction of a new facility and the necessary assessment of disparate radio systems, radio coverage and the implementation of a solution. Other areas of the consolidation effort are addressed concurrently with these two tasks and would be completed in less time than construction or the build-out of a radio system so they are not considered key timeline drivers. As in the best case scenario, a timeline cannot be estimated given the specific set of variables unique to each consolidation effort.

Analysis was performed on the PSAPs within one of the State's regions if they were to consolidate into a single site from a call delivery perspective. In order to deliver the 9-1-1 calls to that single site, the current 9-1-1 trunks (or communication paths) that deliver 9-1-1 calls into the PSAPs, would have to move to the single site. This would require the local automatic number identification (ANI)/automatic location identification (ALI) controller to be provisioned with 36 trunks. For budgetary considerations, Kimball assumed that one of the PSAPs would be able to house the regional call answering point site.

Transport of calls and associated information required to locate 9-1-1 emergency callers across LATA boundaries currently in place will require inter-LATA circuits. Local access and transport area boundaries are the geographical area within which a local telephone company offers service. The current configuration of trunking used to deliver emergency call information, as on the analog network, is also an issue. The cost to extend local trunks across LATA boundaries is mileage-based and may not even be possible with current tariffs in place. With multiple locations being routed to a single site, these costs will be extensive on a monthly basis. If a PSAP located in the eastern half of the state was selected to host the equipment, the mileage on each circuit would exceed 150 miles and cross many LATA boundaries. A realistic estimate will be $30.00 per trunk and $1.00 per mile (CenturyLink)—totaling $6,480.00 per month. Monthly special access termination charges could also apply at $20.00 per termination (two per trunk or another $1,440.00 per month) depending on the carrier. These costs could change depending on the carrier and the ability for each carrier to cross individual LATA boundaries. If the incumbent local exchange carrier (ILEC) does not have an existing LATA crossing, an interexchange carrier (IXC) would have to be used and costs would escalate.

Inter-LATA circuits are priced much higher than circuits within the LATA. The additional expense of inter-LATA circuits reduces the financial viability of consolidation under the current model.

While the local telephone companies still support CAMA trunking within the LATA, they have very little experience configuring CAMA circuits between LATAs or between local exchange providers. The order processing systems in place do not support ordering these circuits across LATAs. When the order processesing issues are resolved, technical staff has to implement non-standard provisioning processes and installation processes to support ordering circuits across LATAs. The local telephone companies have excellent technical staffs but the configuration of CAMA trunks across LATAs is analog technology that is used infrequently within modern networks. These installations can be accomplished but, in the experience of Kimball, take much longer to implement than standard telephone service offerings. An additional issue is that repair of these circuits is not standard procedure for the telephone companies.

Carriers currently have little incentive to establish CAMA trunks across LATA boundaries and it is not a standard service offering. Where these configurations have been implemented in other states, installation and repair processes for these types of circuits have experienced extensive time to implement and time to repair.

Carriers find it difficult to provide geographic diversity as the number of ILEC facilities that cross LATA boundaries have decreased.

Estimated charges for CAMA trunking would total about $6,500 to $10,000 a month. Customer premise equipment would also have to be configured for the regional call answering point. This new equipment would have to be capable of handling 36 9-1-1 trunks. Budgetary cost to install 9-1-1 call taking equipment would exceed $300,000.

Table 4 provides a cost estimate for a single regional call answering point in one eastern region of Oregon. It should be noted that this is not a true comparison to Alternative Two as that included pricing to transition to a NG9-1-1 network and replace all equipment at all 48 of the PSAPs within the State. The costs provided are an estimate to implement a single regional call answering point; it is also important to note that all current carrier network charges, such as selective routers, would still be applicable in this environment.

	Year 1
CAMA Trunking ($6,500 - $10,000 monthly)	$78,000 - $120,000
CPE	$300,000
Current Carrier Network Charges	Unknown
Total Non-recurring Costs	$300,000
Total Recurring Costs	$78,000 - $120,000 +
TOTAL	$378,000 - $420,000

Table 4—Alternative Three Cost Analysis (Current Single Regional PSAP)

It is important to note that pricing for this option does not include the cost to build out facilities if needed for any of the regional PSAPs, or for a radio network or integration within a specific region – both of which could easily reach into the millions. New facility costs could range from approximately $1.75 million to $4.2 million depending on size, workstation needs and real estate prices. Reference Table 5 below for a cost breakdown of facility estimates.

One extremely important consideration to note in this alternative is that the benefits of PSAP consolidation would be eliminated by the effort required redesigning the current analog network if Oregon were to consolidate prior to converting to NG9-1-1. Also, Oregon's current analog 9-1-1 call delivery model does not allow for future new digital services.

Kimball was also asked to provide estimated facility costs for new construction facilities within each of the nine recommended regions. Table 5 provides these cost estimates. The following points should be noted:

- The size of each regional facility is based on the number of physical 9-1-1 call taking workstations that each region would require based on 9-1-1- call volume.
- The estimated costs apply to the structure and building systems such as heating and air conditioning. Costs such as those associated with site procurement, professional services, furniture and the emergency communications system are not included.
- Construction costs will likely vary from region to region.
- The construction of a new facility for only a few workstations, as would be the case in some of the regions, is not practical.
- The cost per square foot can range from $225 - $550 or more depending on the local construction market.
- The number of workstations in the Table 5 below coorelate to the recommended number of workstations in the Kimball *Consolidation Analysis and Next Generation 9-1-1 Implementation Study.*

Number of Workstations	Square Footage / Workstations	Building Square Footage	Cost/ Square Foot	Total Estimate
5	1000	5,000	$350	$1,750,000
7	1,000	7,000	$350	$2,450,000
9	1,000	9,000	$350	$3,150,000
12	1,000	12,000	$350	$4,200,000

Table 5—9-1-1 Regional Call Answering Point New Construction Cost Estimates

Risks

OEM 9-1-1 does not have statutory authority to mandate the consolidation of PSAPs in the State. The Senate Veterans and Emergency Preparedness Committee recently submitted a legislative concept to the Governor as a result of the budget note that required the creation of a consolidation plan. That legislative concept would provide the authority to mandate consolidation.

Oregon statutes need to be amended to facilitate consolidation. ORS 403.240(9) requires that each county receive a minimum of 1 percent of the balance of the Emergency Communications Account after amounts have been distributed per the statute. This 1 percent disbursement likely will not be equitable in a consolidated environment. A new funding structure should be developed based on a per 9-1-1 workstation basis per 9-1-1 call answering point region and allow each PSAP to spend the Emergency Communications Tax funds on any 9-1-1 related purpose necessary to operate a respective regional 9-1-1 call answering point.

Mandated PSAP consolidation comes with risks whether the mandate comes from the local, county or State level. As discussed earlier in this document, consolidation is a complex process that requires collaboration, cooperation, negotiation and compromise on the part of all participants to be successful. A difficult process is made much harder when municipalities and/or agencies are forced to participate, which can result in the following:

- Delays in resolving issues and roadblocks that naturally arise during consolidation. Decisions regarding facilities, staff, equipment and policy will all need to be made. Dissention created by unwilling participants can cause delays in getting these decisions made and implemented. A loss of staff productivity, construction and other project delays can be expensive.
- If a participant wishes for a consolidation to fail, typically it will. If a municipality or agency chooses to separate from a consolidated center, the costs associated with either completely or partially breaking up a consolidated PSAP can be substantial.
- When a consolidated PSAP separates either partially or in total, working relationships between the municipalities, public safety agencies and the PSAP staff are damaged. This can impact the efficiency of emergency responses. At times, this damage can take many years to repair.

As a result of the current statutory structure, neither OEM 9-1-1 nor the State has authority to recognize any of the cost savings achieved with consolidation.

If Oregon were to transition to a NG9-1-1 network after consolidation, there would be an additional expense to replace equipment and technology once again. The current analog network will cause roadblocks to consolidation plans throughout the State. The current system utilizes phone lines that are subject to tariffs implemented by the phone companies. Connection costs resulting from crossing LATA boundaries in order to connect consolidated regional call answering points to dispatch centers cause the cost of consolidation to increase dramatically. In addition to cost concerns, consolidating in the current analog environment causes a technology replacement that is not the most up-to-date.

Consolidation risks involve public expectations at the local level. These risks include, but are not limited to, the following:

- Perceived loss of control at the local level.
- If cost savings are achievable, it may be several years before they are realized at the local level.

Alternatives Comparison

Table 6 on the following page compares the costs, benefits, and risks of each alternative. Further discussion of these alternative comparisons and how they shape Kimball's recommendations can be found in the Conclusions and Recommendations section beginning on page 41.

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	Alternative 1 Status Quo	Alternative 2 End-of-life Technology Replacement (NG9-1-1)	Alternative 3 Current PSAP Consolidation (Single Regional PSAP)
Cost	Year 1 - $12.12 million Year 2 - $ 12.67 million Year 3 - $13.24 million Year 4 - $13.83 million	Year 1 - $6.24 million Year 2 - $9.98 million Year 3 - $7.66 million Year 4+ - $7.16 million	Year 1 (Implementation) - $378,000 - $420,000 Facility costs may range from $1.75 million to $4.2 million depending on size and workstation needs
Benefits	• Comfort level with current system • No transition costs for PSAPs • No staff training needs • No disruption of 9-1-1 service	• Improved 9-1-1 service • Greater backup possibilities • Potential cost savings • Up-to-date technology • Meets the goals of the 5-year plan • Increased IT functionality • Information/data sharing capabilities • Greater caller location accuracy • More robust system • Ability to participate in national data sharing initiatives • Will eventually allow text, video, data, and images to be sent to PSAPs	• Reduces number of PSAPs in the state • Less cost at the state level initially
Risks	• Outdated equipment • Costs will increase • Support has been discontinued in some cases • Limited functionality • Does not meet the goals of the 5-year plan • Hinders the level of public safety service • Less reliable • Impediment to PSAP consolidation due to line and call costs • Not designed for continuity of operations • OEM 9-1-1 paying for fewer capabilities	• Transition could take longer than a year • PSAPs may decide not to consolidate • Local discontent • Development of policies and procedures • Maintaining security standards • Staff training and associated costs • Transition costs at the local level	• Cost savings to the Enhanced 9-1-1 Subaccount related to transitioning to a NG9-1-1 network would not be realized • May take 3 to 5 years to accomplish – pushing NG implementation back to 5 to 7 years • OEM 9-1-1 has no authority to mandate consolidation • Some areas may consolidate, others may not • Lack of buy-in • Would be consolidating with outdated technology • Staff training and associated costs • Transition costs at the local level • Further research and analysis studies for consolidation initiatives
Meets Criteria	No	Yes	No

Table 6—Alternatives Comparison

Conclusions and Recommendations

Recommendation

Kimball recommends that the State of Oregon move forward with Alternative Two to transition to a NG9-1-1 network and foster organic consolidation of PSAPs across the state. In order to provide a level of service that meets the expectations of its citizens and to keep up with technological changes, Oregon PSAPs need an end-of-lifecycle technology replacement to convert the analog 9-1-1 system to an IP-enabled digital broadband network that will provide enhanced functionality throughout the state.

Public safety in Oregon relies upon its aging analog systems that can no longer keep pace with industry changes or meet the citizen's expectations. Emergency communications systems are quickly being converted to digital interfaces across the nation. National organizations and associations have developed visions for the systems of the future and they all utilize IP-based networks.

Once the NG9-1-1 Network is fully implemented and operational, the Statewide 9-1-1 System should recognize approximately $5 million per year in savings in a Next Generation environment while costs would continue to rise in the current environment. The State will need to operate both the current and NG9-1-1 networks for a period of time while the transition to NG9-1-1 is in process. So, system costs will increase during the transition phase. However, once the transition period is over and the State NG9-1-1 network is fully implemented, most costs of maintaining the current network will be eliminated, providing more funds to maintain the NG9-1-1 network.

It is important to consider the potential cost savings in migrating to NG9-1-1 versus the costs of maintaining the current system if the State were not to transition to NG9-1-1. These are funds that will then become availbe for distribution to local PSAPs. The amount of these funds and the timeframe they will become available depends on the method of transition to Next Generation and the transition timeframe.

The Emergency Communication Tax provides the Enhanced 9-1-1 Subaccount with available revenue of approximately $13.86 million per year average over the last ten quarters. In FY2010-11, costs paid from the Enhanced 9-1-1 Subaccount totaled approximately $12.12 million which is the cost of the status quo defined in Alternative One of this analysis. Several costs currently paid from the Enhanced 9-1-1 Subaccount may be alleviated once the current network has been transitioned to a NG9-1-1 network and may be utilized in different ways in a Next Generation environment.

Based on the phase two analysis, Kimball estimates that approximately $1 million in current costs will carry forward after the transition to NG9-1-1 has occurred.

Table 7 summarizes the costs of all existing Oregon PSAPs transitioning to an IP network in year one, allowing some of the current costs to become available to pay for Next Generation costs. The "Total Revenue" column reflects the amount collected each year from the emergency communication tax. The "Current Costs" column reflects the amount expended on the current network. "Available Funding" is a calculation of the amount of revenue available after paying for the current costs; this is funding available for implementing Alternative Two. The "Difference" column tracks the difference between the total cost for the year and the total revenue.

Year	Total Revenue*	Current Costs**	Alternative 2 End-of-life Technology Replacement (NG9-1-1)	Available Funding	Total Cost for Year	Difference
2011	$13,857,395	$12,120,444	0	$1,692,021	$12,120,444	
2012	$13,857,395	$6,782,660	$6,237,096	$7,074,735	$13,019,756	**$837,639**
2013	$13,857,395	$1,277,323	$9,982,208	$12,580,072	$11,259,531	**$2,597,864**
2014	$13,857,395	$1,000,000	$7,657,208	$12,857,395	$8,657,208	**$5,200,187**
2015	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2016	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2017	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2018	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2019	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2020	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**
2021	$13,857,395	$1,000,000	$7,157,208	$12,857,395	$8,157,208	**$5,700,187**

Table 7—Cost Estimate of All PSAPs Transitioning to NG9-1-1

**The revenue was assumed to remain consistent for the next ten years. Since the time of this study, the revenue has declined to $13,788,460.*
*** Based on the phase two analysis, Kimball estimates that approximately $1 million in current costs will carry forward after the transition to NG9-1-1 has occurred.*

As discussed above, the current system configuration justifies a transition to NG9-1-1 prior to PSAP consolidation. It is important to reiterate that the current analog 9-1-1 call delivery model severely limits the cost and service efficiencies that are afforded with consolidations that occur in the NG9-1-1 environment. Consolidating PSAPs on the frame relay network would take a toll on the Emergency Communications account because of connection costs, equipment replacement, and crossing LATA boundaries as laid out by the telephone companies. Any money spent on consolidating PSAPs on the current network would reduce the funds available to transition the state to a NG9-1-1 system.

Alternative Two meets all of the selection criteria as described in the Solution Selection Methodology and Criteria section in this document. Table 8, below, shows how Alternative Two meets these criteria while Alternative One and Three do not.

Goals	Alternative 1	Alternative 2	Alternative 3
1 Improve 9-1-1 service	No	Yes	No
2 Provide long term stability as technologies emerge	No	Yes	No
3 Meet public expectations	No	Yes	No
4 Provide cost efficiencies	No	Yes	No
5 Comply with OEM 9-1-1 five-year strategic plan	No	Yes	No
6 Support Oregon's Safety Policy Vision	No	Yes	No
7 Encourage data and resource sharing	Yes	Yes	Yes
8 Support ORS 403.100	Yes	Yes	Yes

Table 8—Solution Selection Criteria

Emergency communications Statewide would benefit from further consolidation efforts once a technology replacement to NG9-1-1 has occurred as recommended in Alternative Two. PSAPs across the state have already shown themselves to be forward thinking and interested in working with neighboring PSAPs towards greater interoperability and efficiency. The nine region model represents a perfect world solution, which may or may not be achievable. However, it should be viewed as a long-term goal to work towards statewide. This model provides the best balance of service level standards and cost efficiencies.

Alternative One does not meet the selection criteria and is not the recommended option for the State of Oregon

Alternative One, status quo, is also not recommended. Remaining on the current network does not meet the selection criteria as stated in this Business Case Analysis. Status quo is taking no action to improve public safety for the State. Not only will remaining on the current network cost the State more money over the next ten years, as outlined in the Alternative One analysis, but also would be choosing to remain on a network that does not meet public safety expectations now and into the future. As the rest of the country is taking steps toward NG9-1-1 implementation, Kimball also recommends that Oregon continue to plan for and migrate to a NG9-1-1 system.

Alternative Three does not meet the selection criteria and is not the recommended option for the State of Oregon

Kimball does not recommend Alternative Three. Mandating consolidation of 9-1-1 call taking is highly discouraged. Separating the call taking and dispatching functions for 9-1-1 calls in a consolidated environment creates a risk to public safety. Minimizing the number of times a 9-1-1 call gets transferred is a key component to an effective system. When 9-1-1 call takers are located in a separate facility, the 9-1-1 call taker must conduct a preliminary interview to determine the nature and location of the emergency for each incoming 9-1-1 call. This preliminary interview serves two key purposes. First, it allows the call taker to identify the dispatch-only site to which the call must be transferred. Second, and more importantly, the preliminary interview asssures that the caller's location, at minimum, is received should the call be lost unexpectedly so help can be sent. The call must then be transferred to the appropriate dispatch-only for dispatch of field personnel. The dispatcher then must re-interview the caller to assure the call has been delivered to the correct dispatch point, that the address and call nature are correct, and to gather further details regarding the incident. At times, a second transfer is needed, which would include a third similar interview, to assure all needed services such as police, fire and EMS are dispatched. In addition to the frustration experienced by the 9-1-1 caller, this system creates unnecessary delays in the dispatch of emergency personnel. The average length of time added to a call during this process is 30 seconds for each transfer.

While 30 seconds seems like a short period of time, consider that 30 seconds may be the difference between:

- A person being rescued from a house fire or becoming a fatality
- A violent criminal being apprehended or escaping
- A heart attack victim being resuscitated or dying
- A drowning victim suffering brain damage or recovering fully
- A hunting accident victim bleeding to death or recovering

While these are dramatic examples, they are examples of real situations that occur daily in public safety. In emergencies, seconds do count.

It is essential that both call taking and dispatch be taken into consideration when consolidating to ensure an efficient and effective emergency communications system statewide. Although these components are interwoven with each other and, in small PSAPs, often performed simultaneously by the same person, funding is split between two entities, the State and the local PSAP. The State

manages the funding of the 9-1-1 equipment and network while costs associated with dispatch functions are considered the responsibility of the local municipalities. The method in which these costs are managed varies from state to state. However, across the country this split in control and/or funding has created an environment where the states may become focused on only the portion for which they are financially responsible rather than the whole emergency communications picture, as is happening presently in the State of Oregon.

Consequences of Failure to Act

It is imperative that Oregon keep its 9-1-1 system up-to-date with technology and move toward the Next Generation of 9-1-1. Updating technologies and implementing new networks now will assure that Oregon is prepared to support and participate in any national initiatives to share critical data in the future. The safety of Oregon's citizens is dependent upon providing the highest level of public safety available. Remaining on the current network is not consistent with the 9-1-1 Five-Year Plan and the vision of 9-1-1 moving forward. Oregon also needs to keep up with citizen expectations of the 9-1-1 system in order to adequately maintain the public's safety. Doing nothing and leaving the public safety of Oregon citizens to an antiquated analog system that is not compatible with modern communications technologies is not a viable option.

Cost benefit analysis has shown that it will be more expensive to remain on the current frame relay network and the phone companies' analog circuits over the next ten years than to transition and run on a NG9-1-1 network for the next ten years. It will also be more cost effective to consolidate PSAPs after a transition to a NG9-1-1 network is complete as opposed to consolidating in the current environment.

Citizens know to call 9-1-1 for help. In the case of an emergency seconds can mean the difference between life and death. The caller expects the telecommunicator on the other end of the line to know where they are and dispatch help quickly and correctly. A NG9-1-1 network will improve the public safety system for the citizens who call 9-1-1 and will eventually allow people in danger to reach help by other means such as text, video, social media, telematics, and more as new life saving technology is introduced. NG9-1-1 technology is available and attainable in the state of Oregon. Choosing to remain on the current network would be depriving the citizens and visitors of Oregon the highest level of public safety possible today.

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Glossary

ALI
Automatic Location Information is the address of the person placing the 9-1-1 call.

ANI
Automatic Number Identification is the telephone number of the person calling 9-1-1.

CAD
Computer Aided Dispatch

Call Access Services
All services and equipment required by carriers to send emergency data and calls to the Oregon answering points. Circuits for these connections are also included.

CLEC
Competitive Local Exchange Carrier

Circuit
A circuit is a connection between two points that can be made through various media, such as fiber and coaxial cable.

Core Connections
The core of the Next Generation network, which contains the servers performing the call routing functionality as well as the data centers. NG9-1-1 services and databases are included in this section of the network. This section of the network correctly identifies where the emergency call is to be delivered and applies supplemental information to the call flow.

Emergency Services IP Network (ESInet)
ESInet is an IP-based inter-network (network-of-networks) shared by all agencies that may be involved in any emergency.

Geographic Information System (GIS)
GIS is a computer software system that enables one to visualize geographic aspects of a body of data. It contains the ability to translate implicit geographic data (such as a street address) into an explicit map location. It has the ability to query and analyze data in order to receive the results in the form of a map. It also can be used to graphically display coordinates on a map (i.e. latitude/longitude) from a wireless 9-1-1 call.

ILEC
Incumbent Local Exchange Carrier

Internet Protocol (IP)
IP is the method by which data is sent from one computer to another on the Internet or other networks. IP is part of the Transmission Control Protocol (TCP)/IP family of protocols describing software that tracks Internet addresses of nodes, routes outgoing messages, and recognizes incomplete messages. IP is used in gateways to connect networks to the Open Systems Interconnection (OSI) network level 3 and above.

LATA
Local Access and Transport Area is the geographical area within which a local telephone company offers service.

Master Street Address Guide (MSAG)

MSAG is a database of street names and house number ranges within their associated communities defining Emergency Service Zones (ESZs) and their associated Emergency Service Numbers (ESNs) to enable proper routing of 9-1-1 calls.

Multi-protocol Label Switching (MPLS)

MPLS is a data-carrying mechanism that belongs to the family of packet-switched networks. MPLS operates at an OSI Model layer that is generally considered to be between traditional definitions of Layer 2 (Data-Link Layer) and Layer 3 (Network Layer), and thus is often referred to as a "Layer 2.5" protocol. MPLS was designed to provide a unified data-carrying service for both circuit-based clients and packet-switching clients that provide a datagram service model.

PSAP

Public Safety Answering Point receives and processes 9-1-1 calls for a defined geographic area.

PSAP Connections

All the equipment (hardware and software), connections to the network, and firewalls needed to allow the PSAP to receive NG9-1-1 traffic from the call processing section of the network. This includes workstations.

Router

A router is a device that connects like and unlike Local Area Networks (LANs).

Service Provider

SP is an entity providing one or more of the following 9-1-1 elements: network, CPE, or data base service.

Switch

A switch is a device that opens or closes circuits, completes or breaks electrical paths, or selects paths or circuits. Switches look at incoming data to determine the destination address.

T1

T1 is a digital transmission link with a signaling speed of 1.544 Mbps; it is a standard for digital transmissions in North America. T1 is part of the progressive digital transmission pipes commonly referred to as DS or Digital Signal.

Transmission Control Protocol (TCP)

TCP is the end-to-end reliability protocol that recognizes and corrects lower layer errors caused by connectionless networks. TCP provides reliable byte stream communication between pairs of processes in hosts attached to interconnected networks. It is the portion of the TCP/IP protocol suite that governs the exchange of sequential data.

Voice over Internet Protocol (VoIP)

VoIP is a general term for a family of transmission technologies for delivery of voice communications over IP networks such as the Internet or other packet-switched networks. The IP address assigned to the user's telephone number may be static or dynamic.

Appendices and References

Appendix A—Funding History Overview

The 1981 statute that established OEM 9-1-1 included a mandate for statewide 9-1-1 services and instituted a 3 percent surcharge on subscriber's telephone lines. In June 1991, the Legislature amended the law to require the implementation of E9-1-1 in all of Oregon by the year 2000, and increased the 9-1-1 tax rate from 3 to 5 percent. The additional 2 percent was dedicated for Statewide enhancement of existing 9-1-1 systems and to establish a telecommunicator standards and certification program. In June 1995, the Legislature changed the structure of the tax from 5 percent of the local access bill to a flat rate of $0.75 on any retail subscriber who has telecommunication services capable of accessing the 9-1-1 network. Reasons for this adjustment included actions by the Oregon Public Utilities Commission (PUC) that sharply reduced 9-1-1 revenues, and revolutionary changes occurring in the telecommunications industry, including the increase in wireless phone usage and the FCC Phase II mandate. In July 2007, the Legislature extended the 9-1-1 tax sunset date to January 1, 2014.[14]

The Emergency Communications Tax rate has not changed since 1995. The tax is $0.75 per device per month for retail subscribers who have telecommunication services capable of accessing the 9-1-1 network. If adusted for inflation, the $0.75 being collected in 1995 would equal $1.15 per device per month today according to the Bureau of Labor Statistics Inflation Calculator. However, the Tax remains at $0.75 per device per month.

Funding Mechanisms

Emergency Communications Tax

In Oregon, 9-1-1 is funded by an Emergency Communications Tax of $0.75 per device per month. The tax is imposed on a per instrument basis on subscribers who have telecommunication services with access to the 9-1-1 system. Subscribers are responsible for paying the tax. Communications providers collect the tax from their subscribers on a monthly basis and remit it to the Department of Revenue each quarter.[15] The Department of Revenue pays the moneys received to the State Treasury, which credits the Emergency Communications Account.

Thirty-five percent of the amount in the Emergency Communications Account on the date of credit is then credited to the Enhanced 9-1-1 Subaccount. All monies in both accounts are continuously appropriated to OEM 9-1-1. The funds are administered in compliance with the Oregon Administrative Rules (OAR) for E9-1-1 Emergency Telephone Systems,[16] which establishes the allowable expenditures at the primary PSAP.

The Department of Revenue is then paid their actual cost or up to one-half of 1 percent for their cost of collecting the tax, whichever is less. Up to 4 percent is used by OEM 9-1-1 to provide administration. OEM 9-1-1 is charged with distributing the entire amount of money in the Emergency Communications Account every quarter.

After the appropriate amounts are paid to the Enhanced 9-1-1 Subaccount and the administrative costs have been paid to the Department of Revenue and OEM 9-1-1, then OEM 9-1-1 distributes the remaining balance to the 9-1-1 jurisdictions on a per capita basis. Each county is allocated at least 1 percent of the account balance.

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[14] Oregon Emergency Management State 9-1-1 Program, Five-Year Strategic Plan 2010-2014, page 7
[15] ORS 403.215
[16] Oregon Administrative Rules 104-080

According to the State and some local PSAP managers, the distribution of the Emergency Communications Tax to the 9-1-1 jurisdictions is approximately 25 percent of the total resources available to operate a PSAP. The remainder of 9-1-1 funding for a respective PSAP is funded through various local sources depending on the locality.[17] No State General Fund or other monies are used to pay for 9-1-1 costs, only Emergency Communications Tax and local money.

The figure below illustrates the distribution breakdown of the Oregon Emergency Communications Account for one quarter, assuming the account holds $13 million on the day of distribution.

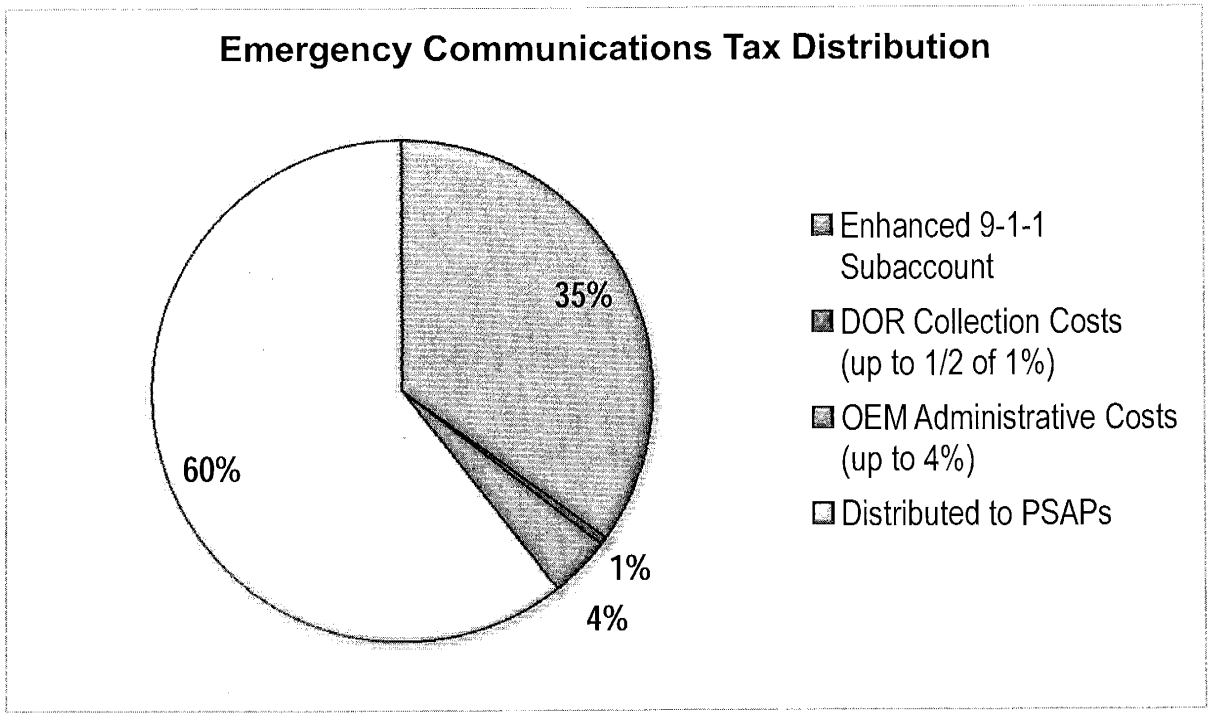

Figure 6—Breakdown of Oregon Emergency Communications Account for One Quarter

Enhanced 9-1-1 Subaccount

The Enhanced 9-1-1 Subaccount pays for costs incurred for E9-1-1 telephone service established pursuant to ORS 403.115. Funds are distributed on a request for reimbursement basis. A 9-1-1 jurisdiction may request reimbursement for recurring and non-recurring charges necessary to provide E9-1-1 telephone service only if the jurisdiction has an approved final plan as required in section 7, chapter 743, Oregon Laws 1991.[18] OEM 9-1-1 is required to limit the disbursements for costs incurred before the last quarter to database development, network and on-premises equipment.[19]

Eligible Costs

Funds from the Emergency Communications Account can only be used to pay for:

> planning, installation, maintenance, operation and improvement of a 9-11 emergency reporting system as it relates to getting the call from the member of the public to the

[17] Ibid, 403.235
[18] Ibid, 403.240(3)
[19] Ibid, 403.240(4)

> primary Public Safety Answering Point and in transmitting the information from the primary PSAP to the secondary PSAPor responding police, fire, medical or other emergency unit by telephone, radio or computerized means.[20]

The majority of PSAPs use most of this funding to pay for 9-1-1 call taking personnel.

The Enhanced 9-1-1 Subaccount has specific eligible costs. From this subaccount, a 9-1-1 jurisdiction can request reimbursement for recurring and non-recurring charges necessary to provide E9-1-1 telephone service. Reimbursable costs are only those incurred for the following items:

- Modification of central office switching and trunking equipment
- Network development, operation and maintenance
- Database development, operation and maintenance
- On-premises equipment procurement, maintenance and replacement
- Conversion of pay station telephones
- Collection of the tax
- Addressing, if the reimbursement request is consistent with rules adopted by the Office[21]

Eligible costs related to both the Emergency Communications Account and the Enhanced 9-1-1 Subaccount are further developed in the OAR for E9-1-1 Emergency Telephone Systems Program, Funding Considerations 104-080-0060.

Accounting Reports

An accounting report to OEM 9-1-1 is required to be submitted by all 9-1-1 jurisdictions annually.[22] Public Safety Answering Points are responsible for self-reporting their budgetary information; this is a requirement for every PSAP, with the exception of the Warm Springs Police Department, which is located within tribal territory. PSAPs must provide information regarding how much Emergency Communications Tax money they received. PSAPs must also indicate the percentage of their total funds that came from the Emergency Communications Account and how the funds were used. OEM 9-1-1 compiles the information into a summary budget report for all PSAPs each fiscal year, but does not conduct an audit of PSAP financial records.

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[20] Ibid, 403.245
[21] Ibid, 403.240(3)
[22] Ibid, 403.240

Appendix B—Enhanced 9-1-1 Subaccount Fund Expenditures

The Emergency Communications Tax through the Enhanced 9-1-1 Subaccount funds all costs associated with the statewide network, databases and PSAP CPE. In 2011, the State identified the 9-1-1 expenses listed below, which were paid from the Enhanced 9-1-1 Subaccount and totaled approximately $12.12 million. The costs associated with following categories are listed in Table 2—Enhanced 9-1-1 Subaccount Expenditures.

- **Administrative costs** – This includes a variety of costs, such as consultative fees, separate from the up to 4 percent account to fund OEM 9-1-1 operations.
- **CPE** – This includes purchasing, replacing or upgrading PSAP equipment.
- **CPE maintenance** – This includes recurring charges for PSAP CPE annual maintenance.
- **GIS/Mapping equipment** – This includes 9-1-1 PSAP hardware and software, as well as purchasing replacements and upgrades.
- **MSAG[23]/GIS maintenance** – This includes software and the personnel to maintain the data, specifically:
  - Recurring charges for PSAP software upgrades, annual maintenance, and technical support
  - Development costs for new GIS data layers
  - PSAP reimbursements for work completed to ensure GIS data layers and MSAG databases are up to date
- **Network recurring and nonrecurring costs** – This includes the frame relay network currently in place. The cost is divided evenly among 49 PSAPs (at the time of the study) and specifically includes the following:
  - 9-1-1 PSAP call reporting contract
  - Frame relay equipment
  - Frame relay maintenance
  - Frame relay monthly access
  - 9-1-1 terminal lines
- **PSAP circuits** – This includes the 9-1-1 PSAP phone bills for recurring charges for circuits from the selective routers to carry 9-1-1 service.
- **PSAP facility** – This includes replacement or upgrades based on PSAP facility needs for CPE.
- **UPS[24] equipment and maintenance** – This includes UPS hardware purchases and recurring maintenance costs.
- **Wireless needs** – These costs are divided evenly among 49 PSAPSs (at the time of the study) and include the items listed below, which are not all inclusive:
  - Wireless accuracy testing
  - Wireless equipment
  - Wireless service charges
  - Database charges
  - Pseudo automatic number identification (pANI) charges

[23] Master Street Address Guide
[24] Uninterruptible power supply

Appendix C—Technology Upgrade to NG9-1-1 Timeline Considerations

A request for proposal (RFP) process will need to be performed prior to the start of implementation. This process will need to be very thorough in order to transition successfully within the current funding structure. Once the RFP is complete and contracts have been signed, the actual transition timeline can begin. Kimball estimates this part of the project could take 18 to 24 months to complete.

Kimball believes that transition to the new network will take at least three years after a vendor has been selected and contracts signed. It is possible once CPE equipment has been upgraded to transition the PSAPs on a PSAP-by-PSAP basis.

Timeline

Prior to the beginning of the transition timeline, OEM 9-1-1 will need to make decisions regarding the ALI databases, such as the following:

- Location and providers of ALI databases
- Access methodologies
- Integration into ESInet

The figure on the following page illustrates a sample timeline.

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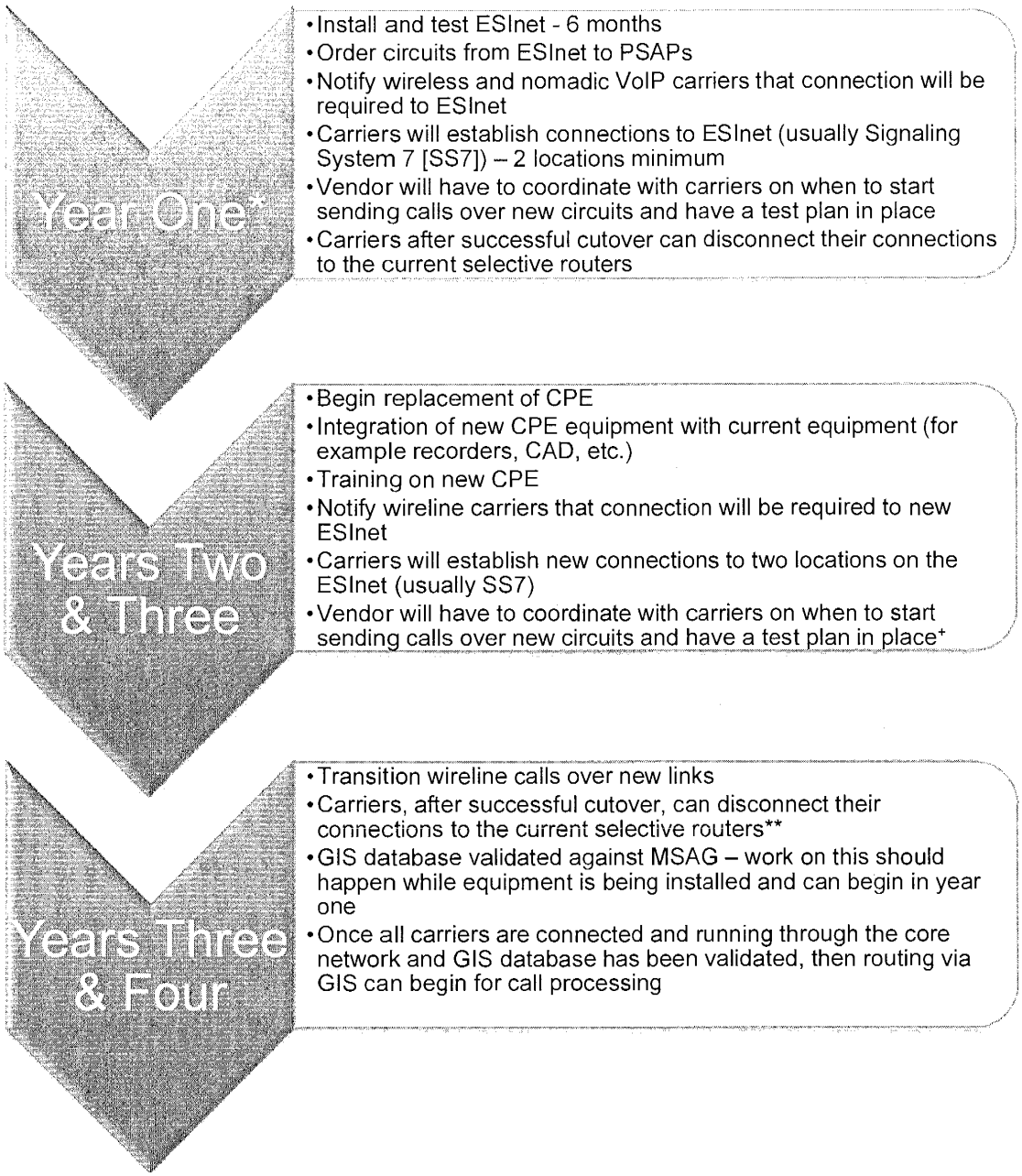

Figure 7—Sample Timeline

*Note: The timeline for year one begins once the RFP is complete, vendors have been selected, and a contract signed. It is possible (and quite probable) that year one would not actually happen in 2012, but rather 2013.
+Note: This can happen on a PSAP-by-PSAP basis.
**Note: The network will still be IP selective routing at this point.

In the phase two report, Scenario Three pricing includes a completely new network and new equipment for all nine PSAPs. It is important to note that Scenario Three does not include the cost to build out facilities if needed for any of the nine regional PSAPs.

Risk Weighting

Every risk has with it three variables that can be used to measure the importance of the risk.

Severity - This is the effect on the project in the event that the risk occurs. This is rated on a scale of 1 to 5 with 1 being minimal impact and 5 being catastrophic impact.

Probability - This is the measure of the likelihood of the risk occurring. This is rated on a scale of 1 to 5 with 1 being unlikely and 5 being almost a sure thing.

Exposure - Exposure is the measure of how long this risk is present during the project. If the risk is only present during a single phase, it may be low. This is rated on a scale of 1 to 4 with 1 being a short time and 4 being almost the entire project.

Severity		Probability		Exposure	
Score	Explanation	Score	Explanation	Score	Explanation
1	Little impact	1	20 percent likely	1	Less than 25 percent
2	Some Impact	2	40 percent likely	2	26 to 50 percent
3	Moderate Impact	3	60 percent likely	3	51 to 75 percent
4	Severe Impact	4	80 percent likely	4	76 to 100 percent
5	Catastrophic Impact	5	100 percent likely		

The ratings in these various categories are multiplied to develop at rating for each risk defined. These risk ratings can be used to mitigate the risks that have the most impact first or to set a priority for addressing the risk.

Caution must be used as all risks should be reviewed even if they have a low priority. Even low priority risks are still risks to successful project completion

Risk	Severity 1 to 5	Probability 1 to 5	Impact Score	Exposure 1 to 4	Exposure Timeframe	Score	Mitigation Method
Standards and specific training do not exist for operating in an IP environment with new types of media such as text, video, phones, data, and a substantial increase in information being delivered with a call.	5	5	25	4	Deployment	**100**	Provide standards and training prior to the deployment of the services.
The impact on call takers will be the increased complexity of the call taking process due to multi-media data.	5	5	25	4	Deployment	**100**	Policy and training will need to focus on giving the staff the direction, knowledge, and decision-making skills needed to determine what information should be relayed to dispatchers and responders. Policy will also drive how supportive or supplemental information (for example, automatic crash notification data or patient allergies to certain medications) will be used, processed and stored or relayed.
There are operational areas that will be impacted by a next generation environment Working together to share new data forms will necessitate new forms of cooperation and agreements.	4	4	16	3	Ongoing	**48**	Response agencies at all levels (local, county and state) will need to work together to ensure inter-agency policies and technology are in place. This may mean establishing new relationships and upgrading critical technology to enable effective "across-the-board" sharing of information.
NG9-1-1 implementation is impacted by the sunset of the 9-1-1 excise tax. A portion of the 9-1-1 excise tax is used for the administration of OEM in order to carry out its duties under statute.	5	1	5	4	Until the statute is renewed	**20**	A legislative concept was submitted that would revise current statute ORS 403.200 Sec 4. (1) to extend the date of the 911 tax to sunset prior to January 1 , 2026.
Standards for security in a NG9-1-1 environment will change from the security needs on the current network.	5	4	20	4	Ongoing	**80**	Oregon can be proactive in going through their security process to apply NENA's Next Generation Security Standard (NG-SEC).

Appendix E—Legislative Concepts

Agency Legislative Concept Request

Agency #/Concept #:

Placeholder? ☐ Yes ☒ No

(TEXT BOXES EXPAND AS NEEDED)

Date: 7/9/12

Agency: Oregon Military Department

Division/Program: Oregon Emergency Management/9-1-1 Program

Concept Subject or Title: 9-1-1 $0.75 Excise Tax Extension

Concept Contact Person: Martin Plotner **E-Mail:** Martin.Plotner@state.or.us **Phone:** 503-378-2911

Agency Legislative Coordinator: Mike Caldwell **E-Mail:** Mike.Caldwell@mil.state.or.us **Phone:** 503-584-3884

1. Impact to Outcome Area(s)

☐ **Education** ☐ **Healthy People** ☐ **Economy and Jobs** ☐ **Housekeeping Only**

☐ **Healthy Environment** ☒ **Safety** ☐ **Improving Government**

2. Problem (Completely describe the problem you propose to solve.)

There is imposed on each paying retail subscriber who has telecommunication services with access to the 9-1-1 emergency reporting system a tax equal to 75 cents per month.Taxes imposed under ORS 401.792 [renumbered 403.200] apply to subscriber bills issued on or after January 1, 2002, and before January 1, 2014. [2002 s.s.1 c.5 §4(1);therefore the9-1-1 excise tax sunsets prior to January 1, 2014. This tax helps support Oregon's statewide 9-1-1 system.

3. Proposed Solution (Completely describe what the concept does to fix the problem. Do not include proposed statute changes here.)

Revise current statute ORS 403.200 Sec 4. (1) to extend the date of the 911 tax to sunset prior to January 1 , 2026.

4. Has this been introduced in a prior session? ☐ No ☒ Yes Years(s) Bill#(s)

Does this amend current law or programs? ☐ No ☒ Yes (Specify) ORS 403.200 Sec 4. (1)

Is this related to a legal decision? ☒ No ☐ Yes (Case cite, AGO No. date, etc. – *attach copies*)

5. Proposed Changes to Statute (Please attach your best attempt at proposing changes to statute to accomplish your goal; however Legislative Counsel may draft alternate language.)

6. Stakeholders and/or Other Affected Agencies who are Aware of Your Concept

Agency:	Contact Person:	Phone:
Willammette Valley Comm. Ctr.	Mark Buchholz	503-763-3333
Clackamas County Comm.	Mark Spross	503-655-8882

7. Known Support or Opposition (Please elaborate.)

Suport of the Oregon chapter of the Association of Public Safety Communicaitons Officials & National Emergency Number Association

8. **Increases fees or assessments?** ☒ No ☐ Yes Provide Form

   Concept has other fiscal, revenue or position (FTE) impacts? ☐ No ☒ Yes Provide Form

9. **For PLACEHOLDERS – ALL additional substantive information is due to DAS no later than July 13. This concept is a PLACEHOLDER.** ☒ No ☐ Yes (approximate delivery date)

10. **Additional Information or Attachments** **(Briefly describe attachments - draft language, opinions, etc.)**

11. **Approved for Drafting:**

Governor's Office	Date	Department of Administrative Services	Date

Revised 8/8/2012

Agency Legislative Concept Request

Agency #/Concept #:

Placeholder? ☒ Yes ☐ No

(TEXT BOXES EXPAND AS NEEDED)

Date: 7/9/12

Agency: **Oregon Military Department**

Division/Program: Oregon Emergency Management/9-1-1 Program

Concept Subject or Title: 9-1-1 Prepaid Telecommunications Tax Collection

Concept Contact Person: Martin Plotner **E-Mail:** Martin.Plotner@state.or.us **Phone:** 503-378-2911

Agency Legislative Coordinator: Mike Caldwell **E-Mail:** Mike.Caldwell@mil.state.or.us **Phone:** 503-584-3884

1. Impact to Outcome Area(s)

☐ **Education** ☐ **Healthy People** ☐ **Economy and Jobs** ☐ **Housekeeping Only**

☐ **Healthy Environment** ☒ **Safety** ☐ **Improving Government**

2. Problem (Completely describe the problem you propose to solve.)

Current statutes provide for the collection of 9-1-1 emergency communications tax on any device capable of accessing the 9-1-1 system with a reference to Federal law that excludes prepaid services. An estimated 20% of wireless customers are classified as "prepaid" and do not pay into the 9-1-1 tax. These customers are provided the same level of service without the added revenue for the operation and support of Oregon's 9-1-1 system .Per the Department of Revenue the Governor's office has requested a stand alone AG's opinion regarding statutory language and its applicability to Pre-Paid Cellular devices. The outcome of this new opinion will have a direct impact on whether or not we move forward with this Pre-Paid Legislative Concept. The new AG opinion is due to be released by the end of this month, but the deadline to submit attachments for placeholder LC's is July 13th.

We will submit this LC, while waiting to review the new AG opinion and make a determination if we need to move forward with our LC or drop it.

3. Proposed Solution (Completely describe what the concept does to fix the problem. Do not include proposed statute changes here.)

Revise current statutes to include definitions of and collection mechanisms for the recovery of the existing 9-1-1 tax on prepaid customers through providers of such services

4. Has this been introduced in a prior session? ☐ No ☒ Yes Years(s) 2011 Bill#(s) HB 2075

Does this amend current law or programs? ☐ No ☒ Yes (Specify) ORS 403.105

Is this related to a legal decision? ☒ No ☐ Yes (Case cite, AGO No. date, etc. – *attach copies*)

5. Proposed Changes to Statute (Please attach your best attempt at proposing changes to statute to accomplish your goal; however Legislative Counsel may draft alternate language.)

6. Stakeholders and/or Other Affected Agencies who are Aware of Your Concept

Agency:	Contact Person:	Phone:
Department of Revenue	Debra L. Buchanan	503-945-8653
Public Utility Commission	Jon Cray	503-373-1400

7. **Known Support or Opposition** **(Please elaborate.)**

Suport of the Oregon chapter of the Association of Public Safety Communicaitons Officials & National Emergency Number Association and the Public Utility Commission

8. **Increases fees or assessments?** ☒ No ☐ Yes Provide Form

Concept has other fiscal, revenue or position (FTE) impacts? ☐ No ☒ Yes Provide Form

9. **For PLACEHOLDERS – ALL additional substantive information is due to DAS no later than July 13. This concept is a PLACEHOLDER.** ☐ No ☒ Yes (approximate delivery date) 7/11/12

10. **Additional Information or Attachments** **(Briefly describe attachments - draft language, opinions, etc.)**

11. **Approved for Drafting:**

Governor's Office	Date	Department of Administrative Services	Date

LC 1370
2013 Regular Session
10/18/12 (BHC/ps)

DRAFT

SUMMARY

Requires moneys in Emergency Communications Account, including Enhanced 9-1-1 Subaccount, to be used for purposes of 9-1-1 emergency communications unless statutory exception is made during state of fiscal emergency. Defines "fiscal emergency."

Declares emergency, effective on passage.

A BILL FOR AN ACT

Relating to 9-1-1 emergency communications; creating new provisions; amending ORS 403.235; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. ORS 403.235 is amended to read:

403.235. (1) The Emergency Communications Account is established separate and distinct from the General Fund in the State Treasury. All moneys received by the Department of Revenue pursuant to ORS 403.200 to 403.230 and interest thereon must be paid to the State Treasurer to be held in a suspense account established under ORS 293.445. After payment of refunds, the balance of the moneys received must be paid into the State Treasury and credited to the Emergency Communications Account. All moneys in the account are continuously appropriated to the Office of Emergency Management and must be used for the purposes described in ORS 403.240.

(2) The Enhanced 9-1-1 Subaccount is established as a subaccount of the Emergency Communications Account. Thirty-five percent of the amount in the Emergency Communications Account on the date of distribution must be credited to the Enhanced 9-1-1 Subaccount. All moneys in the [*account*] **subaccount** are continuously appropriated to the Office of Emergency

NOTE: Matter in **boldfaced** type in an amended section is new; matter [*italic and bracketed*] is existing law to be omitted. New sections are in **boldfaced** type.

1 Management and must be used for the purposes described in ORS 403.240 (3),
2 (4) and (5).
3 **(3) Moneys in the Emergency Communications Account, including**
4 **the Enhanced 9-1-1 Subaccount, may be used only as described in**
5 **subsections (1) and (2) of this section unless this section and ORS**
6 **403.240 are modified to allow a different use or eliminated by amend-**
7 **ment or repeal during a state of fiscal emergency.**
8 **(4) As used in this section, "fiscal emergency" means a projected**
9 **deficit for the biennium, as most recently projected by the Oregon**
10 **Department of Administrative Services under ORS 291.261 (1), of at**
11 **least 12 percent below the amounts estimated to be received for the**
12 **biennium, as estimated after adjournment sine die of the odd-**
13 **numbered year regular session of the Legislative Assembly pursuant**
14 **to ORS 291.349 (1).**
15 **SECTION 2. The amendments to ORS 403.235 by section 1 of this**
16 **2013 Act apply to moneys deposited in the Emergency Communications**
17 **Account on or after the effective date of this 2013 Act.**
18 **SECTION 3. This 2013 Act being necessary for the immediate pres-**
19 **ervation of the public peace, health and safety, an emergency is de-**
20 **clared to exist, and this 2013 Act takes effect on its passage.**
21

LC 2157
2013 Regular Session
11/1/12 (BHC/ps)

DRAFT

SUMMARY

Modifies organizational structure and process for 9-1-1 emergency reporting system. Establishes nine regional 9-1-1 centers for 9-1-1 call-taking.

Extends sunset date of tax for 9-1-1 communications.

Becomes operative on July 1, 2015.

A BILL FOR AN ACT

Relating to 9-1-1 emergency communications; creating new provisions; amending ORS 305.823, 403.105, 403.200, 403.205, 403.220, 403.225, 403.230, 403.235, 403.240, 403.245, 403.300, 403.305, 403.310, 403.315, 403.320, 403.325, 403.330, 403.335, 403.340, 403.345, 403.350, 403.355, 403.360, 403.370, 403.375, 403.380, 404.325 and 451.010 and section 4, chapter 5, Oregon Laws 2002 (first special session); and repealing ORS 403.110, 403.115, 403.120, 403.130, 403.135, 403.140, 403.145, 403.150, 403.155, 403.156, 403.160, 403.165, 403.210, 403.215, 403.250, 451.605 and 451.610.

Be It Enacted by the People of the State of Oregon:

NEXT GENERATION 9-1-1 EMERGENCY REPORTING SERVICE

SECTION 1. ORS 403.105 is amended to read:

403.105. As used in ORS 305.823 and 403.105 to 403.250, unless the context requires otherwise:

[*(1) "Account" means the Emergency Communications Account.*]

[*(2) "Central office" means a utility that houses the switching and trunking equipment serving telephones in a defined area.*]

[*(3) "Department" means the Department of Revenue.*]

NOTE: Matter in **boldfaced** type in an amended section is new; matter [*italic and bracketed*] is existing law to be omitted. New sections are in **boldfaced** type.

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[*(4) "Emergency call" means a telephone request that results from a situation in which prompt service is essential to preserve human life or property.*]

[*(5) "Enhanced 9-1-1 telephone service" means 9-1-1 telephone service consisting of a network, database and on-premises equipment that provides automatic display of the incoming telephone number and address in the designated public safety answering point at the time of receiving an incoming 9-1-1 call.*]

[*(6) "Exchange access services" means:*]

[*(a) Telephone exchange access lines or channels that provide local access by a subscriber in this state to the local telecommunications network to effect the transfer of information; and*]

[*(b) Unless a separate tariff rate is charged therefor, any facility or service provided in connection with the services described in paragraph (a) of this subsection.*]

[*(7) "Governing body" means the board of county commissioners of a county, city council of a city, other governing body of a city or county, board of directors of a special district or a 9-1-1 jurisdiction.*]

[*(8) "Local government" has the meaning given that term in ORS 190.710.*]

[*(9) "Provider" means a utility or other vendor or supplier of telecommunications service or equipment that provides telecommunications with access to the 9-1-1 emergency reporting system through local exchange service, cellular service or other wired or wireless means.*]

[*(10) "Public or private safety agency" means any unit of state or local government, a special-purpose district or a private firm that provides or has authority to provide fire-fighting, police, ambulance or emergency medical services.*]

[*(11) "Public safety answering point" means a 24-hour communications facility established as an answering location for 9-1-1 calls originating within a given service area. A "primary public safety answering point" receives all calls directly from the public. A "secondary public safety answering point" only receives calls from a primary public safety answering point on a transfer or relay basis.*]

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[*(12) "Subscriber" means a person who has telecommunication access to the 9-1-1 emergency reporting system through local exchange service, cellular service or other wired or wireless means.*]

[*(13) "TTY" means a telephone-typewriter used by an individual with a hearing or speech impairment to communicate with another device or individual.*]

[*(14) "Utility" means a utility, as defined in ORS 759.005, a telecommunications carrier, as defined in ORS 133.721, a municipality or any provider of exchange access services.*]

[*(15) "Vendor" means a person providing telephone customer premises equipment or equipment specific to the operation of enhanced 9-1-1 telephone service.*]

[*(16) "9-1-1 emergency reporting system" means a telephone service that provides the users of a public telephone system the ability to reach a primary public safety answering point by calling 9-1-1.*]

[*(17) "9-1-1 jurisdiction" means:*]

[*(a) An entity created under ORS chapter 190;*]

[*(b) A county service district established under ORS chapter 451 to provide an emergency communications system;*]

[*(c) An emergency communications district created under ORS 403.300 to 403.380; or*]

[*(d) A group of public or private safety agencies who have agreed in writing to jointly plan the installation, maintenance, operation or improvement of a 9-1-1 emergency reporting system.*]

[*(18) "9-1-1 service area" means the geographical area that contains the entire central office serving area from which the primary public safety answering point will have the capability to answer calls placed to 9-1-1.*]

(1) "9-1-1 emergency call" means a request for emergency assistance made from a device capable of accessing the 9-1-1 emergency reporting system that results from a situation in which prompt service is essential to preserve human life or property.

(2) "9-1-1 emergency reporting system" means a 9-1-1 emergency reporting system that replicates the functions of enhanced 9-1-1 service and provides for additional functions associated with next generation 9-1-1 service.

(3) "9-1-1 service area" means the geographic area assigned to a regional 9-1-1 authority.

(4) "Call-taker workstation" means a workstation in a regional 9-1-1 center that is equipped and utilized to receive 9-1-1 emergency calls.

(5) "Dispatch workstation" means a workstation in a regional 9-1-1 center that is equipped and utilized to dispatch emergency units from a public or private safety agency.

(6) "Emergency dispatch communication" means information transmission between a regional 9-1-1 center and a public or private safety agency for the purpose of responding to a 9-1-1 emergency call.

(7) "Emergency services IP network" means an internet protocol enabled broadband network that connects all regional 9-1-1 centers.

(8) "Enhanced 9-1-1 service" means 9-1-1 service consisting of a network, database and on-premises equipment that provides automatic display of the incoming telephone number and address at the time of receiving an incoming 9-1-1 emergency call.

(9) "Exchange access service" means:

(a) A telephone exchange access line or channel that provides local access by a subscriber in this state to the local telecommunications network to effect the transfer of information; and

(b) Unless a separate tariff rate is charged for the facility or service, any facility or service provided in connection with the service described in paragraph (a) of this subsection.

(10) "Internet protocol" or "IP" means the principal communications protocol in the internet protocol suite used to encapsulate, address and route data from a sending computer to a receiving computer by way of interconnected computers that all utilize the internet

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1 **protocol suite.**

2 **(11) "Local government" has the meaning given that term in ORS**
3 **190.710.**

4 **(12) "Next generation 9-1-1 service" means 9-1-1 service consisting**
5 **of a network, database and on-premises equipment that provides au-**
6 **tomatic display in a regional 9-1-1 center of the telephone number and**
7 **address associated with a device that initiates a 9-1-1 emergency call**
8 **and the X-Y coordinates of the location of the device when the 9-1-1**
9 **emergency call is initiated.**

10 **(13) "Provider" means a utility or other vendor or supplier of tele-**
11 **communications service or equipment that provides telecommuni-**
12 **cations with access to the 9-1-1 emergency reporting system through**
13 **local exchange access service, cellular service or other wired or**
14 **wireless means.**

15 **(14) "Public or private safety agency" means a unit of state or local**
16 **government, a special-purpose district or a private firm that provides**
17 **fire-fighting, police, ambulance or emergency medical services.**

18 **(15) "Regional 9-1-1 authority" means one of the following types of**
19 **entities created solely for the purpose of managing the operation of a**
20 **regional 9-1-1 center:**

21 **(a) An entity created by an intergovernmental agreement entered**
22 **into under ORS chapter 190; or**

23 **(b) A 9-1-1 communications district created under ORS 403.300 to**
24 **403.380.**

25 **(16) "Regional 9-1-1 center" means a 24-hour communications facil-**
26 **ity established to answer a 9-1-1 emergency call that originates within**
27 **a 9-1-1 service area and to provide dispatch communications, including**
28 **emergency dispatch communications.**

29 **(17) "Subscriber" means a person who has telecommunication ac-**
30 **cess to the 9-1-1 emergency reporting system through local exchange**
31 **access service, cellular service or other wired or wireless means.**

(18) "TTY" means a telephone-typewriter used by an individual with a hearing or speech impairment to communicate with another device or individual.

(19) "Utility" means a telecommunications utility as defined in ORS 759.005, a telecommunications carrier as defined in ORS 133.721, a municipality or any provider of exchange access service.

(20) "Vendor" means a person providing telephone customer premises equipment or equipment specific to the operation of next generation 9-1-1 service.

(21) "X-Y coordinates" means the latitudinal and longitudinal coordinates used to identify a geographic location.

SECTION 2. Sections 3 to 13 of this 2013 Act are added to and made a part of ORS 403.105 to 403.250.

SECTION 3. (1) The primary emergency telephone number within this state is 9-1-1.

(2) The 9-1-1 emergency reporting system is established and must be available throughout this state for the purpose of receiving 9-1-1 emergency calls.

(3) The 9-1-1 emergency reporting system must include:

(a) Nine regional 9-1-1 centers, each of which is automatically accessible throughout the appropriate 9-1-1 service area by contacting 9-1-1;

(b) Automatic display in a regional 9-1-1 center of the telephone number and address associated with the device and the X-Y coordinates of the location of the device when the 9-1-1 emergency call is initiated;

(c) Capability to receive 9-1-1 emergency calls from individuals with hearing or speech impairments through a TTY; and

(d) An emergency services IP network that connects all regional 9-1-1 centers and is designed to ensure that one or fewer 9-1-1 emergency calls in 100 attempts receive a busy signal on the first attempt

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during the average busiest hour.

(4) In addition to the requirements set forth in subsection (3) of this section, next generation 9-1-1 service must provide the number of call-taker workstations described in this section for each regional 9-1-1 center and staffing at all times for at least 50 percent of the call-taker workstations.

(5) Nine 9-1-1 service areas are established in this state. The 9-1-1 service areas and the 9-1-1 call-taker capacity for each region are:

(a) The central region 9-1-1 service area consists of Deschutes, Klamath and Lake Counties and shall provide seven call-taker workstations for the region.

(b) The eastern region 9-1-1 service area consists of Baker, Grant, Harney, Malheur, Umatilla, Union and Wallowa Counties and shall provide five call-taker workstations for the region.

(c) The Eugene metro 9-1-1 service area consists of Benton, Lane and Linn Counties and shall provide nine call-taker workstations for the region.

(d) The Columbia Gorge 9-1-1 service area consists of Crook, Gilliam, Hood River, Jefferson, Morrow, Sherman, Wasco and Wheeler Counties and shall provide five call-taker workstations for the region.

(e) The Multnomah 9-1-1 service area consists of Multnomah County and shall provide 12 call-taker workstations for the region.

(f) The North Coast 9-1-1 service area consists of Clatsop, Columbia, Lincoln and Tillamook Counties and shall provide five call-taker workstations for the region.

(g) The Portland metro 9-1-1 service area consists of Clackamas and Washington Counties and shall provide nine call-taker workstations for the region.

(h) The Salem metro 9-1-1 service area consists of Marion, Polk and Yamhill Counties and shall provide nine call-taker workstations for the region.

(i) The South Coast 9-1-1 service area consists of Coos, Curry, Douglas, Jackson and Josephine Counties and shall provide nine call-taker workstations for the region.

(6) A regional 9-1-1 center must be operated under the direction of a regional 9-1-1 authority.

(7) A regional 9-1-1 authority shall have a disaster recovery plan for its regional 9-1-1 center. At a minimum, the disaster recovery plan must include:

(a) Recovery procedures for loss of connection to the emergency services IP network, including but not limited to a plan on file with the provider of the emergency services IP network that designates alternative routes or directs the provider temporarily to route 9-1-1 emergency calls through another regional 9-1-1 center.

(b) A plan temporarily to transfer regional 9-1-1 center operations to another location, including another regional 9-1-1 center, if the regional 9-1-1 center becomes inoperable or inaccessible.

(c) 24-hour emergency numbers for the providers of the emergency services IP network that serves the regional 9-1-1 center.

SECTION 4. (1) The Office of Emergency Management shall:

(a) Approve a plan for the establishment and operation of a regional 9-1-1 center in each 9-1-1 service area and to create a regional 9-1-1 authority to operate each center.

(b) Oversee implementation of the plan.

(2) A regional 9-1-1 authority shall operate a regional 9-1-1 center pursuant to the plan approved by the office.

(3) At a minimum, the plan must include:

(a) The address of the regional 9-1-1 center;

(b) Telephone numbers used to satisfy requirements set forth in sections 3 and 8 of this 2013 Act;

(c) The name and contact information for members of the governing body or, if applicable, the director of the regional 9-1-1 authority;

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1 **and**

2 **(d) The name and contact information for public or private safety**
3 **agencies dispatched through the regional 9-1-1 center.**

4 **(4) A regional 9-1-1 authority shall submit to the office new or ad-**
5 **ditional information to update the plan within 30 days after any**
6 **change that materially alters the operation of the regional 9-1-1 center**
7 **as described in the approved plan on file with the office.**

8 **(5)(a) If a regional 9-1-1 authority proposes to move the location of**
9 **a regional 9-1-1 center or if a proposal to reorganize a regional 9-1-1**
10 **authority is considered, either under a different principal act or under**
11 **the same principal act with materially altered governance structure**
12 **or authority, the regional 9-1-1 authority shall submit proposed**
13 **changes to the approved plan to:**

14 **(A) The office;**

15 **(B) Public or private safety agencies that operate in the 9-1-1 ser-**
16 **vice area;**

17 **(C) Utilities that provide telephone service in the 9-1-1 service area;**
18 **and**

19 **(D) The provider of the emergency services IP network.**

20 **(b) For purposes of this subsection, a proposal to reorganize a re-**
21 **gional 9-1-1 authority is considered:**

22 **(A) In the case of a regional 9-1-1 authority created pursuant to an**
23 **intergovernmental agreement entered into under ORS 190.003 to**
24 **190.130, when the units of local government that are parties to the**
25 **intergovernmental agreement reach agreement to end the intergov-**
26 **ernmental agreement or to reorganize the entity pursuant to a new**
27 **intergovernmental agreement.**

28 **(B) In the case of a 9-1-1 communications district created under**
29 **ORS 403.300 to 403.380, when dissolution procedures are initiated as**
30 **described in ORS 198.920.**

31 **(6) If the office determines that the changes to the plan are in**

compliance with ORS 403.105 to 403.250 and that all public or private safety agencies have approved the changes in writing, the office shall approve the changes to the plan.

SECTION 5. (1) The Office of Emergency Management shall establish a process for the creation of a regional 9-1-1 authority of each 9-1-1 service area established by section 3 of this 2013 Act.

(2) To satisfy the requirements of subsection (1) of this section, the office may:

(a) Convene one or more meetings with representatives of local governments in a 9-1-1 service area and provide one or more opportunities for public input, for the purpose of reaching a consensus solution for the creation of the regional 9-1-1 authority;

(b) Approve a proposal, after accepting and reviewing proposals from local governments in a 9-1-1 service area and providing one or more opportunities for public input, for the creation of the regional 9-1-1 authority for the 9-1-1 service area; or

(c) Utilize a combination of the processes described in paragraphs (a) and (b) of this subsection.

(3) The office shall endeavor to implement a solution that best serves the needs of each 9-1-1 service area, and the office is not required to utilize the same process in each 9-1-1 service area.

(4) The office shall purchase and maintain the emergency services IP network, equipment and services required for operation of the 9-1-1 emergency reporting system;

(5) After creation of a regional 9-1-1 authority and before the operative date of section 3 of this 2013 Act, the regional 9-1-1 authority shall submit to the office for approval a plan for operating the regional 9-1-1 center that meets the requirements of section 4 of this 2013 Act.

(6) At the request of a regional 9-1-1 authority, the office shall assist in planning for a regional 9-1-1 center.

SECTION 6. (1) The Office of Emergency Management shall adopt

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rules in accordance with ORS chapter 183 for planning, funding and operating the 9-1-1 emergency reporting system, including minimum standards for a regional 9-1-1 center.

(2) A regional 9-1-1 center must meet the minimum standards within 45 days after receipt of written notice from the office of changes in the minimum standards.

(3) If a regional 9-1-1 center does not meet the minimum standards established under this section within 45 days after receipt of written notice from the office, the office shall cause 9-1-1 emergency calls and emergency dispatch communications to be routed through a different regional 9-1-1 center that does meet the minimum standards.

SECTION 7. (1) A public or private safety agency shall participate in the 9-1-1 emergency reporting system.

(2) A public or private safety agency may enter into an agreement requiring that an emergency unit dispatched by a regional 9-1-1 center must render emergency services without regard to jurisdictional boundaries of the public or private safety agency from which the emergency unit was dispatched.

(3) A regional 9-1-1 authority may not enforce contractual provisions that have the effect of punishing or penalizing a public or private safety agency for failure to meet mandatory response times during a declared state of emergency in which the public or private safety agency has allowed agency resources to respond and provide emergency services outside the normal service area of the agency.

SECTION 8. (1) Notwithstanding section 3 (1) of this 2013 Act, a public or private safety agency shall maintain a secondary 10-digit emergency number for use by the telephone company operator and a separate 10-digit nonemergency number.

(2) A publisher of a telephone book:

(a) May not publish an emergency telephone number other than 9-1-1 on the top three-quarters of the emergency listing page of the

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1 **telephone book.**

2 **(b) May publish an alternative nonemergency telephone number for**
3 **a regional 9-1-1 authority on the top three-quarters of the emergency**
4 **listing page of the telephone book.**

5 **(c) May use the remainder of the page to list the Oregon Poison**
6 **Center, the Federal Bureau of Investigation, a designated mental**
7 **health crises service and the United States Coast Guard, where ap-**
8 **propriate. If there is more than one mental health crises service in a**
9 **9-1-1 service area, the county health department shall decide which**
10 **mental health crises service the publisher may list by using the crite-**
11 **ria of a 24-hour staffed service, nonprofit organization and non-9-1-1**
12 **participating agency.**

13 **(3) For the numbers of community services not listed on the emer-**
14 **gency listing page, the publisher shall refer users to the community**
15 **services section of the telephone directory.**

16 **<u>SECTION 9.</u> (1) A utility that provides exchange access service or**
17 **radio communications service and that provides automatic telephone**
18 **number identification to a regional 9-1-1 center may not block the**
19 **number of the calling party from being displayed in a regional 9-1-1**
20 **center during a 9-1-1 emergency call.**

21 **(2) A utility is not subject to an action for civil damages for pro-**
22 **viding in good faith confidential or nonpublic information, including**
23 **nonpublished and nonlisted subscriber information, to emergency ser-**
24 **vices providers who are responding to a 9-1-1 emergency call or noti-**
25 **fying the public of an emergency. This subsection does not compel a**
26 **utility to provide, without process of law, nonpublished and nonlisted**
27 **subscriber information directly to emergency services providers or law**
28 **enforcement agencies before initiation of a 9-1-1 emergency call.**

29 **(3) A telephone number received by a regional 9-1-1 center through**
30 **automatic telephone number identification is confidential and is not**
31 **subject to public disclosure by the regional 9-1-1 center unless a public**

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or private safety agency has included the telephone number in an official report because the public or private safety agency did not withhold the telephone number under ORS 192.410 to 192.505 or other state and federal laws.

(4) A nonpublished or nonlisted telephone number is not subject to public disclosure without the permission of the subscriber.

(5) A nonpublished or nonlisted telephone number may not be included in:

(a) The official report of a regional 9-1-1 center; or

(b) The official report of a public or private safety agency.

(6) Subscriber information acquired by a regional 9-1-1 center for the purpose of enhancing the 9-1-1 emergency reporting system is not subject to public disclosure and may not be used by other public agencies except:

(a) To respond to a 9-1-1 emergency call; or

(b) To notify the public of an emergency by utilizing an automated telephone notification system if a utility has provided subscriber information to the regional 9-1-1 center or emergency services provider.

SECTION 10. A person that provides telephone service through a coin-operated or card-operated pay telephone in this state shall convert the pay telephone to allow 9-1-1 emergency calls and operator-assisted calls to be made without depositing money or charging for the call.

SECTION 11. (1) A dispute about the 9-1-1 emergency reporting system between a regional 9-1-1 center and either a public or private safety agency or a unit of local government that was party to the intergovernmental agreement by which the regional 9-1-1 authority was created must be submitted to alternative dispute resolution as provided in this section if the dispute cannot be resolved in accordance with a written agreement.

(2) When a regional 9-1-1 authority becomes aware that a dispute

1 **described in subsection (1) of this section exists and cannot be resolved**
2 **by the entities, the regional 9-1-1 authority shall notify the Office of**
3 **Emergency Management of the dispute in writing. Within 30 days after**
4 **actual receipt by the office of the notification, the disputing entities**
5 **shall mutually select a mediator and notify the office in writing of the**
6 **selection. If a mediator is not mutually selected by the entities within**
7 **the 30-day period, the Director of the Office of Emergency Manage-**
8 **ment shall select a mediator from the roster of mediators established**
9 **under subsection (7) of this section. Once selected, the mediator shall**
10 **establish a schedule for the mediation process. The disputing entities**
11 **shall resolve the dispute within 60 days after the date the mediator is**
12 **agreed upon or selected unless the entities mutually agree in writing**
13 **to an extension of the deadline. A copy of all extensions must be sub-**
14 **mitted to the office.**
15 **(3) When the mediation process ends, the mediator shall notify the**
16 **office in writing of the outcome of the mediation.**
17 **(4) If the entities are not able to resolve their dispute through me-**
18 **diation, the entities shall submit the dispute to arbitration. The enti-**
19 **ties shall select an arbitrator within 30 days after the end of the**
20 **mediation. If the disputing entities are unable to mutually select an**
21 **arbitrator within the 30-day period, the director shall request the pre-**
22 **siding judge for the judicial district in which the regional 9-1-1 center**
23 **is located to select an arbitrator. Once selected, the arbitrator shall**
24 **hear and decide the dispute within 30 days after selection unless the**
25 **agencies mutually agree in writing to an extension of the deadline. A**
26 **copy of all extensions must be submitted to the office.**
27 **(5) When the arbitration process ends, the arbitrator shall notify**
28 **the office in writing of the outcome of the arbitration.**
29 **(6) A party to an arbitration under this section may seek confir-**
30 **mation, vacation, modification or correction of the arbitrator's deci-**
31 **sion as provided in ORS 36.700, 36.705 and 36.710. A court may vacate**

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a decision only if there is a basis to vacate the decision as described in ORS 36.705 (1)(a) to (d). The court may modify or correct a decision only for the grounds given in ORS 36.710.

(7) The office shall establish a roster of mediators qualified to mediate disputes under this section. The roster may be used by the disputing entities when selecting a mediator.

(8) Unless otherwise agreed upon, the costs of the mediation or arbitration, including the mediator's or arbitrator's fees, must be divided equally among the disputing entities.

SECTION 12. (1) The Office of Emergency Management may institute legal proceedings against a public or private safety agency, a regional 9-1-1 authority or another person to compel compliance with or to restrain further violation of ORS 403.105 to 403.250 or rules adopted pursuant to section 6 of this 2013 Act. Proceedings authorized by this section:

(a) May be instituted without official notice, hearing or order provided in ORS chapter 183.

(b) If brought against a utility, must be brought before the Public Utility Commission as provided by ORS chapter 756.

(2) The office may withhold funding from a regional 9-1-1 authority when the regional 9-1-1 authority is out of compliance with a requirement imposed under ORS 403.105 to 403.250 or rules adopted by the office.

SECTION 13. (1) The Office of Emergency Management shall report biennially to the Legislative Assembly the progress made in implementing ORS 403.105 to 403.250, including in the report:

(a) Financial information concerning the moneys collected, distributed and expended by state agencies and regional 9-1-1 authorities for the purposes of planning, funding and operating the 9-1-1 emergency reporting system; and

(b) Account and subaccount balances.

(2) The office may establish advisory committees and study groups to study and advise on:

(a) The planning, funding and operation of the 9-1-1 emergency reporting system; and

(b) Issues impacting the 9-1-1 emergency reporting system.

TAX FOR EMERGENCY COMMUNICATIONS

SECTION 14. ORS 403.200 is amended to read:

403.200. (1) There is imposed on each paying retail subscriber who has telecommunication services with access to the 9-1-1 emergency reporting system a tax equal to 75 cents per month. The tax must be applied on a telecommunications circuit designated for a particular subscriber. One subscriber line must be counted for each circuit that is capable of generating usage on the line side of the switched network regardless of the quantity or ownership of customer premises equipment connected to each circuit. For providers of central office based services, the tax must be applied to each line that has unrestricted connection to the switched network. Those central office based service lines that have restricted connection to the switched network must be charged based on software design in the central office that restricts the number of station calls to and from the network.

(2) For cellular, wireless or other radio common carriers, the tax applies on a per instrument basis [*and only if*] **when** the subscriber's place of primary use, as defined [*and determined under 4 U.S.C. 116 to 126*] **under 4 U.S.C. 124**, is within this state.

(3) A cellular, wireless or other radio common carrier that meets the definition of a home service provider under 4 U.S.C. 124 shall determine, in the manner provided under 4 U.S.C. 116 to 126, the place of primary use of a subscriber. A failure to determine the place of primary use under this subsection, in the manner provided under 4 U.S.C. 116 to 126 or otherwise, does not void the obligation of the

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1 **subscriber to pay the tax or the obligation of the cellular, wireless or**
2 **other radio common carrier to collect and remit the tax.**
3 [*(2)*] **(4)** The subscriber is liable for the tax imposed by this section.
4 [*(3)*] **(5)** The amounts of tax collected by the provider **under this section**
5 are considered as payment by the subscriber for that amount of tax.
6 [*(4)*] **(6)** Any return made by the provider collecting the tax **under this**
7 **section** must be accepted by the Department of Revenue as evidence of
8 payments by the subscriber of amounts of tax so indicated upon the return.
9 **SECTION 15. Section 16 of this 2013 Act is added to and made a part**
10 **of ORS 403.200 to 403.230.**
11 **SECTION 16. (1) A provider required to collect the tax imposed by**
12 **ORS 403.200 shall:**
13 **(a) Collect the tax and file a return with the Department of Reve-**
14 **nue on or before the last day of the month following the end of each**
15 **calendar quarter, reporting the amount of tax due for access to the**
16 **9-1-1 emergency reporting system during the quarter.**
17 **(b) Keep records, render statements, make returns and comply with**
18 **rules adopted by the department with respect to the tax.**
19 **(2) When a return of the tax is required under this section, the**
20 **provider described in subsection (1) of this section that is required to**
21 **make the return:**
22 **(a) Shall make the return subject to penalties for false swearing.**
23 **(b) Shall remit the tax due to the department at the time fixed for**
24 **filing the return.**
25 **(c) May elect to pay the tax based on:**
26 **(A) The amount of tax actually collected during the quarter; or**
27 **(B) The net amount of tax billed during the quarter. The net**
28 **amount billed equals the gross amount of tax billed less adjustments**
29 **for uncollectible accounts, refunds, incorrect billings and other ap-**
30 **propriate adjustments.**
31 **(3) When a provider has made an election under subsection (2) of**

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this section, the provider may not change the method of payment and reporting unless the provider obtains permission from the department.

(4) The department shall prescribe by rule the form of the return required by this section and the penalties for false swearing.

SECTION 17. ORS 403.205 is amended to read:

403.205. The tax imposed by ORS 403.200 does not apply to:

(1) Services that the state is prohibited from taxing under the Constitution or laws of the United States or the Constitution or laws of the State of Oregon.

(2) Interconnection between [*telecommunications*] utilities and competitive [*access*] **telecommunications** providers certified pursuant to ORS 759.020, radio common carriers and interexchange carriers.

SECTION 18. ORS 403.220 is amended to read:

403.220. (1) If the amount paid by [*the provider*] **a provider required to collect the tax imposed by ORS 403.200** to the Department of Revenue under [*ORS 403.215*] **section 16 of this 2013 Act** exceeds the amount of tax payable, the department shall refund the amount of the excess with interest thereon at the rate established under ORS 305.220 for each month or fraction of a month from the date of payment of the excess until the date of the refund.

(2) The department may not make a refund to a provider who fails to claim the refund within two years after the due date for filing of the return with respect to which the claim for refund relates.

[*(2)*] **(3)** A subscriber's exclusive remedy in a dispute involving tax liability is to file a claim with the department.

SECTION 19. ORS 403.225 is amended to read:

403.225. (1) [*Every*] **A** provider required to collect the tax imposed by ORS 403.200 [*to 403.230*] is deemed to hold the [*same*] **tax revenue** in trust for the State of Oregon and for the payment thereof to the Department of Revenue in the manner and at the time provided by [*ORS 403.215*] **section 16 of this 2013 Act**.

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(2) If the provider [*required to collect the tax*] fails to remit any amount deemed to be held in trust for the State of Oregon or if the subscriber fails to pay the tax, the department may enforce collection by the issuance of a distraint warrant for the collection of the delinquent amount and all penalties, interest and collection charges accrued thereon.

(3) The warrant is issued and proceeded upon in the same manner and has the same force and effect as is prescribed with respect to warrants for the collection of delinquent income taxes.

SECTION 20. ORS 403.230 is amended to read:

403.230. (1) Unless the context requires otherwise, the provisions of ORS chapters 305, 314 and 316 as to the audit and examination of reports and returns, determination of deficiencies, assessments, claims for refunds, penalties, interest, jeopardy assessments, warrants, conferences and appeals to the Oregon Tax Court, and procedures relating thereto, apply to ORS 403.200 to 403.230 the same as if the tax were a tax imposed upon or measured by net income. The provisions apply to the subscriber liable for the tax and to the provider required to collect the tax. As to any amount collected and required to be remitted to the Department of Revenue, the tax is considered a tax upon the provider required to collect the tax and that provider is considered a taxpayer.

(2) Notwithstanding ORS 314.835 and 314.840, the Department of Revenue may disclose information received under ORS 403.200 to 403.230 to the Public Utility Commission to carry out the provisions of chapter 290, Oregon Laws 1987.

(3) The Public Utility Commission may disclose information obtained pursuant to chapter 290, Oregon Laws 1987, to the Department of Revenue to administer the tax imposed under ORS 403.200 [*to 403.230*].

SECTION 21. ORS 403.235 is amended to read:

403.235. (1) The Emergency Communications Account is established separate and distinct from the General Fund in the State Treasury. All moneys received by the Department of Revenue pursuant to ORS 403.200 to 403.230

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and interest thereon must be paid to the State Treasurer to be held in a suspense account established under ORS 293.445. After payment of refunds, the balance of the moneys received must be paid into the State Treasury and credited to the Emergency Communications Account. All moneys in the account are continuously appropriated to the Office of Emergency Management and must be used for the purposes described in ORS 403.240.

(2) The [*Enhanced*] **Next Generation** 9-1-1 Subaccount is established as a subaccount of the Emergency Communications Account. Thirty-five percent of the amount in the Emergency Communications Account on the date of distribution must be credited to the [*Enhanced*] **Next Generation** 9-1-1 Subaccount. All moneys in the [*account*] **subaccount** are continuously appropriated to the Office of Emergency Management and must be used for the purposes described in ORS 403.240 (3)[, *(4) and (5)*] **or (4)**.

SECTION 22. ORS 403.240, as amended by section 1, chapter 60, Oregon Laws 2012, is amended to read:

403.240. (1) The Office of Emergency Management shall distribute quarterly the entire amount of the moneys in the Emergency Communications Account. The office shall pay the following amounts from the account:

(a) Administrative costs incurred during the preceding calendar quarter by the Department of Revenue in carrying out ORS 403.200 to 403.230 in an amount that does not exceed one-half of one percent of the amount in the account on the date of distribution, or actual expenses incurred by the department, whichever is less.

(b) Administrative costs to be incurred during the calendar quarter by the office [*of Emergency Management*] in carrying out its duties under ORS [*305.823 and*] 403.105 to 403.250. The amount to be paid under this paragraph may not exceed four percent of the amount in the account on the date of distribution, and, on or before the next date of distribution, the office shall repay to the account any amount received under this paragraph that exceeds the actual expenses incurred by the office in the quarter.

(2) The office may:

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(a) Provide funding for the Oregon Emergency Response System in an amount that does not exceed 15 percent of the legislatively approved budget for the Oregon Emergency Response System subject to availability of funds within the limit for administrative costs in subsection (1)(b) of this section.

(b) Prescribe the manner in which funding is provided to the Oregon Emergency Response System under this subsection.

(3) The office shall use funds in the [*Enhanced*] **Next Generation** 9-1-1 Subaccount to pay for costs incurred **by a regional 9-1-1 authority** during the preceding calendar quarter [*for enhanced 9-1-1 telephone service established pursuant to ORS 403.115*] **to comply with ORS 403.105 to 403.250**. The office may not disburse funds in the [*Enhanced 9-1-1 Subaccount to a 9-1-1 jurisdiction that does not have an approved final plan as required in section 7, chapter 743, Oregon Laws 1991*] **Next Generation 9-1-1 Subaccount to a regional 9-1-1 center that does not have an approved plan for next generation 9-1-1 service under sections 3 and 4 of this 2013 Act**. The office shall make payments for reimbursement only after a reimbursement request has been submitted to the office in the manner prescribed by the office. Reimbursement requests for recurring and nonrecurring charges necessary to enable the [*9-1-1 jurisdiction to comply with ORS 403.115*] **regional 9-1-1 authority to comply with ORS 403.105 to 403.250** must be submitted directly to the office. The costs reimbursable under this subsection are only those incurred for:

[*(a) Modification of central office switching and trunking equipment;*]

[*(b)*] **(a)** Network development, operation and maintenance;

[*(c)*] **(b)** Database development, operation and maintenance;

[*(d)*] **(c)** On-premises equipment procurement, maintenance and replacement;

[*(e)*] **(d)** Conversion of pay [*station*] telephones required by [*ORS 403.140*] **section 10 of this 2013 Act**;

[*(f)*] **(e)** Collection of the tax imposed by ORS 403.200 [*to 403.230*]; and

[*(g)*] **(f)** Addressing if the reimbursement request is consistent with rules

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adopted by the office.

[*(4) Subject to availability of funds, the office shall provide funding to 9-1-1 jurisdictions that have enhanced 9-1-1 telephone service operational prior to December 31, 1991, based on cost information provided in their final plan required in section 7, chapter 743, Oregon Laws 1991. The office shall approve final plans submitted that meet the minimum requirements set forth in ORS 403.115 (2) and (4). The office shall limit funding for costs incurred prior to the preceding calendar quarter to charges associated with database development, network and on-premises equipment that satisfies the requirements of ORS 403.115 (2) and (4). The office shall prescribe the manner in which funding is provided under this subsection.*]

[*(5)*] **(4)** [*9-1-1 jurisdictions*] **A regional 9-1-1 authority** may use funds distributed [*to the jurisdiction from any account*] **from an account or subaccount** described in ORS 403.235 to repay loans from the Special Public Works Fund if the loans were used for purposes that are allowable under ORS 403.105 to 403.250.

[*(6)*] **(5)** The office shall retain amounts remaining in the [*Enhanced*] **Next Generation** 9-1-1 Subaccount and may distribute the amounts in a subsequent quarter for those purposes set forth in [*subsections (3), (4) and (5)*] **subsection (3) or (4)** of this section.

[*(7) The office shall review reimbursement requests for modification of central office switching and trunking equipment, conversion of pay station telephones, and network development, operation and maintenance costs necessary to comply with ORS 403.115 for the appropriateness of the costs claimed. The office shall approve or disapprove the reimbursement requests.*]

[*(8)*] **(6)** The office shall review reimbursement requests for database development, operation and maintenance, and on-premises equipment procurement, maintenance and replacement costs necessary to comply with [*ORS 403.115*] **ORS 403.105 to 403.250** for the appropriateness of the costs claimed.

[*(9)*] **(7)** After all amounts under subsections (1) and (2) of this section and ORS 403.235 (2) have been paid, the office shall allocate the balance of the

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Emergency Communications Account [*to cities on a per capita basis and to counties on a per capita basis of each county's unincorporated area for distribution directly to 9-1-1 jurisdictions as directed by the city or county. However, each county must be credited a minimum of one percent of the balance of the account after the amounts under subsections (1) and (2) of this section and ORS 403.235 (2) have been paid.*] **in an equal amount to each call-taker workstation and distribute the balance to the regional 9-1-1 authorities based on the number of call-taker workstations in each regional 9-1-1 center.**

[*(10)*] **(8)** [*9-1-1 jurisdictions*] **A regional 9-1-1 authority** shall submit an accounting report to the office annually. The report must be provided in the manner prescribed by the office and must include but **need** not be limited to:

(a) Funds received and expended under subsection [*(9)*] **(7)** of this section [*for the purposes of fulfilling the requirements of ORS 403.115*] **to comply with ORS 403.105 to 403.250**;

(b) Local funds received and expended [*for the purposes of fulfilling the requirements of ORS 403.115*] **to comply with ORS 403.105 to 403.250**; and

(c) Local funds received and expended for the purposes of providing emergency communications services **other than the 9-1-1 emergency reporting system**.

SECTION 23. ORS 403.245 is amended to read:

403.245. (1) Except as provided in subsection (2) of this section and rules adopted under [*ORS 403.120 (1)(a),*] **section 6 of this 2013 Act, a regional 9-1-1 authority may use** moneys received under [*ORS 403.240 (9) may be used only to pay for planning, installation, maintenance, operation and improvement of a 9-1-1 emergency reporting system as it relates to getting the call from the member of the public to the primary public safety answering point and in transmitting the information from the primary public safety answering point to the secondary public safety answering point or responding police, fire, medical or other emergency unit by telephone, radio or computerized means.*]

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ORS 403.240 (7) only to pay costs associated with the 9-1-1 emergency reporting system.

(2) **The regional 9-1-1 authority may invest** moneys not then being used [*may be invested by a city or county. The income from the investments must be used*] **and may use income from the investments** for the purposes described in subsection (1) of this section.

9-1-1 COMMUNICATION DISTRICTS

SECTION 24. ORS 403.300 is amended to read:

403.300. As used in ORS 403.300 to 403.380, unless the context requires otherwise**, "9-1-1 service area," "public or private safety agency," "regional 9-1-1 authority" and "regional 9-1-1 center" have the meanings given those terms in ORS 403.105.**[*:*]

[*(1) "District" means a 9-1-1 communications district formed under ORS 403.300 to 403.380.*]

[*(2) "District board" or "board" means the governing body of a district.*]

[*(3) "9-1-1 emergency reporting system" means a system established under ORS 403.115.*]

[*(4) "9-1-1 jurisdiction" has the meaning given that term by ORS 403.105.*]

[*(5) "Public or private safety agency" has the meaning given that term by ORS 403.105.*]

SECTION 25. ORS 403.305 is amended to read:

403.305. (1) A 9-1-1 communications district may be created as provided in ORS 198.705 to 198.955 and 403.300 to 403.380 **to serve as a regional 9-1-1 authority under ORS 403.105 to 403.250**.

[*(2) A 9-1-1 communications district consists of the telephone exchange service areas located wholly or partly within a designated 9-1-1 jurisdiction's service area that is served by a public safety answering point. A district may include more than one city and county.*]

[*(3) Before a petition for formation of a district is filed with the county*

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board of the principal county under ORS 198.800, the petition must be approved by indorsement thereon by two-thirds of the governing bodies of all public or private safety agencies representing two-thirds of the population included within the proposed district. A county governing body may not adopt an order under ORS 198.835 for the formation of a district unless the governing body first obtains written approval for the formation of the district from two-thirds of the governing bodies of all public or private safety agencies representing two-thirds of the population included within the proposed district.]

[*(4)*] **(2)** In addition to other required matters, [*the*] **a** petition for formation must state the number of [*district*] board members for the proposed **9-1-1 communications** district and the method of election of the board of the proposed district from among the methods described in ORS 403.340.

(3) The governing body of a county may not consider a petition filed under ORS 198.800 unless the Office of Emergency Management provides written certification to the governing body of the county that formation of the 9-1-1 communications district is consistent with a plan approved under sections 3 and 4 of this 2013 Act for operation of a regional 9-1-1 center.

SECTION 26. ORS 403.310 is amended to read:

403.310. (1) [*The officers of the district shall be*] A board of five or seven members elected by the electors of [*the*] **a 9-1-1 communications** district **shall serve as officers of the district**.

(2) Any elector residing within the district is qualified to serve as a [*district*] board member.

SECTION 27. ORS 403.315 is amended to read:

403.315. (1) ORS chapter 255 governs the following:

(a) The nomination and election of [*district*] board members **of a 9-1-1 communications district**.

(b) The conduct of district elections.

(2) The electors of a district may exercise the powers of the initiative and referendum regarding a district measure, in accordance with ORS 255.135 to

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255.205.

SECTION 28. ORS 403.320 is amended to read:

403.320. (1) The [*district*] board **of a 9-1-1 communications district** is the governing body of the district and shall exercise all powers thereof.

(2) At its first meeting or as soon thereafter as may be practicable, the board shall choose one of its members as president.

SECTION 29. ORS 403.325 is amended to read:

403.325. (1) Five or seven [*district*] board members **of a 9-1-1 communications district**, determined by the number of board members set forth in the petition for formation **of the district**, must be elected at the election for district formation. Nominating petitions must be filed with the county governing body.

(2) When the petition for formation provides for a five-member [*district*] board, if the effective date of the formation of the district occurs in an odd-numbered year, two [*district*] board members must be elected for four-year terms and the other three [*district*] board members must be elected for two-year terms. If the effective date of the formation occurs in an even-numbered year, two [*district*] board members must be elected for three-year terms and the other three [*district*] board members must be elected for one-year terms.

(3) When the petition for formation provides for a seven-member [*district*] board, if the effective date of the formation of the district occurs in an odd-numbered year, three [*district*] board members must be elected for four-year terms and the other four [*district*] board members must be elected for two-year terms. If the effective date of the formation occurs in an even-numbered year, three [*district*] board members must be elected for three-year terms and the other four [*district*] board members must be elected for one-year terms.

(4) Each [*district*] board member shall hold office until election and qualification of a successor.

(5) Each [*district*] board member elected shall take an oath of office and

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shall hold office from July 1, next following election.

(6) The [*district*] board shall fill any vacancy on the board as provided in ORS 198.320.

(7) Except as otherwise provided in this section or in ORS 403.330, the term of a [*district*] board member is four years.

(8) The terms of the members first elected to a [*district*] board must be determined by lot.

SECTION 30. ORS 403.330 is amended to read:

403.330. (1) The question of increasing or decreasing the membership of the [*district*] board **of a 9-1-1 communications district** must be determined at a regular district election. The [*district*] board, by resolution, may order the question to be submitted to the electors of the district. If a petition is filed with the secretary of the board requesting that the electors of the district be permitted to vote on the question, the [*district*] board shall order the question to be submitted to the electors. The requirements for preparing, circulating and filing the petition are as provided for an initiative petition in ORS 255.135 to 255.205. The board is increased to seven members or decreased to five members if a majority of the votes cast on the question favors the increase or decrease. At an election to increase the membership, electors shall vote for candidates to fill the additional positions.

(2) When a district is situated entirely within one county, if the electors approve the increase or decrease in board membership, not later than the 30th day after the election, the [*district*] board shall adjust and stagger the terms of the board members as necessary in order to continue biennial elections of board members in accordance with ORS 403.335. The [*district*] board shall take into consideration and, as much as possible, provide for the continued method of representation adopted by the district under ORS 403.340.

(3) When a district includes territory in more than one county, not later than the 40th day before the regular district election at which a question under this section will be submitted, the district elections authority shall

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notify the Secretary of State. If the electors favor the increase or decrease in board membership, not later than the 30th day after the election, the Secretary of State by rule shall adjust and stagger the terms of the board members as necessary in order to continue biennial elections of board members in accordance with ORS 403.335. The Secretary of State shall take into consideration and, as much as possible, provide for the continued method of representation adopted by the district under ORS 403.340.

SECTION 31. ORS 403.335 is amended to read:

403.335. When a **9-1-1 communications** district expands the membership of its [*district*] board from five to seven members or reduces the membership of its board from seven to five members:

(1) If the board is reduced to five members, at least two members must be elected at each regular district election.

(2) If the board is expanded to seven members, at least three members must be elected at each regular district election.

SECTION 32. ORS 403.340 is amended to read:

403.340. (1) The [*district*] board members **of a 9-1-1 communications district** may be elected in one of the following methods:

(a) Elected by the electors of the district from zones as nearly equal in population as possible according to the latest federal census. Each elector of the district is entitled to vote for candidates for election from all the zones in the district.

(b) Elected by the electors of the district from zones as nearly equal in population as possible according to the latest federal census. Each elector of the district is entitled to vote only for candidates for election from the zone in which the elector resides.

(c) Except for one [*district*] board member-at-large, elected by the electors of the district from zones as nearly equal in population as possible according to the latest federal census. The [*district*] board member-at-large must be elected from the entire district. Each elector of the district is entitled to vote for the [*district*] board member-at-large and for candidates for election from

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the zone in which the elector resides.

(d) Elected at large by position number by the electors of the district.

(2) Candidates for election from zones must be nominated by electors of the zones. Candidates for election at large must be nominated by electors of the district.

(3) Each candidate for election from a zone must be a resident of that zone.

SECTION 33. ORS 403.345 is amended to read:

403.345. At [*the regular district election*] **a regular election of a 9-1-1 communications district**, successors to the board members whose terms expire must be elected as follows:

(1) In an unzoned district, if two board members are to be elected, the candidates receiving the first and second highest vote are elected. If three or four board members are to be elected, the candidates receiving the first, second or third or first, second, third and fourth highest vote are elected.

(2) In a district that is zoned under ORS 403.340:

(a) If a board member is to be elected by the electors of a zone, the candidate who receives the highest vote from the zone is elected.

(b) If a board member is to be elected by the electors of the entire district, the candidate receiving the highest vote among the candidates nominated from the same zone is elected.

SECTION 34. ORS 403.350 is amended to read:

403.350. (1) The question of whether to change the method adopted by [*the*] **a 9-1-1 communications** district for nominating and electing board members must be decided by election. The [*district*] board:

(a) May order the election on its own resolution; or

(b) Shall order the election if a petition is filed as provided in this section.

(2) Except as otherwise provided in this section, the requirements for preparing, circulating and filing a petition under this section are as provided for an initiative petition in ORS 255.135 to 255.205.

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(3) If the question proposes creation of zones or a change in the boundaries of existing zones, the following requirements apply:

(a) The petition must contain a map indicating the proposed zone boundaries. The map must be attached to the cover sheet of the petition and may not exceed 14 inches by 17 inches in size.

(b) Notwithstanding ORS 250.035, the statement summarizing the measure and its major effect in the ballot title may not exceed 150 words. The statement:

(A) Must specify the method of nomination and election of board members from among the methods described in ORS 403.340.

(B) Must include a general description of the proposed boundaries of the zones, using streets and other generally recognized features.

(c) [*The*] **An** order calling the election must contain a map of the proposed zone boundaries and a metes and bounds or legal description of the proposed zone boundaries. The map and description must be prepared by the county surveyor or county assessor and must reflect any adjustments made in the boundaries under subsection (6) of this section.

(4) The map to be contained in the petition under subsection (3) of this section must be prepared by the county surveyor or county assessor. The chief petitioners shall pay the county for the cost of preparing the map, as determined by the county surveyor or county assessor. The county clerk may not accept the prospective petition for filing until the chief petitioners have paid the amount due.

(5) Subsection (3) of this section does not apply if the question proposes abolition of all zones.

(6) Before submitting to election a question to which subsection (3) of this section applies, the [*district*] board shall adjust the proposed boundaries of the zones to make them as nearly equal in population as feasible according to the latest federal census. The [*district*] board shall amend the ballot title as necessary to reflect its adjustment of the boundaries.

(7) If the electors of the district approve the establishment of zones or a

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change in the boundaries of existing zones, board members shall continue to serve until their terms of office expire. As vacancies occur, positions to be filled by nomination or election by zone must be filled by persons who reside within zones which are not represented on the board. If more than one zone is not represented on the board when a vacancy occurs, the zone entitled to elect a board member must be decided by lot.

SECTION 35. ORS 403.355 is amended to read:

403.355. A question of changing the method of nominating and electing [*district*] board members **of a 9-1-1 communications district** under ORS 403.350 and a question of increasing or decreasing the number of [*district*] board members under ORS 403.330 may be submitted to the electors of [*a*] **the** district at the same regular district election. However, the questions must be submitted to the electors as separate questions.

SECTION 36. ORS 403.360 is amended to read:

403.360. A 9-1-1 communications district has the power:

(1) To have and use a common seal.

(2) To sue and be sued in its name.

(3) To make and accept any and all contracts, deeds, leases, releases and documents of any kind which, in the judgment of the board, are necessary or proper to the exercise of any power of the district, and to direct the payment of all lawful claims or demands.

(4) To assess, levy and collect taxes to pay:

(a) The cost of acquiring sites for and constructing, reconstructing, altering, operating and maintaining a [*9-1-1 emergency reporting system*] **regional 9-1-1 center**;

(b) A lawful claim against the district; and

(c) The operating expenses of the district.

(5) To employ all necessary agents and assistants.

(6) To call elections after the formation of the district.

(7) To enlarge the boundaries of the district, as provided by ORS 198.705 to 198.955, **consistent with a plan approved under section 4 of this 2013**

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Act for expansion of the 9-1-1 service area operated by the district.

(8) To do and perform any and all acts necessary and proper to the complete exercise and effect of any of its powers or the purposes for which it was formed.

SECTION 37. ORS 403.370 is amended to read:

403.370. (1) Each year the [*district*] board **of a 9-1-1 communications district** shall determine and fix the amount of money to be levied and raised by taxation, for the purposes of the district. The total amount of taxes levied in each year under this section may not exceed one-tenth of one percent (0.001) of the real market value of all taxable property within the district computed in accordance with ORS 308.207.

(2) Each year a district shall also assess, levy and collect a special tax upon all property, real and personal, in an amount sufficient to pay the yearly interest and principal due on any outstanding general obligation bonds for the year.

SECTION 38. ORS 403.375 is amended to read:

403.375. (1) The board **of a 9-1-1 communications district** shall adjust zones established within [*a*] **the** district as necessary to make them as nearly equal in population as is feasible according to the latest federal census. The board also shall adjust boundaries of zones as necessary to reflect boundary changes of the district.

(2) For purposes of ad valorem taxation, a boundary change must be filed in final approved form with the county assessor and the Department of Revenue as provided in ORS 308.225.

SECTION 39. ORS 403.380 is amended to read:

403.380. (1) A [*district*] board **of a 9-1-1 communications district** shall appoint an advisory committee to advise and assist the board in carrying out the purposes of ORS 403.300 to 403.380. An advisory committee consists of one representative from each public or private safety agency included within the district. Members of the advisory committee must reside within the district.

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(2) A member of an advisory committee shall serve for a term of two years. Of the members first appointed, however, one-half of the members shall serve for a term of one year. The respective terms of the members must be determined by lot at the first meeting of the advisory committee.

(3) The advisory committee shall meet not less than four times a year to review the policies and practices of the [*district*] board. The advisory committee shall also meet on the call of the [*district*] board. The advisory committee may adopt rules for the conduct of its proceedings.

(4) The advisory committee may propose changes to any of the board's rules, policies or practices as it deems necessary or desirable. In addition to its other functions and duties, the advisory committee shall review the annual budget of the district. The advisory committee shall meet with the [*district*] board and may make recommendations relating to the budget that the committee considers necessary or prudent.

TAX FOR 9-1-1 EMERGENCY COMMUNICATIONS

SECTION 40. Section 4, chapter 5, Oregon Laws 2002 (first special session), as amended by section 1, chapter 4, Oregon Laws 2002 (third special session), and section 1, chapter 629, Oregon Laws 2007, is amended to read:

Sec. 4. [*(1)*] Taxes imposed under ORS [*401.792*] **403.200** apply to subscriber bills issued on or after January 1, 2002, and before January 1, [*2014*] **2026**.

[*(2) Taxes imposed under ORS 401.792 on or after January 1, 2002, and before May 13, 2002, are due and payable by the subscriber to the provider on or before 20 days after the first day of the month following May 13, 2002. Taxes that are not paid by the subscriber to the provider within the time required shall bear interest at the rate established under ORS 305.220 for each month, or fraction of a month, from the date that is 20 days after the first day of the month following May 13, 2002, until paid.*]

[*(3) Unless previously remitted, taxes that are paid to the provider under*

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subsection (2) of this section shall be remitted by the provider to the Department of Revenue at the time and in the same manner as taxes imposed under ORS 401.792 for the first month following May 13, 2002, are remitted to the department.]

CONFORMING AMENDMENTS

SECTION 41. ORS 305.823 is amended to read:

305.823. A county, city, district or other political subdivision in this state may not levy or impose a tax on amounts paid for exchange access **service** or other telephone services.

SECTION 42. ORS 404.325 is amended to read:

404.325. (1) As used in this section:

(a) "9-1-1 service area" has the meaning given that term in ORS 403.105.

[*(a)*] **(b)** "Electronic signaling device" includes, but is not limited to:

(A) Electronic signaling devices, as defined in ORS 404.300;

(B) Emergency locator transmitters;

(C) Emergency Position Indicator Radio Beacon devices; and

(D) Wilderness personal locator beacons.

[*(b)(A)*] **(c)(A)** "Facility" includes:

(i) Commercial and industrial facilities;

(ii) Aircraft hangars, whether used for private, commercial or industrial purposes; and

(iii) Other facilities in which electronic signaling devices or equipment containing electronic signaling devices are sold, rented, serviced or repaired.

(B) "Facility" does not include a dwelling used only as a private residence.

[*(c) "Public safety answering point" has the meaning given that term in ORS 403.105.*]

[*(d) "9-1-1 service area" has the meaning given that term in ORS 403.105.*]

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(d) "Regional 9-1-1 authority" has the meaning given that term in ORS 403.105.

(2) The owner or operator of a facility in which an electronic signaling device is located shall conspicuously post an emergency contact telephone number of an individual who is able to assist emergency response personnel with locating and silencing the device.

(3) Subsection (2) of this section does not apply to the owner or operator of a facility for which the owner or operator has provided a contact number to the [*public safety answering point*] **regional 9-1-1 authority** that is responsible for the 9-1-1 service area in which the facility is located.

SECTION 43. ORS 451.010 is amended to read:

451.010. (1) Master plans and service districts may be established as provided by this chapter regarding:

(a) Sewage works, including all facilities necessary for collecting, pumping, treating and disposing of sanitary or storm sewage.

(b) Drainage works, including all facilities necessary for collecting, pumping and disposing of storm and surface water.

(c) Street lighting works, including all facilities necessary for the lighting of streets and highways.

(d) Public parks and recreation facilities, including land, structures, equipment, supplies and personnel necessary to acquire, develop and maintain such public park and recreation facilities and to administer a program of supervised recreation services.

(e) Diking and flood control works, including all facilities necessary for diking and control of watercourses.

(f) Water supply works and service, including all facilities necessary for tapping natural sources of domestic and industrial water, treating and protecting the quality of the water and transmitting it to the point of sale to any person, city, domestic water supply corporation or other public or private agency for domestic, municipal and industrial water supply service.

(g) Solid waste disposal. This paragraph does not apply in Clackamas,

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1 Multnomah and Washington Counties.
2 (h) Public transportation, including public depots, public parking and the
3 motor vehicles and other equipment necessary for the transportation of per-
4 sons together with their personal property.
5 (i) Agricultural educational extension services.
6 (j) Emergency medical services, including ambulance services.
7 (k) Library services.
8 (L) Roads.
9 [*(m) Emergency communications services, including a 9-1-1 emergency re-*
10 *porting system established under ORS 403.115.*]
11 [*(n)*] **(m)** Law enforcement services.
12 [*(o)*] **(n)** Human services.
13 [*(p)*] **(o)** Cemetery maintenance.
14 [*(q)*] **(p)** Animal control.
15 (2) Within the geographical jurisdiction of any local government bound-
16 ary commission established by or pursuant to ORS 199.410 to 199.519, in ad-
17 dition to the purposes described in subsection (1) of this section, master
18 plans and service districts may be established as provided by this chapter
19 regarding:
20 (a) Fire prevention and protection.
21 (b) Hospital and ambulance services.
22 (c) Vector control.
23 (d) Weather modification.
24 (3) Within the boundaries of any subdivision, service districts may be es-
25 tablished as provided by this chapter regarding:
26 (a) Fire prevention and protection.
27 (b) Security services provided by contract with an association of home-
28 owners whose property is located entirely within the boundaries of the ser-
29 vice district, which services may include the enforcement of the rules or
30 regulations of the association dealing with public access to or the use of the
31 property of the association, routine patrolling and inspection of private areas

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located within the jurisdiction of the association and matters of traffic and safety within such areas.

(c) Law enforcement services.

(d) Hospital and ambulance services.

(e) Vector control.

(f) Activities set forth in subsection (1)(a), (f), (g)[,] **and** (j) [*and (m)*] of this section.

(4) As used in subsection (3) of this section, "subdivision" means a subdivision as defined by ORS 92.010 or any contiguous group of such subdivisions that:

(a) Is a planned community within the meaning of ORS 94.550 without regard to whether such subdivision or group of subdivisions is subject to ORS 94.550 to 94.783;

(b) Is located entirely within an unincorporated area and is everywhere separated by a distance of five miles or more from an urban growth boundary described in an acknowledged comprehensive plan of a city or the urban growth boundary adopted by a metropolitan service district under ORS 268.390 (3); and

(c) Prior to the establishment of a service district under subsection (3) of this section, is designated a subdivision for purposes of this subsection by the governing body of the county in which the subdivision or group of subdivisions is located.

(5) Within the boundaries of Washington County, master plans and service districts may be established as provided by this chapter regarding water resource management services that affect the quality and quantity of water within a single watershed, basin or planning area. As used in this subsection, "water resource management services" means:

(a) Planning for and provision of two or more services or facilities such as sewage works, drainage works, surface water management, endangered species recovery management, water quality management, diking and flood control works, river flow management, water supply works, wastewater reuse

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and irrigation facilities.

(b) Activities ancillary to the services and facilities listed in paragraph (a) of this subsection, including facilities for the production, sale or purchase of energy when such facilities are integrated in a master plan adopted under ORS 451.120.

ABOLISH AND TRANSFER

SECTION 44. On the operative date of section 3 of this 2013 Act:

(1) The authority of an entity to serve as a 9-1-1 jurisdiction pursuant to ORS 403.105 to 403.250 is terminated.

(2) The duties, functions and powers of a 9-1-1 jurisdiction described in subsection (1) of this section that relate to the 9-1-1 emergency reporting system, as defined in ORS 403.105 before the operative date of section 3 of this 2013 Act, are imposed upon, transferred to and vested in regional 9-1-1 authorities in a manner that is consistent, as determined by the Office of Emergency Management, with the plan approved by the office under section 5 of this 2013 Act.

RECORDS, PROPERTY, EMPLOYEES

SECTION 45. (1) On a schedule adopted by the Office of Emergency Management, the governing body or director of a 9-1-1 jurisdiction subject to section 44 of this 2013 Act shall:

(a) Deliver to the office or, under the direction of the office, deliver to a regional 9-1-1 authority all records and property within the jurisdiction of the 9-1-1 jurisdiction that relate to the duties, functions and powers transferred by section 44 of this 2013 Act; and

(b) Transfer, under the direction of the office, to a regional 9-1-1 authority at the direction of the office, those employees engaged primarily in the exercise of the duties, functions and powers transferred

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by section 44 of this 2013 Act.

(2) On a schedule adopted by the office, the office or, under the direction of the office, a regional 9-1-1 authority shall:

(a) Take possession of the records and property; and

(b) Take charge of the employees and employ them in the exercise of the duties, functions and powers transferred by section 44 of this 2013 Act, without reduction of compensation but subject to change or termination of employment or compensation as provided by law.

(3) The office shall ensure that records or property delivered to the office under this section are used to further duties and functions related to the 9-1-1 emergency reporting system.

(4) The Governor shall resolve any dispute between the office and a 9-1-1 jurisdiction or a regional 9-1-1 authority relating to transfers of records, property and employees under this section, and the Governor's decision is final.

UNEXPENDED REVENUES

SECTION 46. The unexpended balances of amounts received by a city, county or other 9-1-1 jurisdiction from the Emergency Communications Account established in ORS 403.235, for the biennium beginning July 1, 2013, for the purpose of administering and enforcing the duties, functions and powers transferred by section 44 of this 2013 Act are to be returned to the Office of Emergency Management for deposit in the account.

ACTION, PROCEEDING, PROSECUTION

SECTION 47. The transfer of duties, functions and powers related to the 9-1-1 emergency reporting system by section 44 of this 2013 Act does not affect any action, proceeding or prosecution involving or with

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respect to the duties, functions and powers begun before and pending at the time of the transfer, except that the appropriate regional 9-1-1 authority, as determined by the Office of Emergency Management consistent with the plan approved under section 5 of this 2013 Act, is substituted for the 9-1-1 jurisdiction in the action, proceeding or prosecution.

LIABILITY, DUTY, OBLIGATION

SECTION 48. (1) Sections 2 to 13, 15 and 16 of this 2013 Act, the amendments to ORS 305.823, 403.105, 403.200, 403.205, 403.220, 403.225, 403.230, 403.235, 403.240, 403.245, 403.300, 403.305, 403.310, 403.315, 403.320, 403.325, 403.330, 403.335, 403.340, 403.345, 403.350, 403.355, 403.360, 403.370, 403.375, 403.380, 404.325 and 451.010 and section 4, chapter 5, Oregon Laws 2002 (first special session), by sections 1, 14 and 17 to 43 of this 2013 Act and the repeal of ORS 403.110, 403.115, 403.120, 403.130, 403.135, 403.140, 403.145, 403.150, 403.155, 403.156, 403.160, 403.165, 403.210, 403.215, 403.250, 451.605 and 451.610 by section 53 of this 2013 Act do not relieve a person of a liability, duty or obligation accruing under or with respect to the duties, functions and powers transferred by section 44 of this 2013 Act.

(2) On or after the operative date of section 3 of this 2013 Act, the Office of Emergency Management may undertake the collection or enforcement of the liability, duty or obligation for the benefit of the 9-1-1 emergency reporting system or may cause the appropriate regional 9-1-1 authority to undertake the collection or enforcement of the liability, duty or obligation.

(3) The rights and obligations of the 9-1-1 jurisdictions related to the 9-1-1 emergency reporting system legally incurred under contracts, leases and business transactions executed, entered into or begun before the operative date of section 3 of this 2013 Act are transferred to

the appropriate regional 9-1-1 authority as determined by the office consistent with the plan approved under section 5 of this 2013 Act. For the purpose of succession to these rights and obligations, the appropriate regional 9-1-1 authority is a continuation of the 9-1-1 jurisdiction and not a new authority.

REGIONAL IMPLEMENTATION

SECTION 49. (1) The Office of Emergency Management shall take action under sections 44 to 49 of this 2013 Act that is necessary or appropriate to establish and implement the 9-1-1 emergency reporting system by the operative date of section 3 of this 2013 Act.

(2) The governing body or director of a regional 9-1-1 authority established pursuant to a plan approved under section 5 of this 2013 Act may be elected, appointed or selected, as appropriate, before the operative date of section 3 of this 2013 Act and may take any action before that date that is necessary to enable the regional 9-1-1 authority to exercise, on and after the operative date of section 3 of this 2013 Act, the duties, functions and powers of the regional 9-1-1 authority transferred by section 44 of this 2013 Act.

AGENCY NAME CHANGE

SECTION 50. For the purpose of harmonizing and clarifying statutory law, the Legislative Counsel may substitute for words designating a 9-1-1 jurisdiction or its officers, wherever they occur in statutory law, words designating a regional 9-1-1 authority or its officers.

OPERATIVE DATE

SECTION 51. Except as otherwise specifically provided in section

49 of this 2013 Act, sections 2 to 4, 7 to 13, 15 and 16 of this 2013 Act, the amendments to ORS 305.823, 403.105, 403.200, 403.205, 403.220, 403.225, 403.230, 403.235, 403.240, 403.245, 403.300, 403.305, 403.310, 403.315, 403.320, 403.325, 403.330, 403.335, 403.340, 403.345, 403.350, 403.355, 403.360, 403.370, 403.375, 403.380, 404.325 and 451.010 and section 4, chapter 5, Oregon Laws 2002 (first special session), by sections 1, 14 and 17 to 43 of this 2013 Act and the repeal of ORS 403.110, 403.115, 403.120, 403.130, 403.135, 403.140, 403.145, 403.150, 403.155, 403.156, 403.160, 403.165, 403.210, 403.215, 403.250, 451.605 and 451.610 by section 53 of this 2013 Act become operative July 1, 2015.

UNIT CAPTIONS

SECTION 52. The unit captions used in this 2013 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2013 Act.

REPEALS

SECTION 53. ORS 403.110, 403.115, 403.120, 403.130, 403.135, 403.140, 403.145, 403.150, 403.155, 403.156, 403.160, 403.165, 403.210, 403.215, 403.250, 451.605 and 451.610 are repealed.

MILITARY DEPARTMENT, STATE of OREGON

Annual Performance Progress Report (APPR) for Fiscal Year (2011-2012)

Original Submission Date: 2012

Finalize Date: 1/10/2013

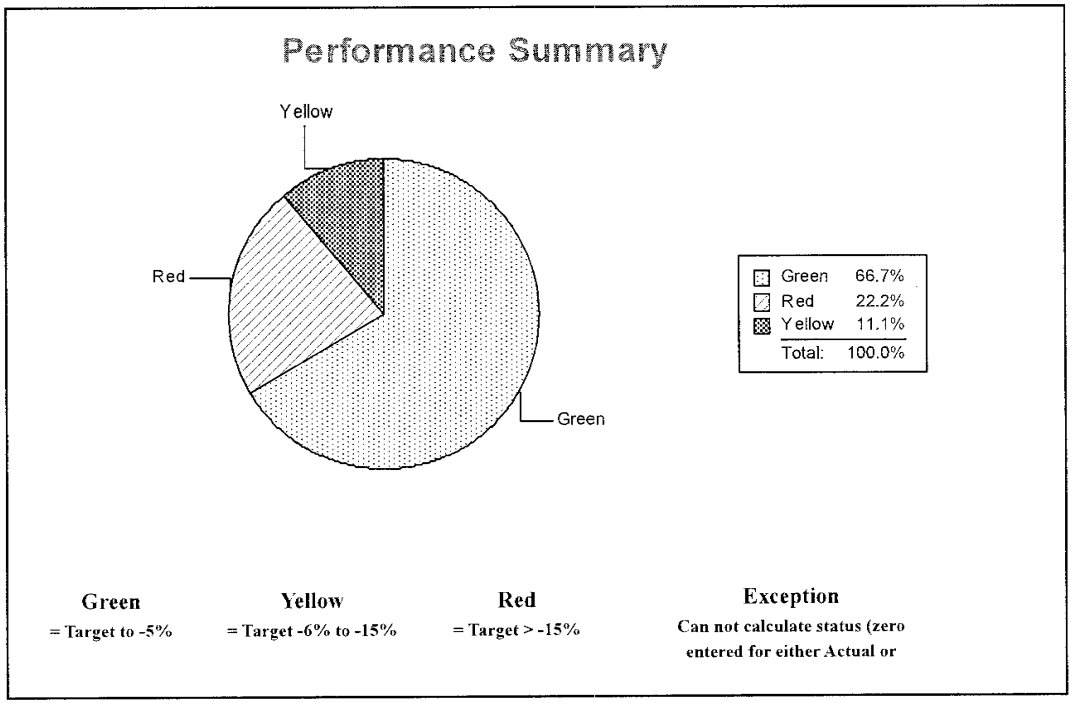
2011-2012 KPM #	2011-2012 Approved Key Performance Measures (KPMs)
1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.
2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.
3	REVENUE GENERATION - Percent of available armory time rented.
4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.
5	YOUTH CHALLENGE - Percent of 17-18 year olds completing GED or HS diploma at graduation.
6	REINTEGRATION - Percent of members successfully referred for reintegration services.
7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).
8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.
9	CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.

New Delete	Proposed Key Performance Measures (KPM's) for Biennium 2013-2015
	Title: Rationale:

MILITARY DEPARTMENT, STATE of OREGON	I. EXECUTIVE SUMMARY

Agency Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Contact:	Sean McCormick	**Contact Phone:**	503-584-3601
Alternate:	Debbie Stratman	**Alternate Phone:**	503-584-3873



1. SCOPE OF REPORT

The Oregon Military Department offers performance measures, developed to gauge progress toward achieving the agency goal of responding to state emergencies, linked to, and impacting the agency's mission. Central emphasis on providing a rapid and effective force in responding to state emergencies rests with being able to recruit new members into the Oregon National Guard to assure force strength. Critical to the success of the organization is the maintenance of the armories throughout the state. This assures a fully prepared assembly place for soldiers and their equipment. It also provides a physical gathering center for communities affected by disaster or threats. 40 armories are located in 37 cities around the state, and serve as vital components in Oregon's emergency

preparedness and Homeland Security efforts. The Office of Emergency Management was transferred to Oregon Military Department from Oregon State Police by the 2007 Legislature. Two performance measures within this report evaluate progress in assisting city and county governments with emergency preparedness and hazard mitigation planning. Also offered is one performance measure to gauge the progress of the Oregon Youth Challenge Program (OYCP). Although not linked to the agency mission, it links to the National Guard Bureau's Youth Challenge mission statement. Oregon Youth Challenge targets Oregon's at-risk youth, ages 16 to 18, who have dropped out or were failing in the traditional high school setting. In addition, a performance measure to gauge the percent of service men and women successfully referred for reintegration services has been added, along with a measure which gauges the percentage of equipment on hand vs. levels authorized by the National Guard Bureau. The final performance measure is a customer service survey which gauges the percent of customers rating their satisfaction in six different categories as good or excellent. This multifaceted measure allowed survey respondents to choose the Oregon National Guard, Oregon Military Department or The Office of Emergency Management individually or rate all three sections if they choose.

2. THE OREGON CONTEXT

The Oregon National Guard is a ready force to support the Governor during unrest or natural disaster and as a reserve force to the United States Air Force and the United States Army. Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response: These strategic goals of the Oregon Military Department are at the heart of the agency's core state mission. The Oregon Military Department offers key performance measures aligned with two goals (ready-trained force and community support) and the mission statement. No primary Oregon benchmark linkages are associated with these two goals. The Office of Emergency Management performance measures are primarily linked to Oregon Benchmark 67, Emergency Preparedness. Actions the Oregon National Guard, Oregon Military Department and the Office of Emergency Management must take in achieving these goals include: Continuing recruiting and retention efforts to assure force strength; Supporting our Guard families and assisting in their transitions back into the family and community folds after federal deployments; Managing and improving emergency coordination efforts through the agency's emergency operations center; Effectively partnering with Federal, State and Local Governments in securing funds and identifying emergency preparedness requirements; Strategically stationing its military units and equipment assets, and maintaining asset accountability; Supporting its volunteer organization - the Oregon State Defense Force; and Maintaining real property assets to a standard for assuring immediate emergency use of armories, buildings, and installations located in 27 counties throughout Oregon. The Military Support to Civil Authorities (MSCA) section of the Oregon National Guard performs as a conduit for the coordination in use of personnel and equipment assets and resources in times of crisis or emergency. At the State level, MSCA provides liaison to state and county officials, conducts and creates emergency plans and coordination, operates the Joint Operations Center (JOC) and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, MSCA provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Department of Homeland Security. MSCA remains able to expand in support of all incident areas. MSCA partners with many agencies and participates in various emergency councils including: Governors Security Council; State Interoperability Executive Council; Office of Emergency Management; Oregon Emergency Response System Council; Federal Emergency Management region 10; Oregon State Drought Council and Oregon Department of Forestry Incident Command System. MSCA and the Oregon National Guard's Civil Support Team participate in county and state emergency preparedness exercises to include: earthquake; flood; chemical and biological attacks; power outages and drought support. The Oregon Youth Challenge Program offers high school dropouts and students failing at traditional high schools the opportunity to build a future. Youth Challenge is Oregon's only statewide public alternative high school. The Youth Challenge Program accepts students from all 36 counties in Oregon making the program

available to all dropouts and school districts with students who are failing academically. On an average per class, students attending the Challenge program come from 66 different high schools throughout the state with a GPA of 1.22 at the entrance to the program. 100% of the students who graduate earn either an accredited high school diploma, a General Education Diploma (GED), or Oregon certified high school credits to take back to their communities to re-enroll in high school. The Challenge program is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission. The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon Department of Fish and Wildlife, Oregon State Parks, Oregon Department of Transportation, and the Deschutes County Parks and Recreation Department. The students provide an average of 14,000 hours of volunteer community service per class. At minimum wage of $8.40 per hour this equates to $117,600 per class or $235,200 per year benefit to these agencies.

3. PERFORMANCE SUMMARY

Key Performance Measures (KPM) whose trends are upward and making progress are: KPM #2 (Armory Condition); KPM #4 (Equipment Availability); KPM #6 (Reintegration); KPM #7 (Domestic Preparedness Plans) and KPM #8 (Hazard Mitigation Plans) and KPM #09 (Customer Service). Key Performance Measures whose trends are uncertain or remains flat are KPM #1 (Recruiting). KPM whose trend is downward and not making progress is KPM #3 (Percent of available armory time rented) and KPM #5 (Youth Challenge Graduates);

4. CHALLENGES

Since the first muster of three militia regiments in Salem, Massachusetts, on December 13th, 1636, the National Guard has protected America at home and abroad. Nearly every generation in American history can attest to the significant contribution citizen-soldiers and subsequently airmen have made in defense of our freedoms and way of life. Long before September 11th, 2001, the Oregon National Guard, both at home and abroad, had served this great state and nation at unparalleled levels. In the near past, the Oregon National Guard contributed substantial forces, equipment and people to critical stabilization forces in Bosnia, peacekeeping forces in the Sinai, no-fly zone operations in Southern and Northern Watch, Operation Desert Storm, State to State partnerships, domestic emergencies, humanitarian operations in the aftermath of the devastating hurricanes on the gulf coast and numerous combat operations across the world. We are increasingly the man or woman the world sees in uniform. Today's Oregon National Guard deploys citizen-soldiers and airmen to dangerous and austere conditions in places like Afghanistan and Southwest Asia where we conduct ground, air and space combat operations in support of the Global War on Terrorism. Where this anti-terrorist effort goes the Oregon National Guard will go with it alongside our partners in the other Active and Reserve Components. For the past 376 years, the National Guard has been engaged in the business of securing the homeland and our roots are firmly established in the Homeland Security mission. The National Guard leads the Department of Defense efforts in providing force protection, critical infrastructure protection, border security, missile defense, intelligence, transportation, Weapons of Mass Destruction, communication support, as well as medical and air sovereignty capabilities. The Oregon National Guard is present for duty, bringing diverse skill, talent and capabilities to bear in an increasingly dangerous world. Oregon National Guard units under the control of their Governor and Adjutant General will be the first military responders on the scene. One of the most important lessons that Legislative leaders can take from the recent past and today is a fuller appreciation of the adaptability of the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under

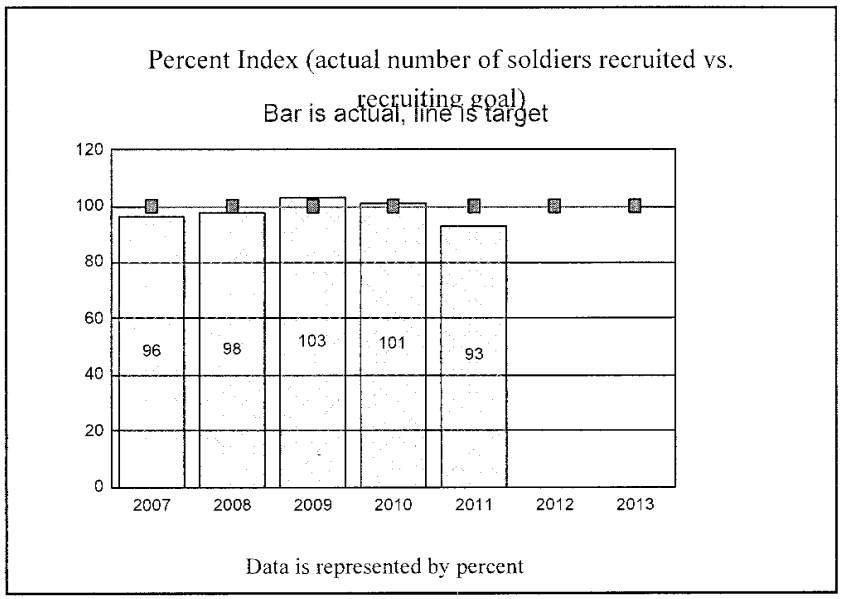
Title 32 as the National Guard of Oregon. This flexibility must be protected and well-resourced at all times. Increased frequency of mobilization is an issue. Constant and continued use of Oregon National Guard forces has changed the context of the term reserve duty. The manner in which personnel are accessed to duty, length of tours, and personnel programs all need to be examined in light of the new reality of military service. Most of the issues that surfaced following mobilization of National Guard personnel for Operations Noble Eagle and Enduring Freedom revolved around the disparity of benefits associated with different status of service. Those mobilized under USC Title 10 could claim protection under the Soldiers & Sailors Civil Relief Act, while those serving under USC Title 32 could not. Many factors influence the abilities of our forces to meet today's increasing demands. Infrastructure and facilities are increasingly important. Many Oregon National Guard facilities are well past their useful life. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased Oregon National Guard participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both homeland security and distributed wartime capability. Infrastructure includes maintaining and upgrading our information technology capabilities. Our nation's defense leaders have gone on record repeatedly stating that America cannot go to war without the National Guard. We take this responsibility for national security seriously, recognize it as one of the keys to our future as a relevant, reliable, and ready force that is transformed for the 21st Century. History demonstrates repeatedly, both the benefits and costs associated with inclusion or not of the National Guard in war fighting efforts. This means National Guard members must be prepared to fight in new combat environments that include high-technology systems, complex weapons and equipment. As major contributors to the force structure and capability of the US Army and US Air Force, the National Guard must be a full partner and integral part of any plan to transform our military services from the outset. Now, more than ever, the Oregon Army and Air National Guard are critical components of the Total Force and used in a much different manner than just 20 years ago. Operational tempos are using up equipment at a much greater pace than planned. For those legacy systems that cannot be replaced, we must re-capitalize them with technology infusion to preserve their combat capability and enhance our investment in these systems. The National Guard must be a full partner within all Services modernization plans. This relationship will allow the National Guard to provide the modern forces needed by combat commanders. The leadership in our Oregon National Guard is strong, our personnel ready, and our missions relevant. Whether at home or deployed, fighting the Global War on Terrorism or securing the safety of Oregonians through Homeland Security efforts, the Oregon National Guard is continually transforming. With proper resourcing of both people and equipment, we will always be there when our nation and state calls. The late Congressman Sonny Montgomery had repeatedly said, This nation would be nearly paralyzed by various crises if the Guard did not exist. We must ensure this never happens. Together we can lead our Oregon National Guard toward the future with determination and vision, but it must be one that is well-thought out, resourced, and maintains the relevance and the spirit of the National Guard and the citizen-soldier and airman.

5. RESOURCES AND EFFICIENCY

The Oregon National Guard is an organization of over 8,500 people who are our citizen soldiers and airmen, and civilian (federal and state) employees. 2,535 soldiers, airmen, and civilians work full-time for the Guard and the Oregon Military Department. The Oregon National Guard and the Oregon Military Department are supported primarily by Federal Funds. Close to 65% of total budgeted funds in fiscal year 2012 are Federal Funds, 6% comes to the Oregon Military Department as General Fund, and 29% is generated as Other Funds. The majority of our state employees are working in programs that exist through federal/state cooperative agreements, wherein the Military Department (acting on behalf of the State of Oregon) enters into contractual and grant supported relationships with the National Guard Bureau (serving on behalf) of the federal government. During fiscal year 2012 only 18 of OMD state employees are fully

supported by the state General Fund, and the remainder are either fully funded by federal dollars or by mixed funding of state and federal dollars.

KPM #1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.	2003
Goal	Assure a ready trained force for rapid response to statewide emergencies.	
Oregon Context	Mission.	
Data Source	National Guard Bureau State Performance Indicator Reporting System (SPIRS).	
Owner	Recruiting and Retention Command. Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Attract and actively recruit those who would want to serve in the Oregon National Guard.

2. ABOUT THE TARGETS

The target for achieving 100% of the recruiting goal is established to assure force strength in the Oregon National Guard and nationally. An upward trend in recruiting is desired to ensure adequate force strength at both the state and federal level.

3. HOW WE ARE DOING

Recruiting goals have proven to be challenging during the past 11 years of conflict, but Oregon has enjoyed great success for a number of years. For Federal Fiscal Year 2011 the Oregon National Guard's recruiting target was 1,289 soldiers and airmen, our actual recruitments totaled 1,208. This equates to the Oregon National Guard meeting 93% of its combined target. .

4. HOW WE COMPARE

Nationwide, the National Guard Bureau reports meeting 92% of its combined recruiting goal for Army and Air National Guards. By meeting 93% of its combined goal, Oregon placed 30th out of 54 (states, territories, and the District of Columbia) in Army National Guard recruiting and 25th out of 54 (states, territories, and the District of Columbia) in Air National Guard recruiting.

5. FACTORS AFFECTING RESULTS

The Oregon Legislature has enacted several bills supporting troops, their families, and veterans. Legislative support has provided continuation of hunting and fishing license reimbursements for military members and recent retirees, modification to property tax exemptions for Guard members ordered to federal active duty, continuation of emergency relief assistance for Guard members and their families, delegation of parental powers by parents serving in active military service, an increase in the Oregon state tax deduction for military pay and exemption of Tri-Care health care expenses from federal taxable income for two years. Recruitment and retention bonuses coupled with programs to reward Guard members who sponsor new enlistees, additional recruiters and new marketing initiatives contributed to a highly successful recruiting year.

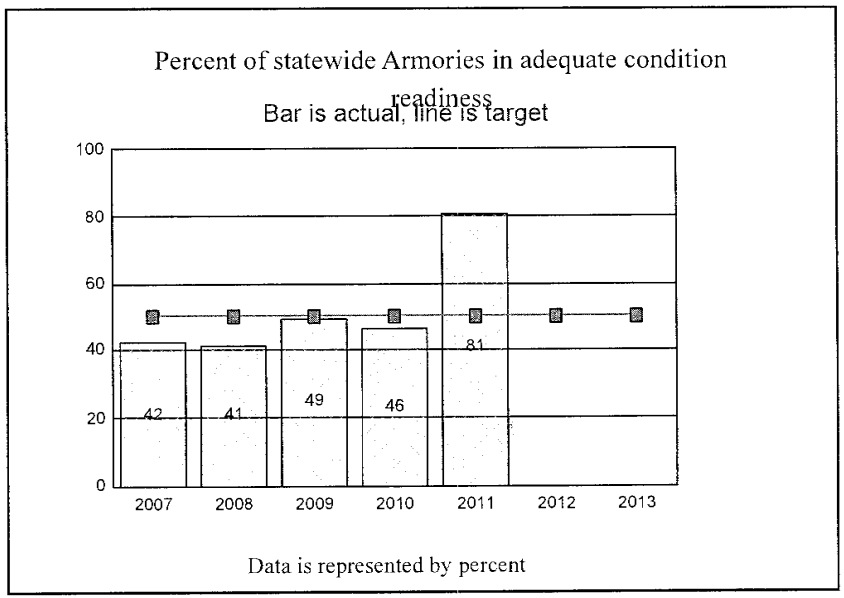
6. WHAT NEEDS TO BE DONE

Continued command emphasis and on-going assessments of what is working and redirecting efforts to mitigate what is not working. Legislative actions over the last 10 years have provided a significant support for current and former soldiers, airmen and their families, and this should continue. The recruiting goal needs to remain aggressive to drive efforts and emphasis toward assuring force strength.

7. ABOUT THE DATA

The reporting cycle is the federal fiscal year (October through September). This measured data with other extensive readiness reporting is compiled at the national level for further analysis, planning, and reporting. Oregon is able to compare its efforts against similar reporting entities and a national mean. http://www.oregon.gov/OMD/index.shtml is the Oregon Military Department website - selecting related sites will point to related national websites.

KPM #2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.	2003
Goal	Enhance community support and readiness for emergency response.	
Oregon Context	Mission.	
Data Source	U.S. Army Installations Status Report (ISR).	
Owner	Installations Division. Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Ensure armories throughout the state are capable to house military units and ready to serve communities during emergencies. Our ongoing mission is to replace or re-fit aging armories as rapidly as funding becomes available. Partners in this strategy include the National Guard Bureau, the Oregon State Legislature, the

Governor of the State of Oregon, City and County governments, Colleges and Universities, as well as engaged citizen groups.

2. ABOUT THE TARGETS

The targets were adjusted higher for years 2004 and 2005 in anticipation of increased state and federal funding. Increased funding did not materialize. Targets were adjusted back to a reasonable, yet aggressive 50%.

3. HOW WE ARE DOING

The federal fiscal year 2011 percentage of National Guard facilities in adequate or better condition reflects a significant increase over previous years. In part this is due to our state funded Armory Service Life Extension Program which was begun by Governor Kulongoski and funded by the Legislature. Additionally the Military Department has completed a number of federally funded capital improvement and capital construction projects, federally and state funded stimulus projects, as well as Legislatively approved COP funded projects. A series of deferred maintenance projects funded in the 2007-2009 budget have allowed for a temporary improvement in the conditions of some of our facilities. That being stated, budget reductions in the 2009-11 and 2011-13 budgets have resulted in the elimination of maintenance staff responsible for the upkeep of our facilities. The loss of these positions may result in facility conditions deteriorating while adding to the deferred maintenance deficit.

4. HOW WE COMPARE

The Oregon National Guard operates and maintains an inventory of facilities totaling 4,514,673 square feet. This is the fourth largest inventory by square footage within state government. Deferred maintenance needs have risen from approximately $5 million ten years go to approximately $79.6 million as of June 30th 2011.

5. FACTORS AFFECTING RESULTS

The maintenance and readiness of Oregon's armories are dependent upon funding. The 2007-2009 budget, and additional stimulus projects were instrumental in providing short term relief to deffered maintenance issues across our facilities. However budget reductions during the 2009-11 and 2011-13, which resulted in the loss of critical maintenance staff, and operational funding will lead to increased levels of deffered maitenance. The loss of staff and funding, as well as increases in utility rates may force the agency back into the mode of managing an ongoing decline of our facilities.

6. WHAT NEEDS TO BE DONE

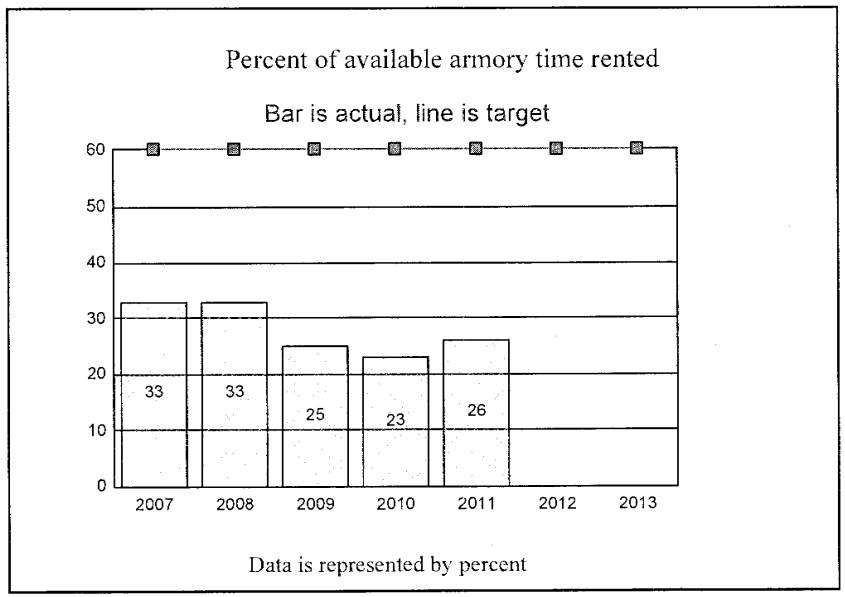
Previous increases in state funding have proven effective in helping to mitigate levels of defered maintenance. State funding of National Guard facilities is even

more critical due to political unrest at the federal level, and the ongoing concerns related to the potential sequestration of federal funds.

7. ABOUT THE DATA

The reporting cycle is the federal fiscal year (October through September). Data is arrived through extensive annual analysis for submittal of the U.S. Army Installations Status Report, an annual requirement. This report is the basis for leveraging federal funding participation, requiring state match.

KPM #3	REVENUE GENERATION - Percent of available armory time rented.	2005
Goal	Rent armory facilities to generate the maximum amount of rental revenue possible.	
Oregon Context	Mission.	
Data Source	Oregon Military Department internal rental revenue reports.	
Owner	Installations Division. Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Actively market armory facilities and seek partnerships with local, state, and federal agencies for long term rental agreements.

2. ABOUT THE TARGETS

Targets for this measure were established by the Legislative Fiscal Office.

3. HOW WE ARE DOING

This performance measure was established by the suggestion of Legislative Fiscal Office during the 2005 extended session. The actual data suggests an overly aggressive target. The more heavily rented Armories are near population centers, have a lack of community competition or have long term renters. Gain in rental activity in rural locations is a much slower process. Increased rental activity in rural locations is dependent upon growth of the community, new business, governmental relocation, and lack of community competition. Gains in rental activity in more heavily rented facilities, is also slower as they have fewer dates available for additional rentals, competition is greater in populated areas because rental venues are so close in proximity of each other. The economic downturn and staffing reductions from budget shortfalls hamper efforts to increase revenue statewide. Per our rental program manager populated areas where armories are located rent on average 33% of the time. Rural areas rent on average 17% of the time available. An overall average would be around 26% of the time available that our facilities are rented out.

4. HOW WE COMPARE

The Oregon National Guard operates and maintains the 4th largest inventory of facilities by square footage within state government. Of that inventory only the 40 Armories and a few other facilities / land areas are available for rentals. We manage a sizeable deferred maintenance requirement ($79 million) compared to a nearly non-existant schedule within the Department of Administrative Services. Information is not available from other state agencies, or if any agencies conducted similar analysis relating to the rental of armories or similar facilities.

5. FACTORS AFFECTING RESULTS

The maintenance and readiness of Oregon's Armories is dependent upon funding. The agency's rental revenue somewhat mirrors that of the state budget and the economy. Unemployment and the economic downturn during the last several years have reduced the revenue generated by the rental program adding to the shortfall of available funding to maintain facilities. Further budget reductions and reduced staffing in the coming biennium will continue to affect the agency's ability to generate revenue through the rental program. Because of reduced staff in our facilities we are missing rental opportunities when customers come in and we have no one on site to help them. Rising energy costs also impact availability of limited operations & maintenance funds. Several new facilities are either open or will be opening in the next few months, we are hopeful that these improvements will make will enhance our ability to aggressively market our facilities to the general public.

6. WHAT NEEDS TO BE DONE

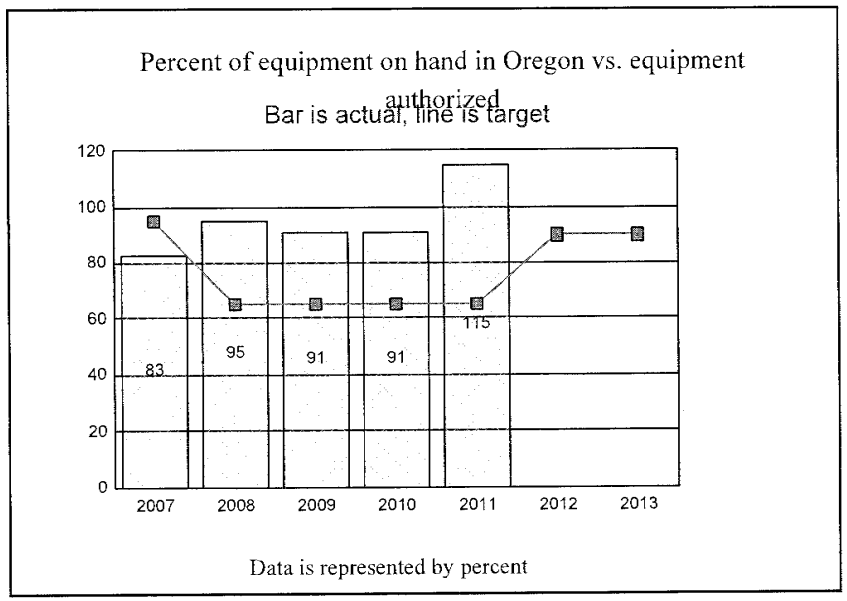
There is a distinct need to increase staff within the armories. As stated above these individuals act as points of contact for potential customers, and have direct responsibility for the ongoing maintenance of the facilities. There is also a need for increased state funding for operations and maintenance costs. These funds will provide armory staff the means to modernize, alleviate deferred maintenance, repair and maintain armories at level to attract rental use. Increased rental revenue generation can help replace appropriated funding

when the armories reach appealing conditions for marketing rentals.

7. ABOUT THE DATA

The reporting cycle is the federal fiscal year (October through September). Data is arrived through analysis of internal rental revenue reports.

KPM #4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.	2008
Goal	Provide consistent availability of equipment for Oregon National Guard Missions	
Oregon Context	Mission.	
Data Source	Oregon National Guard Deputy Chief of Staff (Logistics).	
Owner	Oregon National Guard Deputy Chief of Staff (Logistics). PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Our strategy is to strive to continually have equipment available to perform in the event of a disaster occurring anywhere in Oregon.

2. ABOUT THE TARGETS

The target measures the percentage of equipment on hand in Oregon vs. equipment authorized by the National Guard Bureau for the State of Oregon.

3. HOW WE ARE DOING

For the purposes of this measure we analyzed certain types of equipment utilized in disaster recovery situations; HUMMWVS, 5 Ton Cargo Trucks, Hemitt Fueler Vehicles and Reverse Osmosis Water Purification Units (ROWPU'S) which are portable water purification systems. The result of this analysis shows for HUMMWV the state of Oregon is authorized 367 vehicles and we currently have 440 on hand, or 120% of authorized levels. For 5 Ton Cargo Trucks the state of Oregon is authorized 130 vehicles and we currently have 140 on hand, or 108% of authorized levels. For Hemitt Fueler Vehicles the state of Oregon is authorized 9 vehicles and we currently have 1 on hand, or 11% of authorized levels. For ROWPU Portable Water Purification Systems the state of Oregon is authorized 0 systems and we currently have 0 on hand. In total for federal fiscal year 2011 the state of Oregon was authorized 506 pieces of the afore mentioned equipment and we currently have 580 pieces on hand, or 114% of authorized levels.

4. HOW WE COMPARE

Currently there is no comparable data for us to draw from for the purposes of this measure.

5. FACTORS AFFECTING RESULTS

The major factors affecting the availability of equipment on hand include disaster recovery situations which the Oregon National Guard is called upon to assist with and the continued deployments of Oregon National Guard soldiers and equipment to Iraq and Afghanistan. The December 2007 and December 2008 storms that affected the coastal region of Oregon were major actions for the Oregon National Guard. Hundreds of soldiers and dozens of pieces of equipment were utilized to effectively mitigate the damage inflicted on this region. Upon completion of the Oregon National Guards duties during the December storms much of the equipment used needed to be repaired and refurbished before it could be placed back into active service. The additional component affecting equipment levels are continued long standing deployments of Oregon National Guard troops and equipment. When National Guard troops deploy they have to have sufficient equipment on hand to accomplish their mission and this has had a negative impact on the availability of equipment on hand within the state of Oregon.

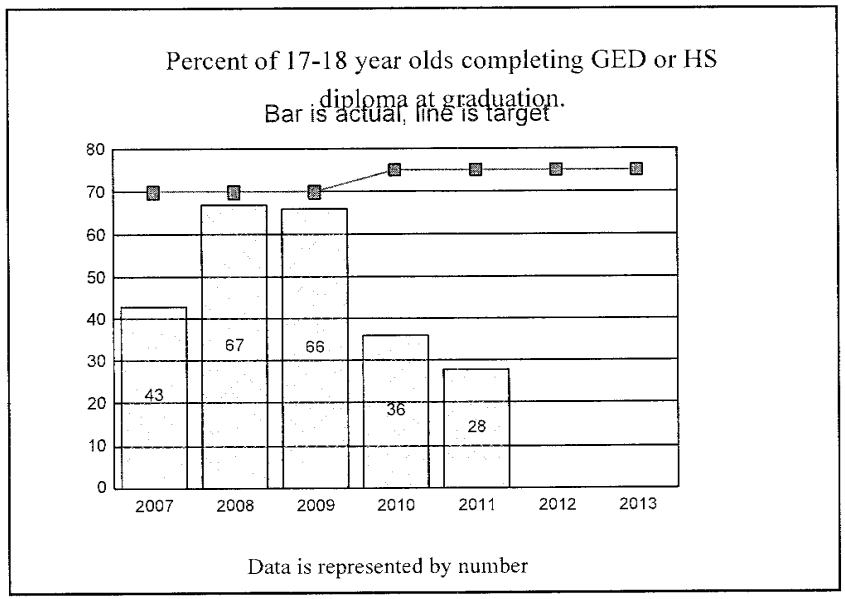
6. WHAT NEEDS TO BE DONE

More emphasis needs to be placed on pre-disaster mitigation in commonly affected areas such as the coastal region and continued legislative support of the equipment refurbishment program.

7. ABOUT THE DATA

The reporting cycle is the federal fiscal year (October through September).

KPM #5	YOUTH CHALLENGE - Percent of 17-18 year olds completing GED or HS diploma at graduation.	2005
Goal	Provide alternative education solutions for Oregon youth.	
Oregon Context	National Guard Youth Challenge Mission.	
Data Source	National Guard Bureau Annual Youth Challenge Report. [www.ngycp.org]	
Owner	Youth Challenge Program. Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Cost effective and purpose oriented intervention in the lives of Oregon's at-risk youth.

2. ABOUT THE TARGETS

The target measures the percentage of 17-18 year old students who graduate the academic (residential) phase of the program and obtain either a GED or a High School diploma each year.

3. HOW WE ARE DOING

The Youth Challenge curriculum successfully prepares students to pass General Education Diploma (GED) and High School diploma requirements, whereas these same students were failing in the traditional setting. 17-18 year old students not earning academic credentials and those students 16 years of age who graduate the program earn 8 accredited High School credits towards acquiring diplomas.

4. HOW WE COMPARE

Of the 260 students graduated in the 2011 reporting cycle, 39 were 16 years of age and were not counted in this measure. Of the 221 graduating students over the age of 16, 11 earned a GED and 51 earned High School diplomas, a total of 28%. The national average among 33 Challenge programs was 54% for 2011. 159 of the 221 graduating students over the age of 16, or 72% earned 8 High School credits and chose to return to their home High School and pursue their Diploma. These figures are provided by staff within the Oregon Youth Challenge Program.

5. FACTORS AFFECTING RESULTS

Applicants who are enrolled in Youth Challenge are 16-18 year olds who were not successful in the traditional High School setting and have dropped-out or were failing. Challenge offers these youth an alternative for success. The military setting and the curriculum combines classroom work, community service, and challenging individual and team activities into one experience. The students learn how to work with others, set personal goals, and plan their direction for life. Their personal goals and motivations to succeed provide a base for them to become positive, productive, taxpaying, contributing citizens in their respective communities.

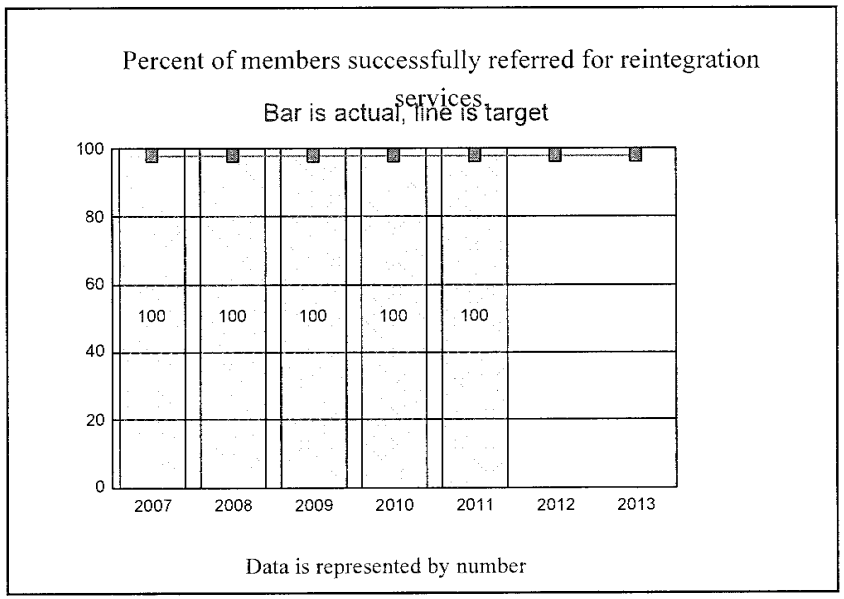
6. WHAT NEEDS TO BE DONE

Continued Legislative support for General Fund dollars in matching the Federal Funds provided to operate the program.

7. ABOUT THE DATA

The reporting cycle is the federal fiscal year (October through September). www.ngycp.org and www.oregon.gov/OMD/YCP/ national and state sites.

KPM #6	REINTEGRATION - Percent of members successfully referred for reintegration services.	2008
Goal	Provide reintegration services to soldiers and airmen returning from overseas deployments.	
Oregon Context	Mission.	
Data Source	Oregon National Guard Service Member and Family Support Program (SMFS).	
Owner	Oregon National Guard Service Member and Family Support Program (SMFS). Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Provide outreach and referral to services for Service Members and their families.

2. ABOUT THE TARGETS

The target measures the percentage of Service Members who have been successfully referred for reintegration services.

3. HOW WE ARE DOING

The Service Member and Family Support Program (SMFS) has successfully referred or provided reintegration services to 100% of ORNG Service Members returning from deployment since federal fiscal year 2009. This has been accomplished by providing Yellow Ribbon Reintegration Program training, conducting seminars and workshops during unit training assemblies, and establishing a network of public and private sector organizations located throughout Oregon communities available to support Service Members and their families.

4. HOW WE COMPARE

The National Guard Bureau (NGB) considers the Oregon National Guard Reintegration Program one of the best in the nation. JTAP team members were requested by name to brief Oregon's program during a national reintegration program training conference in April 2012. NGB considers Oregon's Reintegration Program a nationwide best practice for other states to emulate. During the most recent nine month reporting period (October 1, 2011 - July 1, 2012) the Reintegration Team has had over 13,000 interactions with Service Members. individually and in group settings, throughout Oregon. The team conducted four Career Fairs, seven Job Search Training workshops, and met with 107 employers to discuss employment opportunities. The employment outreach resulted in over 175 confirmed hires and many unreported hires. The Reintegration Team conducted 1,136 individual veteran health and welfare checks and referred 4,241 veterans to service organizations for assistance. The team met with 349 members of public and private sector organizations to build a veteran's support network throughout Oregon. The figures are reported by the Oregon Reintegration Program.

5. FACTORS AFFECTING RESULTS

The loss of federal funds supporting the Oregon National Guard Reintegration Program in federal fiscal year (FFY) 2013 will significantly reduce reintegration support available to Service Members. There are no active duty installations in Oregon to support Service Members and veterans. The closest active duty installations are Joint Base Lewis-McChord located 130 miles north of Portland, Mountain Home Air Force Base located 500 miles east of Willamette Valley population centers, and Travis Air Force Base located 500 miles south of Willamette Valley population centers. The lack of active duty military installations in Oregon limits resources available to Service Members and veterans. Many Oregon Service Members and veterans seek assistance from the Oregon National Guard Reintegration Program to avoid the expense and long travel to active duty installations in neighboring states. Oregon National Guard Reintegration Program federal fund reductions in FFY13 will reduce support available to Service Members and veterans in Oregon. The large geographic dispersion of Service Members and veterans in Oregon creates challenges in providing support to individuals living in rural areas. Loss of Reintegration Program federal funds and associated staff reductions will impact our ability to sustain the current level of support to Oregon Service Members and veterans.

6. WHAT NEEDS TO BE DONE

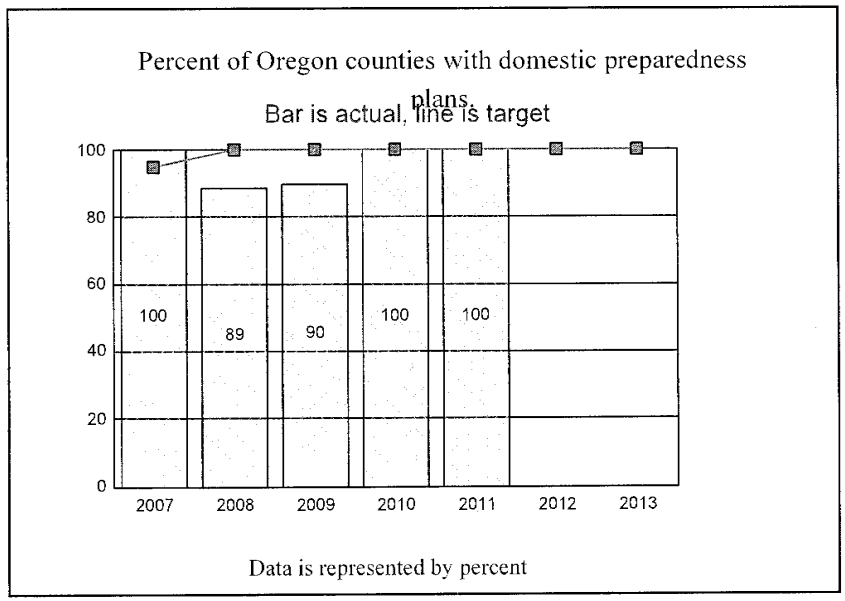
The most critical factor affecting the Oregon National Guard Reintegration Program is the projected FFY 13 federal budget reduction. The program's approximately $3.9M FFY

budget is funded 99% by the National Guard Bureau and 1% by the state of Oregon. The program is projecting an approximate $1.8M federal funds reduction in FFY13. The reduction will result in a loss of federal employees and funding to support reintegration of Service Members and veterans in Oregon. An increase in State funding and positions is critical to continuation of a viable reintegration program.

7. ABOUT THE DATA

The reporting cycle is the Federal fiscal year (October through September).

KPM #7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).	2002
Goal	Emergency Preparedness - Assure that cities and counties are prepared for disasters and emergencies.	
Oregon Context	OBM #67 - Emergency Preparedness	
Data Source	Quarterly reports from the counties provide current data on plan development, training, and exercises.	
Owner	Oregon Emergency Management, Martin Plotner, 503-378-2911 Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

The goal of the Office of Emergency Management (OEM) is to ensure all 36 counties in Oregon have emergency operation plans which effectively protect their citizens and their property during an emergency situation. To accomplish this goal OEM is measuring the percentage of counties which have a National Incident

Management System (NIMS) compliant Emergency Operations Plan (EOP). The NIMS is a comprehensive, national approach to incident management which provides a template for managing an incident regardless of cause, size, location or complexity. The applicability of the National Incident Management System crosses local, state, and federal jurisdictions and all functional disciplines within in emergency response. There are five functional components of NIMS – Preparedness, Communications and Information Management, Resource Management, Command and Management, and Ongoing Management and Maintenance. Each of these functional components must be included in a county EOP to be deemed compliant with NIMS. Funding for the completion of these Emergency Operations Plans is provided by the Homeland Security Grant Program and the Emergency Management Performance Grant, which are administered by the Office of Emergency Management.

2. ABOUT THE TARGETS

The target for this measure is for 100% of Oregon counties to have a National Incident Management System compliant Emergency Operations Plan on file with the Office of Emergency Management (OEM). Over the past number of years it has been shown that between 90-100% of counties have kept an up to date Domestic Preparedness Plan on file with OEM, and there is little doubt that this trend will continue with Emergency Operation Plans. These plans have a five year life cycle, similar to the cycle developed for the hazard mitigation plans, and must be updated and re-submitted to OEM for review and approval.

3. HOW WE ARE DOING

Currently 100%, of Oregon's counties have a National Incident Management System compliant Emergency Operations Plan on file with the Office of Emergency Management (OEM). This is consistent with recent trends in the number of counties with Domestic Preparedness Plans on file with OEM.

4. HOW WE COMPARE

Currently comparable information is not readily available regarding this particular measure in other states or at the national level. The link provided below will take the reader to the NIMS homepage where more information is available regarding the component pieces of NIMS, FAQ's, and the relationship between NIMS and the National Response Framework.

http://www.fema.gov/national-incident-management-system

5. FACTORS AFFECTING RESULTS

A primary issue affecting the results of this measure is available resources, at both the state and local level. Economic conditions have required state and county governments to find new, more efficient ways to conduct business without hampering service delivery. To date OEM has been able to maintain the

records showing when local governments need to update and re-submit their Domestic Preparedness and Emergency Operations Plans. In addition OEM has been able to continue to offer support services to local governments as they work to refine these plans. That being said, the support services being provided to local governments are the responsibility of one or two key staff members within OEM, and there are no readily available resources to help provide back-up or support. At the county level it is taking a longer period of time for plans to be modified and re-submitted due to lack of qualified personnel and other resources. OEM is anticipating a major reduction in the level of Homeland Security Grant funding in future years. This grant is the primary funding source for the development of Domestic Preparedness and Emergency Operations Plans. A significant reduction may cause several local jurisdictions to fall behind in the ongoing development and maintenance of these plans.

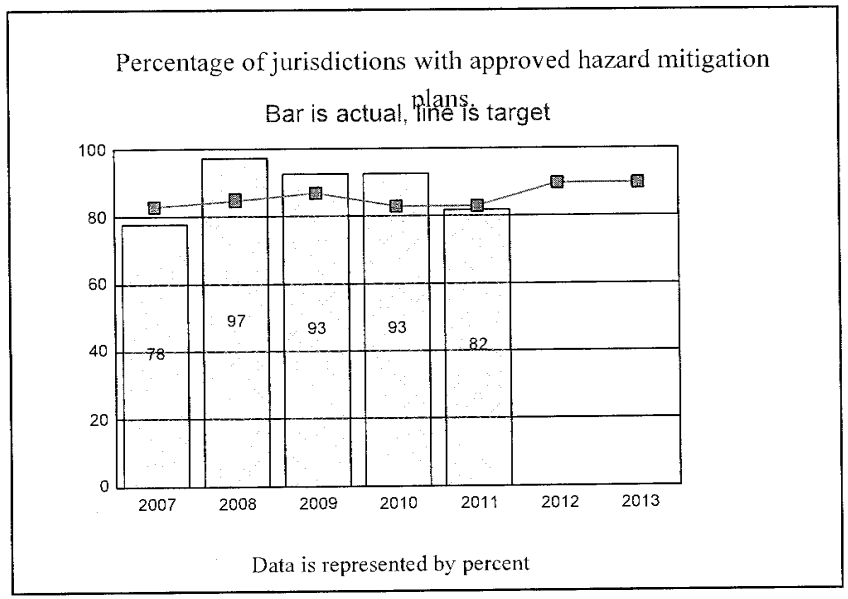
6. WHAT NEEDS TO BE DONE

Continued support for the Office of Emergency Management to increase staff to assist county governments with the ongoing requirements associated with Domestic Preparedness and Emergency Operations planning. While there is a limited number of options available to State Government as it relates to local emergency management, acknowledging the fact that help is needed at the local level will provide moral support to local governments. OEM is continuing its efforts to encourage local governments to be as proactive as possible with regards to this type of planning due to level of federal funding which currently exists

7. ABOUT THE DATA

Data is collected quarterly and reported annually.

KPM #8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.	2002
Goal	Emergency Preparedness - Assure that cities and counties are prepared for disasters and emergencies.	
Oregon Context	OBM #67 - Emergency Preparedness	
Data Source	OEM maintains an inventory of mitigation plans, which will be updated to include completed plans, which meet FEMA requirements and have been approved by FEMA.	
Owner	Oregon Emergency Management, Martin Plotner 503-378-2911, Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Measuring the percentage of Oregon's population covered by a FEMA approved local hazard mitigation plan helps the Office of Emergency Management determine the effectiveness of local planning efforts, as well as the distribution of federal hazard mitigation grant funds. Hazard mitigation is defined by the

Federal Emergency Management Agency as "sustained action taken to reduce or eliminate long-term risk to people and their property from hazards". The benefits provided to local communities through effective hazard mitigation planning includes identifying cost effective actions for risk reduction that are agreed upon by stakeholders and the public, focusing resources on the greatest risks and vulnerabilities, building partnerships by involving people, organizations, and businesses, increasing education and awareness of hazards and risk, communicating priorities to state and federal officials, and aligning risk reduction with other community objectives. As the percentage of population covered by these plans expands or retracts OEM is able to identify the regions which are causing the fluctuation to occur. OEM can then interact with these communities to determine what course of action needs to be taken to ensure the population is covered by an approved plan.

2. ABOUT THE TARGETS

Currently OEM has set the target for 85% of Oregon's population to be continually covered by a FEMA approved hazard mitigation plan. This target was deemed appropriate as hazard mitigation plans, per Code of Federal Regulation (CFR), Title 44, Chapter 1, Part 201, have a cycle life of five years. Every five years a local jurisdiction must review and revise its plan to reflect changes in development, progress in local mitigation efforts, and changes in priorities. The plan must then be re-submitted to the Office of Emergency Management for review and approval. Meeting this five year deadline is a requirement for a local community to be eligible to retain federal hazard mitigation grant funding.

3. HOW WE ARE DOING

For the most recent reporting period 82% of Oregon's population was covered by a FEMA approved hazard mitigation plan. 5 of the 36 counties who have hazard mitigation plans on file with the Office of Emergency Management (OEM) have expired plans. Each of these counties is currently working with the OEM to update their plans. As of April 30th 2012 FEMA reported that 69% of the nation's population was covered through community and/or tribal hazard mitigation plans.

4. HOW WE COMPARE

As of April 30th 2012 the Federal Emergency Management Agency is reporting that 69% of the nation's population is currently covered through a community and/or tribal mitigation plan. Based on a percentage of total population Oregon is ahead of the national trend by 13% as it relates to population covered by hazard mitigation plans. The link below will take the reader to the FEMA web site where a map is displayed showing mitigation plan statuses across the United States.

http://www.fema.gov/multi-hazard-mitigation-plan-status

5. FACTORS AFFECTING RESULTS

A primary issue affecting the results of this measure is available resources, at both the state and local level. Economic conditions have required state and local governments to find new, more efficient ways to conduct business without hampering service delivery. To date OEM has been able to maintain the records showing when local governments need to update and re-submit their hazard mitigation plans. In addition OEM has been able to continue to offer support services to local governments as they work to refine these plans. That being said, the support services being provided to local governments are the responsibility of one or two key staff members within OEM, and there are no readily available resources to help provide back-up or support. At the local level it is taking a longer period of time for plans to be modified due to lack of qualified personnel and other resources.

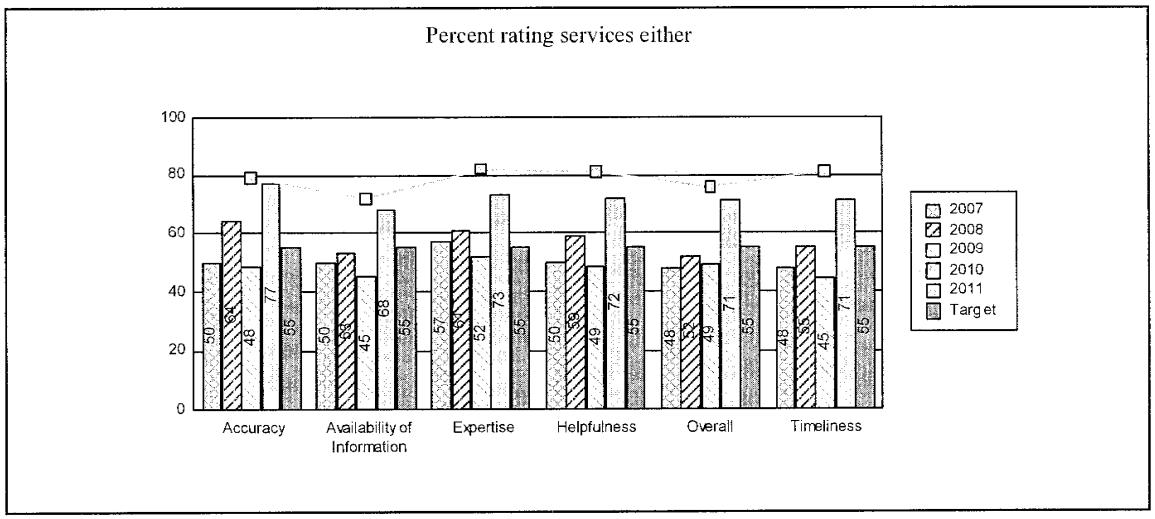
6. WHAT NEEDS TO BE DONE

Continued support for the Office of Emergency Management to increase staff to assist local governments with the ongoing requirements associated with hazard mitigation planning. While there is a limited number of options available to State Government as it relates to local emergency management, acknowledging the fact that help is needed at the local level will provide moral support to local governments. OEM is continuing its efforts to encourage local governments to be as proactive as possible with regards to hazard mitigation planning due to the potential for increased federal funds resulting from a future disaster.

7. ABOUT THE DATA

Data is collected quarterly and reported annually.

KPM #9	CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	2006
Goal	The goal of this measure is to ensure the customers of the Oregon Military Department are satisfied with the level of service they receive from the department. This measure consolidates data regarding overall customer satisfaction, timelines of information, and accuracy of information, helpfulness of information, expertise, and the availability of information provided by the Oregon National Guard, the Oregon Military Department, and the Office of Emergency Management.	
Oregon Context	Mission.	
Data Source	The source of data for this measure is an online survey run through Survey Monkey. The survey is sent to city and county officials, state legislators, state agency heads and certain members of the Oregon National Guard.	
Owner	Agency Leadership. Agency PM Coordinator is Sean McCormick (503) 584-3601	



1. OUR STRATEGY

Our strategy is to ensure that information and assistance is available to the citizens of Oregon at all times. Successful implementation of this strategy is especially important as it relates to disaster preparedness and response, as well as the functional readiness of our armories. The Military Department wants to ensure that information and assistance is available to anyone needing it before, during, and after a disaster situation. This strategy is also necessary to ensure our armories throughout the state are prepared to house military units, and are ready to serve the surrounding communities in times of crisis.

2. ABOUT THE TARGETS

Targets were established by Legislative Fiscal Office and from data collected from the 2006 Customer Satisfaction survey.

3. HOW WE ARE DOING

2012 survey results for federal fiscal year 2011 indicated Overall Customer Service was the 5th highest category with 71% of respondents rating it as good or excellent. This is a reduction of 5% from the 2011 survey where 76% of respondents rated Overall Customer Service as good or excellent. Accuracy of Service was the highest scoring category in the 2012 survey with 77% of respondents rating it as good or excellent. Helpfulness, Expertise, Availability of Information, and Timeliness ranged from 68% to 71% of respondents rating these categories as good or excellent. Overall each category suffered a decline from the previous year's report. This retraction from the previous year can be partially attributed to budget reductions taken by the Military Department during the 2011-13 biennium which resulted in a massive reduction to our operations and maintenance programs. This information has been shared with agency leadership and discussions are currently underway to improve the scores for the next report.

4. HOW WE COMPARE

While other state and Federal agencies do customer satisfaction surveys, there is no known comparable agency that aligns with the department's mission, goals and customer pool. The Oregon Military Department operates and maintains the 4th largest inventory of facilities by square footage within state government. These facilities are critical to maintaining force structure as well as providing our citizen soldiers with a home base in which to prepare for deployments. The Office of Emergency Management (OEM) works with city and county governments to ensure that proper hazard mitigation and emergency operations plans are in place. OEM works with the 48 Public Safety Answering Points across the state on communication and technical issues related to 9-1-1 services. OEM also works with communities to help them recover from natural or human made disasters. Our Community Support Program operates the only statewide alternative high school for students 16-18 who are failing in the traditional high school environment.

5. FACTORS AFFECTING RESULTS

The maintenance and readiness of Oregons armories are dependent upon funding. Federal funding is leveraged to the maximum extent. Decline in armory condition is due in part to reduced General Fund services & supplies, and personal services. Limited funding does attribute to timeliness in responding to facilities issues unless major mechanical or structural failures occur, expenses for non-critical repairs for one armory give way to critical repairs required at another armory. Limited staffing does not provide for a maintenance technician at each facility, so a regional system is in place wherein maintenance technicians travel distances to address service needs. The Office of Emergency Management is affected by limited General Fund support and reductions in Federal Grant monies which are critical for hiring and retaining key staff members. Limited staffing does have a major impact on the timeliness of responding to customer requests for assistance post disasters. Staff time is directed towards the most critical situations first and then follow-ups are conducted to ensure that all customer needs are met.

6. WHAT NEEDS TO BE DONE

Continued state funding support will provide the needed investment to improve armory readiness and increase the capabilities of the Office of Emergency Management to effectively respond to disaster situations throughout the state.

7. ABOUT THE DATA

For the 2012 Customer Service Survey for federal fiscal year 2011, the Oregon Military Department requested that respondents classify themselves as one of 43 distinct options. This allows the department better analyze which customers are responding to our survey and which ones need to be engaged further. The OMD survey also asks respondents to identify if they are a member of the Oregon Army or Air National Guard, or a member of another Armed Forces Component. The survey allows the respondent to critique customer service for the Oregon National Guard, the Oregon Military Department, and the Office of Emergency Management. In calculating the percentages the Military Department ignored the "Don't Know" responses .

MILITARY DEPARTMENT, STATE of OREGON	III. USING PERFORMANCE DATA

Agency Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Contact: Sean McCormick	**Contact Phone:** 503-584-3601
Alternate: Debbie Stratman	**Alternate Phone:** 503-584-3873

The following questions indicate how performance measures and data are used for management and accountability purposes.

1. INCLUSIVITY	* **Staff :** • Staff: The Adjutant General, Deputy Director, Senior Leaders within the Command Group and military units, and Division Directors remain involved in the maintenance, analysis and review of agency performance measures and numerous performance indicators reported at the national level. The Departments of the Army and Air Force, and the National Guard Bureau have established extensive federal reporting systems which include performance indicators. The performance measures used by the Oregon Military Department that directly link to the agency's goals supporting its mission to the State of Oregon are just a few of the many performance indicators developed, tracked and analyzed in on-going federal reporting systems. * **Elected Officials:** • Elected Officials: Congressional involvement in the development of Department of Defense reporting systems was exercised for analysis of services and appropriation. With exception of Legislative directed customer service performance measures, the performance measures developed for state reporting were established and developed from extensive and existing Department of Defense and National Guard Bureau reporting systems. * **Stakeholders:** The National Guard Bureau, Department of Defense and Department of Homeland Security officials continually review performance results and operational statuses for the purposes of providing support and coordination, and for compiling reported data into higher systems for national level reporting, analysis and review. * **Citizens:** Citizens of the state of Oregon are welcomed and encouraged to view the agency's key performance measures. Our customer service survey directly involves the end users of our facilities and our staff and it provides them a forum to voice opinions which are listened to and acted upon by agency leadership. We strive to continually engage the communities where are services are utilized and we encourage citizens to voice their comments and concerns as it provides us the information necessary to better perform our duties.
2 MANAGING FOR RESULTS	The Adjutant General and the senior leadership of the Oregon National Guard review statistics, operational status, and performance indicators presented by every division and command on a frequent and regular basis. It is here further

	studies, research, or change in priorities or operation is ordered by the Adjutant General. The Adjutant General and senior leadership is briefed regularly by every unit command, on force strength, personnel, equipment and facility readiness, and operational status.
3 STAFF TRAINING	Federal reporting requirements including performance indicators have been in existence for decades. Division Directors of the Oregon Military Department and leaders in the Oregon National Guard have been tracking, presenting, and interpreting performance indicators and status reports during the evolution of their careers. Directors, Program Managers, and staff attend national conferences and workshops sponsored by the federal grant funding directorates within the National Guard Bureau, and the Department of Homeland Security part of which includes performance indicator review and reporting. National Guard soldiers and airmen continually attend military schools and training events, many of which involve review and analysis of performance indicators and actions.
4 COMMUNICATING RESULTS	* **Staff :** • Staff: Regular and frequent presentations, meetings and reviews to assess operational results, determine what works well and what does not, and to adjust operational processes to achieve desired results. * **Elected Officials:** • Elected Officials: The Governor as the Commander-in-Chief of the Oregon National Guard is involved and maintains awareness of operational issues and results for the purpose of leadership and direction. Legislative members are presented performance results through various presentations. Oregon's Congressional delegation and their staff are communicated with on issues were they may impact performance results. Members of Congress are presented performance results from Department of Defense and the National Guard Bureau through presentations and testimony. * **Stakeholders:** National Guard Bureau, Department of Defense and Department of Homeland Security officials review performance results and operational statuses for the purposes of providing support and coordination, and for compiling reported data into higher systems for national level reporting, analysis and review. * **Citizens:** The agency posts its performance measure results on the agency website. Concerning Youth Challenge; parents, educators, and local officials are invited for tours and presentations, and attend graduation ceremonies. All are provided information concerning program performance. Local central Oregon business leaders, Legislative members, and former Legislative members receive briefings on Youth Challenge performance for the purpose of awareness, communication, and assistance. Citizens perform as mentors in the post-residential portion of the program.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
SPECIAL REPORT
AUDIT RESPONSE REPORT

The Oregon Military Department has received five audits by the Secretary of State Audits Division during the 2009-2011 biennium and one thus far during the 2011-2013 biennium.

2009-11 biennium

Statewide Single Audit for the year ending June 30, 2010
This audit was conducted in accordance with the Single Audit Act and OMB Circular A-133, which has two components: federal compliance and effective internal controls over federal compliance. One federal program was selected for federal compliance audit, Catalog of Federal Domestic Assistance number 12.400, Military Construction - National Guard. The audit report indicated substantial compliance with federal requirements but also identified an internal control deficiency. Military Construction Cooperative Agreements prohibit the state from making any award to any party that is debarred or suspended or is otherwise excluded from or ineligible for participation in federal assistance program. Federal suspension and debarment can be verified by checking the Excluded Parties List System (EPLS), collecting a certification from the entity, or adding a clause or condition to the covered transaction with that entity. The auditors reviewed seven active contracts in fiscal year 2010 and found five that did not include evidence of verification or certification that the contractors were not suspended or debarred. The audit recommended that agency management implement procedures to verify and document entities are not suspended or debarred from participation in federal assistance programs. Agency response: OMD procurement staff now verifies the status of all potential contractors by checking the EPLS and collecting a certification before awarding any contract.

Selected Financial Accounts for the year ended June 30, 2010
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were various payroll expenditures, SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. For these selected accounts, the audit did not identify any findings or deficiencies in internal control over financial reporting.

BUDGET NARRATIVE

Statewide Single Audit for the year ending June 30, 2011
This audit was conducted in accordance with the Single Audit Act and OMB Circular A-133, which has two components: federal compliance and effective internal controls over federal compliance. One federal program was selected for federal compliance audit, Catalog of Federal Domestic Assistance number 12.400, Military Construction - National Guard. The audit report indicated substantial compliance with federal requirements and did not identify any findings or deficiencies in internal controls.

Each state agency is responsible for reviewing their federal expenditure data to ensure the accuracy and completeness of the Schedule of Expenditure of Federal Awards (SEFA) for their agency. The 2011 audit found the department did not accurately present expenditures for the Military Construction, National Guard program. American Recovery and Reinvestment Act (ARRA) expenditures were not separately identified within SEFA. An adjustment of $1.8 million was necessary to properly present ARRA expenditures and reduce the regular program expenditures. Agency response: A corrective action plan has been implemented that ensures ARRA expenditures are discretely reported in SEFA.

Selected Financial Accounts for the year ended June 30, 2011
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were various payroll expenditures, SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. For these selected accounts, the audit did not identify any findings or deficiencies in internal control over financial reporting.

2011-13 biennium

Selected Financial Accounts for the year ended June 30, 2012
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were various payroll expenditures, SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. For these selected accounts, the audit did not identify any findings or deficiencies in internal control over financial reporting.

OREGON MILITARY DEPARTMENT
AFFIRMATIVE ACTION REPORT

This report is submitted to provide an update of the Oregon Military Department's progress toward the 11 -13 biennium goals and programs for the agency's six year plan.

The Oregon Military Department statistical available data information through June 30, 2012 reflects 504 employees. The State uses the Civilian Labor Force (CLF) as the comparison for hiring outcomes. The summary of percentages show: 89.09% White, 10.91% People of Color (POC), 1.79% African American,5.36% Hispanic, 1.39% Asian Pacific, 2.38% Native American, 2.78% Disabled, 21.62% are women. (Enclosure 1)

Historically positions in the Oregon Military Department have been male dominated work groups. The Oregon Military Department continues to reach out to attract qualified minorities and women as vacancies occur. Our paramount goal; however, is to employ as many returning veterans as possible, with a part-time workforce of nearly 8,000 and a mission that clearly relates to mobilization and deployment of soldiers in the event of State and National Emergency. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints and recent layoffs. Our expanded distribution of job postings has made some contributions to minorities recruitment, but we still are looking for ways to reach more minority applicants. We contact colleges, related associated fields and the Employment Department. We use the Neo-Gov software to post announcements to the State of Oregon jobs page. We are actively involved with the ever changing E-Recruit process and we stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We are also placing recruitment announcements on the federal Oregon National Guard website. Our future goals are to find a variety of ways to expand our outreach efforts in bringing a diverse workforce to the Oregon Military Department.

Danette R. Lanzafami

Danette Lanzafami

Affirmative Action Officer

OREGON MILITARY DEPARTMENT
HEADQUARTERS, OREGON NATIONAL GUARD
1776 MILITIA WAY
P.O. BOX 14350
SALEM, OREGON 97309-5047

AGP

August 10, 2012

MEMORANDUM FOR Department of Administrative Service ATTN: Supervisory Hire Exception Board

SUBJECT: Update to Oregon Military Department Plan to Move Toward 11 to 1 Supervisory Ratio

Oregon Military Department is taking an active look at moving toward an 11 to 1 Supervisory Ratio. We are currently working with upper management to look at our programs that could be supervised by consolidating sections.

Here are some on-going projects and considerations:

a. Elimination of PEM/C, position number 0802020, realign supervisory duties and establish a Force Protection Officer in lieu.
b.. Elimination of Wildland Fire Supervisor, replace with a Forest Officer lead worker (At DAS Class and Comp for review)
c. Elimination of PEM/C, position number 9200010, realign supervisory duties and establish a Program Analyst in lieu.
d. Leave PEM/B, position 0005025 vacant while looking at options.
e. Abolish PEM/D, position number 1020213 (in Policy Package 801)
f. Abolish PEM/C, position number 0011003 (in Policy Package 801)
g. Leave PEM/F, position number 0160012 vacant while looking at options
h. Elimination of Public Affairs Specialist supervisory designation and move to bargaining unit by putting Public Affairs under different supervision (effective 1 September 2012)

Even after accomplishing these, we will have work to do, but we must be wary of eliminating too many supervisory positions as we have many federal employees and active duty soldiers who work for State employees. These are not reflected in PICS which causes me some concern when dealing with this ratio.

If you need further information or clarification, I can be reached at 503-584-3865.

Sincerely,

STEPHEN M. PETIT
Director, State Personnel

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Administration	021	0	Phase-in	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Administration	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Administration	050	0	Fundshifts	Essential Packages
001-00-00-00000	Administration	060	0	Technical Adjustments	Essential Packages
001-00-00-00000	Administration	070	0	Revenue Shortfalls	Policy Packages
001-00-00-00000	Administration	081	0	May 2012 E-Board	Policy Packages
001-00-00-00000	Administration	082	0	September 2012 E-Board	Policy Packages
001-00-00-00000	Administration	083	0	December 2012 E-Board	Policy Packages
001-00-00-00000	Administration	090	0	Analyst Adjustments	Policy Packages
001-00-00-00000	Administration	091	0	Statewide Administrative Savings	Policy Packages
001-00-00-00000	Administration	092	0	PERS Taxation Policy	Policy Packages
001-00-00-00000	Administration	093	0	Other PERS Adjustments	Policy Packages
002-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Operations	021	0	Phase-in	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Operations	050	0	Fundshifts	Essential Packages
002-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
002-00-00-00000	Operations	070	0	Revenue Shortfalls	Policy Packages
002-00-00-00000	Operations	081	0	May 2012 E-Board	Policy Packages
002-00-00-00000	Operations	082	0	September 2012 E-Board	Policy Packages
002-00-00-00000	Operations	083	0	December 2012 E-Board	Policy Packages
002-00-00-00000	Operations	090	0	Analyst Adjustments	Policy Packages
002-00-00-00000	Operations	091	0	Statewide Administrative Savings	Policy Packages
002-00-00-00000	Operations	092	0	PERS Taxation Policy	Policy Packages
002-00-00-00000	Operations	093	0	Other PERS Adjustments	Policy Packages
002-00-00-00000	Operations	201	10	Operations Program New Positions	Policy Packages
002-00-00-00000	Operations	202	9	Operations and Maintenance - New Facilities	Policy Packages
002-00-00-00000	Operations	203	8	Umatilla Caretaker Contract	Policy Packages
002-00-00-00000	Operations	204	7	Kingsley Field Firefighters	Policy Packages
002-00-00-00000	Operations	205	6	Portland Airbase & Kingsley Field FOMA	Policy Packages
002-00-00-00000	Operations	206	17	Q-Bond Issuance Costs	Policy Packages
003-00-00-00000	Oregon Emergency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Oregon Emergency Management	021	0	Phase-in	Essential Packages
003-00-00-00000	Oregon Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Oregon Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Oregon Emergency Management	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Oregon Emergency Management	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
003-00-00-00000	Oregon Emergency Management	050	0	Fundshifts	Essential Packages
003-00-00-00000	Oregon Emergency Management	060	0	Technical Adjustments	Essential Packages
003-00-00-00000	Oregon Emergency Management	070	0	Revenue Shortfalls	Policy Packages
003-00-00-00000	Oregon Emergency Management	081	0	May 2012 E-Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	082	0	September 2012 E-Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	083	0	December 2012 E-Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	090	0	Analyst Adjustments	Policy Packages
003-00-00-00000	Oregon Emergency Management	091	0	Statewide Administrative Savings	Policy Packages
003-00-00-00000	Oregon Emergency Management	092	0	PERS Taxation Policy	Policy Packages
003-00-00-00000	Oregon Emergency Management	093	0	Other PERS Adjustments	Policy Packages
003-00-00-00000	Oregon Emergency Management	301	14	OEM Mitigation & Recovery	Policy Packages
003-00-00-00000	Oregon Emergency Management	302	3	9-1-1 Sunset Extension	Policy Packages
003-00-00-00000	Oregon Emergency Management	303	15	9-1-1 Next Generation Coordinator	Policy Packages
003-00-00-00000	Oregon Emergency Management	304	13	9-1-1 Fund Shift	Policy Packages
003-00-00-00000	Oregon Emergency Management	305	12	OEM IT Consolidation	Policy Packages
003-00-00-00000	Oregon Emergency Management	306	16	OEM Regional Teams	Policy Packages
003-00-00-00000	Oregon Emergency Management	308	5	OEM Seismic Rehabilitation	Policy Packages
003-00-00-00000	Oregon Emergency Management	309	18	Fuel Tax Increase	Policy Packages
003-00-00-00000	Oregon Emergency Management	475	0	Transfer of Seismic Rehabilitation Grant Program	Policy Packages
004-00-00-00000	Community Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Community Support	021	0	Phase-in	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Community Support	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Community Support	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Community Support	050	0	Fundshifts	Essential Packages
004-00-00-00000	Community Support	060	0	Technical Adjustments	Essential Packages
004-00-00-00000	Community Support	070	0	Revenue Shortfalls	Policy Packages
004-00-00-00000	Community Support	082	0	September 2012 E-Board	Policy Packages
004-00-00-00000	Community Support	083	0	December 2012 E-Board	Policy Packages
004-00-00-00000	Community Support	090	0	Analyst Adjustments	Policy Packages
004-00-00-00000	Community Support	091	0	Statewide Administrative Savings	Policy Packages
004-00-00-00000	Community Support	092	0	PERS Taxation Policy	Policy Packages
004-00-00-00000	Community Support	093	0	Other PERS Adjustments	Policy Packages
004-00-00-00000	Community Support	401	11	YCP Limitation Increases	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase-in	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	032	0	Above Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	033	0	Exceptional Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	050	0	Fundshifts	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	060	0	Technical Adjustments	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	070	0	Revenue Shortfalls	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-00-00-00000	Capital Debt Service and Related costs	082	0	September 2012 E-Board	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	083	0	December 2012 E-Board	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	090	0	Analyst Adjustments	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	091	0	Statewide Administrative Savings	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	092	0	PERS Taxation Policy	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	093	0	Other PERS Adjustments	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	475	0	Transfer of Seismic Rehabilitation Grant Program	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	496	1	New Debt Service	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	497	2	Seismic Rehabilitation Debt Service	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	082	0	September 2012 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	083	0	December 2012 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Administrative Savings	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	092	0	PERS Taxation Policy	Policy Packages
088-00-00-00000	Capital Improvements	093	0	Other PERS Adjustments	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	082	0	September 2012 E-Board	Policy Packages
089-00-00-00000	Capital Construction	083	0	December 2012 E-Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Administrative Savings	Policy Packages
089-00-00-00000	Capital Construction	092	0	PERS Taxation Policy	Policy Packages
089-00-00-00000	Capital Construction	093	0	Other PERS Adjustments	Policy Packages
089-00-00-00000	Capital Construction	499	4	Major Construction	Policy Packages

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	081	May 2012 E-Board	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
	082	September 2012 E-Board	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	083	December 2012 E-Board	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	083	December 2012 E-Board	089-00-00-00000	Capital Construction
	090	Analyst Adjustments	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	091	Statewide Administrative Savings	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	092	PERS Taxation Policy	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	093	Other PERS Adjustments	001-00-00-00000	Administration

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	093	Other PERS Adjustments	002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	475	Transfer of Seismic Rehabilitation Grant Progr	003-00-00-00000	Oregon Emergency Management
			087-00-00-00000	Capital Debt Service and Related costs
1	496	New Debt Service	087-00-00-00000	Capital Debt Service and Related costs
2	497	Seismic Rehabilitation Debt Service	087-00-00-00000	Capital Debt Service and Related costs
3	302	9-1-1 Sunset Extension	003-00-00-00000	Oregon Emergency Management
4	499	Major Construction	089-00-00-00000	Capital Construction
5	308	OEM Seismic Rehabilitation	003-00-00-00000	Oregon Emergency Management
6	205	Portland Airbase & Kingsley Field FOMA	002-00-00-00000	Operations
7	204	Kingsley Field Firefighters	002-00-00-00000	Operations
8	203	Umatilla Caretaker Contract	002-00-00-00000	Operations
9	202	Operations and Maintenance - New Facilities	002-00-00-00000	Operations
10	201	Operations Program New Positions	002-00-00-00000	Operations
11	401	YCP Limitation Increases	004-00-00-00000	Community Support
12	305	OEM IT Consolidation	003-00-00-00000	Oregon Emergency Management
13	304	9-1-1 Fund Shift	003-00-00-00000	Oregon Emergency Management
14	301	OEM Mitigation & Recovery	003-00-00-00000	Oregon Emergency Management
15	303	9-1-1 Next Generation Coordinator	003-00-00-00000	Oregon Emergency Management

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
16	306	OEM Regional Teams	003-00-00-00000	Oregon Emergency Management
17	206	Q-Bond Issuance Costs	002-00-00-00000	Operations
18	309	Fuel Tax Increase	003-00-00-00000	Oregon Emergency Management

Budget Support - Detail Revenues and Expenditures **Cross Reference Number: 24800-000-00-00-00000**
2013-15 Biennium
Military Dept, Oregon

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	115,941	166,341	166,341	168,341	168,341	-
3400 Other Funds Ltd	1,778,995	557,925	557,925	9,370,240	9,370,240	-
All Funds	1,894,936	724,266	724,266	9,538,581	9,538,581	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	31,031,752	31,031,752	10,060,475	10,060,475	-
BEGINNING BALANCE						
3020 Other Funds Cap Construction	115,941	166,341	166,341	168,341	168,341	-
3400 Other Funds Ltd	1,778,995	31,589,677	31,589,677	19,430,715	19,430,715	-
TOTAL BEGINNING BALANCE	**$1,894,936**	**$31,756,018**	**$31,756,018**	**$19,599,056**	**$19,599,056**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	17,315,589	14,341,387	18,757,381	16,624,899	13,374,130	-
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
All Funds	22,901,757	24,068,435	28,412,492	29,115,356	21,209,237	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	264,502	725,000	725,000	750,000	750,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	465	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	2,879,520	3,212,257	3,212,257	3,082,800	3,082,800	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	-	7,403,076	7,403,076	-
3400 Other Funds Ltd	22,724,271	-	-	156,924	191,924	-
All Funds	22,724,271	-	-	7,560,000	7,595,000	-
0560 Dedicated Fund Oblig Bonds						
3400 Other Funds Ltd	-	7,614,000	7,614,000	-	-	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	2,514	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
All Funds	1,172,023	-	-	-	-	-
0580 Cert of Participation						
3020 Other Funds Cap Construction	2,386,594	4,011,273	4,011,273	-	-	-
3400 Other Funds Ltd	-	43,737	43,737	-	-	-
All Funds	2,386,594	4,055,010	4,055,010	-	-	-
BOND SALES						
3020 Other Funds Cap Construction	2,386,594	4,011,273	4,011,273	7,403,076	7,403,076	-
3200 Other Funds Non-Ltd	2,514	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
3400 Other Funds Ltd	22,724,271	7,657,737	7,657,737	156,924	191,924	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL BOND SALES	**$26,282,888**	**$11,669,010**	**$11,669,010**	**$7,560,000**	**$7,595,000**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	50,400	2,000	2,000	2,000	2,000	-
3400 Other Funds Ltd	90,441	18,000	18,000	3,300	3,300	-
All Funds	140,841	20,000	20,000	5,300	5,300	-
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construction	-	-	-	226,171	226,171	-
3400 Other Funds Ltd	4,774	-	-	-	-	-
All Funds	4,774	-	-	226,171	226,171	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	1,500	-	-	-	-	-
OTHER						
0975 Other Revenues						
3020 Other Funds Cap Construction	1,090,319	680,000	680,000	220,000	220,000	-
3400 Other Funds Ltd	2,067,411	2,289,000	2,413,277	2,074,600	2,074,600	-
All Funds	3,157,730	2,969,000	3,093,277	2,294,600	2,294,600	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	541,469	4,521,824	4,521,824	4,631,337	4,631,304	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	185,615,794	272,539,081	272,539,081	282,746,399	278,911,223	-
All Funds	208,955,264	290,040,905	290,040,905	287,639,941	283,804,732	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	3,969	-	-	-	-	-
3400 Other Funds Ltd	28,075,837	251,100	251,100	217,138	217,138	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	112,363	107,355	107,355	-
All Funds	28,186,650	363,463	363,463	324,493	324,493	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	-
1050 Transfer In Other						
3400 Other Funds Ltd	9,434,618	-	-	443,204	443,204	-
3430 Other Funds Debt Svc Ltd	-	-	548,167	-	-	-
All Funds	9,434,618	-	548,167	443,204	443,204	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	530,000	-	4,500,000	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	51,751	51,751	51,751	246,626	51,751	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	79,212,068	82,065,000	82,065,000	81,970,000	81,970,000	-
1330 Tsfr From Energy, Dept of						
3020 Other Funds Cap Construction	30,881	-	-	-	-	-
3400 Other Funds Ltd	36,517	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	67,398	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,880	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	114,974	350,000	350,000	392,872	392,872	-
6010 Federal Funds Cap Improvement	11,718	-	-	-	-	-
6400 Federal Funds Ltd	279,623	-	-	-	-	-
All Funds	406,315	350,000	350,000	392,872	392,872	-
TRANSFERS IN						
3020 Other Funds Cap Construction	30,881	-	-	-	-	-
3200 Other Funds Non-Ltd	3,969	-	-	-	-	-
3400 Other Funds Ltd	118,776,283	84,417,851	88,917,851	84,819,840	84,624,965	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
6010 Federal Funds Cap Improvement	11,718	-	-	-	-	-
6400 Federal Funds Ltd	279,623	-	-	-	-	-
TOTAL TRANSFERS IN	**$119,209,318**	**$84,530,214**	**$89,578,381**	**$84,927,195**	**$84,732,320**	**-**
REVENUE CATEGORIES						
8000 General Fund	17,315,589	14,341,387	18,757,381	16,624,899	13,374,130	-
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
3020 Other Funds Cap Construction	3,558,194	4,693,273	4,693,273	7,851,247	7,851,247	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
3400 Other Funds Ltd	146,809,167	98,319,845	102,944,122	90,887,464	90,727,589	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
6400 Federal Funds Ltd	185,895,417	272,539,081	272,539,081	282,746,399	278,911,223	-
TOTAL REVENUE CATEGORIES	**$383,798,559**	**$417,234,821**	**$426,751,322**	**$415,601,363**	**$403,700,160**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	(36,292)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(3,969)	-	-	-	-	-
3400 Other Funds Ltd	(28,146,389)	(363,463)	(363,463)	(324,493)	(324,493)	-
All Funds	(28,186,650)	(363,463)	(363,463)	(324,493)	(324,493)	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(33,761)	(37,033)	(37,033)	(35,037)	(35,037)	-
6400 Federal Funds Ltd	(1,284,877)	(1,662,967)	(1,662,967)	(1,514,963)	(1,514,963)	-
All Funds	(1,318,638)	(1,700,000)	(1,700,000)	(1,550,000)	(1,550,000)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(13,483,780)	-	-	-	-	-
2660 Tsfr To Land Conservation Dev						
6400 Federal Funds Ltd	-	-	-	(180,000)	(180,000)	-
TRANSFERS OUT						
3020 Other Funds Cap Construction	(36,292)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(3,969)	-	-	-	-	-
3400 Other Funds Ltd	(41,663,930)	(400,496)	(400,496)	(359,530)	(359,530)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	(1,284,877)	(1,662,967)	(1,662,967)	(1,694,963)	(1,694,963)	-
TOTAL TRANSFERS OUT	**($42,989,068)**	**($2,063,463)**	**($2,063,463)**	**($2,054,493)**	**($2,054,493)**	**-**
AVAILABLE REVENUES						
8000 General Fund	17,315,589	14,341,387	18,757,381	16,624,899	13,374,130	-
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
3020 Other Funds Cap Construction	3,637,843	4,859,614	4,859,614	8,019,588	8,019,588	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3400 Other Funds Ltd	106,924,232	129,509,026	134,133,303	109,958,649	109,798,774	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
6400 Federal Funds Ltd	184,610,540	270,876,114	270,876,114	281,051,436	277,216,260	-
TOTAL AVAILABLE REVENUES	**$342,704,427**	**$446,927,376**	**$456,443,877**	**$433,145,926**	**$421,244,723**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	6,025,210	4,838,114	4,559,734	5,871,365	4,475,884	-
3400 Other Funds Ltd	3,873,960	5,867,332	5,867,332	5,315,994	5,839,035	-
6400 Federal Funds Ltd	31,296,475	34,808,992	34,808,992	37,694,002	36,675,542	-
All Funds	41,195,645	45,514,438	45,236,058	48,881,361	46,990,461	-
3160 Temporary Appointments						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	123,019	50,112	48,226	49,384	49,384	-
3400 Other Funds Ltd	143,295	18,009	127,938	18,441	18,441	-
6400 Federal Funds Ltd	608,516	55,219	55,219	56,544	56,544	-
All Funds	874,830	123,340	231,383	124,369	124,369	-
3170 Overtime Payments						
8000 General Fund	8,642	5,794	5,794	5,933	5,933	-
3400 Other Funds Ltd	22,845	98,509	98,509	100,873	100,873	-
6400 Federal Funds Ltd	924,655	63,477	63,477	65,001	65,001	-
All Funds	956,142	167,780	167,780	171,807	171,807	-
3180 Shift Differential						
8000 General Fund	3,398	918	918	940	940	-
3400 Other Funds Ltd	18,449	4,339	4,339	4,443	4,443	-
6400 Federal Funds Ltd	63,616	43,559	43,559	44,604	44,604	-
All Funds	85,463	48,816	48,816	49,987	49,987	-
3190 All Other Differential						
8000 General Fund	134,701	68,719	68,719	70,368	70,368	-
3400 Other Funds Ltd	102,726	15,984	15,984	16,368	16,368	-
6400 Federal Funds Ltd	281,963	16,836	16,836	17,240	17,240	-
All Funds	519,390	101,539	101,539	103,976	103,976	-
SALARIES & WAGES						
8000 General Fund	6,294,970	4,963,657	4,683,391	5,997,990	4,602,509	-
3400 Other Funds Ltd	4,161,275	6,004,173	6,114,102	5,456,119	5,979,160	-
6400 Federal Funds Ltd	33,175,225	34,988,083	34,988,083	37,877,391	36,858,931	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SALARIES & WAGES	**$43,631,470**	**$45,955,913**	**$45,785,576**	**$49,331,500**	**$47,440,600**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,493	1,766	1,766	2,116	1,561	-
3400 Other Funds Ltd	2,789	4,085	4,085	3,827	4,025	-
6400 Federal Funds Ltd	30,911	14,000	14,000	14,836	14,393	-
All Funds	36,193	19,851	19,851	20,779	19,979	-
3220 Public Employees' Retire Cont						
8000 General Fund	527,442	708,038	670,118	1,173,650	868,272	-
3400 Other Funds Ltd	332,463	862,612	862,612	1,072,871	1,136,720	-
6400 Federal Funds Ltd	3,229,072	5,033,872	5,033,872	7,462,086	7,018,215	-
All Funds	4,088,977	6,604,522	6,566,602	9,708,607	9,023,207	-
3221 Pension Obligation Bond						
8000 General Fund	366,468	426,774	426,774	302,281	302,281	-
3400 Other Funds Ltd	227,282	294,263	294,263	361,982	361,982	-
6400 Federal Funds Ltd	1,907,589	2,031,891	2,031,891	2,126,801	2,126,801	-
All Funds	2,501,339	2,752,928	2,752,928	2,791,064	2,791,064	-
3230 Social Security Taxes						
8000 General Fund	477,968	370,001	348,561	452,038	345,291	-
3400 Other Funds Ltd	322,516	457,880	466,290	417,404	457,417	-
6400 Federal Funds Ltd	2,548,952	2,676,569	2,676,569	2,897,641	2,819,720	-
All Funds	3,349,436	3,504,450	3,491,420	3,767,083	3,622,428	-
3240 Unemployment Assessments						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	38,541	105,169	83,496	85,500	85,500	-
3400 Other Funds Ltd	48,925	72,664	72,664	74,408	74,408	-
6400 Federal Funds Ltd	208,358	58,540	58,540	59,945	59,945	-
All Funds	295,824	236,373	214,700	219,853	219,853	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	3,117	2,564	2,564	3,107	2,298	-
3400 Other Funds Ltd	2,428	5,909	5,909	5,667	5,959	-
6400 Federal Funds Ltd	17,454	20,098	20,098	21,868	21,205	-
All Funds	22,999	28,571	28,571	30,642	29,462	-
3260 Mass Transit Tax						
8000 General Fund	33,623	46,272	44,591	36,397	28,840	-
3400 Other Funds Ltd	19,103	26,338	26,338	26,807	29,703	-
All Funds	52,726	72,610	70,929	63,204	58,543	-
3270 Flexible Benefits						
8000 General Fund	1,832,892	1,310,642	1,310,638	1,614,905	1,191,176	-
3400 Other Funds Ltd	1,239,658	1,742,149	1,742,149	1,640,109	1,791,223	-
6400 Federal Funds Ltd	9,813,829	10,264,689	10,264,689	11,322,106	10,984,161	-
All Funds	12,886,379	13,317,480	13,317,476	14,577,120	13,966,560	-
3280 Other OPE						
8000 General Fund	-	135,947	135,946	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	3,282,544	3,107,173	3,024,454	3,669,994	2,825,219	-
3400 Other Funds Ltd	2,195,164	3,465,900	3,474,310	3,603,075	3,861,437	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	17,756,165	20,099,659	20,099,659	23,905,283	23,044,440	-
TOTAL OTHER PAYROLL EXPENSES	**$23,233,873**	**$26,672,732**	**$26,598,423**	**$31,178,352**	**$29,731,096**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(69,534)	(69,534)	(50,394)	(50,394)	-
3400 Other Funds Ltd	-	(55,680)	(55,680)	(71,290)	(71,290)	-
6400 Federal Funds Ltd	-	(323,386)	(323,386)	(492,882)	(492,882)	-
All Funds	-	(448,600)	(448,600)	(614,566)	(614,566)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(553,898)	(346,855)	-	57,531	-
3400 Other Funds Ltd	-	(478,042)	(478,042)	-	(117,629)	-
6400 Federal Funds Ltd	-	(2,859,058)	(2,859,058)	-	56,573	-
All Funds	-	(3,890,998)	(3,683,955)	-	(3,525)	-
3470 Undistributed (P.S.)						
8000 General Fund	-	-	-	-	(34,163)	-
3400 Other Funds Ltd	-	-	-	-	(389,634)	-
All Funds	-	-	-	-	(423,797)	-
3991 PERS Policy Adjustment						
8000 General Fund	-	-	-	-	(165,778)	-
3400 Other Funds Ltd	-	-	-	-	(204,969)	-
6400 Federal Funds Ltd	-	-	-	-	(1,325,634)	-
All Funds	-	-	-	-	(1,696,381)	-
P.S. BUDGET ADJUSTMENTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	-	(623,432)	(416,389)	(50,394)	(192,804)	-
3400 Other Funds Ltd	-	(533,722)	(533,722)	(71,290)	(783,522)	-
6400 Federal Funds Ltd	-	(3,182,444)	(3,182,444)	(492,882)	(1,761,943)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4,339,598)**	**($4,132,555)**	**($614,566)**	**($2,738,269)**	**-**
PERSONAL SERVICES						
8000 General Fund	9,577,514	7,447,398	7,291,456	9,617,590	7,234,924	-
3400 Other Funds Ltd	6,356,439	8,936,351	9,054,690	8,987,904	9,057,075	-
6400 Federal Funds Ltd	50,931,390	51,905,298	51,905,298	61,289,792	58,141,428	-
TOTAL PERSONAL SERVICES	**$66,865,343**	**$68,289,047**	**$68,251,444**	**$79,895,286**	**$74,433,427**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	34,668	65,484	64,718	129,239	64,213	-
3400 Other Funds Ltd	71,570	96,070	96,070	83,639	109,457	-
6400 Federal Funds Ltd	197,092	561,555	561,555	576,941	516,850	-
All Funds	303,330	723,109	722,343	789,819	690,520	-
4125 Out of State Travel						
8000 General Fund	35,970	64,709	62,465	91,163	63,118	-
3400 Other Funds Ltd	58,441	49,116	49,116	43,463	54,463	-
6400 Federal Funds Ltd	139,193	416,934	416,934	451,452	416,319	-
All Funds	233,604	530,759	528,515	586,078	533,900	-
4150 Employee Training						
8000 General Fund	20,368	41,587	37,697	44,601	36,133	-
3400 Other Funds Ltd	21,737	32,888	32,888	37,059	36,559	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	539,550	841,855	841,855	939,230	933,230	-
All Funds	581,655	916,330	912,440	1,020,890	1,005,922	-
4175 Office Expenses						
8000 General Fund	102,147	93,379	87,855	102,713	81,478	-
3400 Other Funds Ltd	27,938	56,106	56,106	57,096	60,096	-
6400 Federal Funds Ltd	261,103	454,953	454,953	464,494	451,744	-
All Funds	391,188	604,438	598,914	624,303	593,318	-
4200 Telecommunications						
8000 General Fund	120,257	85,155	81,310	88,387	67,036	-
3400 Other Funds Ltd	185,537	198,852	198,852	201,229	195,406	-
6400 Federal Funds Ltd	276,614	244,943	244,943	112,442	32,170	-
All Funds	582,408	528,950	525,105	402,058	294,612	-
4225 State Gov. Service Charges						
8000 General Fund	1,193,714	1,885,850	1,715,576	1,693,515	1,645,895	-
3400 Other Funds Ltd	86,958	167,132	167,132	208,415	202,254	-
6010 Federal Funds Cap Improvement	-	-	-	989	956	-
6400 Federal Funds Ltd	1,541,019	2,062,420	2,062,420	2,868,944	2,868,944	-
All Funds	2,821,691	4,115,402	3,945,128	4,771,863	4,718,049	-
4250 Data Processing						
8000 General Fund	54,547	13,211	11,100	17,517	5,838	-
3400 Other Funds Ltd	849,774	714,257	714,257	679,210	686,296	-
6400 Federal Funds Ltd	167,321	185,379	185,379	72,561	45,379	-
All Funds	1,071,642	912,847	910,736	769,288	737,513	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4275 Publicity and Publications						
8000 General Fund	27,881	30,901	30,358	31,738	25,072	-
3400 Other Funds Ltd	8,332	47,766	47,766	48,573	48,873	-
6400 Federal Funds Ltd	235,071	248,652	248,652	89,927	89,277	-
All Funds	271,284	327,319	326,776	170,238	163,222	-
4300 Professional Services						
8000 General Fund	66,070	252,359	233,595	240,387	225,075	-
3400 Other Funds Ltd	430,595	128,374	128,374	2,152,705	2,158,977	-
6400 Federal Funds Ltd	4,427,467	3,293,339	3,293,339	2,896,341	2,896,091	-
All Funds	4,924,132	3,674,072	3,655,308	5,289,433	5,280,143	-
4315 IT Professional Services						
3400 Other Funds Ltd	23,537	-	-	-	-	-
6400 Federal Funds Ltd	29,096	1,211,315	1,211,315	-	-	-
All Funds	52,633	1,211,315	1,211,315	-	-	-
4325 Attorney General						
8000 General Fund	41,503	55,705	51,690	59,893	59,393	-
3400 Other Funds Ltd	89,306	52,351	52,351	58,487	59,487	-
6400 Federal Funds Ltd	114,788	44,302	44,302	43,153	42,653	-
All Funds	245,597	152,358	148,343	161,533	161,533	-
4375 Employee Recruitment and Develop						
8000 General Fund	18	12,168	12,168	13,960	12,460	-
3400 Other Funds Ltd	245	1,850	1,850	1,894	1,894	-
6400 Federal Funds Ltd	3,889	9,785	9,785	11,519	10,019	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	4,152	23,803	23,803	27,373	24,373	-
4400 Dues and Subscriptions						
8000 General Fund	20,300	33,592	13,145	13,460	13,460	-
3400 Other Funds Ltd	4,578	9,849	9,849	10,046	10,046	-
6400 Federal Funds Ltd	9,827	32,854	32,854	33,047	33,047	-
All Funds	34,705	76,295	55,848	56,553	56,553	-
4425 Facilities Rental and Taxes						
8000 General Fund	1,874,872	1,498,782	1,484,788	902,707	848,077	-
3400 Other Funds Ltd	132,064	109,600	109,600	69,676	126,176	-
6400 Federal Funds Ltd	764,571	1,101,200	1,101,200	1,155,967	1,101,337	-
All Funds	2,771,507	2,709,582	2,695,588	2,128,350	2,075,590	-
4450 Fuels and Utilities						
8000 General Fund	2,128,951	2,041,974	2,113,910	2,343,657	2,090,981	-
3400 Other Funds Ltd	158,500	976,477	976,477	998,198	999,698	-
6400 Federal Funds Ltd	6,776,872	12,400,321	12,400,321	16,634,117	15,807,174	-
All Funds	9,064,323	15,418,772	15,490,708	19,975,972	18,897,853	-
4475 Facilities Maintenance						
8000 General Fund	687,377	421,142	419,503	444,613	429,570	-
3400 Other Funds Ltd	162,870	252,457	252,457	258,516	258,516	-
6010 Federal Funds Cap Improvement	10,350	-	-	-	-	-
6400 Federal Funds Ltd	21,370,822	13,703,845	13,703,845	14,141,776	14,126,733	-
All Funds	22,231,419	14,377,444	14,375,805	14,844,905	14,814,819	-
4500 Food and Kitchen Supplies						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	1,103	5,219	5,219	5,344	5,344	-
3400 Other Funds Ltd	131,269	87,228	87,228	113,072	113,072	-
6400 Federal Funds Ltd	334,243	269,839	269,839	347,565	347,565	-
All Funds	466,615	362,286	362,286	465,981	465,981	-
4525 Medical Services and Supplies						
8000 General Fund	243	2,398	990	990	990	-
3400 Other Funds Ltd	8,143	4,859	4,859	4,859	4,859	-
6400 Federal Funds Ltd	87,491	147,221	147,221	131,395	131,395	-
All Funds	95,877	154,478	153,070	137,244	137,244	-
4575 Agency Program Related S and S						
8000 General Fund	6,893	6,392	6,016	6,160	6,160	-
3400 Other Funds Ltd	545,059	10,766	10,766	11,025	11,025	-
6400 Federal Funds Ltd	1,430,289	13,746,089	13,746,089	14,075,995	14,075,995	-
All Funds	1,982,241	13,763,247	13,762,871	14,093,180	14,093,180	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	104,586	-	-	-	-	-
4625 Other COP Costs						
8000 General Fund	7,692	-	-	-	-	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3400 Other Funds Ltd	11,117	159,799	159,799	158,986	193,986	-
All Funds	25,292	159,799	159,799	158,986	193,986	-
4650 Other Services and Supplies						
8000 General Fund	405,728	260,167	226,421	448,874	231,889	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	414,580	259,359	259,359	261,775	277,275	-
6010 Federal Funds Cap Improvement	531,119	-	-	-	-	-
6400 Federal Funds Ltd	6,001,292	7,570,914	7,570,914	10,152,131	9,330,479	-
All Funds	7,352,719	8,090,440	8,056,694	10,862,780	9,839,643	-
4675 Undistributed (S.S.)						
8000 General Fund	-	(283,905)	-	-	(26,581)	-
3400 Other Funds Ltd	-	-	-	-	(149,780)	-
All Funds	-	(283,905)	-	-	(176,361)	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	22,188	49,775	49,456	60,993	45,707	-
3400 Other Funds Ltd	87,650	100,371	100,371	110,946	107,846	-
6400 Federal Funds Ltd	2,165,627	2,235,533	2,235,533	2,223,847	2,213,497	-
All Funds	2,275,465	2,385,679	2,385,360	2,395,786	2,367,050	-
4715 IT Expendable Property						
8000 General Fund	188,317	65,508	65,508	87,331	67,081	-
3400 Other Funds Ltd	64,326	280,235	280,235	266,922	270,422	-
6400 Federal Funds Ltd	406,138	592,370	592,370	606,789	586,539	-
All Funds	658,781	938,113	938,113	961,042	924,042	-
SERVICES & SUPPLIES						
8000 General Fund	7,040,807	6,701,552	6,773,488	6,827,242	5,998,389	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3400 Other Funds Ltd	3,678,712	3,795,762	3,795,762	5,835,791	5,836,903	-
6010 Federal Funds Cap Improvement	541,469	-	-	989	956	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	47,279,375	61,375,618	61,375,618	68,029,633	66,056,437	-
TOTAL SERVICES & SUPPLIES	**$58,546,846**	**$71,872,932**	**$71,944,868**	**$80,693,655**	**$77,892,685**	**-**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	-	-	-	20,500	-	-
3020 Other Funds Cap Construction	-	-	-	370,154	370,154	-
3400 Other Funds Ltd	-	10,240	10,240	25,301	20,301	-
6400 Federal Funds Ltd	-	-	-	20,500	-	-
All Funds	-	10,240	10,240	436,455	390,455	-
5150 Telecommunications Equipment						
6400 Federal Funds Ltd	5,087	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	-	-	-	15,000	15,000	-
6400 Federal Funds Ltd	143,976	869,248	869,248	122,872	122,872	-
All Funds	143,976	869,248	869,248	137,872	137,872	-
5250 Household and Institutional Equip.						
3400 Other Funds Ltd	733	-	-	-	-	-
6010 Federal Funds Cap Improvement	11,718	-	-	-	-	-
6400 Federal Funds Ltd	1,099	-	-	-	-	-
All Funds	13,550	-	-	-	-	-
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	32,777	212,174	212,174	217,266	217,266	-
5400 Automotive and Aircraft						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	-	117,104	117,104	119,914	119,914	-
5450 Agricultural Equip. and Mach.						
6400 Federal Funds Ltd	16,192	-	-	-	-	-
5550 Data Processing Software						
8000 General Fund	-	-	-	18,750	-	-
3400 Other Funds Ltd	-	-	-	37,500	-	-
6400 Federal Funds Ltd	-	193,360	193,360	158,881	140,131	-
All Funds	-	193,360	193,360	215,131	140,131	-
5600 Data Processing Hardware						
8000 General Fund	5,567	-	-	-	-	-
6400 Federal Funds Ltd	74,579	156,683	156,683	139,905	139,905	-
All Funds	80,146	156,683	156,683	139,905	139,905	-
5650 Land and Improvements						
3020 Other Funds Cap Construction	121,200	1,963,607	1,963,607	2,920,000	2,920,000	-
6010 Federal Funds Cap Improvement	-	351,000	351,000	359,424	359,424	-
6020 Federal Funds Cap Construction	7,800,000	4,153,600	4,153,600	-	-	-
6400 Federal Funds Ltd	42,473	-	-	-	-	-
All Funds	7,963,673	6,468,207	6,468,207	3,279,424	3,279,424	-
5700 Building Structures						
3020 Other Funds Cap Construction	2,386,594	2,727,666	2,727,666	2,906,692	2,906,692	-
6010 Federal Funds Cap Improvement	-	3,741,824	3,741,824	3,831,628	3,831,628	-
6020 Federal Funds Cap Construction	13,789,001	8,826,400	8,826,400	-	-	-
All Funds	16,175,595	15,295,890	15,295,890	6,738,320	6,738,320	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	800,000	-	-	1,083,230	1,083,230	-
6010 Federal Funds Cap Improvement	-	273,000	273,000	279,552	279,552	-
6020 Federal Funds Cap Construction	590,000	-	-	-	-	-
All Funds	1,390,000	273,000	273,000	1,362,782	1,362,782	-
5900 Other Capital Outlay						
8000 General Fund	15,925	-	-	-	-	-
3020 Other Funds Cap Construction	200,000	-	-	625,445	625,445	-
3400 Other Funds Ltd	112,873	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	156,000	156,000	159,744	159,744	-
6020 Federal Funds Cap Construction	619,000	-	-	262,205	262,205	-
6400 Federal Funds Ltd	636,037	420,072	420,072	430,153	430,153	-
All Funds	1,583,835	576,072	576,072	1,477,547	1,477,547	-
5950 Undistributed (C.O.)						
3400 Other Funds Ltd	-	-	-	-	(7,273)	-
CAPITAL OUTLAY						
8000 General Fund	21,492	-	-	39,250	-	-
3020 Other Funds Cap Construction	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
3400 Other Funds Ltd	113,606	127,344	127,344	197,715	147,942	-
6010 Federal Funds Cap Improvement	11,718	4,521,824	4,521,824	4,630,348	4,630,348	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
6400 Federal Funds Ltd	952,220	1,851,537	1,851,537	1,089,577	1,050,327	-
TOTAL CAPITAL OUTLAY	**$27,404,831**	**$24,171,978**	**$24,171,978**	**$14,124,616**	**$13,996,343**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	53,492	51,620	-	-	-
3400 Other Funds Ltd	29,298,141	35,583,512	35,583,512	34,797,013	34,797,013	-
6400 Federal Funds Ltd	23,382,631	37,336,188	37,336,188	38,232,257	38,232,257	-
All Funds	52,680,772	72,973,192	72,971,320	73,029,270	73,029,270	-
6020 Dist to Counties						
3400 Other Funds Ltd	19,115,335	23,618,346	27,618,346	22,760,056	22,760,056	-
6400 Federal Funds Ltd	44,728,025	37,156,768	37,156,768	29,209,455	29,209,455	-
All Funds	63,843,360	60,775,114	64,775,114	51,969,511	51,969,511	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	711,657	30,122,806	30,122,806	19,981,884	19,981,884	-
6400 Federal Funds Ltd	7,868,262	59,834,080	59,834,080	61,713,047	61,713,047	-
All Funds	8,579,919	89,956,886	89,956,886	81,694,931	81,694,931	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	3,243,877	19,457,684	19,457,684	19,924,668	19,924,668	-
6035 Dist to Individuals						
3400 Other Funds Ltd	299,938	162,961	162,961	166,872	166,872	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	1,467,495	17,757,214	17,757,214	7,293,839	-	-
6400 Federal Funds Ltd	451,850	1,526,374	1,526,374	1,563,007	1,563,007	-
All Funds	1,919,345	19,283,588	19,283,588	8,856,846	1,563,007	-
6060 Intra-Agency Gen Fund Transfer						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	530,000	-	4,500,000	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	138,626	145,925	140,817	140,817	140,817	-
3400 Other Funds Ltd	3,016	42,911	42,911	42,911	42,911	-
All Funds	141,642	188,836	183,728	183,728	183,728	-
6085 Other Special Payments						
3400 Other Funds Ltd	22,564,307	-	-	-	-	-
6090 Undistributed (S.P.)						
8000 General Fund	-	(6,980)	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	684,130	432,567	432,567	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	209,189	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	469,823	497,517	497,517	500,400	500,400	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	800,734	-	-	-	-	-
6580 Spc Pmt to OR University System						
8000 General Fund	6,681	-	-	-	-	-
6400 Federal Funds Ltd	694,453	-	-	-	-	-
All Funds	701,134	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	50,372	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	910,692	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	857,556	-	-	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
6400 Federal Funds Ltd	70,658	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	1,469,090	-	-	-	-	-
6860 Spc Pmt to Public Utility Comm						
6400 Federal Funds Ltd	26,036	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	675,307	192,437	4,692,437	140,817	140,817	-
3400 Other Funds Ltd	73,929,712	107,785,267	111,785,267	85,542,975	78,249,136	-
6400 Federal Funds Ltd	85,447,555	155,743,661	155,743,661	150,642,434	150,642,434	-
TOTAL SPECIAL PAYMENTS	**$160,052,574**	**$263,721,365**	**$272,221,365**	**$236,326,226**	**$229,032,387**	**-**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	1,320,000	1,320,000	3,430,000	1,490,000	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	481,774	2,156,243	1,849,654	3,503,871	788,521	-
3430 Other Funds Debt Svc Ltd	-	-	306,589	29,575	29,575	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	481,774	2,156,243	2,156,243	3,533,446	818,096	-
7200 Principal - COP						
8030 General Fund Debt Svc	3,400,207	4,931,118	4,873,270	4,461,716	4,461,716	-
3430 Other Funds Debt Svc Ltd	60,000	70,000	70,000	70,000	70,000	-
All Funds	3,460,207	5,001,118	4,943,270	4,531,716	4,531,716	-
7250 Interest - COP						
8030 General Fund Debt Svc	1,701,057	1,684,124	1,612,187	1,094,870	1,094,870	-
3430 Other Funds Debt Svc Ltd	46,844	42,363	283,941	7,780	7,780	-
All Funds	1,747,901	1,726,487	1,896,128	1,102,650	1,102,650	-
7990 Undistributed (Debt Svc)						
8030 General Fund Debt Svc	-	(364,437)	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL DEBT SERVICE	**$6,855,422**	**$9,839,411**	**$10,315,641**	**$12,597,812**	**$7,942,462**	**-**
EXPENDITURES						
8000 General Fund	17,315,120	14,341,387	18,757,381	16,624,899	13,374,130	-
8030 General Fund Debt Svc	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
3020 Other Funds Cap Construction	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3400 Other Funds Ltd	84,078,469	120,644,724	124,763,063	100,564,385	93,291,056	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
6400 Federal Funds Ltd	184,610,540	270,876,114	270,876,114	281,051,436	275,890,626	-
TOTAL EXPENDITURES	**$319,725,016**	**$437,894,733**	**$446,905,296**	**$423,637,595**	**$403,297,304**	**-**
REVERSIONS						
9900 Reversions						
8000 General Fund	(469)	-	-	-	-	-
8030 General Fund Debt Svc	(3,130)	-	-	-	-	-
All Funds	(3,599)	-	-	-	-	-
ENDING BALANCE						
3020 Other Funds Cap Construction	130,049	168,341	168,341	114,067	114,067	-
3400 Other Funds Ltd	22,845,763	8,864,302	9,370,240	9,394,264	16,507,718	-
6400 Federal Funds Ltd	-	-	-	-	1,325,634	-
TOTAL ENDING BALANCE	**$22,975,812**	**$9,032,643**	**$9,538,581**	**$9,508,331**	**$17,947,419**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	549	490	490	525	505	-
8180 Position Reconciliation	-	3	3	-	-	-
TOTAL AUTHORIZED POSITIONS	**549**	**493**	**493**	**525**	**505**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	490.62	446.51	446.51	481.51	461.51	-
8280 FTE Reconciliation	-	1.79	1.79	-	(0.50)	-
TOTAL AUTHORIZED FTE	**490.62**	**448.30**	**448.30**	**481.51**	**461.01**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	102,509	(94,017)	(94,017)	199,088	199,088	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	238,972	198,197	198,197	213,776	213,776	-
BEGINNING BALANCE						
3400 Other Funds Ltd	341,481	104,180	104,180	412,864	412,864	-
TOTAL BEGINNING BALANCE	**$341,481**	**$104,180**	**$104,180**	**$412,864**	**$412,864**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	448	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	6,230	18,000	18,000	3,300	3,300	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	4,143	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	1,500	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,638	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	214,928	251,100	251,100	217,138	217,138	-
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,318,638	1,700,000	1,700,000	1,550,000	1,550,000	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	530,000	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	38,658	145,000	145,000	50,000	50,000	-
TRANSFERS IN						
3400 Other Funds Ltd	2,102,224	2,096,100	2,096,100	1,817,138	1,817,138	-
TOTAL TRANSFERS IN	**$2,102,224**	**$2,096,100**	**$2,096,100**	**$1,817,138**	**$1,817,138**	**-**
REVENUE CATEGORIES						
8000 General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
3400 Other Funds Ltd	2,119,183	2,114,100	2,114,100	1,820,438	1,820,438	-
TOTAL REVENUE CATEGORIES	**$6,753,868**	**$5,928,112**	**$5,928,112**	**$6,491,133**	**$6,198,121**	**-**
AVAILABLE REVENUES						
8000 General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
3400 Other Funds Ltd	2,460,664	2,218,280	2,218,280	2,233,302	2,233,302	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL AVAILABLE REVENUES	$7,095,349	$6,032,292	$6,032,292	$6,903,997	$6,610,985	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,905,829	1,973,006	1,904,542	2,025,427	1,926,553	-
3400 Other Funds Ltd	899,155	1,033,632	1,033,632	1,021,397	996,131	-
All Funds	2,804,984	3,006,638	2,938,174	3,046,824	2,922,684	-
3160 Temporary Appointments						
8000 General Fund	89,696	50,085	48,199	49,356	49,356	-
3400 Other Funds Ltd	26,103	-	-	-	-	-
All Funds	115,799	50,085	48,199	49,356	49,356	-
3170 Overtime Payments						
8000 General Fund	39	-	-	-	-	-
3400 Other Funds Ltd	34	-	-	-	-	-
All Funds	73	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	1	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	97,685	63,924	63,924	65,458	65,458	-
3400 Other Funds Ltd	13,366	-	-	-	-	-
All Funds	111,051	63,924	63,924	65,458	65,458	-
SALARIES & WAGES						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	2,093,249	2,087,015	2,016,665	2,140,241	2,041,367	-
3400 Other Funds Ltd	938,659	1,033,632	1,033,632	1,021,397	996,131	-
TOTAL SALARIES & WAGES	**$3,031,908**	**$3,120,647**	**$3,050,297**	**$3,161,638**	**$3,037,498**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	446	527	527	531	511	-
3400 Other Funds Ltd	401	403	403	389	369	-
All Funds	847	930	930	920	880	-
3220 Public Employees' Retire Cont						
8000 General Fund	169,948	293,523	283,658	412,533	379,874	-
3400 Other Funds Ltd	79,495	148,947	148,947	201,521	189,965	-
All Funds	249,443	442,470	432,605	614,054	569,839	-
3221 Pension Obligation Bond						
8000 General Fund	119,097	141,914	141,914	123,688	123,688	-
3400 Other Funds Ltd	53,580	62,766	62,766	63,281	63,281	-
All Funds	172,677	204,680	204,680	186,969	186,969	-
3230 Social Security Taxes						
8000 General Fund	150,392	149,948	144,566	156,930	149,366	-
3400 Other Funds Ltd	70,990	78,924	78,924	78,139	76,206	-
All Funds	221,382	228,872	223,490	235,069	225,572	-
3240 Unemployment Assessments						
8000 General Fund	15,175	30,426	17,386	17,803	17,803	-
3400 Other Funds Ltd	30,903	72,664	72,664	74,408	74,408	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	46,078	103,090	90,050	92,211	92,211	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	764	759	759	778	749	-
3400 Other Funds Ltd	461	579	579	579	549	-
All Funds	1,225	1,338	1,338	1,357	1,298	-
3260 Mass Transit Tax						
8000 General Fund	12,190	15,442	15,020	12,826	12,826	-
3400 Other Funds Ltd	6,167	6,697	6,697	6,129	6,129	-
All Funds	18,357	22,139	21,717	18,955	18,955	-
3270 Flexible Benefits						
8000 General Fund	447,357	389,087	389,087	404,440	389,176	-
3400 Other Funds Ltd	231,739	293,490	293,490	297,704	282,440	-
All Funds	679,096	682,577	682,577	702,144	671,616	-
3280 Other OPE						
8000 General Fund	-	135,947	135,946	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	915,369	1,157,573	1,128,863	1,129,529	1,073,993	-
3400 Other Funds Ltd	473,736	664,470	664,470	722,150	693,347	-
TOTAL OTHER PAYROLL EXPENSES	**$1,389,105**	**$1,822,043**	**$1,793,333**	**$1,851,679**	**$1,767,340**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(7,766)	(7,766)	-	-	-
3465 Reconciliation Adjustment						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	-	(319,789)	(220,729)	-	(53)	-
3400 Other Funds Ltd	-	4,172	4,172	-	15	-
All Funds	-	(315,617)	(216,557)	-	(38)	-
3470 Undistributed (P.S.)						
8000 General Fund	-	-	-	-	(14,157)	-
3400 Other Funds Ltd	-	-	-	-	(103,715)	-
All Funds	-	-	-	-	(117,872)	-
3991 PERS Policy Adjustment						
8000 General Fund	-	-	-	-	(72,029)	-
3400 Other Funds Ltd	-	-	-	-	(35,734)	-
All Funds	-	-	-	-	(107,763)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(319,789)	(220,729)	-	(86,239)	-
3400 Other Funds Ltd	-	(3,594)	(3,594)	-	(139,434)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($323,383)**	**($224,323)**	**-**	**($225,673)**	**-**
PERSONAL SERVICES						
8000 General Fund	3,008,618	2,924,799	2,924,799	3,269,770	3,029,121	-
3400 Other Funds Ltd	1,412,395	1,694,508	1,694,508	1,743,547	1,550,044	-
TOTAL PERSONAL SERVICES	**$4,421,013**	**$4,619,307**	**$4,619,307**	**$5,013,317**	**$4,579,165**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	19,542	23,606	22,840	23,389	23,389	-
3400 Other Funds Ltd	84	9,957	9,957	10,196	10,196	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	19,626	33,563	32,797	33,585	33,585	-
4125 Out of State Travel						
8000 General Fund	19,173	24,972	24,493	25,080	25,080	-
3400 Other Funds Ltd	-	2,120	2,120	2,171	2,171	-
All Funds	19,173	27,092	26,613	27,251	27,251	-
4150 Employee Training						
8000 General Fund	12,681	8,367	7,569	7,751	7,751	-
3400 Other Funds Ltd	130	15,898	15,898	16,280	16,280	-
All Funds	12,811	24,265	23,467	24,031	24,031	-
4175 Office Expenses						
8000 General Fund	55,631	38,974	34,967	35,806	31,023	-
3400 Other Funds Ltd	839	13,942	13,942	14,276	14,276	-
All Funds	56,470	52,916	48,909	50,082	45,299	-
4200 Telecommunications						
8000 General Fund	70,468	61,733	57,888	59,278	61,978	-
3400 Other Funds Ltd	-	2,332	2,332	2,388	2,326	-
All Funds	70,468	64,065	60,220	61,666	64,304	-
4225 State Gov. Service Charges						
8000 General Fund	626,037	592,077	592,077	1,095,623	1,060,260	-
3400 Other Funds Ltd	16,080	27,225	27,225	25,440	25,440	-
All Funds	642,117	619,302	619,302	1,121,063	1,085,700	-
4250 Data Processing						
8000 General Fund	16,381	10,396	8,285	8,484	4,417	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	848	21,814	21,814	22,338	21,547	-
All Funds	17,229	32,210	30,099	30,822	25,964	-
4275 Publicity and Publications						
8000 General Fund	10,270	18,486	17,943	18,374	13,592	-
3400 Other Funds Ltd	185	2,072	2,072	2,122	2,122	-
All Funds	10,455	20,558	20,015	20,496	15,714	-
4300 Professional Services						
8000 General Fund	9,106	615	574	591	591	-
3400 Other Funds Ltd	6,908	176	176	181	181	-
All Funds	16,014	791	750	772	772	-
4325 Attorney General						
8000 General Fund	14,298	9,804	8,248	9,477	9,477	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	10,465	10,465	10,716	10,716	-
3400 Other Funds Ltd	-	1,850	1,850	1,894	1,894	-
All Funds	-	12,315	12,315	12,610	12,610	-
4400 Dues and Subscriptions						
8000 General Fund	16,173	29,512	9,065	9,282	9,282	-
3400 Other Funds Ltd	240	530	530	543	543	-
All Funds	16,413	30,042	9,595	9,825	9,825	-
4425 Facilities Rental and Taxes						
8000 General Fund	1,416	-	-	-	-	-
4450 Fuels and Utilities						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	23,076	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	54,535	184	184	188	188	-
4500 Food and Kitchen Supplies						
8000 General Fund	-	4,925	4,925	5,043	5,043	-
3400 Other Funds Ltd	-	2,120	2,120	2,171	2,171	-
All Funds	-	7,045	7,045	7,214	7,214	-
4525 Medical Services and Supplies						
8000 General Fund	25	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	2,155	2,155	2,207	2,207	-
3400 Other Funds Ltd	-	2,650	2,650	2,714	2,714	-
All Funds	-	4,805	4,805	4,921	4,921	-
4625 Other COP Costs						
8000 General Fund	7,692	-	-	-	-	-
3400 Other Funds Ltd	-	2,062	2,062	2,062	2,062	-
All Funds	7,692	2,062	2,062	2,062	2,062	-
4650 Other Services and Supplies						
8000 General Fund	60,521	83,466	83,466	85,469	85,469	-
3400 Other Funds Ltd	242	26,481	26,481	27,117	27,117	-
All Funds	60,763	109,947	109,947	112,586	112,586	-
4675 Undistributed (S.S.)						
8000 General Fund	-	(34,912)	-	-	(6,068)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	-	-	-	-	(9,682)	-
All Funds	-	(34,912)	-	-	(15,750)	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	16,879	2,827	2,508	2,568	2,568	-
3400 Other Funds Ltd	-	27,114	27,114	27,765	27,765	-
All Funds	16,879	29,941	29,622	30,333	30,333	-
4715 IT Expendable Property						
8000 General Fund	56,596	1,561	1,561	1,599	1,599	-
3400 Other Funds Ltd	-	3,380	3,380	3,461	3,461	-
All Funds	56,596	4,941	4,941	5,060	5,060	-
SERVICES & SUPPLIES						
8000 General Fund	1,090,500	889,213	889,213	1,400,925	1,348,562	-
3400 Other Funds Ltd	25,556	161,723	161,723	163,119	152,584	-
TOTAL SERVICES & SUPPLIES	**$1,116,056**	**$1,050,936**	**$1,050,936**	**$1,564,044**	**$1,501,146**	**-**
CAPITAL OUTLAY						
5600 Data Processing Hardware						
8000 General Fund	5,567	-	-	-	-	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	299,938	162,961	162,961	166,872	166,872	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	530,000	-	-	-	-	-
SPECIAL PAYMENTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	530,000	-	-	-	-	-
3400 Other Funds Ltd	299,938	162,961	162,961	166,872	166,872	-
TOTAL SPECIAL PAYMENTS	**$829,938**	**$162,961**	**$162,961**	**$166,872**	**$166,872**	**-**
EXPENDITURES						
8000 General Fund	4,634,685	3,814,012	3,814,012	4,670,695	4,377,683	-
3400 Other Funds Ltd	1,737,889	2,019,192	2,019,192	2,073,538	1,869,500	-
TOTAL EXPENDITURES	**$6,372,574**	**$5,833,204**	**$5,833,204**	**$6,744,233**	**$6,247,183**	**-**
ENDING BALANCE						
3400 Other Funds Ltd	722,775	199,088	199,088	159,764	363,802	-
TOTAL ENDING BALANCE	**$722,775**	**$199,088**	**$199,088**	**$159,764**	**$363,802**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	28	23	23	23	22	-
TOTAL AUTHORIZED POSITIONS	**28**	**23**	**23**	**23**	**22**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	26.79	21.68	21.68	22.00	21.00	-
8280 FTE Reconciliation	-	-	-	-	(0.50)	-
TOTAL AUTHORIZED FTE	**26.79**	**21.68**	**21.68**	**22.00**	**20.50**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,062,082	785,686	785,686	662,719	662,719	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(238,860)	(83,878)	(83,878)	(30,453)	(30,453)	-
BEGINNING BALANCE						
3400 Other Funds Ltd	823,222	701,808	701,808	632,266	632,266	-
TOTAL BEGINNING BALANCE	**$823,222**	**$701,808**	**$701,808**	**$632,266**	**$632,266**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	10,604,528	8,248,766	8,285,657	7,739,166	6,685,513	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	264,502	725,000	725,000	750,000	750,000	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	465	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	2,879,072	3,212,257	3,212,257	3,082,800	3,082,800	-
BOND SALES						
0555 General Fund Obligation Bonds						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	-	-	-	156,924	191,924	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	631	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	194,162	660,000	660,000	340,000	340,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	84,131,829	97,925,958	97,925,958	116,366,649	113,996,064	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	25,175	-	-	-	-	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	-	443,204	443,204	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	36,517	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	61,692	-	-	443,204	443,204	-
TOTAL TRANSFERS IN	**$61,692**	**-**	**-**	**$443,204**	**$443,204**	**-**
REVENUE CATEGORIES						
8000 General Fund	10,604,528	8,248,766	8,285,657	7,739,166	6,685,513	-
3400 Other Funds Ltd	3,400,524	4,597,257	4,597,257	4,772,928	4,807,928	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	84,131,829	97,925,958	97,925,958	116,366,649	113,996,064	-
TOTAL REVENUE CATEGORIES	**$98,136,881**	**$110,771,981**	**$110,808,872**	**$128,878,743**	**$125,489,505**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(106,844)	(112,363)	(112,363)	(107,355)	(107,355)	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(28)	-	-	-	-	-
6400 Federal Funds Ltd	(1,191,138)	(1,538,753)	(1,538,753)	(1,399,720)	(1,399,720)	-
All Funds	(1,191,166)	(1,538,753)	(1,538,753)	(1,399,720)	(1,399,720)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(106,872)	(112,363)	(112,363)	(107,355)	(107,355)	-
6400 Federal Funds Ltd	(1,191,138)	(1,538,753)	(1,538,753)	(1,399,720)	(1,399,720)	-
TOTAL TRANSFERS OUT	**($1,298,010)**	**($1,651,116)**	**($1,651,116)**	**($1,507,075)**	**($1,507,075)**	**-**
AVAILABLE REVENUES						
8000 General Fund	10,604,528	8,248,766	8,285,657	7,739,166	6,685,513	-
3400 Other Funds Ltd	4,116,874	5,186,702	5,186,702	5,297,839	5,332,839	-
6400 Federal Funds Ltd	82,940,691	96,387,205	96,387,205	114,966,929	112,596,344	-
TOTAL AVAILABLE REVENUES	**$97,662,093**	**$109,822,673**	**$109,859,564**	**$128,003,934**	**$124,614,696**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	3,276,560	1,997,150	1,930,480	2,063,818	1,782,843	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	776,339	1,798,195	1,798,195	1,768,463	1,865,990	-
6400 Federal Funds Ltd	26,119,674	28,662,481	28,662,481	31,945,800	31,689,520	-
All Funds	30,172,573	32,457,826	32,391,156	35,778,081	35,338,353	-
3160 Temporary Appointments						
8000 General Fund	25,054	-	-	-	-	-
3400 Other Funds Ltd	68,683	-	-	-	-	-
6400 Federal Funds Ltd	469,811	-	-	-	-	-
All Funds	563,548	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	5,166	-	-	-	-	-
3400 Other Funds Ltd	4,005	91,598	91,598	93,796	93,796	-
6400 Federal Funds Ltd	846,519	42,870	42,870	43,899	43,899	-
All Funds	855,690	134,468	134,468	137,695	137,695	-
3180 Shift Differential						
8000 General Fund	3,398	-	-	-	-	-
3400 Other Funds Ltd	8,387	-	-	-	-	-
6400 Federal Funds Ltd	38,818	30,264	30,264	30,990	30,990	-
All Funds	50,603	30,264	30,264	30,990	30,990	-
3190 All Other Differential						
8000 General Fund	30,287	-	-	-	-	-
3400 Other Funds Ltd	60,861	-	-	-	-	-
6400 Federal Funds Ltd	246,039	-	-	-	-	-
All Funds	337,187	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SALARIES & WAGES						
8000 General Fund	3,340,465	1,997,150	1,930,480	2,063,818	1,782,843	-
3400 Other Funds Ltd	918,275	1,889,793	1,889,793	1,862,259	1,959,786	-
6400 Federal Funds Ltd	27,720,861	28,735,615	28,735,615	32,020,689	31,764,409	-
TOTAL SALARIES & WAGES	**$31,979,601**	**$32,622,558**	**$32,555,888**	**$35,946,766**	**$35,507,038**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,715	928	928	951	796	-
3400 Other Funds Ltd	1,467	2,566	2,566	2,461	2,519	-
6400 Federal Funds Ltd	11,702	11,486	11,486	12,488	12,345	-
All Funds	14,884	14,980	14,980	15,900	15,660	-
3220 Public Employees' Retire Cont						
8000 General Fund	285,972	287,784	278,672	407,183	339,987	-
3400 Other Funds Ltd	67,229	272,320	272,320	367,429	373,731	-
6400 Federal Funds Ltd	2,783,307	4,140,841	4,140,841	6,317,717	6,057,477	-
All Funds	3,136,508	4,700,945	4,691,833	7,092,329	6,771,195	-
3221 Pension Obligation Bond						
8000 General Fund	197,637	226,232	226,232	125,452	125,452	-
3400 Other Funds Ltd	46,637	91,504	91,504	112,941	112,941	-
6400 Federal Funds Ltd	1,600,130	1,694,097	1,694,097	1,758,913	1,758,913	-
All Funds	1,844,404	2,011,833	2,011,833	1,997,306	1,997,306	-
3230 Social Security Taxes						
8000 General Fund	262,321	152,776	147,676	157,879	136,388	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	78,508	144,575	144,575	142,463	149,924	-
6400 Federal Funds Ltd	2,130,979	2,198,261	2,198,261	2,449,595	2,429,987	-
All Funds	2,471,808	2,495,612	2,490,512	2,749,937	2,716,299	-
3240 Unemployment Assessments						
8000 General Fund	23,366	74,743	66,110	67,697	67,697	-
3400 Other Funds Ltd	11,796	-	-	-	-	-
6400 Federal Funds Ltd	184,460	58,540	58,540	59,945	59,945	-
All Funds	219,622	133,283	124,650	127,642	127,642	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	1,973	1,357	1,357	1,408	1,180	-
3400 Other Funds Ltd	777	3,694	3,694	3,635	3,722	-
6400 Federal Funds Ltd	14,626	16,508	16,508	18,404	18,191	-
All Funds	17,376	21,559	21,559	23,447	23,093	-
3260 Mass Transit Tax						
8000 General Fund	16,275	24,140	23,741	12,383	10,697	-
3400 Other Funds Ltd	5,260	10,292	10,292	11,161	11,161	-
All Funds	21,535	34,432	34,033	23,544	21,858	-
3270 Flexible Benefits						
8000 General Fund	1,164,419	689,666	689,663	726,444	607,995	-
3400 Other Funds Ltd	348,458	617,958	617,958	596,301	640,567	-
6400 Federal Funds Ltd	8,185,306	8,428,432	8,428,432	9,529,959	9,420,974	-
All Funds	9,698,183	9,736,056	9,736,053	10,852,704	10,669,536	-
OTHER PAYROLL EXPENSES						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	1,953,678	1,457,626	1,434,379	1,499,397	1,290,192	-
3400 Other Funds Ltd	560,132	1,142,909	1,142,909	1,236,391	1,294,565	-
6400 Federal Funds Ltd	14,910,510	16,548,165	16,548,165	20,147,021	19,757,832	-
TOTAL OTHER PAYROLL EXPENSES	**$17,424,320**	**$19,148,700**	**$19,125,453**	**$22,882,809**	**$22,342,589**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(69,533)	(69,533)	(50,394)	(50,394)	-
3400 Other Funds Ltd	-	(15,865)	(15,865)	(26,734)	(26,734)	-
6400 Federal Funds Ltd	-	(206,770)	(206,770)	(410,122)	(410,122)	-
All Funds	-	(292,168)	(292,168)	(487,250)	(487,250)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(92,880)	(38,008)	-	(4)	-
3400 Other Funds Ltd	-	(163,452)	(163,452)	-	(31)	-
6400 Federal Funds Ltd	-	(2,378,343)	(2,378,343)	-	(1,141)	-
All Funds	-	(2,634,675)	(2,579,803)	-	(1,176)	-
3470 Undistributed (P.S.)						
8000 General Fund	-	-	-	-	(13,143)	-
3400 Other Funds Ltd	-	-	-	-	(178,102)	-
All Funds	-	-	-	-	(191,245)	-
3991 PERS Policy Adjustment						
8000 General Fund	-	-	-	-	(64,189)	-
3400 Other Funds Ltd	-	-	-	-	(71,010)	-
6400 Federal Funds Ltd	-	-	-	-	(1,142,912)	-

Description	*2009-11 Actuals*	*2011-13 Leg Adopted Budget*	*2011-13 Leg Approved Budget*	*2013-15 Agency Request Budget*	*2013-15 Governor's Budget*	*2013-15 Leg Adopted Budget*
All Funds	-	-	-	-	(1,278,111)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(162,413)	(107,541)	(50,394)	(127,730)	-
3400 Other Funds Ltd	-	(179,317)	(179,317)	(26,734)	(275,877)	-
6400 Federal Funds Ltd	-	(2,585,113)	(2,585,113)	(410,122)	(1,554,175)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,926,843)**	**($2,871,971)**	**($487,250)**	**($1,957,782)**	**-**
PERSONAL SERVICES						
8000 General Fund	5,294,143	3,292,363	3,257,318	3,512,821	2,945,305	-
3400 Other Funds Ltd	1,478,407	2,853,385	2,853,385	3,071,916	2,978,474	-
6400 Federal Funds Ltd	42,631,371	42,698,667	42,698,667	51,757,588	49,968,066	-
TOTAL PERSONAL SERVICES	**$49,403,921**	**$48,844,415**	**$48,809,370**	**$58,342,325**	**$55,891,845**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,424	22,588	22,588	23,130	23,130	-
3400 Other Funds Ltd	31,657	7,216	7,216	7,389	7,389	-
6400 Federal Funds Ltd	90,344	208,832	208,832	220,056	220,056	-
All Funds	127,425	238,636	238,636	250,575	250,575	-
4125 Out of State Travel						
8000 General Fund	1,220	24,577	24,179	26,459	24,759	-
3400 Other Funds Ltd	2,173	794	794	813	813	-
6400 Federal Funds Ltd	65,633	284,930	284,930	351,615	341,982	-
All Funds	69,026	310,301	309,903	378,887	367,554	-
4150 Employee Training						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	4,722	28,925	25,833	26,452	26,452	-
3400 Other Funds Ltd	4,540	10,357	10,357	10,606	10,606	-
6400 Federal Funds Ltd	409,799	770,228	770,228	786,822	786,822	-
All Funds	419,061	809,510	806,418	823,880	823,880	-
4175 Office Expenses						
8000 General Fund	25,874	45,031	43,514	44,558	44,558	-
3400 Other Funds Ltd	3,240	11,037	11,037	11,302	11,302	-
6400 Federal Funds Ltd	136,267	291,260	291,260	318,650	318,650	-
All Funds	165,381	347,328	345,811	374,510	374,510	-
4200 Telecommunications						
8000 General Fund	41,310	20,031	20,031	20,512	2,022	-
3400 Other Funds Ltd	44,814	29,185	29,185	29,885	28,057	-
6400 Federal Funds Ltd	86,574	70,046	70,046	71,726	4,934	-
All Funds	172,698	119,262	119,262	122,123	35,013	-
4225 State Gov. Service Charges						
8000 General Fund	543,661	1,267,873	1,097,600	573,258	573,258	-
3400 Other Funds Ltd	8,142	69,165	69,165	54,535	54,535	-
6400 Federal Funds Ltd	1,399,157	1,863,421	1,863,421	2,563,235	2,563,235	-
All Funds	1,950,960	3,200,459	3,030,186	3,191,028	3,191,028	-
4250 Data Processing						
8000 General Fund	21,108	1,482	1,482	1,518	790	-
3400 Other Funds Ltd	840	-	-	-	-	-
6400 Federal Funds Ltd	15,021	24,290	24,290	24,874	5,736	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	36,969	25,772	25,772	26,392	6,526	-
4275 Publicity and Publications						
8000 General Fund	3,515	7,887	7,887	8,077	8,077	-
3400 Other Funds Ltd	1,541	13,176	13,176	13,492	13,492	-
6400 Federal Funds Ltd	17,833	55,753	55,753	57,090	57,090	-
All Funds	22,889	76,816	76,816	78,659	78,659	-
4300 Professional Services						
8000 General Fund	14,159	31,066	20,685	21,264	21,264	-
3400 Other Funds Ltd	9,838	8,498	8,498	8,736	8,736	-
6400 Federal Funds Ltd	65,517	172,891	172,891	777,734	777,734	-
All Funds	89,514	212,455	202,074	807,734	807,734	-
4315 IT Professional Services						
3400 Other Funds Ltd	21,495	-	-	-	-	-
4325 Attorney General						
8000 General Fund	15,681	44,682	42,223	48,515	48,515	-
3400 Other Funds Ltd	18,019	-	-	-	-	-
6400 Federal Funds Ltd	108,605	28,379	28,379	32,607	32,607	-
All Funds	142,305	73,061	70,602	81,122	81,122	-
4375 Employee Recruitment and Develop						
8000 General Fund	18	1,703	1,703	1,744	1,744	-
3400 Other Funds Ltd	245	-	-	-	-	-
6400 Federal Funds Ltd	3,889	8,243	8,243	8,440	8,440	-
All Funds	4,152	9,946	9,946	10,184	10,184	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4400 Dues and Subscriptions						
8000 General Fund	2,069	3,989	3,989	4,085	4,085	-
3400 Other Funds Ltd	2,058	7,064	7,064	7,234	7,234	-
6400 Federal Funds Ltd	6,958	30,498	30,498	31,228	31,228	-
All Funds	11,085	41,551	41,551	42,547	42,547	-
4425 Facilities Rental and Taxes						
8000 General Fund	1,377,961	754,469	754,469	73,939	73,939	-
6400 Federal Funds Ltd	431,631	664,394	664,394	704,258	704,258	-
All Funds	1,809,592	1,418,863	1,418,863	778,197	778,197	-
4450 Fuels and Utilities						
8000 General Fund	2,103,461	2,036,519	2,108,455	2,337,321	2,085,395	-
3400 Other Funds Ltd	89,453	915,678	915,678	937,654	937,654	-
6400 Federal Funds Ltd	6,497,477	11,913,698	11,913,698	16,449,820	15,623,627	-
All Funds	8,690,391	14,865,895	14,937,831	19,724,795	18,646,676	-
4475 Facilities Maintenance						
8000 General Fund	632,044	419,564	417,925	442,998	427,955	-
3400 Other Funds Ltd	128,421	229,251	229,251	234,753	234,753	-
6400 Federal Funds Ltd	21,302,329	13,617,296	13,617,296	14,057,556	14,042,513	-
All Funds	22,062,794	14,266,111	14,264,472	14,735,307	14,705,221	-
4500 Food and Kitchen Supplies						
8000 General Fund	954	294	294	301	301	-
3400 Other Funds Ltd	3,850	-	-	-	-	-
6400 Federal Funds Ltd	2,719	9,539	9,539	9,768	9,768	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	7,523	9,833	9,833	10,069	10,069	-
4525 Medical Services and Supplies						
8000 General Fund	218	2,398	990	990	990	-
6400 Federal Funds Ltd	68,245	132,400	132,400	116,574	116,574	-
All Funds	68,463	134,798	133,390	117,564	117,564	-
4575 Agency Program Related S and S						
8000 General Fund	6,111	4,237	3,861	3,953	3,953	-
3400 Other Funds Ltd	497,663	533	533	546	546	-
6400 Federal Funds Ltd	1,311,070	13,583,956	13,583,956	13,909,971	13,909,971	-
All Funds	1,814,844	13,588,726	13,588,350	13,914,470	13,914,470	-
4625 Other COP Costs						
3400 Other Funds Ltd	-	-	-	156,924	191,924	-
4650 Other Services and Supplies						
8000 General Fund	343,141	153,473	140,281	326,191	143,682	-
3400 Other Funds Ltd	84,972	138,571	138,571	141,897	141,897	-
6400 Federal Funds Ltd	5,368,797	6,704,542	6,704,542	9,377,282	8,590,106	-
All Funds	5,796,910	6,996,586	6,983,394	9,845,370	8,875,685	-
4675 Undistributed (S.S.)						
8000 General Fund	-	(204,735)	-	-	(15,741)	-
3400 Other Funds Ltd	-	-	-	-	(90,844)	-
All Funds	-	(204,735)	-	-	(106,585)	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	5,309	37,954	37,954	38,865	38,865	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	36,771	57,309	57,309	58,684	58,684	-
6400 Federal Funds Ltd	2,053,857	2,044,335	2,044,335	2,097,400	2,097,400	-
All Funds	2,095,937	2,139,598	2,139,598	2,194,949	2,194,949	-
4715 IT Expendable Property						
8000 General Fund	7,405	59,959	59,959	61,398	61,398	-
3400 Other Funds Ltd	6,107	12,749	12,749	13,055	13,055	-
6400 Federal Funds Ltd	230,704	414,386	414,386	428,331	428,331	-
All Funds	244,216	487,094	487,094	502,784	502,784	-
SERVICES & SUPPLIES						
8000 General Fund	5,155,365	4,763,966	4,835,902	4,085,528	3,599,391	-
3400 Other Funds Ltd	995,839	1,510,583	1,510,583	1,687,505	1,629,833	-
6400 Federal Funds Ltd	39,672,426	52,893,317	52,893,317	62,395,037	60,671,062	-
TOTAL SERVICES & SUPPLIES	**$45,823,630**	**$59,167,866**	**$59,239,802**	**$68,168,070**	**$65,900,286**	**-**
CAPITAL OUTLAY						
5200 Technical Equipment						
6400 Federal Funds Ltd	69,521	50,690	50,690	51,906	51,906	-
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	32,777	212,174	212,174	217,266	217,266	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	117,104	117,104	119,914	119,914	-
5450 Agricultural Equip. and Mach.						
6400 Federal Funds Ltd	16,192	-	-	-	-	-
5550 Data Processing Software						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	-	21,053	21,053	21,558	21,558	-
5600 Data Processing Hardware						
6400 Federal Funds Ltd	26,334	91,232	91,232	93,421	93,421	-
5650 Land and Improvements						
6400 Federal Funds Ltd	42,473	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	15,925	-	-	-	-	-
3400 Other Funds Ltd	23,584	-	-	-	-	-
6400 Federal Funds Ltd	449,597	420,072	420,072	430,153	430,153	-
All Funds	489,106	420,072	420,072	430,153	430,153	-
5950 Undistributed (C.O.)						
3400 Other Funds Ltd	-	-	-	-	(7,117)	-
CAPITAL OUTLAY						
8000 General Fund	15,925	-	-	-	-	-
3400 Other Funds Ltd	23,584	117,104	117,104	119,914	112,797	-
6400 Federal Funds Ltd	636,894	795,221	795,221	814,304	814,304	-
TOTAL CAPITAL OUTLAY	**$676,403**	**$912,325**	**$912,325**	**$934,218**	**$927,101**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	53,492	51,620	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	138,626	145,925	140,817	140,817	140,817	-
3400 Other Funds Ltd	3,016	42,911	42,911	42,911	42,911	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	141,642	188,836	183,728	183,728	183,728	-
6090 Undistributed (S.P.)						
8000 General Fund	-	(6,980)	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	138,626	192,437	192,437	140,817	140,817	-
3400 Other Funds Ltd	3,016	42,911	42,911	42,911	42,911	-
TOTAL SPECIAL PAYMENTS	**$141,642**	**$235,348**	**$235,348**	**$183,728**	**$183,728**	**-**
EXPENDITURES						
8000 General Fund	10,604,059	8,248,766	8,285,657	7,739,166	6,685,513	-
3400 Other Funds Ltd	2,500,846	4,523,983	4,523,983	4,922,246	4,764,015	-
6400 Federal Funds Ltd	82,940,691	96,387,205	96,387,205	114,966,929	111,453,432	-
TOTAL EXPENDITURES	**$96,045,596**	**$109,159,954**	**$109,196,845**	**$127,628,341**	**$122,902,960**	**-**
REVERSIONS						
9900 Reversions						
8000 General Fund	(469)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	1,616,028	662,719	662,719	375,593	568,824	-
6400 Federal Funds Ltd	-	-	-	-	1,142,912	-
TOTAL ENDING BALANCE	**$1,616,028**	**$662,719**	**$662,719**	**$375,593**	**$1,711,736**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	427	371	371	403	397	-
8180 Position Reconciliation	-	3	3	-	-	-
TOTAL AUTHORIZED POSITIONS	**427**	**374**	**374**	**403**	**397**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	371.23	328.51	328.51	360.51	354.51	-
8280 FTE Reconciliation	-	1.79	1.79	-	-	-
TOTAL AUTHORIZED FTE	**371.23**	**330.30**	**330.30**	**360.51**	**354.51**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	(61,908)	(61,908)	8,301,498	8,301,498	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	30,817,586	30,817,586	9,550,138	9,550,138	-
BEGINNING BALANCE						
3400 Other Funds Ltd	-	30,755,678	30,755,678	17,851,636	17,851,636	-
TOTAL BEGINNING BALANCE	**-**	**$30,755,678**	**$30,755,678**	**$17,851,636**	**$17,851,636**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	22,724,271	-	-	-	-	-
0560 Dedicated Fund Oblig Bonds						
3400 Other Funds Ltd	-	7,500,000	7,500,000	-	-	-
BOND SALES						
3400 Other Funds Ltd	22,724,271	7,500,000	7,500,000	-	-	-
TOTAL BOND SALES	**$22,724,271**	**$7,500,000**	**$7,500,000**	**-**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	84,211	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	37,733	32,000	32,000	32,000	32,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	94,259,713	167,177,442	167,177,442	158,193,752	156,756,153	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	27,824,617	-	-	-	-	-
1050 Transfer In Other						
3400 Other Funds Ltd	9,434,618	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	4,500,000	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	51,751	51,751	51,751	246,626	51,751	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	79,173,410	81,920,000	81,920,000	81,920,000	81,920,000	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,880	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	116,486,276	81,971,751	86,471,751	82,166,626	81,971,751	-
TOTAL TRANSFERS IN	**$116,486,276**	**$81,971,751**	**$86,471,751**	**$82,166,626**	**$81,971,751**	**-**

REVENUE CATEGORIES

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
3400 Other Funds Ltd	139,332,491	89,503,751	94,003,751	82,198,626	82,003,751	-
6400 Federal Funds Ltd	94,259,713	167,177,442	167,177,442	158,193,752	156,756,153	-
TOTAL REVENUE CATEGORIES	**$235,668,580**	**$258,758,997**	**$267,638,100**	**$244,400,839**	**$240,870,929**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(28,039,545)	(251,100)	(251,100)	(217,138)	(217,138)	-
2050 Transfer to Other						
3400 Other Funds Ltd	(13,483,780)	-	-	-	-	-
2660 Tsfr To Land Conservation Dev						
6400 Federal Funds Ltd	-	-	-	(180,000)	(180,000)	-
TRANSFERS OUT						
3400 Other Funds Ltd	(41,523,325)	(251,100)	(251,100)	(217,138)	(217,138)	-
6400 Federal Funds Ltd	-	-	-	(180,000)	(180,000)	-
TOTAL TRANSFERS OUT	**($41,523,325)**	**($251,100)**	**($251,100)**	**($397,138)**	**($397,138)**	**-**
AVAILABLE REVENUES						
8000 General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
3400 Other Funds Ltd	97,809,166	120,008,329	124,508,329	99,833,124	99,638,249	-
6400 Federal Funds Ltd	94,259,713	167,177,442	167,177,442	158,013,752	156,576,153	-
TOTAL AVAILABLE REVENUES	**$194,145,255**	**$289,263,575**	**$298,142,678**	**$261,855,337**	**$258,325,427**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	842,821	867,958	724,712	1,782,120	766,488	-
3400 Other Funds Ltd	1,249,309	2,067,873	2,067,873	1,572,086	2,022,866	-
6400 Federal Funds Ltd	2,826,933	3,243,615	3,243,615	2,886,058	2,123,878	-
All Funds	4,919,063	6,179,446	6,036,200	6,240,264	4,913,232	-
3160 Temporary Appointments						
8000 General Fund	8,269	-	-	-	-	-
3400 Other Funds Ltd	16,538	-	-	-	-	-
6400 Federal Funds Ltd	98,381	-	-	-	-	-
All Funds	123,188	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,437	5,764	5,764	5,902	5,902	-
3400 Other Funds Ltd	1,992	1,073	1,073	1,099	1,099	-
6400 Federal Funds Ltd	35,575	2,621	2,621	2,684	2,684	-
All Funds	41,004	9,458	9,458	9,685	9,685	-
3180 Shift Differential						
8000 General Fund	-	900	900	922	922	-
3400 Other Funds Ltd	2	16	16	16	16	-
6400 Federal Funds Ltd	8	72	72	74	74	-
All Funds	10	988	988	1,012	1,012	-
3190 All Other Differential						
8000 General Fund	6,729	4,789	4,789	4,904	4,904	-
3400 Other Funds Ltd	22,656	12,650	12,650	12,954	12,954	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	22,874	6,869	6,869	7,034	7,034	-
All Funds	52,259	24,308	24,308	24,892	24,892	-
SALARIES & WAGES						
8000 General Fund	861,256	879,411	736,165	1,793,848	778,216	-
3400 Other Funds Ltd	1,290,497	2,081,612	2,081,612	1,586,155	2,036,935	-
6400 Federal Funds Ltd	2,983,771	3,253,177	3,253,177	2,895,850	2,133,670	-
TOTAL SALARIES & WAGES	**$5,135,524**	**$6,214,200**	**$6,070,954**	**$6,275,853**	**$4,948,821**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	332	311	311	634	254	-
3400 Other Funds Ltd	397	656	656	517	677	-
6400 Federal Funds Ltd	17,918	1,088	1,088	968	668	-
All Funds	18,647	2,055	2,055	2,119	1,599	-
3220 Public Employees' Retire Cont						
8000 General Fund	71,522	126,723	107,780	353,924	148,401	-
3400 Other Funds Ltd	105,308	299,961	299,961	312,949	388,445	-
6400 Federal Funds Ltd	246,938	468,791	468,791	571,355	406,892	-
All Funds	423,768	895,475	876,532	1,238,228	943,738	-
3221 Pension Obligation Bond						
8000 General Fund	49,734	58,628	58,628	53,138	53,138	-
3400 Other Funds Ltd	73,117	84,817	84,817	125,994	125,994	-
6400 Federal Funds Ltd	173,534	172,267	172,267	188,546	188,546	-
All Funds	296,385	315,712	315,712	367,678	367,678	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3230 Social Security Taxes						
8000 General Fund	65,255	67,274	56,316	137,223	59,531	-
3400 Other Funds Ltd	96,978	157,942	157,942	121,343	155,828	-
6400 Federal Funds Ltd	227,847	248,868	248,868	221,543	163,230	-
All Funds	390,080	474,084	463,126	480,109	378,589	-
3240 Unemployment Assessments						
6400 Federal Funds Ltd	8,206	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	380	448	448	921	369	-
3400 Other Funds Ltd	522	946	946	763	998	-
6400 Federal Funds Ltd	1,246	1,566	1,566	1,440	990	-
All Funds	2,148	2,960	2,960	3,124	2,357	-
3260 Mass Transit Tax						
8000 General Fund	5,158	6,690	5,830	11,188	5,317	-
3400 Other Funds Ltd	7,676	9,349	9,349	9,517	12,413	-
All Funds	12,834	16,039	15,179	20,705	17,730	-
3270 Flexible Benefits						
8000 General Fund	221,116	231,889	231,888	484,021	194,005	-
3400 Other Funds Ltd	291,646	484,597	484,597	395,032	517,144	-
6400 Federal Funds Ltd	700,656	797,945	797,945	738,931	509,971	-
All Funds	1,213,418	1,514,431	1,514,430	1,617,984	1,221,120	-
OTHER PAYROLL EXPENSES						
8000 General Fund	413,497	491,963	461,201	1,041,049	461,015	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	575,644	1,038,268	1,038,268	966,115	1,201,499	-
6400 Federal Funds Ltd	1,376,345	1,690,525	1,690,525	1,722,783	1,270,297	-
TOTAL OTHER PAYROLL EXPENSES	**$2,365,486**	**$3,220,756**	**$3,189,994**	**$3,729,947**	**$2,932,811**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(15,532)	(15,532)	(17,822)	(17,822)	-
6400 Federal Funds Ltd	-	(67,060)	(67,060)	-	-	-
All Funds	-	(82,592)	(82,592)	(17,822)	(17,822)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(141,139)	(88,028)	-	57,588	-
3400 Other Funds Ltd	-	(177,003)	(177,003)	-	(117,618)	-
6400 Federal Funds Ltd	-	(269,813)	(269,813)	-	57,715	-
All Funds	-	(587,955)	(534,844)	-	(2,315)	-
3470 Undistributed (P.S.)						
8000 General Fund	-	-	-	-	(6,863)	-
3400 Other Funds Ltd	-	-	-	-	(10,597)	-
All Funds	-	-	-	-	(17,460)	-
3991 PERS Policy Adjustment						
8000 General Fund	-	-	-	-	(29,560)	-
3400 Other Funds Ltd	-	-	-	-	(63,376)	-
6400 Federal Funds Ltd	-	-	-	-	(78,156)	-
All Funds	-	-	-	-	(171,092)	-
P.S. BUDGET ADJUSTMENTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	-	(141,139)	(88,028)	-	21,165	-
3400 Other Funds Ltd	-	(192,535)	(192,535)	(17,822)	(209,413)	-
6400 Federal Funds Ltd	-	(336,873)	(336,873)	-	(20,441)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($670,547)**	**($617,436)**	**($17,822)**	**($208,689)**	**-**
PERSONAL SERVICES						
8000 General Fund	1,274,753	1,230,235	1,109,338	2,834,897	1,260,396	-
3400 Other Funds Ltd	1,866,141	2,927,345	2,927,345	2,534,448	3,029,021	-
6400 Federal Funds Ltd	4,360,116	4,606,829	4,606,829	4,618,633	3,383,526	-
TOTAL PERSONAL SERVICES	**$7,501,010**	**$8,764,409**	**$8,643,512**	**$9,987,978**	**$7,672,943**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	9,702	19,290	19,290	82,720	17,694	-
3400 Other Funds Ltd	37,633	72,604	72,604	59,610	85,428	-
6400 Federal Funds Ltd	100,849	333,488	333,488	337,188	277,097	-
All Funds	148,184	425,382	425,382	479,518	380,219	-
4125 Out of State Travel						
8000 General Fund	15,577	15,160	13,793	39,624	13,279	-
3400 Other Funds Ltd	56,268	46,202	46,202	40,479	51,479	-
6400 Federal Funds Ltd	65,339	132,004	132,004	99,837	74,337	-
All Funds	137,184	193,366	191,999	179,940	139,095	-
4150 Employee Training						
8000 General Fund	2,965	4,295	4,295	10,398	1,930	-
3400 Other Funds Ltd	17,067	6,633	6,633	10,173	9,673	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	37,043	71,627	71,627	42,408	36,408	-
All Funds	57,075	82,555	82,555	62,979	48,011	-
4175 Office Expenses						
8000 General Fund	20,642	9,374	9,374	22,349	5,897	-
3400 Other Funds Ltd	12,313	19,744	19,744	19,862	22,862	-
6400 Federal Funds Ltd	80,886	128,970	128,970	110,288	97,538	-
All Funds	113,841	158,088	158,088	152,499	126,297	-
4200 Telecommunications						
8000 General Fund	8,479	3,391	3,391	8,597	3,036	-
3400 Other Funds Ltd	131,461	162,698	162,698	164,208	162,920	-
6400 Federal Funds Ltd	160,856	160,150	160,150	25,615	19,958	-
All Funds	300,796	326,239	326,239	198,420	185,914	-
4225 State Gov. Service Charges						
8000 General Fund	24,016	25,900	25,899	24,586	12,331	-
3400 Other Funds Ltd	34,164	33,170	33,170	49,543	43,382	-
6400 Federal Funds Ltd	69,643	84,015	84,015	72,356	72,356	-
All Funds	127,823	143,085	143,084	146,485	128,069	-
4250 Data Processing						
8000 General Fund	17,058	1,333	1,333	7,515	631	-
3400 Other Funds Ltd	847,770	692,443	692,443	656,872	664,749	-
6400 Federal Funds Ltd	148,317	161,089	161,089	47,687	39,643	-
All Funds	1,013,145	854,865	854,865	712,074	705,023	-
4275 Publicity and Publications						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	14,096	4,528	4,528	5,287	3,403	-
3400 Other Funds Ltd	5,471	29,918	29,918	30,297	30,597	-
6400 Federal Funds Ltd	214,425	184,966	184,966	24,714	24,064	-
All Funds	233,992	219,412	219,412	60,298	58,064	-
4300 Professional Services						
8000 General Fund	42,805	11,532	11,532	12,105	2,565	-
3400 Other Funds Ltd	175,395	119,700	119,700	2,122,538	2,123,038	-
6400 Federal Funds Ltd	2,413,601	1,994,970	1,994,970	897,865	897,615	-
All Funds	2,631,801	2,126,202	2,126,202	3,032,508	3,023,218	-
4315 IT Professional Services						
3400 Other Funds Ltd	2,042	-	-	-	-	-
6400 Federal Funds Ltd	29,096	1,211,315	1,211,315	-	-	-
All Funds	31,138	1,211,315	1,211,315	-	-	-
4325 Attorney General						
8000 General Fund	11,524	1,219	1,219	1,901	1,401	-
3400 Other Funds Ltd	71,276	50,687	50,687	56,575	57,575	-
6400 Federal Funds Ltd	6,071	10,459	10,459	4,268	3,768	-
All Funds	88,871	62,365	62,365	62,744	62,744	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	1,500	-	-
6400 Federal Funds Ltd	-	1,542	1,542	3,079	1,579	-
All Funds	-	1,542	1,542	4,579	1,579	-
4400 Dues and Subscriptions						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	2,058	91	91	93	93	-
3400 Other Funds Ltd	1,960	2,255	2,255	2,269	2,269	-
6400 Federal Funds Ltd	2,203	2,356	2,356	1,819	1,819	-
All Funds	6,221	4,702	4,702	4,181	4,181	-
4425 Facilities Rental and Taxes						
8000 General Fund	495,495	744,313	730,319	828,768	774,138	-
3400 Other Funds Ltd	132,064	109,600	109,600	69,676	126,176	-
6400 Federal Funds Ltd	332,940	436,806	436,806	451,709	397,079	-
All Funds	960,499	1,290,719	1,276,725	1,350,153	1,297,393	-
4450 Fuels and Utilities						
8000 General Fund	2,414	5,455	5,455	6,336	5,586	-
3400 Other Funds Ltd	2,178	11,863	11,863	10,434	11,934	-
6400 Federal Funds Ltd	112,591	326,953	326,953	20,795	20,045	-
All Funds	117,183	344,271	344,271	37,565	37,565	-
4475 Facilities Maintenance						
8000 General Fund	798	1,394	1,394	1,427	1,427	-
6400 Federal Funds Ltd	1,741	5,331	5,331	1,053	1,053	-
All Funds	2,539	6,725	6,725	2,480	2,480	-
4500 Food and Kitchen Supplies						
8000 General Fund	149	-	-	-	-	-
3400 Other Funds Ltd	391	-	-	-	-	-
6400 Federal Funds Ltd	10,371	-	-	-	-	-
All Funds	10,911	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4575 Agency Program Related S and S						
8000 General Fund	782	-	-	-	-	-
3400 Other Funds Ltd	100	-	-	-	-	-
6400 Federal Funds Ltd	775	-	-	-	-	-
All Funds	1,657	-	-	-	-	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	104,586	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	2,066	23,228	2,674	37,214	2,738	-
3400 Other Funds Ltd	242,645	72,727	72,727	65,663	81,163	-
6400 Federal Funds Ltd	417,743	290,897	290,897	170,562	136,086	-
All Funds	662,454	386,852	366,298	273,439	219,987	-
4675 Undistributed (S.S.)						
8000 General Fund	-	(35,916)	-	-	(3,878)	-
3400 Other Funds Ltd	-	-	-	-	(30,083)	-
All Funds	-	(35,916)	-	-	(33,961)	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	8,994	8,994	19,560	4,274	-
3400 Other Funds Ltd	1,630	7,459	7,459	15,804	12,704	-
6400 Federal Funds Ltd	3,359	164,008	164,008	98,604	88,254	-
All Funds	4,989	180,461	180,461	133,968	105,232	-
4715 IT Expendable Property						
8000 General Fund	124,316	3,988	3,988	24,334	4,084	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	46,065	252,148	252,148	238,161	241,661	-
6400 Federal Funds Ltd	116,406	69,690	69,690	67,565	47,315	-
All Funds	286,787	325,826	325,826	330,060	293,060	-
SERVICES & SUPPLIES						
8000 General Fund	794,942	847,569	847,569	1,134,314	850,629	-
3400 Other Funds Ltd	1,922,479	1,689,851	1,689,851	3,612,164	3,697,527	-
6400 Federal Funds Ltd	4,324,255	5,770,636	5,770,636	2,477,412	2,236,014	-
TOTAL SERVICES & SUPPLIES	**$7,041,676**	**$8,308,056**	**$8,308,056**	**$7,223,890**	**$6,784,170**	**-**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	-	-	-	20,500	-	-
3400 Other Funds Ltd	-	10,240	10,240	25,301	20,301	-
6400 Federal Funds Ltd	-	-	-	20,500	-	-
All Funds	-	10,240	10,240	66,301	20,301	-
5150 Telecommunications Equipment						
6400 Federal Funds Ltd	5,087	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	-	-	-	15,000	15,000	-
6400 Federal Funds Ltd	74,455	818,558	818,558	70,966	70,966	-
All Funds	74,455	818,558	818,558	85,966	85,966	-
5550 Data Processing Software						
8000 General Fund	-	-	-	18,750	-	-
3400 Other Funds Ltd	-	-	-	37,500	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	-	172,307	172,307	137,323	118,573	-
All Funds	-	172,307	172,307	193,573	118,573	-
5600 Data Processing Hardware						
6400 Federal Funds Ltd	48,245	65,451	65,451	46,484	46,484	-
5950 Undistributed (C.O.)						
3400 Other Funds Ltd	-	-	-	-	(156)	-
CAPITAL OUTLAY						
8000 General Fund	-	-	-	39,250	-	-
3400 Other Funds Ltd	-	10,240	10,240	77,801	35,145	-
6400 Federal Funds Ltd	127,787	1,056,316	1,056,316	275,273	236,023	-
TOTAL CAPITAL OUTLAY	**$127,787**	**$1,066,556**	**$1,066,556**	**$392,324**	**$271,168**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	29,298,141	35,583,512	35,583,512	34,797,013	34,797,013	-
6400 Federal Funds Ltd	23,382,631	37,336,188	37,336,188	38,232,257	38,232,257	-
All Funds	52,680,772	72,919,700	72,919,700	73,029,270	73,029,270	-
6020 Dist to Counties						
3400 Other Funds Ltd	19,115,335	23,618,346	27,618,346	22,760,056	22,760,056	-
6400 Federal Funds Ltd	44,728,025	37,156,768	37,156,768	29,209,455	29,209,455	-
All Funds	63,843,360	60,775,114	64,775,114	51,969,511	51,969,511	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	711,657	30,122,806	30,122,806	19,981,884	19,981,884	-
6400 Federal Funds Ltd	7,868,262	59,834,080	59,834,080	61,713,047	61,713,047	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	8,579,919	89,956,886	89,956,886	81,694,931	81,694,931	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	3,243,877	19,457,684	19,457,684	19,924,668	19,924,668	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	1,467,495	17,757,214	17,757,214	7,293,839	-	-
6400 Federal Funds Ltd	451,850	1,526,374	1,526,374	1,563,007	1,563,007	-
All Funds	1,919,345	19,283,588	19,283,588	8,856,846	1,563,007	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	4,500,000	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	22,564,307	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	684,130	432,567	432,567	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	209,189	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	469,823	497,517	497,517	500,400	500,400	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	800,734	-	-	-	-	-
6580 Spc Pmt to OR University System						
8000 General Fund	6,681	-	-	-	-	-
6400 Federal Funds Ltd	694,453	-	-	-	-	-
All Funds	701,134	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	50,372	-	-	-	-	-
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	910,692	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	857,556	-	-	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
6400 Federal Funds Ltd	70,658	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	1,469,090	-	-	-	-	-
6860 Spc Pmt to Public Utility Comm						
6400 Federal Funds Ltd	26,036	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	6,681	-	4,500,000	-	-	-
3400 Other Funds Ltd	73,626,758	107,579,395	111,579,395	85,333,192	78,039,353	-
6400 Federal Funds Ltd	85,447,555	155,743,661	155,743,661	150,642,434	150,642,434	-
TOTAL SPECIAL PAYMENTS	**$159,080,994**	**$263,323,056**	**$271,823,056**	**$235,975,626**	**$228,681,787**	**-**
EXPENDITURES						
8000 General Fund	2,076,376	2,077,804	6,456,907	4,008,461	2,111,025	-
3400 Other Funds Ltd	77,415,378	112,206,831	116,206,831	91,557,605	84,801,046	-
6400 Federal Funds Ltd	94,259,713	167,177,442	167,177,442	158,013,752	156,497,997	-
TOTAL EXPENDITURES	**$173,751,467**	**$281,462,077**	**$289,841,180**	**$253,579,818**	**$243,410,068**	**-**
ENDING BALANCE						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	20,393,788	7,801,498	8,301,498	8,275,519	14,837,203	-
6400 Federal Funds Ltd	-	-	-	-	78,156	-
TOTAL ENDING BALANCE	**$20,393,788**	**$7,801,498**	**$8,301,498**	**$8,275,519**	**$14,915,359**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	48	50	50	53	40	-
TOTAL AUTHORIZED POSITIONS	**48**	**50**	**50**	**53**	**40**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	46.60	50.32	50.32	53.00	40.00	-
TOTAL AUTHORIZED FTE	**46.60**	**50.32**	**50.32**	**53.00**	**40.00**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	614,404	(71,836)	(71,836)	206,935	206,935	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(112)	99,847	99,847	327,014	327,014	-
BEGINNING BALANCE						
3400 Other Funds Ltd	614,292	28,011	28,011	533,949	533,949	-
TOTAL BEGINNING BALANCE	**$614,292**	**$28,011**	**$28,011**	**$533,949**	**$533,949**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	200,805	200,805	206,577	199,909	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,830,878	1,597,000	1,721,277	1,702,600	1,702,600	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	7,224,252	7,435,681	7,435,681	8,185,998	8,159,006	-
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	114,974	350,000	350,000	392,872	392,872	-
6400 Federal Funds Ltd	279,623	-	-	-	-	-
All Funds	394,597	350,000	350,000	392,872	392,872	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
REVENUE CATEGORIES						
8000 General Fund	-	200,805	200,805	206,577	199,909	-
3400 Other Funds Ltd	1,945,852	1,947,000	2,071,277	2,095,472	2,095,472	-
6400 Federal Funds Ltd	7,503,875	7,435,681	7,435,681	8,185,998	8,159,006	-
TOTAL REVENUE CATEGORIES	**$9,449,727**	**$9,583,486**	**$9,707,763**	**$10,488,047**	**$10,454,387**	**-**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(33,733)	(37,033)	(37,033)	(35,037)	(35,037)	-
6400 Federal Funds Ltd	(93,739)	(124,214)	(124,214)	(115,243)	(115,243)	-
All Funds	(127,472)	(161,247)	(161,247)	(150,280)	(150,280)	-
AVAILABLE REVENUES						
8000 General Fund	-	200,805	200,805	206,577	199,909	-
3400 Other Funds Ltd	2,526,411	1,937,978	2,062,255	2,594,384	2,594,384	-
6400 Federal Funds Ltd	7,410,136	7,311,467	7,311,467	8,070,755	8,043,763	-
TOTAL AVAILABLE REVENUES	**$9,936,547**	**$9,450,250**	**$9,574,527**	**$10,871,716**	**$10,838,056**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	949,157	967,632	967,632	954,048	954,048	-
6400 Federal Funds Ltd	2,349,868	2,902,896	2,902,896	2,862,144	2,862,144	-
All Funds	3,299,025	3,870,528	3,870,528	3,816,192	3,816,192	-
3160 Temporary Appointments						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
8000 General Fund	-	27	27	28	28	-
3400 Other Funds Ltd	31,971	18,009	127,938	18,441	18,441	-
6400 Federal Funds Ltd	40,324	55,219	55,219	56,544	56,544	-
All Funds	72,295	73,255	183,184	75,013	75,013	-
3170 Overtime Payments						
8000 General Fund	-	30	30	31	31	-
3400 Other Funds Ltd	16,814	5,838	5,838	5,978	5,978	-
6400 Federal Funds Ltd	42,561	17,986	17,986	18,418	18,418	-
All Funds	59,375	23,854	23,854	24,427	24,427	-
3180 Shift Differential						
8000 General Fund	-	18	18	18	18	-
3400 Other Funds Ltd	10,059	4,323	4,323	4,427	4,427	-
6400 Federal Funds Ltd	24,790	13,223	13,223	13,540	13,540	-
All Funds	34,849	17,564	17,564	17,985	17,985	-
3190 All Other Differential						
8000 General Fund	-	6	6	6	6	-
3400 Other Funds Ltd	5,843	3,334	3,334	3,414	3,414	-
6400 Federal Funds Ltd	13,050	9,967	9,967	10,206	10,206	-
All Funds	18,893	13,307	13,307	13,626	13,626	-
SALARIES & WAGES						
8000 General Fund	-	81	81	83	83	-
3400 Other Funds Ltd	1,013,844	999,136	1,109,065	986,308	986,308	-
6400 Federal Funds Ltd	2,470,593	2,999,291	2,999,291	2,960,852	2,960,852	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SALARIES & WAGES	**$3,484,437**	**$3,998,508**	**$4,108,437**	**$3,947,243**	**$3,947,243**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	524	460	460	460	460	-
6400 Federal Funds Ltd	1,291	1,426	1,426	1,380	1,380	-
All Funds	1,815	1,886	1,886	1,840	1,840	-
3220 Public Employees' Retire Cont						
8000 General Fund	-	8	8	10	10	-
3400 Other Funds Ltd	80,431	141,384	141,384	190,972	184,579	-
6400 Federal Funds Ltd	198,827	424,240	424,240	573,014	553,846	-
All Funds	279,258	565,632	565,632	763,996	738,435	-
3221 Pension Obligation Bond						
8000 General Fund	-	-	-	3	3	-
3400 Other Funds Ltd	53,948	55,176	55,176	59,766	59,766	-
6400 Federal Funds Ltd	133,925	165,527	165,527	179,342	179,342	-
All Funds	187,873	220,703	220,703	239,111	239,111	-
3230 Social Security Taxes						
8000 General Fund	-	3	3	6	6	-
3400 Other Funds Ltd	76,040	76,439	84,849	75,459	75,459	-
6400 Federal Funds Ltd	190,126	229,440	229,440	226,503	226,503	-
All Funds	266,166	305,882	314,292	301,968	301,968	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	6,226	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	15,692	-	-	-	-	-
All Funds	21,918	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	668	690	690	690	690	-
6400 Federal Funds Ltd	1,582	2,024	2,024	2,024	2,024	-
All Funds	2,250	2,714	2,714	2,714	2,714	-
3270 Flexible Benefits						
3400 Other Funds Ltd	367,815	346,104	346,104	351,072	351,072	-
6400 Federal Funds Ltd	927,867	1,038,312	1,038,312	1,053,216	1,053,216	-
All Funds	1,295,682	1,384,416	1,384,416	1,404,288	1,404,288	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	11	11	19	19	-
3400 Other Funds Ltd	585,652	620,253	628,663	678,419	672,026	-
6400 Federal Funds Ltd	1,469,310	1,860,969	1,860,969	2,035,479	2,016,311	-
TOTAL OTHER PAYROLL EXPENSES	**$2,054,962**	**$2,481,233**	**$2,489,643**	**$2,713,917**	**$2,688,356**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1)	(1)	-	-	-
3400 Other Funds Ltd	-	(16,517)	(16,517)	(26,734)	(26,734)	-
6400 Federal Funds Ltd	-	(49,556)	(49,556)	(82,760)	(82,760)	-
All Funds	-	(66,074)	(66,074)	(109,494)	(109,494)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(90)	(90)	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	-	(141,759)	(141,759)	-	5	-
6400 Federal Funds Ltd	-	(210,902)	(210,902)	-	(1)	-
All Funds	-	(352,751)	(352,751)	-	4	-
3470 Undistributed (P.S.)						
3400 Other Funds Ltd	-	-	-	-	(97,220)	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	-	-	-	(34,849)	-
6400 Federal Funds Ltd	-	-	-	-	(104,566)	-
All Funds	-	-	-	-	(139,415)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(91)	(91)	-	-	-
3400 Other Funds Ltd	-	(158,276)	(158,276)	(26,734)	(158,798)	-
6400 Federal Funds Ltd	-	(260,458)	(260,458)	(82,760)	(187,327)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($418,825)**	**($418,825)**	**($109,494)**	**($346,125)**	**-**
PERSONAL SERVICES						
8000 General Fund	-	1	1	102	102	-
3400 Other Funds Ltd	1,599,496	1,461,113	1,579,452	1,637,993	1,499,536	-
6400 Federal Funds Ltd	3,939,903	4,599,802	4,599,802	4,913,571	4,789,836	-
TOTAL PERSONAL SERVICES	**$5,539,399**	**$6,060,916**	**$6,179,255**	**$6,551,666**	**$6,289,474**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,196	6,293	6,293	6,444	6,444	-
6400 Federal Funds Ltd	5,899	19,235	19,235	19,697	19,697	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	8,095	25,528	25,528	26,141	26,141	-
4125 Out of State Travel						
6400 Federal Funds Ltd	8,221	-	-	-	-	-
4150 Employee Training						
6400 Federal Funds Ltd	92,708	-	-	110,000	110,000	-
4175 Office Expenses						
3400 Other Funds Ltd	11,546	11,383	11,383	11,656	11,656	-
6400 Federal Funds Ltd	43,950	34,723	34,723	35,556	35,556	-
All Funds	55,496	46,106	46,106	47,212	47,212	-
4200 Telecommunications						
3400 Other Funds Ltd	9,262	4,637	4,637	4,748	2,103	-
6400 Federal Funds Ltd	29,184	14,747	14,747	15,101	7,278	-
All Funds	38,446	19,384	19,384	19,849	9,381	-
4225 State Gov. Service Charges						
8000 General Fund	-	-	-	48	46	-
3400 Other Funds Ltd	28,572	37,572	37,572	78,897	78,897	-
6400 Federal Funds Ltd	72,219	114,984	114,984	233,353	233,353	-
All Funds	100,791	152,556	152,556	312,298	312,296	-
4250 Data Processing						
3400 Other Funds Ltd	316	-	-	-	-	-
6400 Federal Funds Ltd	3,983	-	-	-	-	-
All Funds	4,299	-	-	-	-	-
4275 Publicity and Publications						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	1,135	2,600	2,600	2,662	2,662	-
6400 Federal Funds Ltd	2,813	7,933	7,933	8,123	8,123	-
All Funds	3,948	10,533	10,533	10,785	10,785	-
4300 Professional Services						
8000 General Fund	-	209,146	200,804	206,427	200,655	-
3400 Other Funds Ltd	238,454	-	-	21,250	27,022	-
6400 Federal Funds Ltd	1,948,349	1,125,478	1,125,478	1,220,742	1,220,742	-
All Funds	2,186,803	1,334,624	1,326,282	1,448,419	1,448,419	-
4325 Attorney General						
3400 Other Funds Ltd	11	1,664	1,664	1,912	1,912	-
6400 Federal Funds Ltd	112	5,464	5,464	6,278	6,278	-
All Funds	123	7,128	7,128	8,190	8,190	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	320	-	-	-	-	-
6400 Federal Funds Ltd	666	-	-	-	-	-
All Funds	986	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	66,869	48,936	48,936	50,110	50,110	-
6400 Federal Funds Ltd	166,804	159,670	159,670	163,502	163,502	-
All Funds	233,673	208,606	208,606	213,612	213,612	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	34,449	23,206	23,206	23,763	23,763	-
6400 Federal Funds Ltd	66,752	81,218	81,218	83,167	83,167	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	101,201	104,424	104,424	106,930	106,930	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	127,028	85,108	85,108	110,901	110,901	-
6400 Federal Funds Ltd	321,153	260,300	260,300	337,797	337,797	-
All Funds	448,181	345,408	345,408	448,698	448,698	-
4525 Medical Services and Supplies						
3400 Other Funds Ltd	8,143	4,859	4,859	4,859	4,859	-
6400 Federal Funds Ltd	19,246	14,821	14,821	14,821	14,821	-
All Funds	27,389	19,680	19,680	19,680	19,680	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	47,296	7,583	7,583	7,765	7,765	-
6400 Federal Funds Ltd	118,444	162,133	162,133	166,024	166,024	-
All Funds	165,740	169,716	169,716	173,789	173,789	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	86,721	21,580	21,580	27,098	27,098	-
6400 Federal Funds Ltd	214,752	575,475	575,475	604,287	604,287	-
All Funds	301,473	597,055	597,055	631,385	631,385	-
4675 Undistributed (S.S.)						
8000 General Fund	-	(8,342)	-	-	(894)	-
3400 Other Funds Ltd	-	-	-	-	(19,171)	-
All Funds	-	(8,342)	-	-	(20,065)	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	49,249	8,489	8,489	8,693	8,693	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	108,411	27,190	27,190	27,843	27,843	-
All Funds	157,660	35,679	35,679	36,536	36,536	-
4715 IT Expendable Property						
3400 Other Funds Ltd	12,154	11,958	11,958	12,245	12,245	-
6400 Federal Funds Ltd	59,028	108,294	108,294	110,893	110,893	-
All Funds	71,182	120,252	120,252	123,138	123,138	-
SERVICES & SUPPLIES						
8000 General Fund	-	200,804	200,804	206,475	199,807	-
3400 Other Funds Ltd	723,721	275,868	275,868	373,003	356,959	-
6400 Federal Funds Ltd	3,282,694	2,711,665	2,711,665	3,157,184	3,149,361	-
TOTAL SERVICES & SUPPLIES	**$4,006,415**	**$3,188,337**	**$3,188,337**	**$3,736,662**	**$3,706,127**	**-**
CAPITAL OUTLAY						
5250 Household and Institutional Equip.						
3400 Other Funds Ltd	733	-	-	-	-	-
6400 Federal Funds Ltd	1,099	-	-	-	-	-
All Funds	1,832	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	89,289	-	-	-	-	-
6400 Federal Funds Ltd	186,440	-	-	-	-	-
All Funds	275,729	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	90,022	-	-	-	-	-
6400 Federal Funds Ltd	187,539	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL CAPITAL OUTLAY	**$277,561**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	-	200,805	200,805	206,577	199,909	-
3400 Other Funds Ltd	2,413,239	1,736,981	1,855,320	2,010,996	1,856,495	-
6400 Federal Funds Ltd	7,410,136	7,311,467	7,311,467	8,070,755	7,939,197	-
TOTAL EXPENDITURES	**$9,823,375**	**$9,249,253**	**$9,367,592**	**$10,288,328**	**$9,995,601**	**-**
ENDING BALANCE						
3400 Other Funds Ltd	113,172	200,997	206,935	583,388	737,889	-
6400 Federal Funds Ltd	-	-	-	-	104,566	-
TOTAL ENDING BALANCE	**$113,172**	**$200,997**	**$206,935**	**$583,388**	**$842,455**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	46	46	46	46	46	-
TOTAL AUTHORIZED POSITIONS	**46**	**46**	**46**	**46**	**46**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	46.00	46.00	46.00	46.00	46.00	-
TOTAL AUTHORIZED FTE	**46.00**	**46.00**	**46.00**	**46.00**	**46.00**	**-**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3400 Other Funds Ltd	-	114,000	114,000	-	-	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	2,514	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
All Funds	1,172,023	-	-	-	-	-
0580 Cert of Participation						
3400 Other Funds Ltd	-	43,737	43,737	-	-	-
BOND SALES						
3200 Other Funds Non-Ltd	2,514	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
3400 Other Funds Ltd	-	157,737	157,737	-	-	-
TOTAL BOND SALES	**$1,172,023**	**$157,737**	**$157,737**	**-**	**-**	**-**
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	3,969	-	-	-	-	-
3400 Other Funds Ltd	11,117	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	112,363	107,355	107,355	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	121,930	112,363	112,363	107,355	107,355	-
1050 Transfer In Other						
3430 Other Funds Debt Svc Ltd	-	-	548,167	-	-	-
TRANSFERS IN						
3200 Other Funds Non-Ltd	3,969	-	-	-	-	-
3400 Other Funds Ltd	11,117	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL TRANSFERS IN	**$121,930**	**$112,363**	**$660,530**	**$107,355**	**$107,355**	**-**
REVENUE CATEGORIES						
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,169,509	-	-	-	-	-
3400 Other Funds Ltd	11,117	157,737	157,737	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL REVENUE CATEGORIES	**$6,880,121**	**$9,997,148**	**$10,473,378**	**$12,597,812**	**$7,942,462**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	(3,969)	-	-	-	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	5,586,168	9,727,048	9,655,111	12,490,457	7,835,107	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3400 Other Funds Ltd	11,117	157,737	157,737	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL AVAILABLE REVENUES	**$6,876,152**	**$9,997,148**	**$10,473,378**	**$12,597,812**	**$7,942,462**	**-**
EXPENDITURES						
SERVICES & SUPPLIES						
4625 Other COP Costs						
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3400 Other Funds Ltd	11,117	157,737	157,737	-	-	-
All Funds	17,600	157,737	157,737	-	-	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	1,320,000	1,320,000	3,430,000	1,490,000	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	481,774	2,156,243	1,849,654	3,503,871	788,521	-
3430 Other Funds Debt Svc Ltd	-	-	306,589	29,575	29,575	-
All Funds	481,774	2,156,243	2,156,243	3,533,446	818,096	-
7200 Principal - COP						
8030 General Fund Debt Svc	3,400,207	4,931,118	4,873,270	4,461,716	4,461,716	-
3430 Other Funds Debt Svc Ltd	60,000	70,000	70,000	70,000	70,000	-
All Funds	3,460,207	5,001,118	4,943,270	4,531,716	4,531,716	-
7250 Interest - COP						
8030 General Fund Debt Svc	1,701,057	1,684,124	1,612,187	1,094,870	1,094,870	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	46,844	42,363	283,941	7,780	7,780	-
All Funds	1,747,901	1,726,487	1,896,128	1,102,650	1,102,650	-
7990 Undistributed (Debt Svc)						
8030 General Fund Debt Svc	-	(364,437)	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL DEBT SERVICE	**$6,855,422**	**$9,839,411**	**$10,315,641**	**$12,597,812**	**$7,942,462**	**-**
EXPENDITURES						
8030 General Fund Debt Svc	5,583,038	9,727,048	9,655,111	12,490,457	7,835,107	-
3200 Other Funds Non-Ltd	6,483	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,165,540	-	-	-	-	-
3400 Other Funds Ltd	11,117	157,737	157,737	-	-	-
3430 Other Funds Debt Svc Ltd	106,844	112,363	660,530	107,355	107,355	-
TOTAL EXPENDITURES	**$6,873,022**	**$9,997,148**	**$10,473,378**	**$12,597,812**	**$7,942,462**	**-**
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(3,130)	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	541,469	4,521,824	4,521,824	4,631,337	4,631,304	-
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
6010 Federal Funds Cap Improvement	11,718	-	-	-	-	-
REVENUE CATEGORIES						
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
TOTAL REVENUE CATEGORIES	**$553,187**	**$4,521,824**	**$4,521,824**	**$4,631,337**	**$4,631,304**	**-**
AVAILABLE REVENUES						
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
TOTAL AVAILABLE REVENUES	**$553,187**	**$4,521,824**	**$4,521,824**	**$4,631,337**	**$4,631,304**	**-**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
6010 Federal Funds Cap Improvement	-	-	-	989	956	-
4475 Facilities Maintenance						
6010 Federal Funds Cap Improvement	10,350	-	-	-	-	-
4650 Other Services and Supplies						
6010 Federal Funds Cap Improvement	531,119	-	-	-	-	-
SERVICES & SUPPLIES						
6010 Federal Funds Cap Improvement	541,469	-	-	989	956	-

Description	*2009-11 Actuals*	*2011-13 Leg Adopted Budget*	*2011-13 Leg Approved Budget*	*2013-15 Agency Request Budget*	*2013-15 Governor's Budget*	*2013-15 Leg Adopted Budget*
TOTAL SERVICES & SUPPLIES	**$541,469**	**-**	**-**	**$989**	**$956**	**-**
CAPITAL OUTLAY						
5250 Household and Institutional Equip.						
6010 Federal Funds Cap Improvement	11,718	-	-	-	-	-
5650 Land and Improvements						
6010 Federal Funds Cap Improvement	-	351,000	351,000	359,424	359,424	-
5700 Building Structures						
6010 Federal Funds Cap Improvement	-	3,741,824	3,741,824	3,831,628	3,831,628	-
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improvement	-	273,000	273,000	279,552	279,552	-
5900 Other Capital Outlay						
6010 Federal Funds Cap Improvement	-	156,000	156,000	159,744	159,744	-
CAPITAL OUTLAY						
6010 Federal Funds Cap Improvement	11,718	4,521,824	4,521,824	4,630,348	4,630,348	-
TOTAL CAPITAL OUTLAY	**$11,718**	**$4,521,824**	**$4,521,824**	**$4,630,348**	**$4,630,348**	**-**
EXPENDITURES						
6010 Federal Funds Cap Improvement	553,187	4,521,824	4,521,824	4,631,337	4,631,304	-
TOTAL EXPENDITURES	**$553,187**	**$4,521,824**	**$4,521,824**	**$4,631,337**	**$4,631,304**	**-**

Description	*2009-11 Actuals*	*2011-13 Leg Adopted Budget*	*2011-13 Leg Approved Budget*	*2013-15 Agency Request Budget*	*2013-15 Governor's Budget*	*2013-15 Leg Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	115,941	166,341	166,341	168,341	168,341	-
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	-	7,403,076	7,403,076	-
0580 Cert of Participation						
3020 Other Funds Cap Construction	2,386,594	4,011,273	4,011,273	-	-	-
BOND SALES						
3020 Other Funds Cap Construction	2,386,594	4,011,273	4,011,273	7,403,076	7,403,076	-
TOTAL BOND SALES	**$2,386,594**	**$4,011,273**	**$4,011,273**	**$7,403,076**	**$7,403,076**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	50,400	2,000	2,000	2,000	2,000	-
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construction	-	-	-	226,171	226,171	-
OTHER						
0975 Other Revenues						
3020 Other Funds Cap Construction	1,090,319	680,000	680,000	220,000	220,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
TRANSFERS IN						
1330 Tsfr From Energy, Dept of						
3020 Other Funds Cap Construction	30,881	-	-	-	-	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construction	3,558,194	4,693,273	4,693,273	7,851,247	7,851,247	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
TOTAL REVENUE CATEGORIES	**$26,356,195**	**$17,673,273**	**$17,673,273**	**$8,113,452**	**$8,113,452**	**-**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	(36,292)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	3,637,843	4,859,614	4,859,614	8,019,588	8,019,588	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
TOTAL AVAILABLE REVENUES	**$26,435,844**	**$17,839,614**	**$17,839,614**	**$8,281,793**	**$8,281,793**	**-**
EXPENDITURES						
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3020 Other Funds Cap Construction	-	-	-	370,154	370,154	-
5650 Land and Improvements						
3020 Other Funds Cap Construction	121,200	1,963,607	1,963,607	2,920,000	2,920,000	-
6020 Federal Funds Cap Construction	7,800,000	4,153,600	4,153,600	-	-	-
All Funds	7,921,200	6,117,207	6,117,207	2,920,000	2,920,000	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
5700 Building Structures						
3020 Other Funds Cap Construction	2,386,594	2,727,666	2,727,666	2,906,692	2,906,692	-
6020 Federal Funds Cap Construction	13,789,001	8,826,400	8,826,400	-	-	-
All Funds	16,175,595	11,554,066	11,554,066	2,906,692	2,906,692	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	800,000	-	-	1,083,230	1,083,230	-
6020 Federal Funds Cap Construction	590,000	-	-	-	-	-
All Funds	1,390,000	-	-	1,083,230	1,083,230	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construction	200,000	-	-	625,445	625,445	-
6020 Federal Funds Cap Construction	619,000	-	-	262,205	262,205	-
All Funds	819,000	-	-	887,650	887,650	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construction	3,507,794	4,691,273	4,691,273	7,905,521	7,905,521	-
6020 Federal Funds Cap Construction	22,798,001	12,980,000	12,980,000	262,205	262,205	-
TOTAL CAPITAL OUTLAY	**$26,305,795**	**$17,671,273**	**$17,671,273**	**$8,167,726**	**$8,167,726**	**-**
ENDING BALANCE						
3020 Other Funds Cap Construction	130,049	168,341	168,341	114,067	114,067	-
TOTAL ENDING BALANCE	**$130,049**	**$168,341**	**$168,341**	**$114,067**	**$114,067**	**-**

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	199,088	199,088	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	213,776	213,776	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	412,864	412,864	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,192,394	4,179,178	(13,216)	-0.32%
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	3,300	3,300	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	217,138	217,138	0	-
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	1,550,000	1,550,000	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	50,000	50,000	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	1,817,138	1,817,138	0	-
TOTAL REVENUES				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,192,394	4,179,178	(13,216)	-0.32%
3400 Other Funds Ltd	1,820,438	1,820,438	0	-
TOTAL REVENUES	**$6,012,832**	**$5,999,616**	**($13,216)**	**-0.22%**
AVAILABLE REVENUES				
8000 General Fund	4,192,394	4,179,178	(13,216)	-0.32%
3400 Other Funds Ltd	2,233,302	2,233,302	0	-
TOTAL AVAILABLE REVENUES	**$6,425,696**	**$6,412,480**	**($13,216)**	**-0.21%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,938,433	1,938,433	0	-
3400 Other Funds Ltd	1,024,439	1,024,439	0	-
All Funds	2,962,872	2,962,872	0	-
3160 Temporary Appointments				
8000 General Fund	48,199	48,199	0	-
3190 All Other Differential				
8000 General Fund	63,924	63,924	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	2,050,556	2,050,556	0	-
3400 Other Funds Ltd	1,024,439	1,024,439	0	-
TOTAL SALARIES & WAGES	**$3,074,995**	**$3,074,995**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	518	518	0	-
3400 Other Funds Ltd	389	389	0	-
All Funds	907	907	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	395,067	381,846	(13,221)	-3.35%
3400 Other Funds Ltd	202,120	195,363	(6,757)	-3.34%
All Funds	597,187	577,209	(19,978)	-3.35%
3221 Pension Obligation Bond				
8000 General Fund	141,914	141,914	0	-
3400 Other Funds Ltd	62,766	62,766	0	-
All Funds	204,680	204,680	0	-
3230 Social Security Taxes				
8000 General Fund	151,344	151,344	0	-
3400 Other Funds Ltd	78,372	78,372	0	-
All Funds	229,716	229,716	0	-
3240 Unemployment Assessments				
8000 General Fund	17,386	17,386	0	-
3400 Other Funds Ltd	72,664	72,664	0	-
All Funds	90,050	90,050	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	759	759	0	-
3400 Other Funds Ltd	579	579	0	-
All Funds	1,338	1,338	0	-
3260 Mass Transit Tax				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	15,020	15,020	0	-
3400 Other Funds Ltd	6,697	6,697	0	-
All Funds	21,717	21,717	0	-
3270 Flexible Benefits				
8000 General Fund	394,671	394,671	0	-
3400 Other Funds Ltd	297,704	297,704	0	-
All Funds	692,375	692,375	0	-
3280 Other OPE				
8000 General Fund	135,946	135,946	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	1,252,625	1,239,404	(13,221)	-1.06%
3400 Other Funds Ltd	721,291	714,534	(6,757)	-0.94%
TOTAL OTHER PAYROLL EXPENSES	**$1,973,916**	**$1,953,938**	**($19,978)**	**-1.01%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(7,766)	(7,766)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	5	5	100.00%
3400 Other Funds Ltd	-	(4)	(4)	100.00%
All Funds	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	5	5	100.00%
3400 Other Funds Ltd	(7,766)	(7,770)	(4)	-0.05%
TOTAL P.S. BUDGET ADJUSTMENTS	**($7,766)**	**($7,765)**	**$1**	**0.01%**

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
8000 General Fund	3,303,181	3,289,965	(13,216)	-0.40%
3400 Other Funds Ltd	1,737,964	1,731,203	(6,761)	-0.39%
TOTAL PERSONAL SERVICES	**$5,041,145**	**$5,021,168**	**($19,977)**	**-0.40%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	22,840	22,840	0	-
3400 Other Funds Ltd	9,957	9,957	0	-
All Funds	32,797	32,797	0	-
4125 Out of State Travel				
8000 General Fund	24,493	24,493	0	-
3400 Other Funds Ltd	2,120	2,120	0	-
All Funds	26,613	26,613	0	-
4150 Employee Training				
8000 General Fund	7,569	7,569	0	-
3400 Other Funds Ltd	15,898	15,898	0	-
All Funds	23,467	23,467	0	-
4175 Office Expenses				
8000 General Fund	34,967	34,967	0	-
3400 Other Funds Ltd	13,942	13,942	0	-
All Funds	48,909	48,909	0	-
4200 Telecommunications				
8000 General Fund	57,888	57,888	0	-
3400 Other Funds Ltd	2,332	2,332	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	60,220	60,220	0	-
4225 State Gov. Service Charges				
8000 General Fund	592,077	592,077	0	-
3400 Other Funds Ltd	27,225	27,225	0	-
All Funds	619,302	619,302	0	-
4250 Data Processing				
8000 General Fund	8,285	8,285	0	-
3400 Other Funds Ltd	21,814	21,814	0	-
All Funds	30,099	30,099	0	-
4275 Publicity and Publications				
8000 General Fund	17,943	17,943	0	-
3400 Other Funds Ltd	2,072	2,072	0	-
All Funds	20,015	20,015	0	-
4300 Professional Services				
8000 General Fund	574	574	0	-
3400 Other Funds Ltd	176	176	0	-
All Funds	750	750	0	-
4325 Attorney General				
8000 General Fund	8,248	8,248	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	10,465	10,465	0	-
3400 Other Funds Ltd	1,850	1,850	0	-
All Funds	12,315	12,315	0	-
4400 Dues and Subscriptions				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	9,065	9,065	0	-
3400 Other Funds Ltd	530	530	0	-
All Funds	9,595	9,595	0	-
4475 Facilities Maintenance				
8000 General Fund	184	184	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	4,925	4,925	0	-
3400 Other Funds Ltd	2,120	2,120	0	-
All Funds	7,045	7,045	0	-
4575 Agency Program Related S and S				
8000 General Fund	2,155	2,155	0	-
3400 Other Funds Ltd	2,650	2,650	0	-
All Funds	4,805	4,805	0	-
4625 Other COP Costs				
3400 Other Funds Ltd	2,062	2,062	0	-
4650 Other Services and Supplies				
8000 General Fund	83,466	83,466	0	-
3400 Other Funds Ltd	26,481	26,481	0	-
All Funds	109,947	109,947	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,508	2,508	0	-
3400 Other Funds Ltd	27,114	27,114	0	-
All Funds	29,622	29,622	0	-
4715 IT Expendable Property				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,561	1,561	0	-
3400 Other Funds Ltd	3,380	3,380	0	-
All Funds	4,941	4,941	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	889,213	889,213	0	-
3400 Other Funds Ltd	161,723	161,723	0	-
TOTAL SERVICES & SUPPLIES	**$1,050,936**	**$1,050,936**	**0**	**-**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
3400 Other Funds Ltd	162,961	162,961	0	-
TOTAL EXPENDITURES				
8000 General Fund	4,192,394	4,179,178	(13,216)	-0.32%
3400 Other Funds Ltd	2,062,648	2,055,887	(6,761)	-0.33%
TOTAL EXPENDITURES	**$6,255,042**	**$6,235,065**	**($19,977)**	**-0.32%**
ENDING BALANCE				
3400 Other Funds Ltd	170,654	177,415	6,761	3.96%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	23	23	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	21.68	21.68	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	662,719	662,719	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(30,453)	(30,453)	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	632,266	632,266	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	8,563,706	8,550,302	(13,404)	-0.16%
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	750,000	750,000	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	3,082,800	3,082,800	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	340,000	340,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	101,206,572	101,018,639	(187,933)	-0.19%
TRANSFERS IN				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
1050 Transfer In Other				
3400 Other Funds Ltd	443,204	443,204	0	-
TOTAL REVENUES				
8000 General Fund	8,563,706	8,550,302	(13,404)	-0.16%
3400 Other Funds Ltd	4,616,004	4,616,004	0	-
6400 Federal Funds Ltd	101,206,572	101,018,639	(187,933)	-0.19%
TOTAL REVENUES	**$114,386,282**	**$114,184,945**	**($201,337)**	**-0.18%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(107,355)	(107,355)	0	-
2020 Transfer Out - Indirect Cost				
6400 Federal Funds Ltd	(1,399,720)	(1,399,720)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(107,355)	(107,355)	0	-
6400 Federal Funds Ltd	(1,399,720)	(1,399,720)	0	-
TOTAL TRANSFERS OUT	**($1,507,075)**	**($1,507,075)**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	8,563,706	8,550,302	(13,404)	-0.16%
3400 Other Funds Ltd	5,140,915	5,140,915	0	-
6400 Federal Funds Ltd	99,806,852	99,618,919	(187,933)	-0.19%
TOTAL AVAILABLE REVENUES	**$113,511,473**	**$113,310,136**	**($201,337)**	**-0.18%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	2,030,907	2,030,907	0	-
3400 Other Funds Ltd	1,736,783	1,736,783	0	-
6400 Federal Funds Ltd	28,401,463	28,401,463	0	-
All Funds	32,169,153	32,169,153	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	91,598	91,598	0	-
6400 Federal Funds Ltd	42,870	42,870	0	-
All Funds	134,468	134,468	0	-
3180 Shift Differential				
6400 Federal Funds Ltd	30,264	30,264	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	2,030,907	2,030,907	0	-
3400 Other Funds Ltd	1,828,381	1,828,381	0	-
6400 Federal Funds Ltd	28,474,597	28,474,597	0	-
TOTAL SALARIES & WAGES	**$32,333,885**	**$32,333,885**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	916	916	0	-
3400 Other Funds Ltd	2,421	2,421	0	-
6400 Federal Funds Ltd	10,843	10,843	0	-
All Funds	14,180	14,180	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	400,693	387,294	(13,399)	-3.34%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	360,744	348,673	(12,071)	-3.35%
6400 Federal Funds Ltd	5,618,066	5,430,113	(187,953)	-3.35%
All Funds	6,379,503	6,166,080	(213,423)	-3.35%
3221 Pension Obligation Bond				
8000 General Fund	226,232	226,232	0	-
3400 Other Funds Ltd	91,504	91,504	0	-
6400 Federal Funds Ltd	1,694,097	1,694,097	0	-
All Funds	2,011,833	2,011,833	0	-
3230 Social Security Taxes				
8000 General Fund	155,365	155,365	0	-
3400 Other Funds Ltd	139,871	139,871	0	-
6400 Federal Funds Ltd	2,178,316	2,178,316	0	-
All Funds	2,473,552	2,473,552	0	-
3240 Unemployment Assessments				
8000 General Fund	66,110	66,110	0	-
6400 Federal Funds Ltd	58,540	58,540	0	-
All Funds	124,650	124,650	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	1,357	1,357	0	-
3400 Other Funds Ltd	3,576	3,576	0	-
6400 Federal Funds Ltd	15,977	15,977	0	-
All Funds	20,910	20,910	0	-
3260 Mass Transit Tax				
8000 General Fund	23,741	23,741	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,292	10,292	0	-
All Funds	34,033	34,033	0	-
3270 Flexible Benefits				
8000 General Fund	699,579	699,579	0	-
3400 Other Funds Ltd	565,773	565,773	0	-
6400 Federal Funds Ltd	8,274,648	8,274,648	0	-
All Funds	9,540,000	9,540,000	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	1,573,993	1,560,594	(13,399)	-0.85%
3400 Other Funds Ltd	1,174,181	1,162,110	(12,071)	-1.03%
6400 Federal Funds Ltd	17,850,487	17,662,534	(187,953)	-1.05%
TOTAL OTHER PAYROLL EXPENSES	**$20,598,661**	**$20,385,238**	**($213,423)**	**-1.04%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(69,533)	(69,533)	0	-
3400 Other Funds Ltd	(15,865)	(15,865)	0	-
6400 Federal Funds Ltd	(206,770)	(206,770)	0	-
All Funds	(292,168)	(292,168)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	(5)	(5)	100.00%
3400 Other Funds Ltd	-	4	4	100.00%
6400 Federal Funds Ltd	-	20	20	100.00%
All Funds	-	19	19	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(69,533)	(69,538)	(5)	-0.01%
3400 Other Funds Ltd	(15,865)	(15,861)	4	0.03%
6400 Federal Funds Ltd	(206,770)	(206,750)	20	0.01%
TOTAL P.S. BUDGET ADJUSTMENTS	**($292,168)**	**($292,149)**	**$19**	**0.01%**
TOTAL PERSONAL SERVICES				
8000 General Fund	3,535,367	3,521,963	(13,404)	-0.38%
3400 Other Funds Ltd	2,986,697	2,974,630	(12,067)	-0.40%
6400 Federal Funds Ltd	46,118,314	45,930,381	(187,933)	-0.41%
TOTAL PERSONAL SERVICES	**$52,640,378**	**$52,426,974**	**($213,404)**	**-0.41%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	22,588	22,588	0	-
3400 Other Funds Ltd	7,216	7,216	0	-
6400 Federal Funds Ltd	208,832	208,832	0	-
All Funds	238,636	238,636	0	-
4125 Out of State Travel				
8000 General Fund	24,179	24,179	0	-
3400 Other Funds Ltd	794	794	0	-
6400 Federal Funds Ltd	284,930	284,930	0	-
All Funds	309,903	309,903	0	-
4150 Employee Training				
8000 General Fund	25,833	25,833	0	-
3400 Other Funds Ltd	10,357	10,357	0	-
6400 Federal Funds Ltd	770,228	770,228	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	806,418	806,418	0	-
4175 Office Expenses				
8000 General Fund	43,514	43,514	0	-
3400 Other Funds Ltd	11,037	11,037	0	-
6400 Federal Funds Ltd	291,260	291,260	0	-
All Funds	345,811	345,811	0	-
4200 Telecommunications				
8000 General Fund	20,031	20,031	0	-
3400 Other Funds Ltd	29,185	29,185	0	-
6400 Federal Funds Ltd	70,046	70,046	0	-
All Funds	119,262	119,262	0	-
4225 State Gov. Service Charges				
8000 General Fund	1,097,600	1,097,600	0	-
3400 Other Funds Ltd	69,165	69,165	0	-
6400 Federal Funds Ltd	1,863,421	1,863,421	0	-
All Funds	3,030,186	3,030,186	0	-
4250 Data Processing				
8000 General Fund	1,482	1,482	0	-
6400 Federal Funds Ltd	24,290	24,290	0	-
All Funds	25,772	25,772	0	-
4275 Publicity and Publications				
8000 General Fund	7,887	7,887	0	-
3400 Other Funds Ltd	13,176	13,176	0	-
6400 Federal Funds Ltd	55,753	55,753	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	76,816	76,816	0	-
4300 Professional Services				
8000 General Fund	20,685	20,685	0	-
3400 Other Funds Ltd	8,498	8,498	0	-
6400 Federal Funds Ltd	172,891	172,891	0	-
All Funds	202,074	202,074	0	-
4325 Attorney General				
8000 General Fund	42,223	42,223	0	-
6400 Federal Funds Ltd	28,379	28,379	0	-
All Funds	70,602	70,602	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	1,703	1,703	0	-
6400 Federal Funds Ltd	8,243	8,243	0	-
All Funds	9,946	9,946	0	-
4400 Dues and Subscriptions				
8000 General Fund	3,989	3,989	0	-
3400 Other Funds Ltd	7,064	7,064	0	-
6400 Federal Funds Ltd	30,498	30,498	0	-
All Funds	41,551	41,551	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	754,469	754,469	0	-
6400 Federal Funds Ltd	664,394	664,394	0	-
All Funds	1,418,863	1,418,863	0	-
4450 Fuels and Utilities				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,108,455	2,108,455	0	-
3400 Other Funds Ltd	915,678	915,678	0	-
6400 Federal Funds Ltd	11,913,698	11,913,698	0	-
All Funds	14,937,831	14,937,831	0	-
4475 Facilities Maintenance				
8000 General Fund	417,925	417,925	0	-
3400 Other Funds Ltd	229,251	229,251	0	-
6400 Federal Funds Ltd	13,617,296	13,617,296	0	-
All Funds	14,264,472	14,264,472	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	294	294	0	-
6400 Federal Funds Ltd	9,539	9,539	0	-
All Funds	9,833	9,833	0	-
4525 Medical Services and Supplies				
8000 General Fund	990	990	0	-
6400 Federal Funds Ltd	132,400	132,400	0	-
All Funds	133,390	133,390	0	-
4575 Agency Program Related S and S				
8000 General Fund	3,861	3,861	0	-
3400 Other Funds Ltd	533	533	0	-
6400 Federal Funds Ltd	13,583,956	13,583,956	0	-
All Funds	13,588,350	13,588,350	0	-
4650 Other Services and Supplies				
8000 General Fund	140,281	140,281	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	138,571	138,571	0	-
6400 Federal Funds Ltd	6,704,542	6,704,542	0	-
All Funds	6,983,394	6,983,394	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	37,954	37,954	0	-
3400 Other Funds Ltd	57,309	57,309	0	-
6400 Federal Funds Ltd	2,044,335	2,044,335	0	-
All Funds	2,139,598	2,139,598	0	-
4715 IT Expendable Property				
8000 General Fund	59,959	59,959	0	-
3400 Other Funds Ltd	12,749	12,749	0	-
6400 Federal Funds Ltd	414,386	414,386	0	-
All Funds	487,094	487,094	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	4,835,902	4,835,902	0	-
3400 Other Funds Ltd	1,510,583	1,510,583	0	-
6400 Federal Funds Ltd	52,893,317	52,893,317	0	-
TOTAL SERVICES & SUPPLIES	**$59,239,802**	**$59,239,802**	**0**	**-**
CAPITAL OUTLAY				
5200 Technical Equipment				
6400 Federal Funds Ltd	50,690	50,690	0	-
5350 Industrial and Heavy Equipment				
6400 Federal Funds Ltd	212,174	212,174	0	-
5400 Automotive and Aircraft				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	117,104	117,104	0	-
5550 Data Processing Software				
6400 Federal Funds Ltd	21,053	21,053	0	-
5600 Data Processing Hardware				
6400 Federal Funds Ltd	91,232	91,232	0	-
5900 Other Capital Outlay				
6400 Federal Funds Ltd	420,072	420,072	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	117,104	117,104	0	-
6400 Federal Funds Ltd	795,221	795,221	0	-
TOTAL CAPITAL OUTLAY	**$912,325**	**$912,325**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	51,620	51,620	0	-
6065 Loan Repaid To State Agencies				
8000 General Fund	140,817	140,817	0	-
3400 Other Funds Ltd	42,911	42,911	0	-
All Funds	183,728	183,728	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	192,437	192,437	0	-
3400 Other Funds Ltd	42,911	42,911	0	-
TOTAL SPECIAL PAYMENTS	**$235,348**	**$235,348**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	8,563,706	8,550,302	(13,404)	-0.16%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,657,295	4,645,228	(12,067)	-0.26%
6400 Federal Funds Ltd	99,806,852	99,618,919	(187,933)	-0.19%
TOTAL EXPENDITURES	**$113,027,853**	**$112,814,449**	**($213,404)**	**-0.19%**
ENDING BALANCE				
3400 Other Funds Ltd	483,620	495,687	12,067	2.50%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	360	360	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	317.88	317.88	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	8,301,498	8,301,498	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	9,550,138	9,550,138	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	17,851,636	17,851,636	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	6,731,714	6,726,099	(5,615)	-0.08%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	32,000	32,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	167,494,650	167,474,505	(20,145)	-0.01%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	4,500,000	4,500,000	0	-
1109 Tsfr From Aviation, Dept of				
3400 Other Funds Ltd	51,751	51,751	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	81,920,000	81,920,000	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	86,471,751	86,471,751	0	-
TOTAL REVENUES				
8000 General Fund	6,731,714	6,726,099	(5,615)	-0.08%
3400 Other Funds Ltd	86,503,751	86,503,751	0	-
6400 Federal Funds Ltd	167,494,650	167,474,505	(20,145)	-0.01%
TOTAL REVENUES	**$260,730,115**	**$260,704,355**	**($25,760)**	**-0.01%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(217,138)	(217,138)	0	-
2660 Tsfr To Land Conservation Dev				
6400 Federal Funds Ltd	(180,000)	(180,000)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(217,138)	(217,138)	0	-
6400 Federal Funds Ltd	(180,000)	(180,000)	0	-
TOTAL TRANSFERS OUT	**($397,138)**	**($397,138)**	**0**	**-**
AVAILABLE REVENUES				
8000 General Fund	6,731,714	6,726,099	(5,615)	-0.08%
3400 Other Funds Ltd	104,138,249	104,138,249	0	-
6400 Federal Funds Ltd	167,314,650	167,294,505	(20,145)	-0.01%
TOTAL AVAILABLE REVENUES	**$278,184,613**	**$278,158,853**	**($25,760)**	**-0.01%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	839,322	839,322	0	-
3400 Other Funds Ltd	2,025,945	2,025,945	0	-
6400 Federal Funds Ltd	3,042,765	3,042,765	0	-
All Funds	5,908,032	5,908,032	0	-
3170 Overtime Payments				
8000 General Fund	5,764	5,764	0	-
3400 Other Funds Ltd	1,073	1,073	0	-
6400 Federal Funds Ltd	2,621	2,621	0	-
All Funds	9,458	9,458	0	-
3180 Shift Differential				
8000 General Fund	900	900	0	-
3400 Other Funds Ltd	16	16	0	-
6400 Federal Funds Ltd	72	72	0	-
All Funds	988	988	0	-
3190 All Other Differential				
8000 General Fund	4,789	4,789	0	-
3400 Other Funds Ltd	12,650	12,650	0	-
6400 Federal Funds Ltd	6,869	6,869	0	-
All Funds	24,308	24,308	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	850,775	850,775	0	-
3400 Other Funds Ltd	2,039,684	2,039,684	0	-
6400 Federal Funds Ltd	3,052,327	3,052,327	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	$5,942,786	$5,942,786	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	308	308	0	-
3400 Other Funds Ltd	727	727	0	-
6400 Federal Funds Ltd	980	980	0	-
All Funds	2,015	2,015	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	167,857	162,238	(5,619)	-3.35%
3400 Other Funds Ltd	402,428	388,969	(13,459)	-3.34%
6400 Federal Funds Ltd	602,225	582,080	(20,145)	-3.35%
All Funds	1,172,510	1,133,287	(39,223)	-3.35%
3221 Pension Obligation Bond				
8000 General Fund	58,628	58,628	0	-
3400 Other Funds Ltd	84,817	84,817	0	-
6400 Federal Funds Ltd	172,267	172,267	0	-
All Funds	315,712	315,712	0	-
3230 Social Security Taxes				
8000 General Fund	65,081	65,081	0	-
3400 Other Funds Ltd	154,761	154,761	0	-
6400 Federal Funds Ltd	233,507	233,507	0	-
All Funds	453,349	453,349	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	448	448	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,069	1,069	0	-
6400 Federal Funds Ltd	1,448	1,448	0	-
All Funds	2,965	2,965	0	-
3260 Mass Transit Tax				
8000 General Fund	5,830	5,830	0	-
3400 Other Funds Ltd	9,349	9,349	0	-
All Funds	15,179	15,179	0	-
3270 Flexible Benefits				
8000 General Fund	235,218	235,218	0	-
3400 Other Funds Ltd	523,912	523,912	0	-
6400 Federal Funds Ltd	748,343	748,343	0	-
All Funds	1,507,473	1,507,473	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	533,370	527,751	(5,619)	-1.05%
3400 Other Funds Ltd	1,177,063	1,163,604	(13,459)	-1.14%
6400 Federal Funds Ltd	1,758,770	1,738,625	(20,145)	-1.15%
TOTAL OTHER PAYROLL EXPENSES	**$3,469,203**	**$3,429,980**	**($39,223)**	**-1.13%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(15,532)	(15,532)	0	-
6400 Federal Funds Ltd	(67,060)	(67,060)	0	-
All Funds	(82,592)	(82,592)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	4	4	100.00%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(3)	(3)	100.00%
All Funds	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	4	4	100.00%
3400 Other Funds Ltd	(15,532)	(15,535)	(3)	-0.02%
6400 Federal Funds Ltd	(67,060)	(67,060)	0	-
TOTAL P.S. BUDGET ADJUSTMENTS	**($82,592)**	**($82,591)**	**$1**	**0.00%**
TOTAL PERSONAL SERVICES				
8000 General Fund	1,384,145	1,378,530	(5,615)	-0.41%
3400 Other Funds Ltd	3,201,215	3,187,753	(13,462)	-0.42%
6400 Federal Funds Ltd	4,744,037	4,723,892	(20,145)	-0.42%
TOTAL PERSONAL SERVICES	**$9,329,397**	**$9,290,175**	**($39,222)**	**-0.42%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	19,290	19,290	0	-
3400 Other Funds Ltd	72,604	72,604	0	-
6400 Federal Funds Ltd	333,488	333,488	0	-
All Funds	425,382	425,382	0	-
4125 Out of State Travel				
8000 General Fund	13,793	13,793	0	-
3400 Other Funds Ltd	46,202	46,202	0	-
6400 Federal Funds Ltd	132,004	132,004	0	-
All Funds	191,999	191,999	0	-
4150 Employee Training				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,295	4,295	0	-
3400 Other Funds Ltd	6,633	6,633	0	-
6400 Federal Funds Ltd	71,627	71,627	0	-
All Funds	82,555	82,555	0	-
4175 Office Expenses				
8000 General Fund	9,374	9,374	0	-
3400 Other Funds Ltd	19,744	19,744	0	-
6400 Federal Funds Ltd	128,970	128,970	0	-
All Funds	158,088	158,088	0	-
4200 Telecommunications				
8000 General Fund	3,391	3,391	0	-
3400 Other Funds Ltd	162,698	162,698	0	-
6400 Federal Funds Ltd	160,150	160,150	0	-
All Funds	326,239	326,239	0	-
4225 State Gov. Service Charges				
8000 General Fund	25,899	25,899	0	-
3400 Other Funds Ltd	33,170	33,170	0	-
6400 Federal Funds Ltd	84,015	84,015	0	-
All Funds	143,084	143,084	0	-
4250 Data Processing				
8000 General Fund	1,333	1,333	0	-
3400 Other Funds Ltd	692,443	692,443	0	-
6400 Federal Funds Ltd	161,089	161,089	0	-
All Funds	854,865	854,865	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	4,528	4,528	0	-
3400 Other Funds Ltd	29,918	29,918	0	-
6400 Federal Funds Ltd	184,966	184,966	0	-
All Funds	219,412	219,412	0	-
4300 Professional Services				
8000 General Fund	11,532	11,532	0	-
3400 Other Funds Ltd	119,700	119,700	0	-
6400 Federal Funds Ltd	1,994,970	1,994,970	0	-
All Funds	2,126,202	2,126,202	0	-
4315 IT Professional Services				
6400 Federal Funds Ltd	1,211,315	1,211,315	0	-
4325 Attorney General				
8000 General Fund	1,219	1,219	0	-
3400 Other Funds Ltd	50,687	50,687	0	-
6400 Federal Funds Ltd	10,459	10,459	0	-
All Funds	62,365	62,365	0	-
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	1,542	1,542	0	-
4400 Dues and Subscriptions				
8000 General Fund	91	91	0	-
3400 Other Funds Ltd	2,255	2,255	0	-
6400 Federal Funds Ltd	2,356	2,356	0	-
All Funds	4,702	4,702	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
8000 General Fund	730,319	730,319	0	-
3400 Other Funds Ltd	109,600	109,600	0	-
6400 Federal Funds Ltd	436,806	436,806	0	-
All Funds	1,276,725	1,276,725	0	-
4450 Fuels and Utilities				
8000 General Fund	5,455	5,455	0	-
3400 Other Funds Ltd	11,863	11,863	0	-
6400 Federal Funds Ltd	326,953	326,953	0	-
All Funds	344,271	344,271	0	-
4475 Facilities Maintenance				
8000 General Fund	1,394	1,394	0	-
6400 Federal Funds Ltd	5,331	5,331	0	-
All Funds	6,725	6,725	0	-
4650 Other Services and Supplies				
8000 General Fund	2,674	2,674	0	-
3400 Other Funds Ltd	72,727	72,727	0	-
6400 Federal Funds Ltd	290,897	290,897	0	-
All Funds	366,298	366,298	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,994	8,994	0	-
3400 Other Funds Ltd	7,459	7,459	0	-
6400 Federal Funds Ltd	164,008	164,008	0	-
All Funds	180,461	180,461	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	3,988	3,988	0	-
3400 Other Funds Ltd	252,148	252,148	0	-
6400 Federal Funds Ltd	69,690	69,690	0	-
All Funds	325,826	325,826	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	847,569	847,569	0	-
3400 Other Funds Ltd	1,689,851	1,689,851	0	-
6400 Federal Funds Ltd	5,770,636	5,770,636	0	-
TOTAL SERVICES & SUPPLIES	**$8,308,056**	**$8,308,056**	**0**	**-**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	10,240	10,240	0	-
5200 Technical Equipment				
6400 Federal Funds Ltd	818,558	818,558	0	-
5550 Data Processing Software				
6400 Federal Funds Ltd	172,307	172,307	0	-
5600 Data Processing Hardware				
6400 Federal Funds Ltd	65,451	65,451	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	10,240	10,240	0	-
6400 Federal Funds Ltd	1,056,316	1,056,316	0	-
TOTAL CAPITAL OUTLAY	**$1,066,556**	**$1,066,556**	**0**	**-**
SPECIAL PAYMENTS				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6015 Dist to Cities				
3400 Other Funds Ltd	35,583,512	35,583,512	0	-
6400 Federal Funds Ltd	37,336,188	37,336,188	0	-
All Funds	72,919,700	72,919,700	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	27,618,346	27,618,346	0	-
6400 Federal Funds Ltd	37,156,768	37,156,768	0	-
All Funds	64,775,114	64,775,114	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	30,119,923	30,119,923	0	-
6400 Federal Funds Ltd	60,266,647	60,266,647	0	-
All Funds	90,386,570	90,386,570	0	-
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	19,457,684	19,457,684	0	-
6040 Dist to Local School Districts				
3400 Other Funds Ltd	17,757,214	17,757,214	0	-
6400 Federal Funds Ltd	1,526,374	1,526,374	0	-
All Funds	19,283,588	19,283,588	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	4,500,000	4,500,000	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
3400 Other Funds Ltd	500,400	500,400	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	4,500,000	4,500,000	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	111,579,395	111,579,395	0	-
6400 Federal Funds Ltd	155,743,661	155,743,661	0	-
TOTAL SPECIAL PAYMENTS	**$271,823,056**	**$271,823,056**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	6,731,714	6,726,099	(5,615)	-0.08%
3400 Other Funds Ltd	116,480,701	116,467,239	(13,462)	-0.01%
6400 Federal Funds Ltd	167,314,650	167,294,505	(20,145)	-0.01%
TOTAL EXPENDITURES	**$290,527,065**	**$290,487,843**	**($39,222)**	**-0.01%**
ENDING BALANCE				
3400 Other Funds Ltd	(12,342,452)	(12,328,990)	13,462	0.11%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	48	48	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	48.32	48.32	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	206,935	206,935	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	327,014	327,014	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	533,949	533,949	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	200,900	200,900	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,826,877	1,826,877	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	7,757,184	7,738,022	(19,162)	-0.25%
TRANSFERS IN				
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	392,872	392,872	0	-
TOTAL REVENUES				
8000 General Fund	200,900	200,900	0	-
3400 Other Funds Ltd	2,219,749	2,219,749	0	-
6400 Federal Funds Ltd	7,757,184	7,738,022	(19,162)	-0.25%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	**$10,177,833**	**$10,158,671**	**($19,162)**	**-0.19%**
TRANSFERS OUT				
2020 Transfer Out - Indirect Cost				
3400 Other Funds Ltd	(35,037)	(35,037)	0	-
6400 Federal Funds Ltd	(115,243)	(115,243)	0	-
All Funds	(150,280)	(150,280)	0	-
AVAILABLE REVENUES				
8000 General Fund	200,900	200,900	0	-
3400 Other Funds Ltd	2,718,661	2,718,661	0	-
6400 Federal Funds Ltd	7,641,941	7,622,779	(19,162)	-0.25%
TOTAL AVAILABLE REVENUES	**$10,561,502**	**$10,542,340**	**($19,162)**	**-0.18%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	954,048	954,048	0	-
6400 Federal Funds Ltd	2,862,144	2,862,144	0	-
All Funds	3,816,192	3,816,192	0	-
3160 Temporary Appointments				
8000 General Fund	27	27	0	-
3400 Other Funds Ltd	127,938	127,938	0	-
6400 Federal Funds Ltd	55,219	55,219	0	-
All Funds	183,184	183,184	0	-
3170 Overtime Payments				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	30	30	0	-
3400 Other Funds Ltd	5,838	5,838	0	-
6400 Federal Funds Ltd	17,986	17,986	0	-
All Funds	23,854	23,854	0	-
3180 Shift Differential				
8000 General Fund	18	18	0	-
3400 Other Funds Ltd	4,323	4,323	0	-
6400 Federal Funds Ltd	13,223	13,223	0	-
All Funds	17,564	17,564	0	-
3190 All Other Differential				
8000 General Fund	6	6	0	-
3400 Other Funds Ltd	3,334	3,334	0	-
6400 Federal Funds Ltd	9,967	9,967	0	-
All Funds	13,307	13,307	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	81	81	0	-
3400 Other Funds Ltd	1,095,481	1,095,481	0	-
6400 Federal Funds Ltd	2,958,539	2,958,539	0	-
TOTAL SALARIES & WAGES	**$4,054,101**	**$4,054,101**	**0**	**-**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	460	460	0	-
6400 Federal Funds Ltd	1,380	1,380	0	-
All Funds	1,840	1,840	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
8000 General Fund	10	10	0	-
3400 Other Funds Ltd	190,907	184,517	(6,390)	-3.35%
6400 Federal Funds Ltd	572,819	553,658	(19,161)	-3.35%
All Funds	763,736	738,185	(25,551)	-3.35%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	55,176	55,176	0	-
6400 Federal Funds Ltd	165,527	165,527	0	-
All Funds	220,703	220,703	0	-
3230 Social Security Taxes				
8000 General Fund	6	6	0	-
3400 Other Funds Ltd	83,811	83,811	0	-
6400 Federal Funds Ltd	226,327	226,327	0	-
All Funds	310,144	310,144	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	690	690	0	-
6400 Federal Funds Ltd	2,024	2,024	0	-
All Funds	2,714	2,714	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	351,072	351,072	0	-
6400 Federal Funds Ltd	1,053,216	1,053,216	0	-
All Funds	1,404,288	1,404,288	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	16	16	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	682,116	675,726	(6,390)	-0.94%
6400 Federal Funds Ltd	2,021,293	2,002,132	(19,161)	-0.95%
TOTAL OTHER PAYROLL EXPENSES	**$2,703,425**	**$2,677,874**	**($25,551)**	**-0.95%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(1)	(1)	0	-
3400 Other Funds Ltd	(16,517)	(16,517)	0	-
6400 Federal Funds Ltd	(49,556)	(49,556)	0	-
All Funds	(66,074)	(66,074)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	4	4	100.00%
6400 Federal Funds Ltd	-	(1)	(1)	100.00%
All Funds	-	3	3	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(1)	(1)	0	-
3400 Other Funds Ltd	(16,517)	(16,513)	4	0.02%
6400 Federal Funds Ltd	(49,556)	(49,557)	(1)	-0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($66,074)**	**($66,071)**	**$3**	**0.00%**
TOTAL PERSONAL SERVICES				
8000 General Fund	96	96	0	-
3400 Other Funds Ltd	1,761,080	1,754,694	(6,386)	-0.36%
6400 Federal Funds Ltd	4,930,276	4,911,114	(19,162)	-0.39%
TOTAL PERSONAL SERVICES	**$6,691,452**	**$6,665,904**	**($25,548)**	**-0.38%**
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
3400 Other Funds Ltd	6,293	6,293	0	-
6400 Federal Funds Ltd	19,235	19,235	0	-
All Funds	25,528	25,528	0	-
4175 Office Expenses				
3400 Other Funds Ltd	11,383	11,383	0	-
6400 Federal Funds Ltd	34,723	34,723	0	-
All Funds	46,106	46,106	0	-
4200 Telecommunications				
3400 Other Funds Ltd	4,637	4,637	0	-
6400 Federal Funds Ltd	14,747	14,747	0	-
All Funds	19,384	19,384	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	37,572	37,572	0	-
6400 Federal Funds Ltd	114,984	114,984	0	-
All Funds	152,556	152,556	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	2,600	2,600	0	-
6400 Federal Funds Ltd	7,933	7,933	0	-
All Funds	10,533	10,533	0	-
4300 Professional Services				
8000 General Fund	200,804	200,804	0	-
6400 Federal Funds Ltd	1,125,478	1,125,478	0	-
All Funds	1,326,282	1,326,282	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
3400 Other Funds Ltd	1,664	1,664	0	-
6400 Federal Funds Ltd	5,464	5,464	0	-
All Funds	7,128	7,128	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	48,936	48,936	0	-
6400 Federal Funds Ltd	159,670	159,670	0	-
All Funds	208,606	208,606	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	23,206	23,206	0	-
6400 Federal Funds Ltd	81,218	81,218	0	-
All Funds	104,424	104,424	0	-
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	85,108	85,108	0	-
6400 Federal Funds Ltd	260,300	260,300	0	-
All Funds	345,408	345,408	0	-
4525 Medical Services and Supplies				
3400 Other Funds Ltd	4,859	4,859	0	-
6400 Federal Funds Ltd	14,821	14,821	0	-
All Funds	19,680	19,680	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	7,583	7,583	0	-
6400 Federal Funds Ltd	162,133	162,133	0	-
All Funds	169,716	169,716	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	21,580	21,580	0	-
6400 Federal Funds Ltd	575,475	575,475	0	-
All Funds	597,055	597,055	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	8,489	8,489	0	-
6400 Federal Funds Ltd	27,190	27,190	0	-
All Funds	35,679	35,679	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	11,958	11,958	0	-
6400 Federal Funds Ltd	108,294	108,294	0	-
All Funds	120,252	120,252	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	200,804	200,804	0	-
3400 Other Funds Ltd	275,868	275,868	0	-
6400 Federal Funds Ltd	2,711,665	2,711,665	0	-
TOTAL SERVICES & SUPPLIES	**$3,188,337**	**$3,188,337**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	200,900	200,900	0	-
3400 Other Funds Ltd	2,036,948	2,030,562	(6,386)	-0.31%
6400 Federal Funds Ltd	7,641,941	7,622,779	(19,162)	-0.25%
TOTAL EXPENDITURES	**$9,879,789**	**$9,854,241**	**($25,548)**	**-0.26%**
ENDING BALANCE				
3400 Other Funds Ltd	681,713	688,099	6,386	0.94%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	46	46	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	46.00	46.00	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	11,538,833	11,152,208	(386,625)	-3.35%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3430 Other Funds Debt Svc Ltd	107,355	107,355	0	-
TOTAL REVENUES				
8030 General Fund Debt Svc	11,538,833	11,152,208	(386,625)	-3.35%
3430 Other Funds Debt Svc Ltd	107,355	107,355	0	-
TOTAL REVENUES	**$11,646,188**	**$11,259,563**	**($386,625)**	**-3.32%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	11,538,833	11,152,208	(386,625)	-3.35%
3430 Other Funds Debt Svc Ltd	107,355	107,355	0	-
TOTAL AVAILABLE REVENUES	**$11,646,188**	**$11,259,563**	**($386,625)**	**-3.32%**
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COP Costs				
3400 Other Funds Ltd	157,737	157,737	0	-
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	2,790,000	2,855,000	65,000	2.33%
7150 Interest - Bonds				
8030 General Fund Debt Svc	3,192,247	2,740,622	(451,625)	-14.15%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3430 Other Funds Debt Svc Ltd	29,575	29,575	0	-
All Funds	3,221,822	2,770,197	(451,625)	-14.02%
7200 Principal - COP				
8030 General Fund Debt Svc	4,461,716	4,461,716	0	-
3430 Other Funds Debt Svc Ltd	70,000	70,000	0	-
All Funds	4,531,716	4,531,716	0	-
7250 Interest - COP				
8030 General Fund Debt Svc	1,094,870	1,094,870	0	-
3430 Other Funds Debt Svc Ltd	7,780	7,780	0	-
All Funds	1,102,650	1,102,650	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	11,538,833	11,152,208	(386,625)	-3.35%
3430 Other Funds Debt Svc Ltd	107,355	107,355	0	-
TOTAL DEBT SERVICE	**$11,646,188**	**$11,259,563**	**($386,625)**	**-3.32%**
TOTAL EXPENDITURES				
8030 General Fund Debt Svc	11,538,833	11,152,208	(386,625)	-3.35%
3400 Other Funds Ltd	157,737	157,737	0	-
3430 Other Funds Debt Svc Ltd	107,355	107,355	0	-
TOTAL EXPENDITURES	**$11,803,925**	**$11,417,300**	**($386,625)**	**-3.28%**
ENDING BALANCE				
3400 Other Funds Ltd	(157,737)	(157,737)	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6010 Federal Funds Cap Improvement	4,521,824	4,521,824	0	-
AVAILABLE REVENUES				
6010 Federal Funds Cap Improvement	4,521,824	4,521,824	0	-
EXPENDITURES				
CAPITAL OUTLAY				
5650 Land and Improvements				
6010 Federal Funds Cap Improvement	351,000	351,000	0	-
5700 Building Structures				
6010 Federal Funds Cap Improvement	3,741,824	3,741,824	0	-
5750 Equipment - Part of Building				
6010 Federal Funds Cap Improvement	273,000	273,000	0	-
5900 Other Capital Outlay				
6010 Federal Funds Cap Improvement	156,000	156,000	0	-
TOTAL CAPITAL OUTLAY				
6010 Federal Funds Cap Improvement	4,521,824	4,521,824	0	-

Version / Column Comparison Report - Detail
2013-15 Biennium
Capital Construction

Cross Reference Number:24800-089-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3020 Other Funds Cap Construction	168,341	168,341	0	-
REVENUE CATEGORIES				
INTEREST EARNINGS				
0605 Interest Income				
3020 Other Funds Cap Construction	2,000	2,000	0	-
SALES INCOME				
0705 Sales Income				
3020 Other Funds Cap Construction	226,171	226,171	0	-
TOTAL REVENUES				
3020 Other Funds Cap Construction	228,171	228,171	0	-
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	396,512	396,512	0	-
ENDING BALANCE				
3020 Other Funds Cap Construction	396,512	396,512	0	-

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(16,809)	(16,819)	(10)	(0.06%)
AVAILABLE REVENUES				
8000 General Fund	(16,809)	(16,819)	(10)	(0.06%)
TOTAL AVAILABLE REVENUES	**($16,809)**	**($16,819)**	**($10)**	**(0.06%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
8000 General Fund	1,157	1,157	0	0.00%
3190 All Other Differential				
8000 General Fund	1,534	1,534	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,691	2,691	0	0.00%
TOTAL SALARIES & WAGES	**$2,691**	**$2,691**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	303	293	(10)	(3.30%)
3221 Pension Obligation Bond				
8000 General Fund	(18,226)	(18,226)	0	0.00%
3400 Other Funds Ltd	515	515	0	0.00%
All Funds	(17,711)	(17,711)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	206	206	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	417	417	0	0.00%
3400 Other Funds Ltd	1,744	1,744	0	0.00%
All Funds	2,161	2,161	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(2,200)	(2,200)	0	0.00%
3400 Other Funds Ltd	(550)	(550)	0	0.00%
All Funds	(2,750)	(2,750)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(19,500)	(19,510)	(10)	(0.05%)
3400 Other Funds Ltd	1,709	1,709	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($17,791)**	**($17,801)**	**($10)**	**(0.06%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	7,766	7,766	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	7,766	7,766	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$7,766**	**$7,766**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(16,809)	(16,819)	(10)	(0.06%)
3400 Other Funds Ltd	9,475	9,475	0	0.00%
TOTAL PERSONAL SERVICES	**($7,334)**	**($7,344)**	**($10)**	**(0.14%)**
EXPENDITURES				
8000 General Fund	(16,809)	(16,819)	(10)	(0.06%)
3400 Other Funds Ltd	9,475	9,475	0	0.00%
TOTAL EXPENDITURES	**($7,334)**	**($7,344)**	**($10)**	**(0.14%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(9,475)	(9,475)	0	0.00%
TOTAL ENDING BALANCE	**($9,475)**	**($9,475)**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(17,853)	(18,421)	(568)	(3.18%)
AVAILABLE REVENUES				
8000 General Fund	(17,853)	(18,421)	(568)	(3.18%)
TOTAL AVAILABLE REVENUES	**($17,853)**	**($18,421)**	**($568)**	**(3.18%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	86,016	86,016	0	0.00%
SALARIES & WAGES				
8000 General Fund	86,016	86,016	0	0.00%
TOTAL SALARIES & WAGES	**$86,016**	**$86,016**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	13	13	0	0.00%
3220 Public Employees Retire Cont				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	16,971	16,404	(567)	(3.34%)
3230 Social Security Taxes				
8000 General Fund	5,305	5,305	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	19	19	0	0.00%
3270 Flexible Benefits				
8000 General Fund	9,769	9,769	0	0.00%
3280 Other OPE				
8000 General Fund	(135,946)	(135,946)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(103,869)	(104,436)	(567)	(0.55%)
TOTAL OTHER PAYROLL EXPENSES	**($103,869)**	**($104,436)**	**($567)**	**(0.55%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(1)	(1)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(1)	(1)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1)**	**($1)**	**100.00%**
PERSONAL SERVICES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(17,853)	(18,421)	(568)	(3.18%)
TOTAL PERSONAL SERVICES	**($17,853)**	**($18,421)**	**($568)**	**(3.18%)**
EXPENDITURES				
8000 General Fund	(17,853)	(18,421)	(568)	(3.18%)
TOTAL EXPENDITURES	**($17,853)**	**($18,421)**	**($568)**	**(3.18%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.32	0.32	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	511,712	474,982	(36,730)	(7.18%)
AVAILABLE REVENUES				
8000 General Fund	511,712	474,982	(36,730)	(7.18%)
TOTAL AVAILABLE REVENUES	**$511,712**	**$474,982**	**($36,730)**	**(7.18%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	549	549	0	0.00%
3400 Other Funds Ltd	239	239	0	0.00%
All Funds	788	788	0	0.00%
4125 Out of State Travel				
8000 General Fund	587	587	0	0.00%
3400 Other Funds Ltd	51	51	0	0.00%
All Funds	638	638	0	0.00%
4150 Employee Training				
8000 General Fund	182	182	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	382	382	0	0.00%
All Funds	564	564	0	0.00%
4175 Office Expenses				
8000 General Fund	839	839	0	0.00%
3400 Other Funds Ltd	334	334	0	0.00%
All Funds	1,173	1,173	0	0.00%
4200 Telecommunications				
8000 General Fund	1,390	4,090	2,700	194.24%
3400 Other Funds Ltd	56	(6)	(62)	(110.71%)
All Funds	1,446	4,084	2,638	182.43%
4225 State Gov. Service Charges				
8000 General Fund	503,546	468,183	(35,363)	(7.02%)
3400 Other Funds Ltd	(1,785)	(1,785)	0	0.00%
All Funds	501,761	466,398	(35,363)	(7.05%)
4250 Data Processing				
8000 General Fund	199	(3,868)	(4,067)	(2,043.72%)
3400 Other Funds Ltd	524	(267)	(791)	(150.95%)
All Funds	723	(4,135)	(4,858)	(671.92%)
4275 Publicity and Publications				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	431	431	0	0.00%
3400 Other Funds Ltd	50	50	0	0.00%
All Funds	481	481	0	0.00%
4300 Professional Services				
8000 General Fund	17	17	0	0.00%
3400 Other Funds Ltd	5	5	0	0.00%
All Funds	22	22	0	0.00%
4325 Attorney General				
8000 General Fund	1,229	1,229	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	251	251	0	0.00%
3400 Other Funds Ltd	44	44	0	0.00%
All Funds	295	295	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	217	217	0	0.00%
3400 Other Funds Ltd	13	13	0	0.00%
All Funds	230	230	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	4	4	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4500 Food and Kitchen Supplies				
8000 General Fund	118	118	0	0.00%
3400 Other Funds Ltd	51	51	0	0.00%
All Funds	169	169	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	52	52	0	0.00%
3400 Other Funds Ltd	64	64	0	0.00%
All Funds	116	116	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	2,003	2,003	0	0.00%
3400 Other Funds Ltd	636	636	0	0.00%
All Funds	2,639	2,639	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	60	60	0	0.00%
3400 Other Funds Ltd	651	651	0	0.00%
All Funds	711	711	0	0.00%
4715 IT Expendable Property				
8000 General Fund	38	38	0	0.00%
3400 Other Funds Ltd	81	81	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	119	119	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	511,712	474,982	(36,730)	(7.18%)
3400 Other Funds Ltd	1,396	543	(853)	(61.10%)
TOTAL SERVICES & SUPPLIES	**$513,108**	**$475,525**	**($37,583)**	**(7.32%)**
SPECIAL PAYMENTS				
6035 Dist to Individuals				
3400 Other Funds Ltd	3,911	3,911	0	0.00%
EXPENDITURES				
8000 General Fund	511,712	474,982	(36,730)	(7.18%)
3400 Other Funds Ltd	5,307	4,454	(853)	(16.07%)
TOTAL EXPENDITURES	**$517,019**	**$479,436**	**($37,583)**	**(7.27%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(5,307)	(4,454)	853	16.07%
TOTAL ENDING BALANCE	**($5,307)**	**($4,454)**	**$853**	**16.07%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	1,251	1,245	(6)	(0.48%)
AVAILABLE REVENUES				
8000 General Fund	1,251	1,245	(6)	(0.48%)
TOTAL AVAILABLE REVENUES	**$1,251**	**$1,245**	**($6)**	**(0.48%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	978	978	0	0.00%
3400 Other Funds Ltd	(3,042)	(3,042)	0	0.00%
All Funds	(2,064)	(2,064)	0	0.00%
SALARIES & WAGES				
8000 General Fund	978	978	0	0.00%
3400 Other Funds Ltd	(3,042)	(3,042)	0	0.00%
TOTAL SALARIES & WAGES	**($2,064)**	**($2,064)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3220 Public Employees Retire Cont				
8000 General Fund	192	186	(6)	(3.13%)
3400 Other Funds Ltd	(599)	(580)	19	3.17%
All Funds	(407)	(394)	13	3.19%
3230 Social Security Taxes				
8000 General Fund	75	75	0	0.00%
3400 Other Funds Ltd	(233)	(233)	0	0.00%
All Funds	(158)	(158)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	6	6	0	0.00%
3400 Other Funds Ltd	(18)	(18)	0	0.00%
All Funds	(12)	(12)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	273	267	(6)	(2.20%)
3400 Other Funds Ltd	(850)	(831)	19	2.24%
TOTAL OTHER PAYROLL EXPENSES	**($577)**	**($564)**	**$13**	**2.25%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1	1	100.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	1,251	1,245	(6)	(0.48%)
3400 Other Funds Ltd	(3,892)	(3,872)	20	0.51%
TOTAL PERSONAL SERVICES	**($2,641)**	**($2,627)**	**$14**	**0.53%**
EXPENDITURES				
8000 General Fund	1,251	1,245	(6)	(0.48%)
3400 Other Funds Ltd	(3,892)	(3,872)	20	0.51%
TOTAL EXPENDITURES	**($2,641)**	**($2,627)**	**$14**	**0.53%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	3,892	3,872	(20)	(0.51%)
TOTAL ENDING BALANCE	**$3,892**	**$3,872**	**($20)**	**(0.51%)**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(150,228)	(150,228)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(150,228)	(150,228)	100.00%
TOTAL AVAILABLE REVENUES	-	($150,228)	($150,228)	100.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(98,874)	(98,874)	100.00%
3400 Other Funds Ltd	-	(25,266)	(25,266)	100.00%
All Funds	-	(124,140)	(124,140)	100.00%
SALARIES & WAGES				
8000 General Fund	-	(98,874)	(98,874)	100.00%
3400 Other Funds Ltd	-	(25,266)	(25,266)	100.00%
TOTAL SALARIES & WAGES	-	($124,140)	($124,140)	100.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(20)	(20)	100.00%
3400 Other Funds Ltd	-	(20)	(20)	100.00%
All Funds	-	(40)	(40)	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(18,855)	(18,855)	100.00%
3400 Other Funds Ltd	-	(4,818)	(4,818)	100.00%
All Funds	-	(23,673)	(23,673)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(7,564)	(7,564)	100.00%
3400 Other Funds Ltd	-	(1,933)	(1,933)	100.00%
All Funds	-	(9,497)	(9,497)	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(29)	(29)	100.00%
3400 Other Funds Ltd	-	(30)	(30)	100.00%
All Funds	-	(59)	(59)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(15,264)	(15,264)	100.00%
3400 Other Funds Ltd	-	(15,264)	(15,264)	100.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	(30,528)	(30,528)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(41,732)	(41,732)	100.00%
3400 Other Funds Ltd	-	(22,065)	(22,065)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**($63,797)**	**($63,797)**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(57)	(57)	100.00%
3400 Other Funds Ltd	-	18	18	100.00%
All Funds	-	(39)	(39)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(57)	(57)	100.00%
3400 Other Funds Ltd	-	18	18	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($39)**	**($39)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(140,663)	(140,663)	100.00%
3400 Other Funds Ltd	-	(47,313)	(47,313)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($187,976)**	**($187,976)**	**100.00%**
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4175 Office Expenses				
8000 General Fund	-	(4,783)	(4,783)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(4,782)	(4,782)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(9,565)	(9,565)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($9,565)**	**($9,565)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(150,228)	(150,228)	100.00%
3400 Other Funds Ltd	-	(47,313)	(47,313)	100.00%
TOTAL EXPENDITURES	**-**	**($197,541)**	**($197,541)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	47,313	47,313	100.00%
TOTAL ENDING BALANCE	**-**	**$47,313**	**$47,313**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(1)	(1)	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(1.00)	(1.00)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	-	(0.50)	(0.50)	100.00%
TOTAL AUTHORIZED FTE	**-**	**(1.50)**	**(1.50)**	**100.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(20,225)	(20,225)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(20,225)	(20,225)	100.00%
TOTAL AVAILABLE REVENUES	-	($20,225)	($20,225)	100.00%
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3470 Undistributed (P.S.)				
8000 General Fund	-	(14,157)	(14,157)	100.00%
3400 Other Funds Ltd	-	(103,715)	(103,715)	100.00%
All Funds	-	(117,872)	(117,872)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(14,157)	(14,157)	100.00%
3400 Other Funds Ltd	-	(103,715)	(103,715)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	($117,872)	($117,872)	100.00%
PERSONAL SERVICES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(14,157)	(14,157)	100.00%
3400 Other Funds Ltd	-	(103,715)	(103,715)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($117,872)**	**($117,872)**	**100.00%**
SERVICES & SUPPLIES				
4675 Undistributed (S.S.)				
8000 General Fund	-	(6,068)	(6,068)	100.00%
3400 Other Funds Ltd	-	(9,682)	(9,682)	100.00%
All Funds	-	(15,750)	(15,750)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(6,068)	(6,068)	100.00%
3400 Other Funds Ltd	-	(9,682)	(9,682)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($15,750)**	**($15,750)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(20,225)	(20,225)	100.00%
3400 Other Funds Ltd	-	(113,397)	(113,397)	100.00%
TOTAL EXPENDITURES	**-**	**($133,622)**	**($133,622)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	113,397	113,397	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	$113,397	$113,397	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(8,012)	(8,012)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(8,012)	(8,012)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($8,012)**	**($8,012)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(8,012)	(8,012)	100.00%
3400 Other Funds Ltd	-	(3,975)	(3,975)	100.00%
All Funds	-	(11,987)	(11,987)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(8,012)	(8,012)	100.00%
3400 Other Funds Ltd	-	(3,975)	(3,975)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($11,987)**	**($11,987)**	**100.00%**
PERSONAL SERVICES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(8,012)	(8,012)	100.00%
3400 Other Funds Ltd	-	(3,975)	(3,975)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($11,987)**	**($11,987)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(8,012)	(8,012)	100.00%
3400 Other Funds Ltd	-	(3,975)	(3,975)	100.00%
TOTAL EXPENDITURES	**-**	**($11,987)**	**($11,987)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	3,975	3,975	100.00%
TOTAL ENDING BALANCE	**-**	**$3,975**	**$3,975**	**100.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(64,017)	(64,017)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(64,017)	(64,017)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($64,017)**	**($64,017)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(64,017)	(64,017)	100.00%
3400 Other Funds Ltd	-	(31,759)	(31,759)	100.00%
All Funds	-	(95,776)	(95,776)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(64,017)	(64,017)	100.00%
3400 Other Funds Ltd	-	(31,759)	(31,759)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($95,776)**	**($95,776)**	**100.00%**
PERSONAL SERVICES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(64,017)	(64,017)	100.00%
3400 Other Funds Ltd	-	(31,759)	(31,759)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($95,776)**	**($95,776)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(64,017)	(64,017)	100.00%
3400 Other Funds Ltd	-	(31,759)	(31,759)	100.00%
TOTAL EXPENDITURES	**-**	**($95,776)**	**($95,776)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	31,759	31,759	100.00%
TOTAL ENDING BALANCE	**-**	**$31,759**	**$31,759**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(93,098)	(93,098)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(134,895)	(134,907)	(12)	(0.01%)
REVENUE CATEGORIES				
8000 General Fund	(93,098)	(93,098)	0	0.00%
6400 Federal Funds Ltd	(134,895)	(134,907)	(12)	(0.01%)
TOTAL REVENUE CATEGORIES	($227,993)	($228,005)	($12)	(0.01%)
AVAILABLE REVENUES				
8000 General Fund	(93,098)	(93,098)	0	0.00%
6400 Federal Funds Ltd	(134,895)	(134,907)	(12)	(0.01%)
TOTAL AVAILABLE REVENUES	($227,993)	($228,005)	($12)	(0.01%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	2,198	2,198	0	0.00%
6400 Federal Funds Ltd	1,029	1,029	0	0.00%
All Funds	3,227	3,227	0	0.00%
3180 Shift Differential				
6400 Federal Funds Ltd	726	726	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	2,198	2,198	0	0.00%
6400 Federal Funds Ltd	1,755	1,755	0	0.00%
TOTAL SALARIES & WAGES	**$3,953**	**$3,953**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	434	419	(15)	(3.46%)
6400 Federal Funds Ltd	346	334	(12)	(3.47%)
All Funds	780	753	(27)	(3.46%)
3221 Pension Obligation Bond				
8000 General Fund	(100,780)	(100,780)	0	0.00%
3400 Other Funds Ltd	21,437	21,437	0	0.00%
6400 Federal Funds Ltd	64,816	64,816	0	0.00%
All Funds	(14,527)	(14,527)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	168	168	0	0.00%
6400 Federal Funds Ltd	135	135	0	0.00%
All Funds	303	303	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	1,587	1,587	0	0.00%
6400 Federal Funds Ltd	1,405	1,405	0	0.00%
All Funds	2,992	2,992	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(13,044)	(13,044)	0	0.00%
3400 Other Funds Ltd	679	679	0	0.00%
All Funds	(12,365)	(12,365)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(112,237)	(112,237)	0	0.00%
3400 Other Funds Ltd	22,718	22,703	(15)	(0.07%)
6400 Federal Funds Ltd	66,702	66,690	(12)	(0.02%)
TOTAL OTHER PAYROLL EXPENSES	**($22,817)**	**($22,844)**	**($27)**	**(0.12%)**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	19,139	19,139	0	0.00%
3400 Other Funds Ltd	(10,869)	(10,869)	0	0.00%
6400 Federal Funds Ltd	(203,352)	(203,352)	0	0.00%
All Funds	(195,082)	(195,082)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	19,139	19,139	0	0.00%
3400 Other Funds Ltd	(10,869)	(10,869)	0	0.00%
6400 Federal Funds Ltd	(203,352)	(203,352)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($195,082)**	**($195,082)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(93,098)	(93,098)	0	0.00%
3400 Other Funds Ltd	14,047	14,032	(15)	(0.11%)
6400 Federal Funds Ltd	(134,895)	(134,907)	(12)	(0.01%)
TOTAL PERSONAL SERVICES	**($213,946)**	**($213,973)**	**($27)**	**(0.01%)**
EXPENDITURES				
8000 General Fund	(93,098)	(93,098)	0	0.00%
3400 Other Funds Ltd	14,047	14,032	(15)	(0.11%)
6400 Federal Funds Ltd	(134,895)	(134,907)	(12)	(0.01%)
TOTAL EXPENDITURES	**($213,946)**	**($213,973)**	**($27)**	**(0.01%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(14,047)	(14,032)	15	0.11%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($14,047)**	**($14,032)**	**$15**	**0.11%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(1,216,136)	(1,214,499)	1,637	0.13%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(56,523)	(56,523)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(1,216,136)	(1,214,499)	1,637	0.13%
6400 Federal Funds Ltd	(56,523)	(56,523)	0	0.00%
TOTAL REVENUE CATEGORIES	**($1,272,659)**	**($1,271,022)**	**$1,637**	**0.13%**
AVAILABLE REVENUES				
8000 General Fund	(1,216,136)	(1,214,499)	1,637	0.13%
6400 Federal Funds Ltd	(56,523)	(56,523)	0	0.00%
TOTAL AVAILABLE REVENUES	**($1,272,659)**	**($1,271,022)**	**$1,637**	**0.13%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(248,064)	(248,064)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(248,064)	(248,064)	0	0.00%
TOTAL SALARIES & WAGES	**($248,064)**	**($248,064)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(120)	(120)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(48,943)	(47,307)	1,636	3.34%
3230 Social Security Taxes				
8000 General Fund	(18,977)	(18,977)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(177)	(177)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(91,584)	(91,584)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(159,801)	(158,165)	1,636	1.02%
TOTAL OTHER PAYROLL EXPENSES	**($159,801)**	**($158,165)**	**$1,636**	**1.02%**
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3465 Reconciliation Adjustment				
8000 General Fund	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	(407,865)	(406,228)	1,637	0.40%
TOTAL PERSONAL SERVICES	**($407,865)**	**($406,228)**	**$1,637**	**0.40%**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(5,652)	(5,652)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(5,652)	(5,652)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(13,566)	(13,566)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	(684,715)	(684,715)	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(71,936)	(71,936)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4525 Medical Services and Supplies				
6400 Federal Funds Ltd	(15,826)	(15,826)	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	(15,827)	(15,827)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(756,651)	(756,651)	0	0.00%
6400 Federal Funds Ltd	(56,523)	(56,523)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($813,174)**	**($813,174)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	(51,620)	(51,620)	0	0.00%
EXPENDITURES				
8000 General Fund	(1,216,136)	(1,214,499)	1,637	0.13%
6400 Federal Funds Ltd	(56,523)	(56,523)	0	0.00%
TOTAL EXPENDITURES	**($1,272,659)**	**($1,271,022)**	**$1,637**	**0.13%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(3)	(3)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(3.00)	(3.00)	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(444,901)	(464,119)	(19,218)	(4.32%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,967,585	1,881,655	(85,930)	(4.37%)
REVENUE CATEGORIES				
8000 General Fund	(444,901)	(464,119)	(19,218)	(4.32%)
6400 Federal Funds Ltd	1,967,585	1,881,655	(85,930)	(4.37%)
TOTAL REVENUE CATEGORIES	**$1,522,684**	**$1,417,536**	**($105,148)**	**(6.91%)**
AVAILABLE REVENUES				
8000 General Fund	(444,901)	(464,119)	(19,218)	(4.32%)
6400 Federal Funds Ltd	1,967,585	1,881,655	(85,930)	(4.37%)
TOTAL AVAILABLE REVENUES	**$1,522,684**	**$1,417,536**	**($105,148)**	**(6.91%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	542	542	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	173	173	0	0.00%
6400 Federal Funds Ltd	4,876	4,876	0	0.00%
All Funds	5,591	5,591	0	0.00%
4125 Out of State Travel				
8000 General Fund	580	580	0	0.00%
3400 Other Funds Ltd	19	19	0	0.00%
6400 Federal Funds Ltd	6,704	6,704	0	0.00%
All Funds	7,303	7,303	0	0.00%
4150 Employee Training				
8000 General Fund	619	619	0	0.00%
3400 Other Funds Ltd	249	249	0	0.00%
6400 Federal Funds Ltd	18,160	18,160	0	0.00%
All Funds	19,028	19,028	0	0.00%
4175 Office Expenses				
8000 General Fund	1,044	1,044	0	0.00%
3400 Other Funds Ltd	265	265	0	0.00%
6400 Federal Funds Ltd	6,990	6,990	0	0.00%
All Funds	8,299	8,299	0	0.00%
4200 Telecommunications				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	481	(18,009)	(18,490)	(3,844.07%)
3400 Other Funds Ltd	700	(1,128)	(1,828)	(261.14%)
6400 Federal Funds Ltd	1,680	(65,112)	(66,792)	(3,975.71%)
All Funds	2,861	(84,249)	(87,110)	(3,044.74%)
4225 State Gov. Service Charges				
8000 General Fund	(524,342)	(524,342)	0	0.00%
3400 Other Funds Ltd	(14,630)	(14,630)	0	0.00%
6400 Federal Funds Ltd	699,814	699,814	0	0.00%
All Funds	160,842	160,842	0	0.00%
4250 Data Processing				
8000 General Fund	36	(692)	(728)	(2,022.22%)
6400 Federal Funds Ltd	584	(18,554)	(19,138)	(3,277.05%)
All Funds	620	(19,246)	(19,866)	(3,204.19%)
4275 Publicity and Publications				
8000 General Fund	190	190	0	0.00%
3400 Other Funds Ltd	316	316	0	0.00%
6400 Federal Funds Ltd	1,337	1,337	0	0.00%
All Funds	1,843	1,843	0	0.00%
4300 Professional Services				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	579	579	0	0.00%
3400 Other Funds Ltd	238	238	0	0.00%
6400 Federal Funds Ltd	4,843	4,843	0	0.00%
All Funds	5,660	5,660	0	0.00%
4325 Attorney General				
8000 General Fund	6,292	6,292	0	0.00%
6400 Federal Funds Ltd	4,228	4,228	0	0.00%
All Funds	10,520	10,520	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	41	41	0	0.00%
6400 Federal Funds Ltd	197	197	0	0.00%
All Funds	238	238	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	96	96	0	0.00%
3400 Other Funds Ltd	170	170	0	0.00%
6400 Federal Funds Ltd	730	730	0	0.00%
All Funds	996	996	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	4,185	4,185	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	39,864	39,864	0	0.00%
All Funds	44,049	44,049	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	48,876	48,876	0	0.00%
3400 Other Funds Ltd	21,976	21,976	0	0.00%
6400 Federal Funds Ltd	285,929	285,929	0	0.00%
All Funds	356,781	356,781	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	10,030	10,030	0	0.00%
3400 Other Funds Ltd	5,502	5,502	0	0.00%
6400 Federal Funds Ltd	326,817	326,817	0	0.00%
All Funds	342,349	342,349	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	7	7	0	0.00%
6400 Federal Funds Ltd	229	229	0	0.00%
All Funds	236	236	0	0.00%
4575 Agency Program Related S and S				
8000 General Fund	92	92	0	0.00%
3400 Other Funds Ltd	13	13	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	326,015	326,015	0	0.00%
All Funds	326,120	326,120	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	3,401	3,401	0	0.00%
3400 Other Funds Ltd	3,326	3,326	0	0.00%
6400 Federal Funds Ltd	160,495	160,495	0	0.00%
All Funds	167,222	167,222	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	911	911	0	0.00%
3400 Other Funds Ltd	1,375	1,375	0	0.00%
6400 Federal Funds Ltd	49,065	49,065	0	0.00%
All Funds	51,351	51,351	0	0.00%
4715 IT Expendable Property				
8000 General Fund	1,439	1,439	0	0.00%
3400 Other Funds Ltd	306	306	0	0.00%
6400 Federal Funds Ltd	9,945	9,945	0	0.00%
All Funds	11,690	11,690	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(444,901)	(464,119)	(19,218)	(4.32%)

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	19,998	18,170	(1,828)	(9.14%)
6400 Federal Funds Ltd	1,948,502	1,862,572	(85,930)	(4.41%)
TOTAL SERVICES & SUPPLIES	**$1,523,599**	**$1,416,623**	**($106,976)**	**(7.02%)**
CAPITAL OUTLAY				
5200 Technical Equipment				
6400 Federal Funds Ltd	1,216	1,216	0	0.00%
5350 Industrial and Heavy Equipment				
6400 Federal Funds Ltd	5,092	5,092	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	2,810	2,810	0	0.00%
5550 Data Processing Software				
6400 Federal Funds Ltd	505	505	0	0.00%
5600 Data Processing Hardware				
6400 Federal Funds Ltd	2,189	2,189	0	0.00%
5900 Other Capital Outlay				
6400 Federal Funds Ltd	10,081	10,081	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	2,810	2,810	0	0.00%
6400 Federal Funds Ltd	19,083	19,083	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY	**$21,893**	**$21,893**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(444,901)	(464,119)	(19,218)	(4.32%)
3400 Other Funds Ltd	22,808	20,980	(1,828)	(8.01%)
6400 Federal Funds Ltd	1,967,585	1,881,655	(85,930)	(4.37%)
TOTAL EXPENDITURES	**$1,545,492**	**$1,438,516**	**($106,976)**	**(6.92%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(22,808)	(20,980)	1,828	8.01%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($22,808)**	**($20,980)**	**$1,828**	**8.01%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(334,162)	(332,748)	1,414	0.42%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(334,162)	(332,748)	1,414	0.42%
TOTAL REVENUE CATEGORIES	**($334,162)**	**($332,748)**	**$1,414**	**0.42%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(334,162)	(332,748)	1,414	0.42%
TOTAL AVAILABLE REVENUES	**($334,162)**	**($332,748)**	**$1,414**	**0.42%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	(214,248)	(214,248)	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	(214,248)	(214,248)	0	0.00%
TOTAL SALARIES & WAGES	**($214,248)**	**($214,248)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	(80)	(80)	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	(42,271)	(40,857)	1,414	3.35%
3230 Social Security Taxes				
6400 Federal Funds Ltd	(16,389)	(16,389)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	(118)	(118)	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	(61,056)	(61,056)	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	(119,914)	(118,500)	1,414	1.18%
TOTAL OTHER PAYROLL EXPENSES	**($119,914)**	**($118,500)**	**$1,414**	**1.18%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	(334,162)	(332,748)	1,414	0.42%
TOTAL PERSONAL SERVICES	**($334,162)**	**($332,748)**	**$1,414**	**0.42%**
EXPENDITURES				
6400 Federal Funds Ltd	(334,162)	(332,748)	1,414	0.42%
TOTAL EXPENDITURES	**($334,162)**	**($332,748)**	**$1,414**	**0.42%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(2)	(2)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(2.00)	(2.00)	0.00	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(28,884)	(28,884)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(28,884)	(28,884)	100.00%
TOTAL REVENUE CATEGORIES	-	($28,884)	($28,884)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(28,884)	(28,884)	100.00%
TOTAL AVAILABLE REVENUES	-	($28,884)	($28,884)	100.00%
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3470 Undistributed (P.S.)				
8000 General Fund	-	(13,143)	(13,143)	100.00%
3400 Other Funds Ltd	-	(178,102)	(178,102)	100.00%
All Funds	-	(191,245)	(191,245)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(13,143)	(13,143)	100.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	(178,102)	(178,102)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($191,245)**	**($191,245)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(13,143)	(13,143)	100.00%
3400 Other Funds Ltd	-	(178,102)	(178,102)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($191,245)**	**($191,245)**	**100.00%**
SERVICES & SUPPLIES				
4675 Undistributed (S.S.)				
8000 General Fund	-	(15,741)	(15,741)	100.00%
3400 Other Funds Ltd	-	(90,844)	(90,844)	100.00%
All Funds	-	(106,585)	(106,585)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(15,741)	(15,741)	100.00%
3400 Other Funds Ltd	-	(90,844)	(90,844)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($106,585)**	**($106,585)**	**100.00%**
CAPITAL OUTLAY				
5950 Undistributed (C.O.)				
3400 Other Funds Ltd	-	(7,117)	(7,117)	100.00%
CAPITAL OUTLAY				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	(7,117)	(7,117)	100.00%
TOTAL CAPITAL OUTLAY	**-**	**($7,117)**	**($7,117)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(28,884)	(28,884)	100.00%
3400 Other Funds Ltd	-	(276,063)	(276,063)	100.00%
TOTAL EXPENDITURES	**-**	**($304,947)**	**($304,947)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	276,063	276,063	100.00%
TOTAL ENDING BALANCE	**-**	**$276,063**	**$276,063**	**100.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(7,140)	(7,140)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(7,140)	(7,140)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($7,140)**	**($7,140)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(7,140)	(7,140)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($7,140)**	**($7,140)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(7,140)	(7,140)	100.00%
3400 Other Funds Ltd	-	(7,898)	(7,898)	100.00%
6400 Federal Funds Ltd	-	(127,125)	(127,125)	100.00%
All Funds	-	(142,163)	(142,163)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(7,140)	(7,140)	100.00%
3400 Other Funds Ltd	-	(7,898)	(7,898)	100.00%
6400 Federal Funds Ltd	-	(127,125)	(127,125)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($142,163)**	**($142,163)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(7,140)	(7,140)	100.00%
3400 Other Funds Ltd	-	(7,898)	(7,898)	100.00%
6400 Federal Funds Ltd	-	(127,125)	(127,125)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($142,163)**	**($142,163)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(7,140)	(7,140)	100.00%
3400 Other Funds Ltd	-	(7,898)	(7,898)	100.00%
6400 Federal Funds Ltd	-	(127,125)	(127,125)	100.00%
TOTAL EXPENDITURES	**-**	**($142,163)**	**($142,163)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	7,898	7,898	100.00%
6400 Federal Funds Ltd	-	127,125	127,125	100.00%
TOTAL ENDING BALANCE	**-**	**$135,023**	**$135,023**	**100.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(57,049)	(57,049)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(57,049)	(57,049)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($57,049)**	**($57,049)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(57,049)	(57,049)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($57,049)**	**($57,049)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(57,049)	(57,049)	100.00%
3400 Other Funds Ltd	-	(63,112)	(63,112)	100.00%
6400 Federal Funds Ltd	-	(1,015,787)	(1,015,787)	100.00%
All Funds	-	(1,135,948)	(1,135,948)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	(57,049)	(57,049)	100.00%
3400 Other Funds Ltd	-	(63,112)	(63,112)	100.00%
6400 Federal Funds Ltd	-	(1,015,787)	(1,015,787)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,135,948)**	**($1,135,948)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(57,049)	(57,049)	100.00%
3400 Other Funds Ltd	-	(63,112)	(63,112)	100.00%
6400 Federal Funds Ltd	-	(1,015,787)	(1,015,787)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($1,135,948)**	**($1,135,948)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(57,049)	(57,049)	100.00%
3400 Other Funds Ltd	-	(63,112)	(63,112)	100.00%
6400 Federal Funds Ltd	-	(1,015,787)	(1,015,787)	100.00%
TOTAL EXPENDITURES	**-**	**($1,135,948)**	**($1,135,948)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	63,112	63,112	100.00%
6400 Federal Funds Ltd	-	1,015,787	1,015,787	100.00%
TOTAL ENDING BALANCE	**-**	**$1,078,899**	**$1,078,899**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	478,417	-	(478,417)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,769,241	1,326,884	(442,357)	(25.00%)
REVENUE CATEGORIES				
8000 General Fund	478,417	-	(478,417)	(100.00%)
6400 Federal Funds Ltd	1,769,241	1,326,884	(442,357)	(25.00%)
TOTAL REVENUE CATEGORIES	**$2,247,658**	**$1,326,884**	**($920,774)**	**(40.97%)**
AVAILABLE REVENUES				
8000 General Fund	478,417	-	(478,417)	(100.00%)
6400 Federal Funds Ltd	1,769,241	1,326,884	(442,357)	(25.00%)
TOTAL AVAILABLE REVENUES	**$2,247,658**	**$1,326,884**	**($920,774)**	**(40.97%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	280,975	-	(280,975)	(100.00%)
3400 Other Funds Ltd	31,680	129,207	97,527	307.85%
6400 Federal Funds Ltd	1,073,489	817,209	(256,280)	(23.87%)
All Funds	1,386,144	946,416	(439,728)	(31.72%)
SALARIES & WAGES				
8000 General Fund	280,975	-	(280,975)	(100.00%)
3400 Other Funds Ltd	31,680	129,207	97,527	307.85%
6400 Federal Funds Ltd	1,073,489	817,209	(256,280)	(23.87%)
TOTAL SALARIES & WAGES	**$1,386,144**	**$946,416**	**($439,728)**	**(31.72%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	155	-	(155)	(100.00%)
3400 Other Funds Ltd	40	98	58	145.00%
6400 Federal Funds Ltd	525	382	(143)	(27.24%)
All Funds	720	480	(240)	(33.33%)
3220 Public Employees Retire Cont				
8000 General Fund	55,433	-	(55,433)	(100.00%)
3400 Other Funds Ltd	6,251	24,639	18,388	294.16%
6400 Federal Funds Ltd	211,802	155,840	(55,962)	(26.42%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	273,486	180,479	(93,007)	(34.01%)
3230 Social Security Taxes				
8000 General Fund	21,491	-	(21,491)	(100.00%)
3400 Other Funds Ltd	2,424	9,885	7,461	307.80%
6400 Federal Funds Ltd	82,123	62,515	(19,608)	(23.88%)
All Funds	106,038	72,400	(33,638)	(31.72%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	228	-	(228)	(100.00%)
3400 Other Funds Ltd	59	146	87	147.46%
6400 Federal Funds Ltd	775	562	(213)	(27.48%)
All Funds	1,062	708	(354)	(33.33%)
3260 Mass Transit Tax				
8000 General Fund	1,686	-	(1,686)	(100.00%)
3400 Other Funds Ltd	190	190	0	0.00%
All Funds	1,876	190	(1,686)	(89.87%)
3270 Flexible Benefits				
8000 General Fund	118,449	-	(118,449)	(100.00%)
3400 Other Funds Ltd	30,528	74,794	44,266	145.00%
6400 Federal Funds Ltd	400,527	291,542	(108,985)	(27.21%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	549,504	366,336	(183,168)	(33.33%)
OTHER PAYROLL EXPENSES				
8000 General Fund	197,442	-	(197,442)	(100.00%)
3400 Other Funds Ltd	39,492	109,752	70,260	177.91%
6400 Federal Funds Ltd	695,752	510,841	(184,911)	(26.58%)
TOTAL OTHER PAYROLL EXPENSES	**$932,686**	**$620,593**	**($312,093)**	**(33.46%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(35)	(35)	100.00%
6400 Federal Funds Ltd	-	(1,166)	(1,166)	100.00%
All Funds	-	(1,201)	(1,201)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(35)	(35)	100.00%
6400 Federal Funds Ltd	-	(1,166)	(1,166)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,201)**	**($1,201)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	478,417	-	(478,417)	(100.00%)
3400 Other Funds Ltd	71,172	238,924	167,752	235.70%
6400 Federal Funds Ltd	1,769,241	1,326,884	(442,357)	(25.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$2,318,830**	**$1,565,808**	**($753,022)**	**(32.47%)**
EXPENDITURES				
8000 General Fund	478,417	-	(478,417)	(100.00%)
3400 Other Funds Ltd	71,172	238,924	167,752	235.70%
6400 Federal Funds Ltd	1,769,241	1,326,884	(442,357)	(25.00%)
TOTAL EXPENDITURES	**$2,318,830**	**$1,565,808**	**($753,022)**	**(32.47%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(71,172)	(238,924)	(167,752)	(235.70%)
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($71,172)**	**($238,924)**	**($167,752)**	**(235.70%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	18	12	(6)	(33.33%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	17.63	11.63	(6.00)	(34.03%)

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	106,678	-	(106,678)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	106,678	-	(106,678)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	106,678	-	(106,678)	(100.00%)
6400 Federal Funds Ltd	106,678	-	(106,678)	(100.00%)
TOTAL REVENUE CATEGORIES	$213,356	-	($213,356)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	106,678	-	(106,678)	(100.00%)
6400 Federal Funds Ltd	106,678	-	(106,678)	(100.00%)
TOTAL AVAILABLE REVENUES	$213,356	-	($213,356)	(100.00%)
EXPENDITURES				
SERVICES & SUPPLIES				
4450 Fuels and Utilities				
8000 General Fund	90,126	-	(90,126)	(100.00%)

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	90,126	-	(90,126)	(100.00%)
All Funds	180,252	-	(180,252)	(100.00%)
4475 Facilities Maintenance				
8000 General Fund	15,043	-	(15,043)	(100.00%)
6400 Federal Funds Ltd	15,043	-	(15,043)	(100.00%)
All Funds	30,086	-	(30,086)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,509	-	(1,509)	(100.00%)
6400 Federal Funds Ltd	1,509	-	(1,509)	(100.00%)
All Funds	3,018	-	(3,018)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	106,678	-	(106,678)	(100.00%)
6400 Federal Funds Ltd	106,678	-	(106,678)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$213,356**	**-**	**($213,356)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	106,678	-	(106,678)	(100.00%)
6400 Federal Funds Ltd	106,678	-	(106,678)	(100.00%)
TOTAL EXPENDITURES	**$213,356**	**-**	**($213,356)**	**(100.00%)**
ENDING BALANCE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	9,007,972	8,995,890	(12,082)	(0.13%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	9,007,972	8,995,890	(12,082)	(0.13%)
TOTAL REVENUE CATEGORIES	**$9,007,972**	**$8,995,890**	**($12,082)**	**(0.13%)**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	9,007,972	8,995,890	(12,082)	(0.13%)
TOTAL AVAILABLE REVENUES	**$9,007,972**	**$8,995,890**	**($12,082)**	**(0.13%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	1,830,624	1,830,624	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	1,830,624	1,830,624	0	0.00%
TOTAL SALARIES & WAGES	**$1,830,624**	**$1,830,624**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	920	920	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	361,185	349,099	(12,086)	(3.35%)
3230 Social Security Taxes				
6400 Federal Funds Ltd	140,046	140,046	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	1,357	1,357	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	702,144	702,144	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	1,205,652	1,193,566	(12,086)	(1.00%)
TOTAL OTHER PAYROLL EXPENSES	**$1,205,652**	**$1,193,566**	**($12,086)**	**(1.00%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
6400 Federal Funds Ltd	-	4	4	100.00%
P.S. BUDGET ADJUSTMENTS				
6400 Federal Funds Ltd	-	4	4	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$4**	**$4**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
6400 Federal Funds Ltd	3,036,276	3,024,194	(12,082)	(0.40%)
TOTAL PERSONAL SERVICES	**$3,036,276**	**$3,024,194**	**($12,082)**	**(0.40%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	12,000	12,000	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	56,000	56,000	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	12,000	12,000	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	20,400	20,400	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	600,000	600,000	0	0.00%
4450 Fuels and Utilities				
6400 Federal Funds Ltd	3,424,000	3,424,000	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	98,400	98,400	0	0.00%
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,740,896	1,740,896	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	4,000	4,000	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	4,000	4,000	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	5,971,696	5,971,696	0	0.00%
TOTAL SERVICES & SUPPLIES	**$5,971,696**	**$5,971,696**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	9,007,972	8,995,890	(12,082)	(0.13%)
TOTAL EXPENDITURES	**$9,007,972**	**$8,995,890**	**($12,082)**	**(0.13%)**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	23	23	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	23.00	23.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,302,814	1,297,174	(5,640)	(0.43%)
REVENUE CATEGORIES				
6400 Federal Funds Ltd	1,302,814	1,297,174	(5,640)	(0.43%)
TOTAL REVENUE CATEGORIES	**$1,302,814**	**$1,297,174**	**($5,640)**	**(0.43%)**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	1,302,814	1,297,174	(5,640)	(0.43%)
TOTAL AVAILABLE REVENUES	**$1,302,814**	**$1,297,174**	**($5,640)**	**(0.43%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	854,472	854,472	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	854,472	854,472	0	0.00%
TOTAL SALARIES & WAGES	**$854,472**	**$854,472**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	280	280	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	168,589	162,948	(5,641)	(3.35%)
3230 Social Security Taxes				
6400 Federal Funds Ltd	65,364	65,364	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	413	413	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	213,696	213,696	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	448,342	442,701	(5,641)	(1.26%)
TOTAL OTHER PAYROLL EXPENSES	**$448,342**	**$442,701**	**($5,641)**	**(1.26%)**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
6400 Federal Funds Ltd	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
6400 Federal Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$1**	**$1**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
6400 Federal Funds Ltd	1,302,814	1,297,174	(5,640)	(0.43%)
TOTAL PERSONAL SERVICES	**$1,302,814**	**$1,297,174**	**($5,640)**	**(0.43%)**
EXPENDITURES				
6400 Federal Funds Ltd	1,302,814	1,297,174	(5,640)	(0.43%)
TOTAL EXPENDITURES	**$1,302,814**	**$1,297,174**	**($5,640)**	**(0.43%)**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	7	7	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	7.00	7.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	344,500	-	(344,500)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,531,367	-	(1,531,367)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	344,500	-	(344,500)	(100.00%)
6400 Federal Funds Ltd	1,531,367	-	(1,531,367)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,875,867**	**-**	**($1,875,867)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	344,500	-	(344,500)	(100.00%)
6400 Federal Funds Ltd	1,531,367	-	(1,531,367)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,875,867**	**-**	**($1,875,867)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4125 Out of State Travel				
8000 General Fund	1,700	-	(1,700)	(100.00%)

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	9,633	-	(9,633)	(100.00%)
All Funds	11,333	-	(11,333)	(100.00%)
4450 Fuels and Utilities				
8000 General Fund	161,800	-	(161,800)	(100.00%)
6400 Federal Funds Ltd	736,067	-	(736,067)	(100.00%)
All Funds	897,867	-	(897,867)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	181,000	-	(181,000)	(100.00%)
6400 Federal Funds Ltd	785,667	-	(785,667)	(100.00%)
All Funds	966,667	-	(966,667)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	344,500	-	(344,500)	(100.00%)
6400 Federal Funds Ltd	1,531,367	-	(1,531,367)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$1,875,867**	**-**	**($1,875,867)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	344,500	-	(344,500)	(100.00%)
6400 Federal Funds Ltd	1,531,367	-	(1,531,367)	(100.00%)
TOTAL EXPENDITURES	**$1,875,867**	**-**	**($1,875,867)**	**(100.00%)**
ENDING BALANCE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%
REVENUE CATEGORIES				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%
TOTAL REVENUE CATEGORIES	**$156,924**	**$191,924**	**$35,000**	**22.30%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%
TOTAL AVAILABLE REVENUES	**$156,924**	**$191,924**	**$35,000**	**22.30%**
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COP Costs				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%
TOTAL SERVICES & SUPPLIES	**$156,924**	**$191,924**	**$35,000**	**22.30%**
EXPENDITURES				
3400 Other Funds Ltd	156,924	191,924	35,000	22.30%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	$156,924	$191,924	$35,000	22.30%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(4,616)	(4,618)	(2)	(0.04%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	61,279	61,277	(2)	(0.00%)
REVENUE CATEGORIES				
8000 General Fund	(4,616)	(4,618)	(2)	(0.04%)
6400 Federal Funds Ltd	61,279	61,277	(2)	(0.00%)
TOTAL REVENUE CATEGORIES	$56,663	$56,659	($4)	(0.01%)
AVAILABLE REVENUES				
8000 General Fund	(4,616)	(4,618)	(2)	(0.04%)
6400 Federal Funds Ltd	61,279	61,277	(2)	(0.00%)
TOTAL AVAILABLE REVENUES	$56,663	$56,659	($4)	(0.01%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	138	138	0	0.00%
3400 Other Funds Ltd	26	26	0	0.00%
6400 Federal Funds Ltd	63	63	0	0.00%
All Funds	227	227	0	0.00%
3180 Shift Differential				
8000 General Fund	22	22	0	0.00%
6400 Federal Funds Ltd	2	2	0	0.00%
All Funds	24	24	0	0.00%
3190 All Other Differential				
8000 General Fund	115	115	0	0.00%
3400 Other Funds Ltd	304	304	0	0.00%
6400 Federal Funds Ltd	165	165	0	0.00%
All Funds	584	584	0	0.00%
SALARIES & WAGES				
8000 General Fund	275	275	0	0.00%
3400 Other Funds Ltd	330	330	0	0.00%
6400 Federal Funds Ltd	230	230	0	0.00%
TOTAL SALARIES & WAGES	**$835**	**$835**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3220 Public Employees Retire Cont				
8000 General Fund	54	52	(2)	(3.70%)
3400 Other Funds Ltd	65	63	(2)	(3.08%)
6400 Federal Funds Ltd	46	44	(2)	(4.35%)
All Funds	165	159	(6)	(3.64%)
3221 Pension Obligation Bond				
8000 General Fund	(5,490)	(5,490)	0	0.00%
3400 Other Funds Ltd	41,177	41,177	0	0.00%
6400 Federal Funds Ltd	16,279	16,279	0	0.00%
All Funds	51,966	51,966	0	0.00%
3230 Social Security Taxes				
8000 General Fund	22	22	0	0.00%
3400 Other Funds Ltd	25	25	0	0.00%
6400 Federal Funds Ltd	17	17	0	0.00%
All Funds	64	64	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	523	523	0	0.00%
3400 Other Funds Ltd	(6,576)	(6,576)	0	0.00%
All Funds	(6,053)	(6,053)	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
8000 General Fund	(4,891)	(4,893)	(2)	(0.04%)
3400 Other Funds Ltd	34,691	34,689	(2)	(0.01%)
6400 Federal Funds Ltd	16,342	16,340	(2)	(0.01%)
TOTAL OTHER PAYROLL EXPENSES	**$46,142**	**$46,136**	**($6)**	**(0.01%)**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	44,707	44,707	0	0.00%
All Funds	42,417	42,417	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(2,290)	(2,290)	0	0.00%
6400 Federal Funds Ltd	44,707	44,707	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$42,417**	**$42,417**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(4,616)	(4,618)	(2)	(0.04%)
3400 Other Funds Ltd	32,731	32,729	(2)	(0.01%)
6400 Federal Funds Ltd	61,279	61,277	(2)	(0.00%)
TOTAL PERSONAL SERVICES	**$89,394**	**$89,388**	**($6)**	**(0.01%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(4,616)	(4,618)	(2)	(0.04%)
3400 Other Funds Ltd	32,731	32,729	(2)	(0.01%)
6400 Federal Funds Ltd	61,279	61,277	(2)	(0.00%)
TOTAL EXPENDITURES	**$89,394**	**$89,388**	**($6)**	**(0.01%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(32,731)	(32,729)	2	0.01%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($32,731)**	**($32,729)**	**$2**	**0.01%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(4,295,071)	(4,295,974)	(903)	(0.02%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(14,464,454)	(14,458,634)	5,820	0.04%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	0	0.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	(61,444,000)	(61,444,000)	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	(65,944,000)	(65,944,000)	0	0.00%
TOTAL TRANSFERS IN	**($65,944,000)**	**($65,944,000)**	**$0**	**0.00%**
REVENUE CATEGORIES				
8000 General Fund	(4,295,071)	(4,295,974)	(903)	(0.02%)
3400 Other Funds Ltd	(65,944,000)	(65,944,000)	0	0.00%
6400 Federal Funds Ltd	(14,464,454)	(14,458,634)	5,820	0.04%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUE CATEGORIES	**($84,703,525)**	**($84,698,608)**	**$4,917**	**0.01%**
AVAILABLE REVENUES				
8000 General Fund	(4,295,071)	(4,295,974)	(903)	(0.02%)
3400 Other Funds Ltd	(65,944,000)	(65,944,000)	0	0.00%
6400 Federal Funds Ltd	(14,464,454)	(14,458,634)	5,820	0.04%
TOTAL AVAILABLE REVENUES	**($84,703,525)**	**($84,698,608)**	**$4,917**	**0.01%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	136,836	99,750	(37,086)	(27.10%)
3400 Other Funds Ltd	(1,994,157)	(2,025,945)	(31,788)	(1.59%)
6400 Federal Funds Ltd	(881,801)	(918,887)	(37,086)	(4.21%)
All Funds	(2,739,122)	(2,845,082)	(105,960)	(3.87%)
SALARIES & WAGES				
8000 General Fund	136,836	99,750	(37,086)	(27.10%)
3400 Other Funds Ltd	(1,994,157)	(2,025,945)	(31,788)	(1.59%)
6400 Federal Funds Ltd	(881,801)	(918,887)	(37,086)	(4.21%)
TOTAL SALARIES & WAGES	**($2,739,122)**	**($2,845,082)**	**($105,960)**	**(3.87%)**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	40	26	(14)	(35.00%)
3400 Other Funds Ltd	(715)	(727)	(12)	(1.68%)
6400 Federal Funds Ltd	(298)	(312)	(14)	(4.70%)
All Funds	(973)	(1,013)	(40)	(4.11%)
3220 Public Employees Retire Cont				
8000 General Fund	26,998	19,023	(7,975)	(29.54%)
3400 Other Funds Ltd	(393,445)	(386,349)	7,096	1.80%
6400 Federal Funds Ltd	(173,980)	(175,232)	(1,252)	(0.72%)
All Funds	(540,427)	(542,558)	(2,131)	(0.39%)
3230 Social Security Taxes				
8000 General Fund	10,468	7,631	(2,837)	(27.10%)
3400 Other Funds Ltd	(151,278)	(153,710)	(2,432)	(1.61%)
6400 Federal Funds Ltd	(67,457)	(70,294)	(2,837)	(4.21%)
All Funds	(208,267)	(216,373)	(8,106)	(3.89%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	59	39	(20)	(33.90%)
3400 Other Funds Ltd	(1,051)	(1,069)	(18)	(1.71%)

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	(437)	(458)	(21)	(4.81%)
All Funds	(1,429)	(1,488)	(59)	(4.13%)
3270 Flexible Benefits				
8000 General Fund	30,528	19,843	(10,685)	(35.00%)
3400 Other Funds Ltd	(514,754)	(523,912)	(9,158)	(1.78%)
6400 Federal Funds Ltd	(227,687)	(238,372)	(10,685)	(4.69%)
All Funds	(711,913)	(742,441)	(30,528)	(4.29%)
OTHER PAYROLL EXPENSES				
8000 General Fund	68,093	46,562	(21,531)	(31.62%)
3400 Other Funds Ltd	(1,061,243)	(1,065,767)	(4,524)	(0.43%)
6400 Federal Funds Ltd	(469,859)	(484,668)	(14,809)	(3.15%)
TOTAL OTHER PAYROLL EXPENSES	**($1,463,009)**	**($1,503,873)**	**($40,864)**	**(2.79%)**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
6400 Federal Funds Ltd	22,353	22,353	0	0.00%
3465 Reconciliation Adjustment				
8000 General Fund	-	57,714	57,714	100.00%
3400 Other Funds Ltd	-	49,473	49,473	100.00%
6400 Federal Funds Ltd	-	57,715	57,715	100.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	-	164,902	164,902	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	57,714	57,714	100.00%
3400 Other Funds Ltd	-	49,473	49,473	100.00%
6400 Federal Funds Ltd	22,353	80,068	57,715	258.20%
TOTAL P.S. BUDGET ADJUSTMENTS	**$22,353**	**$187,255**	**$164,902**	**737.72%**
PERSONAL SERVICES				
8000 General Fund	204,929	204,026	(903)	(0.44%)
3400 Other Funds Ltd	(3,055,400)	(3,042,239)	13,161	0.43%
6400 Federal Funds Ltd	(1,329,307)	(1,323,487)	5,820	0.44%
TOTAL PERSONAL SERVICES	**($4,179,778)**	**($4,161,700)**	**$18,078**	**0.43%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(54,453)	(54,453)	0	0.00%
6400 Federal Funds Ltd	(62,886)	(62,886)	0	0.00%
All Funds	(117,339)	(117,339)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(34,652)	(34,652)	0	0.00%
6400 Federal Funds Ltd	(59,410)	(59,410)	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	(94,062)	(94,062)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(4,975)	(4,975)	0	0.00%
6400 Federal Funds Ltd	(36,072)	(36,072)	0	0.00%
All Funds	(41,047)	(41,047)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(14,808)	(14,808)	0	0.00%
6400 Federal Funds Ltd	(33,718)	(33,718)	0	0.00%
All Funds	(48,526)	(48,526)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(122,024)	(122,024)	0	0.00%
6400 Federal Funds Ltd	(141,816)	(141,816)	0	0.00%
All Funds	(263,840)	(263,840)	0	0.00%
4225 State Gov. Service Charges				
6400 Federal Funds Ltd	(36,647)	(36,647)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(519,332)	(519,332)	0	0.00%
6400 Federal Funds Ltd	(151,800)	(151,800)	0	0.00%
All Funds	(671,132)	(671,132)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
3400 Other Funds Ltd	(22,439)	(22,439)	0	0.00%
6400 Federal Funds Ltd	(161,466)	(161,466)	0	0.00%
All Funds	(183,905)	(183,905)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(89,775)	(89,775)	0	0.00%
6400 Federal Funds Ltd	(1,121,804)	(1,121,804)	0	0.00%
All Funds	(1,211,579)	(1,211,579)	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	(1,211,315)	(1,211,315)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(38,015)	(38,015)	0	0.00%
6400 Federal Funds Ltd	(7,180)	(7,180)	0	0.00%
All Funds	(45,195)	(45,195)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(1,691)	(1,691)	0	0.00%
6400 Federal Funds Ltd	(579)	(579)	0	0.00%
All Funds	(2,270)	(2,270)	0	0.00%
4425 Facilities Rental and Taxes				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(62,203)	(62,203)	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(8,897)	(8,897)	0	0.00%
6400 Federal Funds Ltd	(307,377)	(307,377)	0	0.00%
All Funds	(316,274)	(316,274)	0	0.00%
4475 Facilities Maintenance				
6400 Federal Funds Ltd	(4,303)	(4,303)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(54,545)	(54,545)	0	0.00%
6400 Federal Funds Ltd	(158,000)	(158,000)	0	0.00%
All Funds	(212,545)	(212,545)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(5,594)	(5,594)	0	0.00%
6400 Federal Funds Ltd	(77,822)	(77,822)	0	0.00%
All Funds	(83,416)	(83,416)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(189,111)	(189,111)	0	0.00%
6400 Federal Funds Ltd	(43,015)	(43,015)	0	0.00%
All Funds	(232,126)	(232,126)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,160,311)	(1,160,311)	0	0.00%
6400 Federal Funds Ltd	(3,677,413)	(3,677,413)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($4,837,724)**	**($4,837,724)**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	(7,680)	(7,680)	0	0.00%
5200 Technical Equipment				
6400 Federal Funds Ltd	(749,255)	(749,255)	0	0.00%
5550 Data Processing Software				
6400 Federal Funds Ltd	(56,513)	(56,513)	0	0.00%
5600 Data Processing Hardware				
6400 Federal Funds Ltd	(20,056)	(20,056)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(7,680)	(7,680)	0	0.00%
6400 Federal Funds Ltd	(825,824)	(825,824)	0	0.00%
TOTAL CAPITAL OUTLAY	**($833,504)**	**($833,504)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(26,687,634)	(26,687,634)	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	(21,713,760)	(21,713,760)	0	0.00%
6400 Federal Funds Ltd	(8,631,910)	(8,631,910)	0	0.00%
All Funds	(30,345,670)	(30,345,670)	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(25,154,246)	(25,154,246)	0	0.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	(17,757,214)	(17,757,214)	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	(4,500,000)	(4,500,000)	0	0.00%
6259 Spc Pmt to Pub Safety Stds/Trng				
3400 Other Funds Ltd	(375,300)	(375,300)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(4,500,000)	(4,500,000)	0	0.00%
3400 Other Funds Ltd	(91,688,154)	(91,688,154)	0	0.00%
6400 Federal Funds Ltd	(8,631,910)	(8,631,910)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($104,820,064)**	**($104,820,064)**	**$0**	**0.00%**

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(4,295,071)	(4,295,974)	(903)	(0.02%)
3400 Other Funds Ltd	(95,911,545)	(95,898,384)	13,161	0.01%
6400 Federal Funds Ltd	(14,464,454)	(14,458,634)	5,820	0.04%
TOTAL EXPENDITURES	**($114,671,070)**	**($114,652,992)**	**$18,078**	**0.02%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	29,967,545	29,954,384	(13,161)	(0.04%)
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$29,967,545**	**$29,954,384**	**($13,161)**	**(0.04%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(22)	(23)	(1)	(4.55%)
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	**(22)**	**(22)**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(22.26)	(23.26)	(1.00)	(4.49%)
8280 FTE Reconciliation	-	1.00	1.00	100.00%
TOTAL AUTHORIZED FTE	**(22.26)**	**(22.26)**	**0.00**	**0.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	44,897	44,073	(824)	(1.84%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,627,689	3,625,263	(2,426)	(0.07%)
REVENUE CATEGORIES				
8000 General Fund	44,897	44,073	(824)	(1.84%)
6400 Federal Funds Ltd	3,627,689	3,625,263	(2,426)	(0.07%)
TOTAL REVENUE CATEGORIES	**$3,672,586**	**$3,669,336**	**($3,250)**	**(0.09%)**
AVAILABLE REVENUES				
8000 General Fund	44,897	44,073	(824)	(1.84%)
6400 Federal Funds Ltd	3,627,689	3,625,263	(2,426)	(0.07%)
TOTAL AVAILABLE REVENUES	**$3,672,586**	**$3,669,336**	**($3,250)**	**(0.09%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	463	463	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	436	436	0	0.00%
6400 Federal Funds Ltd	6,495	6,495	0	0.00%
All Funds	7,394	7,394	0	0.00%
4125 Out of State Travel				
8000 General Fund	331	331	0	0.00%
3400 Other Funds Ltd	277	277	0	0.00%
6400 Federal Funds Ltd	1,743	1,743	0	0.00%
All Funds	2,351	2,351	0	0.00%
4150 Employee Training				
8000 General Fund	103	103	0	0.00%
3400 Other Funds Ltd	40	40	0	0.00%
6400 Federal Funds Ltd	853	853	0	0.00%
All Funds	996	996	0	0.00%
4175 Office Expenses				
8000 General Fund	225	225	0	0.00%
3400 Other Funds Ltd	118	118	0	0.00%
6400 Federal Funds Ltd	2,286	2,286	0	0.00%
All Funds	2,629	2,629	0	0.00%
4200 Telecommunications				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	81	(9)	(90)	(111.11%)
3400 Other Funds Ltd	976	(62)	(1,038)	(106.35%)
6400 Federal Funds Ltd	440	(92)	(532)	(120.91%)
All Funds	1,497	(163)	(1,660)	(110.89%)
4225 State Gov. Service Charges				
8000 General Fund	(1,313)	(1,313)	0	0.00%
3400 Other Funds Ltd	16,373	16,373	0	0.00%
6400 Federal Funds Ltd	24,988	24,988	0	0.00%
All Funds	40,048	40,048	0	0.00%
4250 Data Processing				
8000 General Fund	32	(702)	(734)	(2,293.75%)
3400 Other Funds Ltd	4,155	3,532	(623)	(14.99%)
6400 Federal Funds Ltd	222	(1,672)	(1,894)	(853.15%)
All Funds	4,409	1,158	(3,251)	(73.74%)
4275 Publicity and Publications				
8000 General Fund	109	109	0	0.00%
3400 Other Funds Ltd	179	179	0	0.00%
6400 Federal Funds Ltd	564	564	0	0.00%
All Funds	852	852	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	323	323	0	0.00%
3400 Other Funds Ltd	838	838	0	0.00%
6400 Federal Funds Ltd	24,449	24,449	0	0.00%
All Funds	25,610	25,610	0	0.00%
4325 Attorney General				
8000 General Fund	182	182	0	0.00%
3400 Other Funds Ltd	1,888	1,888	0	0.00%
6400 Federal Funds Ltd	489	489	0	0.00%
All Funds	2,559	2,559	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	37	37	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	14	14	0	0.00%
6400 Federal Funds Ltd	42	42	0	0.00%
All Funds	58	58	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	43,819	43,819	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,576	6,576	0	0.00%
6400 Federal Funds Ltd	22,476	22,476	0	0.00%
All Funds	72,871	72,871	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	131	131	0	0.00%
3400 Other Funds Ltd	71	71	0	0.00%
6400 Federal Funds Ltd	469	469	0	0.00%
All Funds	671	671	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	33	33	0	0.00%
6400 Federal Funds Ltd	25	25	0	0.00%
All Funds	58	58	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	64	64	0	0.00%
3400 Other Funds Ltd	436	436	0	0.00%
6400 Federal Funds Ltd	3,189	3,189	0	0.00%
All Funds	3,689	3,689	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	216	216	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	45	45	0	0.00%
6400 Federal Funds Ltd	2,068	2,068	0	0.00%
All Funds	2,329	2,329	0	0.00%
4715 IT Expendable Property				
8000 General Fund	96	96	0	0.00%
3400 Other Funds Ltd	1,513	1,513	0	0.00%
6400 Federal Funds Ltd	640	640	0	0.00%
All Funds	2,249	2,249	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	44,897	44,073	(824)	(1.84%)
3400 Other Funds Ltd	33,935	32,274	(1,661)	(4.89%)
6400 Federal Funds Ltd	91,475	89,049	(2,426)	(2.65%)
TOTAL SERVICES & SUPPLIES	**$170,307**	**$165,396**	**($4,911)**	**(2.88%)**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	61	61	0	0.00%
5200 Technical Equipment				
6400 Federal Funds Ltd	1,663	1,663	0	0.00%
5550 Data Processing Software				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,779	2,779	0	0.00%
5600 Data Processing Hardware				
6400 Federal Funds Ltd	1,089	1,089	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	61	61	0	0.00%
6400 Federal Funds Ltd	5,531	5,531	0	0.00%
TOTAL CAPITAL OUTLAY	**$5,592**	**$5,592**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	213,501	213,501	0	0.00%
6400 Federal Funds Ltd	896,069	896,069	0	0.00%
All Funds	1,109,570	1,109,570	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	141,710	141,710	0	0.00%
6400 Federal Funds Ltd	684,597	684,597	0	0.00%
All Funds	826,307	826,307	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	119,176	119,176	0	0.00%
6400 Federal Funds Ltd	1,446,400	1,446,400	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,565,576	1,565,576	0	0.00%
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	466,984	466,984	0	0.00%
6040 Dist to Local School Districts				
6400 Federal Funds Ltd	36,633	36,633	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	474,387	474,387	0	0.00%
6400 Federal Funds Ltd	3,530,683	3,530,683	0	0.00%
TOTAL SPECIAL PAYMENTS	**$4,005,070**	**$4,005,070**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	44,897	44,073	(824)	(1.84%)
3400 Other Funds Ltd	508,383	506,722	(1,661)	(0.33%)
6400 Federal Funds Ltd	3,627,689	3,625,263	(2,426)	(0.07%)
TOTAL EXPENDITURES	**$4,180,969**	**$4,176,058**	**($4,911)**	**(0.12%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(508,383)	(506,722)	1,661	0.33%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($508,383)**	**($506,722)**	**$1,661**	**0.33%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	2,876	2,876	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	53,742	53,742	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	2,876	2,876	0	0.00%
6400 Federal Funds Ltd	53,742	53,742	0	0.00%
TOTAL REVENUE CATEGORIES	**$56,618**	**$56,618**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	2,876	2,876	0	0.00%
6400 Federal Funds Ltd	53,742	53,742	0	0.00%
TOTAL AVAILABLE REVENUES	**$56,618**	**$56,618**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,876	2,876	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,876)	(2,876)	0	0.00%
All Funds	-	-	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(1,716)	(1,716)	0	0.00%
6400 Federal Funds Ltd	1,716	1,716	0	0.00%
All Funds	-	-	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(32,026)	(32,026)	0	0.00%
6400 Federal Funds Ltd	32,026	32,026	0	0.00%
All Funds	-	-	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(20,000)	(20,000)	0	0.00%
6400 Federal Funds Ltd	20,000	20,000	0	0.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	2,876	2,876	0	0.00%
3400 Other Funds Ltd	(56,618)	(56,618)	0	0.00%
6400 Federal Funds Ltd	53,742	53,742	0	0.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	2,876	2,876	0	0.00%
3400 Other Funds Ltd	(56,618)	(56,618)	0	0.00%
6400 Federal Funds Ltd	53,742	53,742	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	56,618	56,618	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$56,618**	**$56,618**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(115,893)	(115,453)	440	0.38%
REVENUE CATEGORIES				
8000 General Fund	(115,893)	(115,453)	440	0.38%
TOTAL REVENUE CATEGORIES	($115,893)	($115,453)	$440	0.38%
AVAILABLE REVENUES				
8000 General Fund	(115,893)	(115,453)	440	0.38%
TOTAL AVAILABLE REVENUES	($115,893)	($115,453)	$440	0.38%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	(66,624)	(66,624)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(66,624)	(66,624)	0	0.00%
TOTAL SALARIES & WAGES	($66,624)	($66,624)	$0	0.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(40)	(40)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(13,145)	(12,705)	440	3.35%
3230 Social Security Taxes				
8000 General Fund	(5,097)	(5,097)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(59)	(59)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(400)	(400)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(30,528)	(30,528)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(49,269)	(48,829)	440	0.89%
TOTAL OTHER PAYROLL EXPENSES	**($49,269)**	**($48,829)**	**$440**	**0.89%**
PERSONAL SERVICES				
8000 General Fund	(115,893)	(115,453)	440	0.38%
TOTAL PERSONAL SERVICES	**($115,893)**	**($115,453)**	**$440**	**0.38%**

EXPENDITURES

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	(115,893)	(115,453)	440	0.38%
TOTAL EXPENDITURES	**($115,893)**	**($115,453)**	**$440**	**0.38%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	(1)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	(1.00)	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	134,800	134,800	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	134,800	134,800	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	$134,800	$134,800	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	134,800	134,800	100.00%
TOTAL PERSONAL SERVICES	-	$134,800	$134,800	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	4,000	4,000	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	1,000	1,000	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	2,000	2,000	100.00%
4625 Other COP Costs				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	535,800	535,800	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	3,000	3,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	545,800	545,800	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$545,800**	**$545,800**	**100.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	-	9,370,000	9,370,000	100.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	-	4,490,000	4,490,000	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	13,860,000	13,860,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$13,860,000**	**$13,860,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	14,540,600	14,540,600	100.00%
TOTAL EXPENDITURES	**-**	**$14,540,600**	**$14,540,600**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(14,540,600)	(14,540,600)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	($14,540,600)	($14,540,600)	100.00%
AUTHORIZED POSITIONS				
8180 Position Reconciliation	-	2	2	100.00%
AUTHORIZED FTE				
8280 FTE Reconciliation	-	1.00	1.00	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(10,741)	(10,741)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(10,741)	(10,741)	100.00%
TOTAL REVENUE CATEGORIES	-	($10,741)	($10,741)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(10,741)	(10,741)	100.00%
TOTAL AVAILABLE REVENUES	-	($10,741)	($10,741)	100.00%
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3470 Undistributed (P.S.)				
8000 General Fund	-	(6,863)	(6,863)	100.00%
3400 Other Funds Ltd	-	(10,597)	(10,597)	100.00%
All Funds	-	(17,460)	(17,460)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(6,863)	(6,863)	100.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	(10,597)	(10,597)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($17,460)**	**($17,460)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(6,863)	(6,863)	100.00%
3400 Other Funds Ltd	-	(10,597)	(10,597)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($17,460)**	**($17,460)**	**100.00%**
SERVICES & SUPPLIES				
4675 Undistributed (S.S.)				
8000 General Fund	-	(3,878)	(3,878)	100.00%
3400 Other Funds Ltd	-	(30,083)	(30,083)	100.00%
All Funds	-	(33,961)	(33,961)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(3,878)	(3,878)	100.00%
3400 Other Funds Ltd	-	(30,083)	(30,083)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($33,961)**	**($33,961)**	**100.00%**
CAPITAL OUTLAY				
5950 Undistributed (C.O.)				
3400 Other Funds Ltd	-	(156)	(156)	100.00%
CAPITAL OUTLAY				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(156)	(156)	100.00%
TOTAL CAPITAL OUTLAY	**-**	**($156)**	**($156)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(10,741)	(10,741)	100.00%
3400 Other Funds Ltd	-	(40,836)	(40,836)	100.00%
TOTAL EXPENDITURES	**-**	**($51,577)**	**($51,577)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	40,836	40,836	100.00%
TOTAL ENDING BALANCE	**-**	**$40,836**	**$40,836**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(3,288)	(3,288)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(3,288)	(3,288)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($3,288)**	**($3,288)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(3,288)	(3,288)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($3,288)**	**($3,288)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(3,288)	(3,288)	100.00%
3400 Other Funds Ltd	-	(7,049)	(7,049)	100.00%
6400 Federal Funds Ltd	-	(8,693)	(8,693)	100.00%
All Funds	-	(19,030)	(19,030)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(3,288)	(3,288)	100.00%
3400 Other Funds Ltd	-	(7,049)	(7,049)	100.00%
6400 Federal Funds Ltd	-	(8,693)	(8,693)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($19,030)**	**($19,030)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(3,288)	(3,288)	100.00%
3400 Other Funds Ltd	-	(7,049)	(7,049)	100.00%
6400 Federal Funds Ltd	-	(8,693)	(8,693)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($19,030)**	**($19,030)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(3,288)	(3,288)	100.00%
3400 Other Funds Ltd	-	(7,049)	(7,049)	100.00%
6400 Federal Funds Ltd	-	(8,693)	(8,693)	100.00%
TOTAL EXPENDITURES	**-**	**($19,030)**	**($19,030)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	7,049	7,049	100.00%
6400 Federal Funds Ltd	-	8,693	8,693	100.00%
TOTAL ENDING BALANCE	**-**	**$15,742**	**$15,742**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(26,272)	(26,272)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(26,272)	(26,272)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($26,272)**	**($26,272)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(26,272)	(26,272)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($26,272)**	**($26,272)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
8000 General Fund	-	(26,272)	(26,272)	100.00%
3400 Other Funds Ltd	-	(56,327)	(56,327)	100.00%
6400 Federal Funds Ltd	-	(69,463)	(69,463)	100.00%
All Funds	-	(152,062)	(152,062)	100.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(26,272)	(26,272)	100.00%
3400 Other Funds Ltd	-	(56,327)	(56,327)	100.00%
6400 Federal Funds Ltd	-	(69,463)	(69,463)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($152,062)**	**($152,062)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(26,272)	(26,272)	100.00%
3400 Other Funds Ltd	-	(56,327)	(56,327)	100.00%
6400 Federal Funds Ltd	-	(69,463)	(69,463)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($152,062)**	**($152,062)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(26,272)	(26,272)	100.00%
3400 Other Funds Ltd	-	(56,327)	(56,327)	100.00%
6400 Federal Funds Ltd	-	(69,463)	(69,463)	100.00%
TOTAL EXPENDITURES	**-**	**($152,062)**	**($152,062)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	56,327	56,327	100.00%
6400 Federal Funds Ltd	-	69,463	69,463	100.00%
TOTAL ENDING BALANCE	**-**	**$125,790**	**$125,790**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	171,430	-	(171,430)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	170,831	-	(170,831)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	171,430	-	(171,430)	(100.00%)
6400 Federal Funds Ltd	170,831	-	(170,831)	(100.00%)
TOTAL REVENUE CATEGORIES	**$342,261**	**-**	**($342,261)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	171,430	-	(171,430)	(100.00%)
6400 Federal Funds Ltd	170,831	-	(170,831)	(100.00%)
TOTAL AVAILABLE REVENUES	**$342,261**	**-**	**($342,261)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	100,488	-	(100,488)	(100.00%)
6400 Federal Funds Ltd	100,488	-	(100,488)	(100.00%)
All Funds	200,976	-	(200,976)	(100.00%)
SALARIES & WAGES				
8000 General Fund	100,488	-	(100,488)	(100.00%)
6400 Federal Funds Ltd	100,488	-	(100,488)	(100.00%)
TOTAL SALARIES & WAGES	**$200,976**	**-**	**($200,976)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	40	-	(40)	(100.00%)
6400 Federal Funds Ltd	40	-	(40)	(100.00%)
All Funds	80	-	(80)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	19,826	-	(19,826)	(100.00%)
6400 Federal Funds Ltd	19,827	-	(19,827)	(100.00%)
All Funds	39,653	-	(39,653)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	7,687	-	(7,687)	(100.00%)
6400 Federal Funds Ltd	7,688	-	(7,688)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	15,375	-	(15,375)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	58	-	(58)	(100.00%)
6400 Federal Funds Ltd	60	-	(60)	(100.00%)
All Funds	118	-	(118)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	603	-	(603)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	30,528	-	(30,528)	(100.00%)
6400 Federal Funds Ltd	30,528	-	(30,528)	(100.00%)
All Funds	61,056	-	(61,056)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	58,742	-	(58,742)	(100.00%)
6400 Federal Funds Ltd	58,143	-	(58,143)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$116,885**	**-**	**($116,885)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	159,230	-	(159,230)	(100.00%)
6400 Federal Funds Ltd	158,631	-	(158,631)	(100.00%)
TOTAL PERSONAL SERVICES	**$317,861**	**-**	**($317,861)**	**(100.00%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,000	-	(1,000)	(100.00%)
6400 Federal Funds Ltd	1,000	-	(1,000)	(100.00%)
All Funds	2,000	-	(2,000)	(100.00%)
4150 Employee Training				
8000 General Fund	250	-	(250)	(100.00%)
6400 Federal Funds Ltd	250	-	(250)	(100.00%)
All Funds	500	-	(500)	(100.00%)
4175 Office Expenses				
8000 General Fund	750	-	(750)	(100.00%)
6400 Federal Funds Ltd	750	-	(750)	(100.00%)
All Funds	1,500	-	(1,500)	(100.00%)
4200 Telecommunications				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
4250 Data Processing				
8000 General Fund	200	-	(200)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	200	-	(200)	(100.00%)
All Funds	400	-	(400)	(100.00%)
4275 Publicity and Publications				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	2,500	-	(2,500)	(100.00%)
6400 Federal Funds Ltd	2,500	-	(2,500)	(100.00%)
All Funds	5,000	-	(5,000)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,000	-	(1,000)	(100.00%)
6400 Federal Funds Ltd	1,000	-	(1,000)	(100.00%)
All Funds	2,000	-	(2,000)	(100.00%)
4715 IT Expendable Property				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,000	-	(2,000)	(100.00%)
6400 Federal Funds Ltd	2,000	-	(2,000)	(100.00%)
All Funds	4,000	-	(4,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	9,200	-	(9,200)	(100.00%)
6400 Federal Funds Ltd	9,200	-	(9,200)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$18,400**	**-**	**($18,400)**	**(100.00%)**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
CAPITAL OUTLAY				
8000 General Fund	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
TOTAL CAPITAL OUTLAY	**$6,000**	**-**	**($6,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	171,430	-	(171,430)	(100.00%)
6400 Federal Funds Ltd	170,831	-	(170,831)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$342,261**	**-**	**($342,261)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	61,444,000	61,444,000	0	0.00%
TRANSFERS IN				
3400 Other Funds Ltd	61,444,000	61,444,000	0	0.00%
TOTAL TRANSFERS IN	**$61,444,000**	**$61,444,000**	**$0**	**0.00%**
REVENUE CATEGORIES				
3400 Other Funds Ltd	61,444,000	61,444,000	0	0.00%
TOTAL REVENUE CATEGORIES	**$61,444,000**	**$61,444,000**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	61,444,000	61,444,000	0	0.00%
TOTAL AVAILABLE REVENUES	**$61,444,000**	**$61,444,000**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,099,334	1,099,334	0	0.00%
SALARIES & WAGES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	1,099,334	1,099,334	0	0.00%
TOTAL SALARIES & WAGES	**$1,099,334**	**$1,099,334**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	377	377	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	216,898	209,643	(7,255)	(3.34%)
3230 Social Security Taxes				
3400 Other Funds Ltd	84,101	84,101	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	556	556	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,098	4,098	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	288,184	288,184	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	594,214	586,959	(7,255)	(1.22%)
TOTAL OTHER PAYROLL EXPENSES	**$594,214**	**$586,959**	**($7,255)**	**(1.22%)**
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1)**	**($1)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,693,548	1,686,292	(7,256)	(0.43%)
TOTAL PERSONAL SERVICES	**$1,693,548**	**$1,686,292**	**($7,256)**	**(0.43%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	54,453	54,453	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	34,652	34,652	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	4,975	4,975	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	14,808	14,808	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	122,024	122,024	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	519,332	519,332	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	22,439	22,439	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	2,089,775	2,089,775	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	38,015	38,015	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,691	1,691	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	8,897	8,897	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	54,545	54,545	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	5,594	5,594	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	189,111	189,111	0	0.00%
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,160,311	3,160,311	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,160,311**	**$3,160,311**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	7,680	7,680	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	7,680	7,680	0	0.00%
TOTAL CAPITAL OUTLAY	**$7,680**	**$7,680**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	25,687,634	25,687,634	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	16,713,760	16,713,760	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	14,897,031	14,897,031	0	0.00%
6259 Spc Pmt to Pub Safety Stds/Trng				
3400 Other Funds Ltd	375,300	375,300	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	57,673,725	57,673,725	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$57,673,725**	**$57,673,725**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	62,535,264	62,528,008	(7,256)	(0.01%)
TOTAL EXPENDITURES	**$62,535,264**	**$62,528,008**	**($7,256)**	**(0.01%)**
ENDING BALANCE				
3400 Other Funds Ltd	(1,091,264)	(1,084,008)	7,256	0.66%
TOTAL ENDING BALANCE	**($1,091,264)**	**($1,084,008)**	**$7,256**	**0.66%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	9	9	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.44	9.44	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	120,936	120,936	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	120,936	120,936	0	0.00%
TOTAL SALARIES & WAGES	**$120,936**	**$120,936**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	40	40	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	23,861	23,063	(798)	(3.34%)
3230 Social Security Taxes				
3400 Other Funds Ltd	9,252	9,252	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	59	59	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	726	726	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
3400 Other Funds Ltd	30,528	30,528	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	64,466	63,668	(798)	(1.24%)
TOTAL OTHER PAYROLL EXPENSES	**$64,466**	**$63,668**	**($798)**	**(1.24%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	185,402	184,604	(798)	(0.43%)
TOTAL PERSONAL SERVICES	**$185,402**	**$184,604**	**($798)**	**(0.43%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	15,264	15,264	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	2,000	2,000	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	800	800	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	500	500	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	2,500	2,500	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	8,000	8,000	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	5,200	5,200	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	8,000	8,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	68,264	68,264	0	0.00%
TOTAL SERVICES & SUPPLIES	**$68,264**	**$68,264**	**$0**	**0.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	15,000	15,000	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	25,000	25,000	0	0.00%
TOTAL CAPITAL OUTLAY	**$25,000**	**$25,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	278,666	277,868	(798)	(0.29%)
TOTAL EXPENDITURES	**$278,666**	**$277,868**	**($798)**	**(0.29%)**
ENDING BALANCE				
3400 Other Funds Ltd	(278,666)	(277,868)	798	0.29%
TOTAL ENDING BALANCE	**($278,666)**	**($277,868)**	**$798**	**0.29%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	699,098	-	(699,098)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	478,171	-	(478,171)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	699,098	-	(699,098)	(100.00%)
6400 Federal Funds Ltd	478,171	-	(478,171)	(100.00%)
TOTAL REVENUE CATEGORIES	$1,177,269	-	($1,177,269)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	699,098	-	(699,098)	(100.00%)
6400 Federal Funds Ltd	478,171	-	(478,171)	(100.00%)
TOTAL AVAILABLE REVENUES	$1,177,269	-	($1,177,269)	(100.00%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	405,906	-	(405,906)	(100.00%)
3400 Other Funds Ltd	32,316	802,596	770,280	2,383.59%
6400 Federal Funds Ltd	258,414	-	(258,414)	(100.00%)
All Funds	696,636	802,596	105,960	15.21%
SALARIES & WAGES				
8000 General Fund	405,906	-	(405,906)	(100.00%)
3400 Other Funds Ltd	32,316	802,596	770,280	2,383.59%
6400 Federal Funds Ltd	258,414	-	(258,414)	(100.00%)
TOTAL SALARIES & WAGES	**$696,636**	**$802,596**	**$105,960**	**15.21%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	126	-	(126)	(100.00%)
3400 Other Funds Ltd	8	260	252	3,150.00%
6400 Federal Funds Ltd	86	-	(86)	(100.00%)
All Funds	220	260	40	18.18%
3220 Public Employees Retire Cont				
8000 General Fund	80,084	-	(80,084)	(100.00%)
3400 Other Funds Ltd	6,376	153,056	146,680	2,300.50%
6400 Federal Funds Ltd	50,987	-	(50,987)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	137,447	153,056	15,609	11.36%
3230 Social Security Taxes				
8000 General Fund	31,051	-	(31,051)	(100.00%)
3400 Other Funds Ltd	2,472	61,399	58,927	2,383.78%
6400 Federal Funds Ltd	19,770	-	(19,770)	(100.00%)
All Funds	53,293	61,399	8,106	15.21%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	183	-	(183)	(100.00%)
3400 Other Funds Ltd	12	383	371	3,091.67%
6400 Federal Funds Ltd	129	-	(129)	(100.00%)
All Funds	324	383	59	18.21%
3260 Mass Transit Tax				
8000 General Fund	2,435	-	(2,435)	(100.00%)
3400 Other Funds Ltd	194	4,816	4,622	2,382.47%
All Funds	2,629	4,816	2,187	83.19%
3270 Flexible Benefits				
8000 General Fund	96,163	-	(96,163)	(100.00%)
3400 Other Funds Ltd	6,106	198,432	192,326	3,149.79%
6400 Federal Funds Ltd	65,635	-	(65,635)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	167,904	198,432	30,528	18.18%
OTHER PAYROLL EXPENSES				
8000 General Fund	210,042	-	(210,042)	(100.00%)
3400 Other Funds Ltd	15,168	418,346	403,178	2,658.08%
6400 Federal Funds Ltd	136,607	-	(136,607)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$361,817**	**$418,346**	**$56,529**	**15.62%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(167,087)	(167,087)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(167,087)	(167,087)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($167,087)**	**($167,087)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	615,948	-	(615,948)	(100.00%)
3400 Other Funds Ltd	47,484	1,053,855	1,006,371	2,119.39%
6400 Federal Funds Ltd	395,021	-	(395,021)	(100.00%)
TOTAL PERSONAL SERVICES	**$1,058,453**	**$1,053,855**	**($4,598)**	**(0.43%)**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	18,000	-	(18,000)	(100.00%)
3400 Other Funds Ltd	(36,000)	-	36,000	100.00%
6400 Federal Funds Ltd	18,000	-	(18,000)	(100.00%)
All Funds	-	-	0	0.00%
4125 Out of State Travel				
8000 General Fund	8,000	-	(8,000)	(100.00%)
3400 Other Funds Ltd	(16,000)	-	16,000	100.00%
6400 Federal Funds Ltd	8,000	-	(8,000)	(100.00%)
All Funds	-	-	0	0.00%
4150 Employee Training				
8000 General Fund	1,250	-	(1,250)	(100.00%)
3400 Other Funds Ltd	(2,500)	-	2,500	100.00%
6400 Federal Funds Ltd	1,250	-	(1,250)	(100.00%)
All Funds	-	-	0	0.00%
4175 Office Expenses				
8000 General Fund	3,000	-	(3,000)	(100.00%)
3400 Other Funds Ltd	(6,000)	-	6,000	100.00%
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
8000 General Fund	750	-	(750)	(100.00%)
3400 Other Funds Ltd	(1,500)	-	1,500	100.00%
6400 Federal Funds Ltd	750	-	(750)	(100.00%)
All Funds	-	-	0	0.00%
4250 Data Processing				
8000 General Fund	4,500	-	(4,500)	(100.00%)
3400 Other Funds Ltd	(9,000)	-	9,000	100.00%
6400 Federal Funds Ltd	4,500	-	(4,500)	(100.00%)
All Funds	-	-	0	0.00%
4275 Publicity and Publications				
8000 General Fund	150	-	(150)	(100.00%)
3400 Other Funds Ltd	(300)	-	300	100.00%
6400 Federal Funds Ltd	150	-	(150)	(100.00%)
All Funds	-	-	0	0.00%
4300 Professional Services				
8000 General Fund	250	-	(250)	(100.00%)
3400 Other Funds Ltd	(500)	-	500	100.00%
6400 Federal Funds Ltd	250	-	(250)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
4325 Attorney General				
8000 General Fund	500	-	(500)	(100.00%)
3400 Other Funds Ltd	(1,000)	-	1,000	100.00%
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	-	-	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	32,000	-	(32,000)	(100.00%)
3400 Other Funds Ltd	(64,000)	-	64,000	100.00%
6400 Federal Funds Ltd	32,000	-	(32,000)	(100.00%)
All Funds	-	-	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	750	-	(750)	(100.00%)
3400 Other Funds Ltd	(1,500)	-	1,500	100.00%
6400 Federal Funds Ltd	750	-	(750)	(100.00%)
All Funds	-	-	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	10,000	-	(10,000)	(100.00%)
3400 Other Funds Ltd	(20,000)	-	20,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	10,000	-	(10,000)	(100.00%)
All Funds	-	-	0	0.00%
4715 IT Expendable Property				
8000 General Fund	4,000	-	(4,000)	(100.00%)
3400 Other Funds Ltd	(8,000)	-	8,000	100.00%
6400 Federal Funds Ltd	4,000	-	(4,000)	(100.00%)
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	83,150	-	(83,150)	(100.00%)
3400 Other Funds Ltd	(166,300)	-	166,300	100.00%
6400 Federal Funds Ltd	83,150	-	(83,150)	(100.00%)
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	699,098	-	(699,098)	(100.00%)
3400 Other Funds Ltd	(118,816)	1,053,855	1,172,671	986.96%
6400 Federal Funds Ltd	478,171	-	(478,171)	(100.00%)
TOTAL EXPENDITURES	**$1,058,453**	**$1,053,855**	**($4,598)**	**(0.43%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	118,816	(1,053,855)	(1,172,671)	(986.96%)
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$118,816**	**($1,053,855)**	**($1,172,671)**	**(986.96%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	7	1	16.67%
8180 Position Reconciliation	-	(1)	(1)	100.00%
TOTAL AUTHORIZED POSITIONS	**6**	**6**	**0**	**0.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.50	6.50	1.00	18.18%
8280 FTE Reconciliation	-	(1.00)	(1.00)	100.00%
TOTAL AUTHORIZED FTE	**5.50**	**5.50**	**0.00**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	210,412	-	(210,412)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	209,773	-	(209,773)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	210,412	-	(210,412)	(100.00%)
6400 Federal Funds Ltd	209,773	-	(209,773)	(100.00%)
TOTAL REVENUE CATEGORIES	**$420,185**	**-**	**($420,185)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	210,412	-	(210,412)	(100.00%)
6400 Federal Funds Ltd	209,773	-	(209,773)	(100.00%)
TOTAL AVAILABLE REVENUES	**$420,185**	**-**	**($420,185)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	107,064	-	(107,064)	(100.00%)
3400 Other Funds Ltd	287,712	-	(287,712)	(100.00%)
6400 Federal Funds Ltd	107,064	-	(107,064)	(100.00%)
All Funds	501,840	-	(501,840)	(100.00%)
SALARIES & WAGES				
8000 General Fund	107,064	-	(107,064)	(100.00%)
3400 Other Funds Ltd	287,712	-	(287,712)	(100.00%)
6400 Federal Funds Ltd	107,064	-	(107,064)	(100.00%)
TOTAL SALARIES & WAGES	**$501,840**	**-**	**($501,840)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	40	-	(40)	(100.00%)
3400 Other Funds Ltd	80	-	(80)	(100.00%)
6400 Federal Funds Ltd	40	-	(40)	(100.00%)
All Funds	160	-	(160)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	21,124	-	(21,124)	(100.00%)
3400 Other Funds Ltd	56,766	-	(56,766)	(100.00%)
6400 Federal Funds Ltd	21,124	-	(21,124)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	99,014	-	(99,014)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	8,190	-	(8,190)	(100.00%)
3400 Other Funds Ltd	22,010	-	(22,010)	(100.00%)
6400 Federal Funds Ltd	8,191	-	(8,191)	(100.00%)
All Funds	38,391	-	(38,391)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	58	-	(58)	(100.00%)
3400 Other Funds Ltd	118	-	(118)	(100.00%)
6400 Federal Funds Ltd	60	-	(60)	(100.00%)
All Funds	236	-	(236)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	642	-	(642)	(100.00%)
3400 Other Funds Ltd	1,726	-	(1,726)	(100.00%)
All Funds	2,368	-	(2,368)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	30,528	-	(30,528)	(100.00%)
3400 Other Funds Ltd	61,056	-	(61,056)	(100.00%)
6400 Federal Funds Ltd	30,528	-	(30,528)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	122,112	-	(122,112)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	60,582	-	(60,582)	(100.00%)
3400 Other Funds Ltd	141,756	-	(141,756)	(100.00%)
6400 Federal Funds Ltd	59,943	-	(59,943)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$262,281**	**-**	**($262,281)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	167,646	-	(167,646)	(100.00%)
3400 Other Funds Ltd	429,468	-	(429,468)	(100.00%)
6400 Federal Funds Ltd	167,007	-	(167,007)	(100.00%)
TOTAL PERSONAL SERVICES	**$764,121**	**-**	**($764,121)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	5,091	-	(5,091)	(100.00%)
3400 Other Funds Ltd	10,182	-	(10,182)	(100.00%)
6400 Federal Funds Ltd	5,091	-	(5,091)	(100.00%)
All Funds	20,364	-	(20,364)	(100.00%)
4125 Out of State Travel				
8000 General Fund	2,500	-	(2,500)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,000	-	(5,000)	(100.00%)
6400 Federal Funds Ltd	2,500	-	(2,500)	(100.00%)
All Funds	10,000	-	(10,000)	(100.00%)
4150 Employee Training				
8000 General Fund	1,500	-	(1,500)	(100.00%)
3400 Other Funds Ltd	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	1,500	-	(1,500)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
4175 Office Expenses				
8000 General Fund	1,500	-	(1,500)	(100.00%)
3400 Other Funds Ltd	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	1,500	-	(1,500)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
4200 Telecommunications				
8000 General Fund	875	-	(875)	(100.00%)
3400 Other Funds Ltd	1,750	-	(1,750)	(100.00%)
6400 Federal Funds Ltd	875	-	(875)	(100.00%)
All Funds	3,500	-	(3,500)	(100.00%)
4250 Data Processing				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	250	-	(250)	(100.00%)
3400 Other Funds Ltd	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	250	-	(250)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	3,750	-	(3,750)	(100.00%)
3400 Other Funds Ltd	7,500	-	(7,500)	(100.00%)
6400 Federal Funds Ltd	3,750	-	(3,750)	(100.00%)
All Funds	15,000	-	(15,000)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	2,250	-	(2,250)	(100.00%)
3400 Other Funds Ltd	4,500	-	(4,500)	(100.00%)
6400 Federal Funds Ltd	2,250	-	(2,250)	(100.00%)
All Funds	9,000	-	(9,000)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,550	-	(1,550)	(100.00%)
3400 Other Funds Ltd	3,100	-	(3,100)	(100.00%)
6400 Federal Funds Ltd	1,550	-	(1,550)	(100.00%)
All Funds	6,200	-	(6,200)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	2,250	-	(2,250)	(100.00%)
3400 Other Funds Ltd	4,500	-	(4,500)	(100.00%)
6400 Federal Funds Ltd	2,250	-	(2,250)	(100.00%)
All Funds	9,000	-	(9,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	21,516	-	(21,516)	(100.00%)
3400 Other Funds Ltd	43,032	-	(43,032)	(100.00%)
6400 Federal Funds Ltd	21,516	-	(21,516)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$86,064**	**-**	**($86,064)**	**(100.00%)**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	2,500	-	(2,500)	(100.00%)
3400 Other Funds Ltd	5,000	-	(5,000)	(100.00%)
6400 Federal Funds Ltd	2,500	-	(2,500)	(100.00%)
All Funds	10,000	-	(10,000)	(100.00%)
5550 Data Processing Software				
8000 General Fund	18,750	-	(18,750)	(100.00%)
3400 Other Funds Ltd	37,500	-	(37,500)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	18,750	-	(18,750)	(100.00%)
All Funds	75,000	-	(75,000)	(100.00%)
CAPITAL OUTLAY				
8000 General Fund	21,250	-	(21,250)	(100.00%)
3400 Other Funds Ltd	42,500	-	(42,500)	(100.00%)
6400 Federal Funds Ltd	21,250	-	(21,250)	(100.00%)
TOTAL CAPITAL OUTLAY	**$85,000**	**-**	**($85,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	210,412	-	(210,412)	(100.00%)
3400 Other Funds Ltd	515,000	-	(515,000)	(100.00%)
6400 Federal Funds Ltd	209,773	-	(209,773)	(100.00%)
TOTAL EXPENDITURES	**$935,185**	**-**	**($935,185)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(515,000)	-	515,000	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($515,000)**	**-**	**$515,000**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	-	(4.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	563,614	-	(563,614)	(100.00%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	562,071	-	(562,071)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	563,614	-	(563,614)	(100.00%)
6400 Federal Funds Ltd	562,071	-	(562,071)	(100.00%)
TOTAL REVENUE CATEGORIES	**$1,125,685**	**-**	**($1,125,685)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	563,614	-	(563,614)	(100.00%)
6400 Federal Funds Ltd	562,071	-	(562,071)	(100.00%)
TOTAL AVAILABLE REVENUES	**$1,125,685**	**-**	**($1,125,685)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	259,128	-	(259,128)	(100.00%)
6400 Federal Funds Ltd	259,128	-	(259,128)	(100.00%)
All Funds	518,256	-	(518,256)	(100.00%)
SALARIES & WAGES				
8000 General Fund	259,128	-	(259,128)	(100.00%)
6400 Federal Funds Ltd	259,128	-	(259,128)	(100.00%)
TOTAL SALARIES & WAGES	**$518,256**	**-**	**($518,256)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	120	-	(120)	(100.00%)
6400 Federal Funds Ltd	120	-	(120)	(100.00%)
All Funds	240	-	(240)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	51,126	-	(51,126)	(100.00%)
6400 Federal Funds Ltd	51,126	-	(51,126)	(100.00%)
All Funds	102,252	-	(102,252)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	19,821	-	(19,821)	(100.00%)
6400 Federal Funds Ltd	19,827	-	(19,827)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	39,648	-	(39,648)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	174	-	(174)	(100.00%)
6400 Federal Funds Ltd	180	-	(180)	(100.00%)
All Funds	354	-	(354)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	1,555	-	(1,555)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	91,584	-	(91,584)	(100.00%)
6400 Federal Funds Ltd	91,584	-	(91,584)	(100.00%)
All Funds	183,168	-	(183,168)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	164,380	-	(164,380)	(100.00%)
6400 Federal Funds Ltd	162,837	-	(162,837)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$327,217**	**-**	**($327,217)**	**(100.00%)**
PERSONAL SERVICES				
8000 General Fund	423,508	-	(423,508)	(100.00%)
6400 Federal Funds Ltd	421,965	-	(421,965)	(100.00%)
TOTAL PERSONAL SERVICES	**$845,473**	**-**	**($845,473)**	**(100.00%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	36,000	-	(36,000)	(100.00%)
6400 Federal Funds Ltd	36,000	-	(36,000)	(100.00%)
All Funds	72,000	-	(72,000)	(100.00%)
4125 Out of State Travel				
8000 General Fund	15,000	-	(15,000)	(100.00%)
6400 Federal Funds Ltd	15,000	-	(15,000)	(100.00%)
All Funds	30,000	-	(30,000)	(100.00%)
4150 Employee Training				
8000 General Fund	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,500	-	(7,500)	(100.00%)
6400 Federal Funds Ltd	7,500	-	(7,500)	(100.00%)
All Funds	15,000	-	(15,000)	(100.00%)
4200 Telecommunications				
8000 General Fund	3,000	-	(3,000)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
4250 Data Processing				
8000 General Fund	1,200	-	(1,200)	(100.00%)
6400 Federal Funds Ltd	1,200	-	(1,200)	(100.00%)
All Funds	2,400	-	(2,400)	(100.00%)
4375 Employee Recruitment and Develop				
8000 General Fund	1,500	-	(1,500)	(100.00%)
6400 Federal Funds Ltd	1,500	-	(1,500)	(100.00%)
All Funds	3,000	-	(3,000)	(100.00%)
4425 Facilities Rental and Taxes				
8000 General Fund	16,380	-	(16,380)	(100.00%)
6400 Federal Funds Ltd	16,380	-	(16,380)	(100.00%)
All Funds	32,760	-	(32,760)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	21,726	-	(21,726)	(100.00%)
6400 Federal Funds Ltd	21,726	-	(21,726)	(100.00%)
All Funds	43,452	-	(43,452)	(100.00%)
4700 Expendable Prop 250 - 5000				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,800	-	(7,800)	(100.00%)
6400 Federal Funds Ltd	7,800	-	(7,800)	(100.00%)
All Funds	15,600	-	(15,600)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	12,000	-	(12,000)	(100.00%)
6400 Federal Funds Ltd	12,000	-	(12,000)	(100.00%)
All Funds	24,000	-	(24,000)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	125,106	-	(125,106)	(100.00%)
6400 Federal Funds Ltd	125,106	-	(125,106)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$250,212**	**-**	**($250,212)**	**(100.00%)**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	15,000	-	(15,000)	(100.00%)
6400 Federal Funds Ltd	15,000	-	(15,000)	(100.00%)
All Funds	30,000	-	(30,000)	(100.00%)
CAPITAL OUTLAY				
8000 General Fund	15,000	-	(15,000)	(100.00%)
6400 Federal Funds Ltd	15,000	-	(15,000)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY	**$30,000**	**-**	**($30,000)**	**(100.00%)**
EXPENDITURES				
8000 General Fund	563,614	-	(563,614)	(100.00%)
6400 Federal Funds Ltd	562,071	-	(562,071)	(100.00%)
TOTAL EXPENDITURES	**$1,125,685**	**-**	**($1,125,685)**	**(100.00%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	-	(6)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.00	-	(6.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6040 Dist to Local School Districts				
3400 Other Funds Ltd	7,293,839	7,293,839	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	7,293,839	7,293,839	0	0.00%
TOTAL SPECIAL PAYMENTS	**$7,293,839**	**$7,293,839**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	7,293,839	7,293,839	0	0.00%
TOTAL EXPENDITURES	**$7,293,839**	**$7,293,839**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(7,293,839)	(7,293,839)	0	0.00%
TOTAL ENDING BALANCE	**($7,293,839)**	**($7,293,839)**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1109 Tsfr From Aviation, Dept of				
3400 Other Funds Ltd	194,875	-	(194,875)	(100.00%)
TRANSFERS IN				
3400 Other Funds Ltd	194,875	-	(194,875)	(100.00%)
TOTAL TRANSFERS IN	**$194,875**	**-**	**($194,875)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	194,875	-	(194,875)	(100.00%)
TOTAL REVENUE CATEGORIES	**$194,875**	**-**	**($194,875)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	194,875	-	(194,875)	(100.00%)
TOTAL AVAILABLE REVENUES	**$194,875**	**-**	**($194,875)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	194,875	-	(194,875)	(100.00%)
TOTAL ENDING BALANCE	**$194,875**	**-**	**($194,875)**	**(100.00%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(205,677)	(205,677)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(205,677)	(205,677)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($205,677)**	**($205,677)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(205,677)	(205,677)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($205,677)**	**($205,677)**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	(105,960)	(105,960)	100.00%
SALARIES & WAGES				
8000 General Fund	-	(105,960)	(105,960)	100.00%
TOTAL SALARIES & WAGES	**-**	**($105,960)**	**($105,960)**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	(40)	(40)	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	(20,207)	(20,207)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(8,106)	(8,106)	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(59)	(59)	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	(636)	(636)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(30,528)	(30,528)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(59,576)	(59,576)	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**($59,576)**	**($59,576)**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(130)	(130)	100.00%
3400 Other Funds Ltd	-	(134,800)	(134,800)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(134,930)	(134,930)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(130)	(130)	100.00%
3400 Other Funds Ltd	-	(134,800)	(134,800)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($134,930)**	**($134,930)**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	(165,666)	(165,666)	100.00%
3400 Other Funds Ltd	-	(134,800)	(134,800)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($300,466)**	**($300,466)**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(4,935)	(4,935)	100.00%
3400 Other Funds Ltd	-	(4,000)	(4,000)	100.00%
All Funds	-	(8,935)	(8,935)	100.00%
4125 Out of State Travel				
8000 General Fund	-	(845)	(845)	100.00%
4150 Employee Training				
8000 General Fund	-	(2,468)	(2,468)	100.00%
3400 Other Funds Ltd	-	(1,000)	(1,000)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(3,468)	(3,468)	100.00%
4175 Office Expenses				
8000 General Fund	-	(3,702)	(3,702)	100.00%
3400 Other Funds Ltd	-	(2,000)	(2,000)	100.00%
All Funds	-	(5,702)	(5,702)	100.00%
4200 Telecommunications				
8000 General Fund	-	(346)	(346)	100.00%
4225 State Gov. Service Charges				
8000 General Fund	-	(12,255)	(12,255)	100.00%
3400 Other Funds Ltd	-	(6,161)	(6,161)	100.00%
All Funds	-	(18,416)	(18,416)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(1,234)	(1,234)	100.00%
4300 Professional Services				
8000 General Fund	-	(9,290)	(9,290)	100.00%
4625 Other COP Costs				
3400 Other Funds Ltd	-	(535,800)	(535,800)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(4,936)	(4,936)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	-	(3,000)	(3,000)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(40,011)	(40,011)	100.00%
3400 Other Funds Ltd	-	(551,961)	(551,961)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($591,972)**	**($591,972)**	**100.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	-	(9,370,000)	(9,370,000)	100.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	-	(11,783,839)	(11,783,839)	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	(21,153,839)	(21,153,839)	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**($21,153,839)**	**($21,153,839)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(205,677)	(205,677)	100.00%
3400 Other Funds Ltd	-	(21,840,600)	(21,840,600)	100.00%
TOTAL EXPENDITURES	**-**	**($22,046,277)**	**($22,046,277)**	**100.00%**
ENDING BALANCE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	21,840,600	21,840,600	100.00%
TOTAL ENDING BALANCE	**-**	**$21,840,600**	**$21,840,600**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(1)	(1)	100.00%
8180 Position Reconciliation	-	(2)	(2)	100.00%
TOTAL AUTHORIZED POSITIONS	**-**	**(3)**	**(3)**	**100.00%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(1.00)	(1.00)	100.00%
8280 FTE Reconciliation	-	(1.00)	(1.00)	100.00%
TOTAL AUTHORIZED FTE	**-**	**(2.00)**	**(2.00)**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	6	6	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(16,705)	(16,712)	(7)	(0.04%)
REVENUE CATEGORIES				
8000 General Fund	6	6	0	0.00%
6400 Federal Funds Ltd	(16,705)	(16,712)	(7)	(0.04%)
TOTAL REVENUE CATEGORIES	($16,699)	($16,706)	($7)	(0.04%)
AVAILABLE REVENUES				
8000 General Fund	6	6	0	0.00%
6400 Federal Funds Ltd	(16,705)	(16,712)	(7)	(0.04%)
TOTAL AVAILABLE REVENUES	($16,699)	($16,706)	($7)	(0.04%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	432	432	0	0.00%
6400 Federal Funds Ltd	1,325	1,325	0	0.00%
All Funds	1,758	1,758	0	0.00%
3170 Overtime Payments				
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	140	140	0	0.00%
6400 Federal Funds Ltd	432	432	0	0.00%
All Funds	573	573	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	104	104	0	0.00%
6400 Federal Funds Ltd	317	317	0	0.00%
All Funds	421	421	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	80	80	0	0.00%
6400 Federal Funds Ltd	239	239	0	0.00%
All Funds	319	319	0	0.00%
SALARIES & WAGES				
8000 General Fund	2	2	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	756	756	0	0.00%
6400 Federal Funds Ltd	2,313	2,313	0	0.00%
TOTAL SALARIES & WAGES	**$3,071**	**$3,071**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	65	62	(3)	(4.62%)
6400 Federal Funds Ltd	195	188	(7)	(3.59%)
All Funds	260	250	(10)	(3.85%)
3221 Pension Obligation Bond				
8000 General Fund	3	3	0	0.00%
3400 Other Funds Ltd	4,590	4,590	0	0.00%
6400 Federal Funds Ltd	13,815	13,815	0	0.00%
All Funds	18,408	18,408	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	58	58	0	0.00%
6400 Federal Funds Ltd	176	176	0	0.00%
All Funds	234	234	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	3	3	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	4,713	4,710	(3)	(0.06%)
6400 Federal Funds Ltd	14,186	14,179	(7)	(0.05%)
TOTAL OTHER PAYROLL EXPENSES	**$18,902**	**$18,892**	**($10)**	**(0.05%)**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	(10,217)	(10,217)	0	0.00%
6400 Federal Funds Ltd	(33,204)	(33,204)	0	0.00%
All Funds	(43,420)	(43,420)	0	0.00%
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	(10,217)	(10,216)	1	0.01%
6400 Federal Funds Ltd	(33,204)	(33,204)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($43,420)**	**($43,419)**	**$1**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	6	6	0	0.00%
3400 Other Funds Ltd	(4,748)	(4,750)	(2)	(0.04%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(16,705)	(16,712)	(7)	(0.04%)
TOTAL PERSONAL SERVICES	**($21,447)**	**($21,456)**	**($9)**	**(0.04%)**
EXPENDITURES				
8000 General Fund	6	6	0	0.00%
3400 Other Funds Ltd	(4,748)	(4,750)	(2)	(0.04%)
6400 Federal Funds Ltd	(16,705)	(16,712)	(7)	(0.04%)
TOTAL EXPENDITURES	**($21,447)**	**($21,456)**	**($9)**	**(0.04%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	4,748	4,750	2	0.04%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$4,748**	**$4,750**	**$2**	**0.04%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(124,277)	(124,277)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(124,277)	(124,277)	0	0.00%
TOTAL REVENUE CATEGORIES	**($124,277)**	**($124,277)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(124,277)	(124,277)	0	0.00%
TOTAL AVAILABLE REVENUES	**($124,277)**	**($124,277)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	(109,929)	(109,929)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(109,929)	(109,929)	0	0.00%
TOTAL SALARIES & WAGES	**($109,929)**	**($109,929)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	(8,410)	(8,410)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(8,410)	(8,410)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($8,410)**	**($8,410)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(118,339)	(118,339)	0	0.00%
TOTAL PERSONAL SERVICES	**($118,339)**	**($118,339)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(118,339)	(118,339)	0	0.00%
TOTAL EXPENDITURES	**($118,339)**	**($118,339)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(5,938)	(5,938)	0	0.00%
TOTAL ENDING BALANCE	**($5,938)**	**($5,938)**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	5,671	5,669	(2)	(0.04%)
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	185,519	177,696	(7,823)	(4.22%)
REVENUE CATEGORIES				
8000 General Fund	5,671	5,669	(2)	(0.04%)
6400 Federal Funds Ltd	185,519	177,696	(7,823)	(4.22%)
TOTAL REVENUE CATEGORIES	**$191,190**	**$183,365**	**($7,825)**	**(4.09%)**
AVAILABLE REVENUES				
8000 General Fund	5,671	5,669	(2)	(0.04%)
6400 Federal Funds Ltd	185,519	177,696	(7,823)	(4.22%)
TOTAL AVAILABLE REVENUES	**$191,190**	**$183,365**	**($7,825)**	**(4.09%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	151	151	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	462	462	0	0.00%
All Funds	613	613	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	273	273	0	0.00%
6400 Federal Funds Ltd	833	833	0	0.00%
All Funds	1,106	1,106	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	111	(2,534)	(2,645)	(2,382.88%)
6400 Federal Funds Ltd	354	(7,469)	(7,823)	(2,209.89%)
All Funds	465	(10,003)	(10,468)	(2,251.18%)
4225 State Gov. Service Charges				
8000 General Fund	48	46	(2)	(4.17%)
3400 Other Funds Ltd	41,325	41,325	0	0.00%
6400 Federal Funds Ltd	118,369	118,369	0	0.00%
All Funds	159,742	159,740	(2)	(0.00%)
4275 Publicity and Publications				
3400 Other Funds Ltd	62	62	0	0.00%
6400 Federal Funds Ltd	190	190	0	0.00%
All Funds	252	252	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	5,623	5,623	0	0.00%
6400 Federal Funds Ltd	31,514	31,514	0	0.00%
All Funds	37,137	37,137	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	248	248	0	0.00%
6400 Federal Funds Ltd	814	814	0	0.00%
All Funds	1,062	1,062	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,174	1,174	0	0.00%
6400 Federal Funds Ltd	3,832	3,832	0	0.00%
All Funds	5,006	5,006	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	557	557	0	0.00%
6400 Federal Funds Ltd	1,949	1,949	0	0.00%
All Funds	2,506	2,506	0	0.00%
4500 Food and Kitchen Supplies				
3400 Other Funds Ltd	2,043	2,043	0	0.00%
6400 Federal Funds Ltd	6,247	6,247	0	0.00%

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	8,290	8,290	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	182	182	0	0.00%
6400 Federal Funds Ltd	3,891	3,891	0	0.00%
All Funds	4,073	4,073	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	518	518	0	0.00%
6400 Federal Funds Ltd	13,812	13,812	0	0.00%
All Funds	14,330	14,330	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	204	204	0	0.00%
6400 Federal Funds Ltd	653	653	0	0.00%
All Funds	857	857	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	287	287	0	0.00%
6400 Federal Funds Ltd	2,599	2,599	0	0.00%
All Funds	2,886	2,886	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	5,671	5,669	(2)	(0.04%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	47,135	44,490	(2,645)	(5.61%)
6400 Federal Funds Ltd	185,519	177,696	(7,823)	(4.22%)
TOTAL SERVICES & SUPPLIES	**$238,325**	**$227,855**	**($10,470)**	**(4.39%)**
EXPENDITURES				
8000 General Fund	5,671	5,669	(2)	(0.04%)
3400 Other Funds Ltd	47,135	44,490	(2,645)	(5.61%)
6400 Federal Funds Ltd	185,519	177,696	(7,823)	(4.22%)
TOTAL EXPENDITURES	**$238,325**	**$227,855**	**($10,470)**	**(4.39%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(47,135)	(44,490)	2,645	5.61%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($47,135)**	**($44,490)**	**$2,645**	**5.61%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(5,772)	(5,772)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(5,772)	(5,772)	100.00%
TOTAL REVENUE CATEGORIES	-	($5,772)	($5,772)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(5,772)	(5,772)	100.00%
TOTAL AVAILABLE REVENUES	-	($5,772)	($5,772)	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	-	(5,772)	(5,772)	100.00%
3400 Other Funds Ltd	-	5,772	5,772	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(5,772)	(5,772)	100.00%
3400 Other Funds Ltd	-	5,772	5,772	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	-	(5,772)	(5,772)	100.00%
3400 Other Funds Ltd	-	5,772	5,772	100.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(5,772)	(5,772)	100.00%
TOTAL ENDING BALANCE	**-**	**($5,772)**	**($5,772)**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(894)	(894)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(894)	(894)	100.00%
TOTAL REVENUE CATEGORIES	-	($894)	($894)	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	(894)	(894)	100.00%
TOTAL AVAILABLE REVENUES	-	($894)	($894)	100.00%
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3470 Undistributed (P.S.)				
3400 Other Funds Ltd	-	(97,220)	(97,220)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(97,220)	(97,220)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	($97,220)	($97,220)	100.00%
PERSONAL SERVICES				

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	(97,220)	(97,220)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($97,220)**	**($97,220)**	**100.00%**
SERVICES & SUPPLIES				
4675 Undistributed (S.S.)				
8000 General Fund	-	(894)	(894)	100.00%
3400 Other Funds Ltd	-	(19,171)	(19,171)	100.00%
All Funds	-	(20,065)	(20,065)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(894)	(894)	100.00%
3400 Other Funds Ltd	-	(19,171)	(19,171)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($20,065)**	**($20,065)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(894)	(894)	100.00%
3400 Other Funds Ltd	-	(116,391)	(116,391)	100.00%
TOTAL EXPENDITURES	**-**	**($117,285)**	**($117,285)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	116,391	116,391	100.00%
TOTAL ENDING BALANCE	**-**	**$116,391**	**$116,391**	**100.00%**

Description	Agency Request Budget (V-01) Column 1	Governor's Budget (Y-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(3,876)	(3,876)	100.00%
6400 Federal Funds Ltd	-	(11,631)	(11,631)	100.00%
All Funds	-	(15,507)	(15,507)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(3,876)	(3,876)	100.00%
6400 Federal Funds Ltd	-	(11,631)	(11,631)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($15,507)**	**($15,507)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(3,876)	(3,876)	100.00%
6400 Federal Funds Ltd	-	(11,631)	(11,631)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($15,507)**	**($15,507)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(3,876)	(3,876)	100.00%
6400 Federal Funds Ltd	-	(11,631)	(11,631)	100.00%
TOTAL EXPENDITURES	**-**	**($15,507)**	**($15,507)**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	3,876	3,876	100.00%
6400 Federal Funds Ltd	-	11,631	11,631	100.00%
TOTAL ENDING BALANCE	**-**	**$15,507**	**$15,507**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(30,973)	(30,973)	100.00%
6400 Federal Funds Ltd	-	(92,935)	(92,935)	100.00%
All Funds	-	(123,908)	(123,908)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(30,973)	(30,973)	100.00%
6400 Federal Funds Ltd	-	(92,935)	(92,935)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($123,908)**	**($123,908)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(30,973)	(30,973)	100.00%
6400 Federal Funds Ltd	-	(92,935)	(92,935)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($123,908)**	**($123,908)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(30,973)	(30,973)	100.00%
6400 Federal Funds Ltd	-	(92,935)	(92,935)	100.00%
TOTAL EXPENDITURES	**-**	**($123,908)**	**($123,908)**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	30,973	30,973	100.00%
6400 Federal Funds Ltd	-	92,935	92,935	100.00%
TOTAL ENDING BALANCE	**-**	**$123,908**	**$123,908**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	260,000	260,000	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	260,000	260,000	0	0.00%
TOTAL REVENUE CATEGORIES	**$260,000**	**$260,000**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	260,000	260,000	0	0.00%
TOTAL AVAILABLE REVENUES	**$260,000**	**$260,000**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4150 Employee Training				
6400 Federal Funds Ltd	110,000	110,000	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	21,250	21,250	0	0.00%
6400 Federal Funds Ltd	63,750	63,750	0	0.00%
All Funds	85,000	85,000	0	0.00%
4500 Food and Kitchen Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	23,750	23,750	0	0.00%
6400 Federal Funds Ltd	71,250	71,250	0	0.00%
All Funds	95,000	95,000	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
6400 Federal Funds Ltd	15,000	15,000	0	0.00%
All Funds	20,000	20,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	50,000	50,000	0	0.00%
6400 Federal Funds Ltd	260,000	260,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$310,000**	**$310,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	50,000	50,000	0	0.00%
6400 Federal Funds Ltd	260,000	260,000	0	0.00%
TOTAL EXPENDITURES	**$310,000**	**$310,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(50,000)	(50,000)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($50,000)**	**($50,000)**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COP Costs				
3400 Other Funds Ltd	(157,737)	(157,737)	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(157,737)	(157,737)	0	0.00%
TOTAL EXPENDITURES	**($157,737)**	**($157,737)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	157,737	157,737	0	0.00%
TOTAL ENDING BALANCE	**$157,737**	**$157,737**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	(3,710,464)	(3,710,464)	100.00%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	(3,710,464)	(3,710,464)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($3,710,464)**	**($3,710,464)**	**100.00%**
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	-	(1,620,000)	(1,620,000)	100.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	(2,090,464)	(2,090,464)	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	(3,710,464)	(3,710,464)	100.00%
TOTAL DEBT SERVICE	**-**	**($3,710,464)**	**($3,710,464)**	**100.00%**
EXPENDITURES				
8030 General Fund Debt Svc	-	(3,710,464)	(3,710,464)	100.00%
TOTAL EXPENDITURES	**-**	**($3,710,464)**	**($3,710,464)**	**100.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	951,624	393,363	(558,261)	(58.66%)
AVAILABLE REVENUES				
8030 General Fund Debt Svc	951,624	393,363	(558,261)	(58.66%)
TOTAL AVAILABLE REVENUES	**$951,624**	**$393,363**	**($558,261)**	**(58.66%)**
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	640,000	255,000	(385,000)	(60.16%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	311,624	138,363	(173,261)	(55.60%)
DEBT SERVICE				
8030 General Fund Debt Svc	951,624	393,363	(558,261)	(58.66%)
TOTAL DEBT SERVICE	**$951,624**	**$393,363**	**($558,261)**	**(58.66%)**
EXPENDITURES				
8030 General Fund Debt Svc	951,624	393,363	(558,261)	(58.66%)
TOTAL EXPENDITURES	**$951,624**	**$393,363**	**($558,261)**	**(58.66%)**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6010 Federal Funds Cap Improvement	109,513	109,480	(33)	(0.03%)
AVAILABLE REVENUES				
6010 Federal Funds Cap Improvement	109,513	109,480	(33)	(0.03%)
TOTAL AVAILABLE REVENUES	**$109,513**	**$109,480**	**($33)**	**(0.03%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
6010 Federal Funds Cap Improvement	989	956	(33)	(3.34%)
CAPITAL OUTLAY				
5650 Land and Improvements				
6010 Federal Funds Cap Improvement	8,424	8,424	0	0.00%
5700 Building Structures				
6010 Federal Funds Cap Improvement	89,804	89,804	0	0.00%
5750 Equipment - Part of Building				
6010 Federal Funds Cap Improvement	6,552	6,552	0	0.00%
5900 Other Capital Outlay				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6010 Federal Funds Cap Improvement	3,744	3,744	0	0.00%
CAPITAL OUTLAY				
6010 Federal Funds Cap Improvement	108,524	108,524	0	0.00%
TOTAL CAPITAL OUTLAY	**$108,524**	**$108,524**	**$0**	**0.00%**
EXPENDITURES				
6010 Federal Funds Cap Improvement	109,513	109,480	(33)	(0.03%)
TOTAL EXPENDITURES	**$109,513**	**$109,480**	**($33)**	**(0.03%)**
ENDING BALANCE				
6010 Federal Funds Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construction	7,403,076	7,403,076	0	0.00%
OTHER				
0975 Other Revenues				
3020 Other Funds Cap Construction	220,000	220,000	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6020 Federal Funds Cap Construction	262,205	262,205	0	0.00%
REVENUE CATEGORIES				
3020 Other Funds Cap Construction	7,623,076	7,623,076	0	0.00%
6020 Federal Funds Cap Construction	262,205	262,205	0	0.00%
TOTAL REVENUE CATEGORIES	**$7,885,281**	**$7,885,281**	**$0**	**0.00%**
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	7,623,076	7,623,076	0	0.00%
6020 Federal Funds Cap Construction	262,205	262,205	0	0.00%
TOTAL AVAILABLE REVENUES	**$7,885,281**	**$7,885,281**	**$0**	**0.00%**
EXPENDITURES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3020 Other Funds Cap Construction	370,154	370,154	0	0.00%
5650 Land and Improvements				
3020 Other Funds Cap Construction	2,920,000	2,920,000	0	0.00%
5700 Building Structures				
3020 Other Funds Cap Construction	2,906,692	2,906,692	0	0.00%
5750 Equipment - Part of Building				
3020 Other Funds Cap Construction	1,083,230	1,083,230	0	0.00%
5900 Other Capital Outlay				
3020 Other Funds Cap Construction	625,445	625,445	0	0.00%
6020 Federal Funds Cap Construction	262,205	262,205	0	0.00%
All Funds	887,650	887,650	0	0.00%
CAPITAL OUTLAY				
3020 Other Funds Cap Construction	7,905,521	7,905,521	0	0.00%
6020 Federal Funds Cap Construction	262,205	262,205	0	0.00%
TOTAL CAPITAL OUTLAY	**$8,167,726**	**$8,167,726**	**$0**	**0.00%**
ENDING BALANCE				
3020 Other Funds Cap Construction	(282,445)	(282,445)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6020 Federal Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	**($282,445)**	**($282,445)**	**$0**	**0.00%**

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,178.00	38,136	38,136			76,272
000	AU	C0211 AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,776.00	33,312	33,312			66,624
000	AU	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,211.00	59,597	41,467			101,064
000	AU	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	4,211.00	25,266	25,266			50,532
000	AU	C1215 AA	ACCOUNTANT 1	2	2.00	48.00	3,848.50	92,364	92,364			184,728
000	AU	C1217 AA	ACCOUNTANT 3	1	1.00	24.00	5,604.00	51,108	83,388			134,496
000	ME	AHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	.90	21.60	11,697.00	252,655				252,655
000	ME	NNZ0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,970.00	95,280				95,280
000	ME	SNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,134.00	147,216				147,216
000	ME	SNZ7010 IA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,487.00	204,919	22,769			227,688
000	ME	SNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	9,955.00	238,920				238,920
000	ME	SNZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H	1	.78	18.72	10,974.00	205,433				205,433
000	MM	N X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,970.00	95,280				95,280
000	MM	N X1215 AA	ACCOUNTANT 1	1	1.00	24.00	4,364.00		104,736			104,736
000	MM	N X1218 AA	ACCOUNTANT 4	1	1.00	24.00	6,760.00	81,120	81,120			162,240
000	MM	N X1245 AA	FISCAL ANALYST 3	2	1.50	36.00	6,435.00	77,220	154,440			231,660
000	MM	N X1320 AA	HUMAN RESOURCE ANALYST 1	2	2.00	48.00	3,874.50	54,645	131,331			185,976
000	MM	N X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	5,052.00		121,248			121,248
000	MM	N X1346 AA	SAFETY SPECIALIST 2	1	1.00	24.00	5,567.00	38,746	94,862			133,608
000	MM	S X0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,134.00	147,216				147,216
000				23	21.68	520.32	5,754.78	1,938,433	1,024,439			2,962,872

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
022	MEAHZ	7014	HA PRINCIPAL EXECUTIVE/MANAGER H		.10	2.40	11,697.00	28,073				28,073
022	MESNZ	7014	AA PRINCIPAL EXECUTIVE/MANAGER H		.22	5.28	10,974.00	57,943				57,943
022					.32	7.68	11,335.50	86,016				86,016

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
081	AD	C1346 AA	SAFETY SPECIALIST 2	1	1.00	24.00	5,604.00	39,004	95,492			134,496
081	AU	C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,164.00	147,936				147,936
081	AU	C1215 AA	ACCOUNTANT 1	1	1.00	24.00	4,211.00		101,064			101,064
081	MMN	X1215 AA	ACCOUNTANT 1	1-	1.00-	24.00-	4,364.00		104,736-			104,736-
081	MMN	X1346 AA	SAFETY SPECIALIST 2	1-	1.00-	24.00-	5,567.00	38,746-	94,862-			133,608-
081	MMS	X0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	6,134.00	147,216-				147,216-
081					.00	.00	5,340.66	978	3,042-			2,064-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	AU	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1-	.50-	12.00-	4,211.00	25,266-	25,266-			50,532-
090	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F		.50-	12.00-	6,134.00	73,608-				73,608-
090				1-	1.00-	24.00-	5,493.00	98,874-	25,266-			124,140-
				22	21.00	504.00	6,284.02	1,926,553	996,131			2,922,684

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AA OFFICE SPECIALIST 1	2	2.00	48.00	2,529.00		666	120,726		121,392
000	AU	C0104	AA OFFICE SPECIALIST 2	2	2.00	48.00	2,564.00			123,072		123,072
000	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,486.00	12,550		71,114		83,664
000	AU	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,131.00			150,288		150,288
000	AU	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,486.00		41,832	41,832		83,664
000	AU	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,837.00			92,088		92,088
000	AU	C0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,282.00			54,768		54,768
000	AU	C0211	AA ACCOUNTING TECHNICIAN 2	2	2.00	48.00	3,255.00	15,254	79,968	61,018		156,240
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	2,897.00	69,528				69,528
000	AU	C0435	AA PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,652.00			87,648		87,648
000	AU	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,415.00	15,894		90,066		105,960
000	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	2	2.00	48.00	4,628.00			222,144		222,144
000	AU	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,164.00			147,936		147,936
000	AU	C0758	AA SUPPLY SPECIALIST 1	4	4.00	96.00	2,968.00			284,928		284,928
000	AU	C0759	AA SUPPLY SPECIALIST 2	1	1.00	24.00	3,332.00			79,968		79,968
000	AU	C0782	AA PARTS SPECIALIST 1	1	1.00	24.00	3,178.00			76,272		76,272
000	AU	C0783	AA PARTS SPECIALIST 2	2	2.00	48.00	3,037.50			145,800		145,800
000	AU	C0801	AA OFFICE COORDINATOR	1	1.00	24.00	2,662.00		63,888			63,888
000	AU	C0860	AA PROGRAM ANALYST 1	5	5.00	120.00	4,049.60			485,952		485,952
000	AU	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,342.00			128,208		128,208
000	AU	C1099	AA PLANNER 4	1	1.00	24.00	6,164.00			147,936		147,936
000	AU	C1117	AA RESEARCH ANALYST 3	1	1.00	24.00	4,211.00			101,064		101,064
000	AU	C1243	AA FISCAL ANALYST 1	4	4.00	96.00	3,941.00			378,336		378,336
000	AU	C1244	AA FISCAL ANALYST 2	2	2.00	48.00	5,009.50			240,456		240,456
000	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	3	3.00	72.00	4,976.00			351,552		351,552

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C1485 IA	INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	5,527.33			269,448		269,448
000	AU	C3252 AA	FACILITIES ENGINEER 2	3	3.00	72.00	4,658.00	36,778		298,598		335,376
000	AU	C3265 AA	CONSTRUCTION INSPECTOR	2	2.00	48.00	4,628.00			222,144		222,144
000	AU	C3268 AA	CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	5,521.00	50,166		612,354		662,520
000	AU	C3269 AA	CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	5,970.66		281,952	147,936		429,888
000	AU	C4001 AA	PAINTER	10	10.00	240.00	3,908.10			937,944		937,944
000	AU	C4003 AA	CARPENTER	5	5.00	120.00	3,931.00	48,902		422,818		471,720
000	AU	C4005 AA	PLUMBER	4	4.00	96.00	4,647.00	100,004		346,108		446,112
000	AU	C4007 AA	ELECTRICIAN 1	1	1.00	24.00	4,415.00	21,192		84,768		105,960
000	AU	C4008 AA	ELECTRICIAN 2	3	3.00	72.00	4,840.33	58,686		289,818		348,504
000	AU	C4009 AA	ELECTRICIAN 3	2	2.00	48.00	5,874.00	70,488		211,464		281,952
000	AU	C4012 AA	FACILITY MAINTENANCE SPEC	37	36.50	876.00	3,224.72	998,158	195,481	1,637,977		2,831,616
000	AU	C4014 AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,211.00			101,064		101,064
000	AU	C4033 AA	FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,020.00	28,944		164,016		192,960
000	AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	6	6.00	144.00	4,554.16	81,435	3,581	570,784		655,800
000	AU	C4038 AA	PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	3,178.00			76,272		76,272
000	AU	C4039 AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	4,415.00			105,960		105,960
000	AU	C4101 AA	CUSTODIAN	14	14.00	336.00	2,150.71	84,359	267,840	370,441		722,640
000	AU	C4103 AA	CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,495.00	8,215	244,632	46,553		299,400
000	AU	C4109 AA	GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,480.66			178,608		178,608
000	AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	3	3.00	72.00	3,108.66	15,254		208,570		223,824
000	AU	C4116 AA	LABORER/STUDENT WORKER	2	2.00	48.00	2,282.00			109,536		109,536
000	AU	C4151 AA	TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	2,897.00	13,906		55,622		69,528
000	AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2	6	6.00	144.00	3,722.00	84,999		450,969		535,968
000	AU	C4339 AA	SCIENTIFIC INSTRUMENT TECH	13	13.00	312.00	4,211.00			1,313,832		1,313,832

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4437 AA	HEAVY EQUIPMENT TECHNICIAN 1	22	22.00	528.00	3,625.77			1,914,408		1,914,408
000	AU	C4438 AA	HEAVY EQUIPMENT TECHNICIAN 2	3	3.00	72.00	4,486.00			322,992		322,992
000	AU	C5519 AA	FORCE PROTECTION OFFICER	10	10.00	240.00	3,260.60			782,544		782,544
000	AU	C5521 AA	FORCE PROTECTION LEADER	8	8.00	192.00	3,655.62			701,880		701,880
000	AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	10	5.00	120.00	2,545.00			305,400		305,400
000	AU	C8257 AA	FOREST OFFICER	1	.50	12.00	3,332.00			39,984		39,984
000	AU	C8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	4,020.00			96,480		96,480
000	AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	4,742.00	39,970		187,646		227,616
000	AU	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,211.00			101,064		101,064
000	AU	C8504 AA	NATURAL RESOURCE SPECIALIST 4	8	8.00	192.00	5,660.37			1,086,792		1,086,792
000	IK	C5555 AA	FIREFIGHTER	12	12.00	288.00	5,729.83			1,650,192		1,650,192
000	IK	C5556 AA	LIEUTENANT	3	3.00	72.00	6,490.00			467,280		467,280
000	IK	C5557 AA	CAPTAIN	7	7.00	168.00	7,336.00			1,232,448		1,232,448
000	IP	C5555 AA	FIREFIGHTER	12	12.00	288.00	5,661.91			1,630,632		1,630,632
000	IP	C5556 AA	LIEUTENANT	3	3.00	72.00	6,490.00			467,280		467,280
000	IP	C5557 AA	CAPTAIN	3	3.00	72.00	7,339.00			528,408		528,408
000	MMN	X0863 AA	PROGRAM ANALYST 4	2	2.00	48.00	6,299.50			302,376		302,376
000	MMN	X0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,304.00			127,296		127,296
000	MMN	X8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	4,364.00			104,736		104,736
000	MMS	X4046 AA	MAINTENANCE & OPERATIONS SUPV	5	5.00	120.00	4,725.60	63,049	72,422	431,601		567,072
000	MMS	X4439 AA	AUTO/HEAVY EQUIP REPAIR SUPRVR	1	1.00	24.00	4,809.00			115,416		115,416
000	MMS	X5554 AA	DEPUTY FIRE CHIEF	2	2.00	48.00	7,627.50			366,120		366,120
000	MMS	X7002 AA	PRINCIPAL EXECUTIVE/MANAGER B	4	4.00	96.00	4,660.00			447,360		447,360
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	5	5.00	120.00	4,992.40	19,094	47,142	532,852		599,088
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	5,684.66	50,965	38,610	319,721		409,296

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	7,811.00	43,117		706,739		749,856
000	MMS	X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,760.00			162,240		162,240
000	MMS	X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,760.00			162,240		162,240
000	MMS	X8258 AA	WILDLAND FIRE SUPERVISOR	2	2.00	48.00	3,970.00			190,560		190,560
000	MMS	X9107 AA	FOOD SERVICE MANAGER 2	1	1.00	24.00	3,970.00		95,280			95,280
000	UM	C0723 AA	MILITARY LEASE AGENT	42	5.88	139.44	2,176.52		303,489			303,489
000				360	317.88	7627.44	3,993.04	2,030,907	1,736,783	28,401,463		32,169,153

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
022	AU	C4012 AA	FACILITY MAINTENANCE SPEC	3-	3.00-	72.00-	3,445.33	248,064-				248,064-
022				3-	3.00-	72.00-	3,445.33	248,064-				248,064-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
081	AU	C0863	AA PROGRAM ANALYST 4	1	1.00	24.00	6,777.00			162,648		162,648
081	MMN	X0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	6,760.00			162,240-		162,240-
081	MMN	X8501	AA NATURAL RESOURCE SPECIALIST 1	1-	1.00-	24.00-	4,364.00			104,736-		104,736-
081	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	4,580.00			109,920-		109,920-
081				2-	2.00-	48.00-	5,620.25			214,248-		214,248-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
201	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,545.00			61,080		61,080
201	AU	C0860 AA	PROGRAM ANALYST 1	1	1.00	24.00	3,486.00			83,664		83,664
201	AU	C3268 AA	CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	4,628.00			111,072		111,072
201	AU	C4012 AA	FACILITY MAINTENANCE SPEC	5	5.00	120.00	2,940.33		83,055	236,385		319,440
201	AU	C4014 AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,020.00		14,472	82,008		96,480
201	AU	C4101 AA	CUSTODIAN	1	.63	15.00	2,112.00		31,680			31,680
201	AU	C8501 AA	NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	3,032.00			72,768		72,768
201	MMS	X5554 AA	DEPUTY FIRE CHIEF	1	1.00	24.00	7,093.00			170,232		170,232
201				12	11.63	279.00	3,273.68		129,207	817,209		946,416

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
203	AU	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	2,545.00			61,080		61,080
203	AU	C0211 AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,776.00			66,624		66,624
203	AU	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,415.00			105,960		105,960
203	AU	C0758 AA	SUPPLY SPECIALIST 1	1	1.00	24.00	2,452.00			58,848		58,848
203	AU	C1484 IA	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,177.00			100,248		100,248
203	AU	C4003 AA	CARPENTER	1	1.00	24.00	3,486.00			83,664		83,664
203	AU	C4005 AA	PLUMBER	1	1.00	24.00	3,837.00			92,088		92,088
203	AU	C4009 AA	ELECTRICIAN 3	1	1.00	24.00	4,628.00			111,072		111,072
203	AU	C4012 AA	FACILITY MAINTENANCE SPEC	3	3.00	72.00	2,897.00			208,584		208,584
203	AU	C4101 AA	CUSTODIAN	1	1.00	24.00	2,112.00			50,688		50,688
203	AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	2	2.00	48.00	2,776.00			133,248		133,248
203	AU	C4116 AA	LABORER/STUDENT WORKER	1	1.00	24.00	2,282.00			54,768		54,768
203	AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	2	2.00	48.00	2,776.00			133,248		133,248
203	AU	C8257 AA	FOREST OFFICER	1	1.00	24.00	3,652.00			87,648		87,648
203	AU	C8501 AA	NATURAL RESOURCE SPECIALIST 1	2	2.00	48.00	3,332.00			159,936		159,936
203	AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	3,837.00			92,088		92,088
203	MMS	X4046 AA	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	4,809.00			115,416		115,416
203	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,809.00			115,416		115,416
203				23	23.00	552.00	3,316.34			1,830,624		1,830,624

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
204	IK	C5555 AA	FIREFIGHTER	6	6.00	144.00	4,948.00			712,512		712,512
204	IK	C5556 AA	LIEUTENANT	1	1.00	24.00	5,915.00			141,960		141,960
204				7	7.00	168.00	5,086.14			854,472		854,472
				397	354.51	8506.44	3,953.05	1,782,843	1,865,990	31,689,520		35,338,353

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C1217 AA	ACCOUNTANT 3	1	1.00	24.00	4,856.00	116,544				116,544
000	AU	C1486 IA	INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,279.00		150,696			150,696
000	AV	C0104 AA	OFFICE SPECIALIST 2	2	2.00	48.00	2,614.00	33,312	58,848	33,312		125,472
000	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	4	4.00	96.00	2,999.00	66,624	76,296	144,984		287,904
000	AV	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,837.00	23,022	46,044	23,022		92,088
000	AV	C0861 AA	PROGRAM ANALYST 2	11	11.00	264.00	4,866.45	261,090	276,540	747,114		1,284,744
000	AV	C0862 AA	PROGRAM ANALYST 3	2	2.00	48.00	5,289.50	179,928		73,968		253,896
000	AV	C0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	6,164.00			147,936		147,936
000	AV	C1216 AA	ACCOUNTANT 2	2	2.00	48.00	4,486.00		52,980	164,052		217,032
000	AV	C1217 AA	ACCOUNTANT 3	2	2.00	48.00	5,604.00		20,174	248,818		268,992
000	AV	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,020.00			96,480		96,480
000	AV	C1339 AA	TRAINING & DEVELOPMENT SPEC 2	2	2.00	48.00	4,812.00			230,976		230,976
000	AV	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,627.00		111,048			111,048
000	AV	C1485 IA	INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	4,454.00		213,792			213,792
000	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	3	3.00	72.00	6,440.75		307,399	144,137		451,536
000	AV	C2169 AA	COMMUNICATIONS SYS ANALYST 3	2	2.00	48.00	5,874.00			281,952		281,952
000	AV	C3253 AA	FACILITIES ENGINEER 3	1	1.00	24.00	6,164.00	73,968		73,968		147,936
000	MEA	HZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H		.10	2.40	11,697.00		28,073			28,073
000	MES	NZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	7,438.00			178,512		178,512
000	MES	NZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	7,438.00	18,744	141,024	18,744		178,512
000	MES	NZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H		.22	5.28	10,974.00		57,943			57,943
000	MMN	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,970.00		47,640	47,640		95,280
000	MMN	X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,134.00		73,608	73,608		147,216
000	MMN	X1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,580.00	27,480	54,960	27,480		109,920
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	6,654.33		77,220	247,452		324,672

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00	38,610	77,220	38,610		154,440
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00		154,440			154,440
000				48	48.32	1159.68	5,350.86	839,322	2,025,945	3,042,765		5,908,032

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
022	AU	C1486	IA INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	6,279.00		150,696-			150,696-
022	AV	C0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	2,452.00		58,848-			58,848-
022	AV	C0107	AA ADMINISTRATIVE SPECIALIST 1	2-	2.00-	48.00-	2,866.50		76,296-	61,296-		137,592-
022	AV	C0108	AA ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	3,837.00	23,022-	46,044-	23,022-		92,088-
022	AV	C0861	AA PROGRAM ANALYST 2	3-	3.00-	72.00-	4,871.00	37,086-	276,540-	37,086-		350,712-
022	AV	C1216	AA ACCOUNTANT 2	1-	1.00-	24.00-	4,415.00		52,980-	52,980-		105,960-
022	AV	C1217	AA ACCOUNTANT 3		.15-	3.60-	5,604.00		20,174-			20,174-
022	AV	C1244	AA FISCAL ANALYST 2	1-	1.00-	24.00-	4,020.00			96,480-		96,480-
022	AV	C1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	4,020.00			96,480-		96,480-
022	AV	C1483	IA INFO SYSTEMS SPECIALIST 3	1-	1.00-	24.00-	4,627.00		111,048-			111,048-
022	AV	C1485	IA INFO SYSTEMS SPECIALIST 5	2-	2.00-	48.00-	4,454.00		213,792-			213,792-
022	AV	C1487	IA INFO SYSTEMS SPECIALIST 7	3-	2.50-	60.00-	6,271.33		307,399-	60,749-		368,148-
022	AV	C2169	AA COMMUNICATIONS SYS ANALYST 3	2-	2.00-	48.00-	5,874.00			281,952-		281,952-
022	MEAHZ	7014	HA PRINCIPAL EXECUTIVE/MANAGER H		.10-	2.40-	11,697.00		28,073-			28,073-
022	MESNZ	7012	AA PRINCIPAL EXECUTIVE/MANAGER G	1-	.79-	18.96-	7,438.00		141,024-			141,024-
022	MESNZ	7014	AA PRINCIPAL EXECUTIVE/MANAGER H		.22-	5.28-	10,974.00		57,943-			57,943-
022	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,970.00	47,640	47,640-			
022	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3		.00	.00	6,134.00	73,608	73,608-			
022	MMN	X1244	AA FISCAL ANALYST 2		.50-	12.00-	4,580.00		54,960-			54,960-
022	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	6,566.60	77,220	77,220-	170,232-		170,232-
022	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	6,435.00	38,610-	77,220-	38,610-		154,440-
022	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	6,435.00		154,440-			154,440-
022				23-	23.26-	558.24-	5,755.36	99,750	2,025,945-	918,887-		2,845,082-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
081	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	2,776.00	66,624-				66,624-
081				1-	1.00-	24.00-	2,776.00	66,624-				66,624-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
301	AU	C1215	AA ACCOUNTANT 1		.00	.00	3,032.00					
301	AV	C0862	AA PROGRAM ANALYST 3		.00	.00	5,342.00					
301					.00	.00	4,187.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
302	AV	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	2,452.00		58,848			58,848
302	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,179.00		76,296			76,296
302	AV	C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	4,856.00		116,544			116,544
302	AV	C1217 AA	ACCOUNTANT 3		.15	3.60	5,604.00		20,174			20,174
302	AV	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,627.00		111,048			111,048
302	AV	C1485 IA	INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	4,454.00		213,792			213,792
302	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,342.00		152,208			152,208
302	MESNZ	7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	.79	18.96	7,438.00		141,024			141,024
302	MMN	X1244 AA	FISCAL ANALYST 2		.50	12.00	4,580.00		54,960			54,960
302	MMS	X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00		154,440			154,440
302				9	9.44	226.56	4,947.36		1,099,334			1,099,334

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C1487	IA INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	5,039.00		120,936			120,936
303				1	1.00	24.00	5,039.00		120,936			120,936

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
304	AV	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,837.00		92,088			92,088
304	AV	C0861 AA	PROGRAM ANALYST 2	2	2.00	48.00	4,878.50		234,168			234,168
304	AV	C1216 AA	ACCOUNTANT 2	1	1.00	24.00	4,415.00		105,960			105,960
304	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	2	1.50	36.00	6,236.00		215,940			215,940
304	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00		154,440			154,440
304				7	6.50	156.00	5,160.30		802,596			802,596

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
305	AV	C1485	IA INFO SYSTEMS SPECIALIST 5		.00	.00	4,461.00					
305	AV	C1487	IA INFO SYSTEMS SPECIALIST 7		.00	.00	5,994.00					
305					.00	.00	5,227.50					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
306	AV	C0861	AA PROGRAM ANALYST 2		.00	.00	4,020.00					
306	UA	C1338	AA TRAINING & DEVELOPMENT SPEC 1		.00	.00	3,178.00					
306					.00	.00	3,599.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
475	AV	C0862	AA PROGRAM ANALYST 3	1-	1.00-	24.00-	4,415.00	105,960-				105,960-
475				1-	1.00-	24.00-	4,415.00	105,960-				105,960-
				40	40.00	960.00	5,310.14	766,488	2,022,866	2,123,878		4,913,232

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	2,660.50		31,926	95,778		127,704
000	AU	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,837.00		23,022	69,066		92,088
000	AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,837.00		23,022	69,066		92,088
000	AU	C0860 AA	PROGRAM ANALYST 1	1	1.00	24.00	3,652.00		21,912	65,736		87,648
000	AU	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,020.00		24,120	72,360		96,480
000	AU	C1485 IA	INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,355.00		32,130	96,390		128,520
000	AU	C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	2,662.00		15,972	47,916		63,888
000	AU	C6750 AA	GROUP LIFE COORDINATOR 1	1	1.00	24.00	2,545.00		15,270	45,810		61,080
000	AU	C6751 AA	GROUP LIFE COORDINATOR 2	18	18.00	432.00	3,096.50		334,422	1,003,266		1,337,688
000	AU	C6752 AA	GROUP LIFE COORDINATOR 3	6	6.00	144.00	3,693.00		132,948	398,844		531,792
000	AU	C9116 AA	COOK 1	3	3.00	72.00	2,277.33		40,992	122,976		163,968
000	MESNZ	7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,435.00		38,610	115,830		154,440
000	MMN	X0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,708.00		16,248	48,744		64,992
000	MMS	X6754 AA	GROUP LIFE SUPERVISOR	5	5.00	120.00	4,048.80		121,464	364,392		485,856
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,580.00		27,480	82,440		109,920
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,304.00		31,824	95,472		127,296
000	MMS	X9119 AA	SUPERVISING COOK	1	1.00	24.00	3,781.00		22,686	68,058		90,744
000				46	46.00	1104.00	3,456.69		954,048	2,862,144		3,816,192
				46	46.00	1104.00	3,456.69		954,048	2,862,144		3,816,192
				505	461.51	11074.44	4,345.36	4,475,884	5,839,035	36,675,542		46,990,461

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				505	461.51	11074.44	4,345.36	4,475,884	5,839,035	36,675,542		46,990,461

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
081	AD	C1346 AA	SAFETY SPECIALIST 2	1	1.00	24.00	5,604.00	39,004	95,492			134,496
000	AU	C0103 AA	OFFICE SPECIALIST 1	2	2.00	48.00	2,529.00		666	120,726		121,392
203	AU	C0104 AA	OFFICE SPECIALIST 2	4	4.00	96.00	2,712.75	38,136	38,136	184,152		260,424
201	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	4	4.00	96.00	2,838.00	12,550	31,926	227,972		272,448
000	AU	C0108 AA	ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	3,366.33		23,022	219,354		242,376
000	AU	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,486.00		41,832	41,832		83,664
000	AU	C0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,837.00			92,088		92,088
000	AU	C0210 AA	ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,282.00			54,768		54,768
203	AU	C0211 AA	ACCOUNTING TECHNICIAN 2	4	4.00	96.00	3,015.50	48,566	113,280	127,642		289,488
000	AU	C0212 AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	2,897.00	69,528				69,528
000	AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	3,744.50		23,022	156,714		179,736
000	AU	C0436 AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,415.00	15,894		90,066		105,960
203	AU	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	4	4.00	96.00	4,470.50	59,597	41,467	328,104		429,168
000	AU	C0438 AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,164.00			147,936		147,936
203	AU	C0758 AA	SUPPLY SPECIALIST 1	5	5.00	120.00	2,864.80			343,776		343,776
000	AU	C0759 AA	SUPPLY SPECIALIST 2	1	1.00	24.00	3,332.00			79,968		79,968
000	AU	C0782 AA	PARTS SPECIALIST 1	1	1.00	24.00	3,178.00			76,272		76,272
000	AU	C0783 AA	PARTS SPECIALIST 2	2	2.00	48.00	3,037.50			145,800		145,800
000	AU	C0801 AA	OFFICE COORDINATOR	1	1.00	24.00	2,662.00		63,888			63,888
201	AU	C0860 AA	PROGRAM ANALYST 1	7	7.00	168.00	3,912.28		21,912	635,352		657,264
081	AU	C0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	6,777.00			162,648		162,648
090	AU	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1		.00	.00	4,211.00					
081	AU	C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,164.00	147,936				147,936
000	AU	C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,342.00			128,208		128,208
000	AU	C1099 AA	PLANNER 4	1	1.00	24.00	6,164.00			147,936		147,936

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C1117	AA RESEARCH ANALYST 3	1	1.00	24.00	4,211.00			101,064		101,064
301	AU	C1215	AA ACCOUNTANT 1	3	3.00	72.00	3,735.00	92,364	193,428			285,792
000	AU	C1217	AA ACCOUNTANT 3	2	2.00	48.00	5,230.00	167,652	83,388			251,040
000	AU	C1243	AA FISCAL ANALYST 1	4	4.00	96.00	3,941.00			378,336		378,336
000	AU	C1244	AA FISCAL ANALYST 2	3	3.00	72.00	4,679.66		24,120	312,816		336,936
203	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	4,816.20			451,800		451,800
000	AU	C1485	IA INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,484.25		32,130	365,838		397,968
022	AU	C1486	IA INFO SYSTEMS SPECIALIST 6		.00	.00	6,279.00					
000	AU	C3252	AA FACILITIES ENGINEER 2	3	3.00	72.00	4,658.00	36,778		298,598		335,376
000	AU	C3265	AA CONSTRUCTION INSPECTOR	2	2.00	48.00	4,628.00			222,144		222,144
201	AU	C3268	AA CONSTRUCTION PROJECT MANAGER 2	6	6.00	144.00	5,372.16	50,166		723,426		773,592
000	AU	C3269	AA CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	5,970.66		281,952	147,936		429,888
000	AU	C4001	AA PAINTER	10	10.00	240.00	3,908.10			937,944		937,944
203	AU	C4003	AA CARPENTER	6	6.00	144.00	3,856.83	48,902		506,482		555,384
203	AU	C4005	AA PLUMBER	5	5.00	120.00	4,485.00	100,004		438,196		538,200
000	AU	C4007	AA ELECTRICIAN 1	1	1.00	24.00	4,415.00	21,192		84,768		105,960
000	AU	C4008	AA ELECTRICIAN 2	3	3.00	72.00	4,840.33	58,686		289,818		348,504
203	AU	C4009	AA ELECTRICIAN 3	3	3.00	72.00	5,458.66	70,488		322,536		393,024
201	AU	C4012	AA FACILITY MAINTENANCE SPEC	43	42.50	1020.00	3,148.00	750,094	294,508	2,130,862		3,175,464
201	AU	C4014	AA FACILITY OPERATIONS SPEC 1	2	2.00	48.00	4,115.50		14,472	183,072		197,544
000	AU	C4033	AA FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,020.00	28,944		164,016		192,960
000	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	6	6.00	144.00	4,554.16	81,435	3,581	570,784		655,800
000	AU	C4038	AA PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	3,178.00			76,272		76,272
000	AU	C4039	AA PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	4,415.00			105,960		105,960
203	AU	C4101	AA CUSTODIAN	16	15.63	375.00	2,145.87	84,359	299,520	421,129		805,008

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4103 AA	CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,495.00	8,215	244,632	46,553		299,400
000	AU	C4109 AA	GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,480.66			178,608		178,608
203	AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	5	5.00	120.00	2,975.60	15,254		341,818		357,072
203	AU	C4116 AA	LABORER/STUDENT WORKER	3	3.00	72.00	2,282.00			164,304		164,304
000	AU	C4151 AA	TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	2,897.00	13,906		55,622		69,528
000	AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2	6	6.00	144.00	3,722.00	84,999		450,969		535,968
000	AU	C4339 AA	SCIENTIFIC INSTRUMENT TECH	13	13.00	312.00	4,211.00			1,313,832		1,313,832
000	AU	C4437 AA	HEAVY EQUIPMENT TECHNICIAN 1	22	22.00	528.00	3,625.77			1,914,408		1,914,408
000	AU	C4438 AA	HEAVY EQUIPMENT TECHNICIAN 2	3	3.00	72.00	4,486.00			322,992		322,992
000	AU	C5519 AA	FORCE PROTECTION OFFICER	10	10.00	240.00	3,260.60			782,544		782,544
000	AU	C5521 AA	FORCE PROTECTION LEADER	8	8.00	192.00	3,655.62			701,880		701,880
000	AU	C6750 AA	GROUP LIFE COORDINATOR 1	1	1.00	24.00	2,545.00		15,270	45,810		61,080
000	AU	C6751 AA	GROUP LIFE COORDINATOR 2	18	18.00	432.00	3,096.50		334,422	1,003,266		1,337,688
000	AU	C6752 AA	GROUP LIFE COORDINATOR 3	6	6.00	144.00	3,693.00		132,948	398,844		531,792
203	AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	12	7.00	168.00	2,583.50			438,648		438,648
203	AU	C8257 AA	FOREST OFFICER	2	1.50	36.00	3,492.00			127,632		127,632
203	AU	C8501 AA	NATURAL RESOURCE SPECIALIST 1	4	4.00	96.00	3,429.00			329,184		329,184
203	AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	3	3.00	72.00	4,440.33	39,970		279,734		319,704
000	AU	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,211.00			101,064		101,064
000	AU	C8504 AA	NATURAL RESOURCE SPECIALIST 4	8	8.00	192.00	5,660.37			1,086,792		1,086,792
000	AU	C9116 AA	COOK 1	3	3.00	72.00	2,277.33		40,992	122,976		163,968
302	AV	C0104 AA	OFFICE SPECIALIST 2	2	2.00	48.00	2,533.00	33,312	58,848	33,312		125,472
081	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	2,960.50		76,296	83,688		159,984
304	AV	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,837.00		92,088			92,088
306	AV	C0861 AA	PROGRAM ANALYST 2	11	11.00	264.00	4,740.85	224,004	350,712	710,028		1,284,744

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
301	AV	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	5,084.00	73,968		73,968		147,936
000	AV	C0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	6,164.00			147,936		147,936
000	AV	C1216 AA	ACCOUNTANT 2	2	2.00	48.00	4,445.42		105,960	111,072		217,032
000	AV	C1217 AA	ACCOUNTANT 3	2	2.00	48.00	5,604.00		20,174	248,818		268,992
022	AV	C1244 AA	FISCAL ANALYST 2		.00	.00	4,020.00					
022	AV	C1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	4,548.00			134,496		134,496
302	AV	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,627.00		111,048			111,048
305	AV	C1485 IA	INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	4,455.75		213,792			213,792
305	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	4	4.00	96.00	6,186.00		489,084	83,388		572,472
022	AV	C2169 AA	COMMUNICATIONS SYS ANALYST 3		.00	.00	5,874.00					
000	AV	C3253 AA	FACILITIES ENGINEER 3	1	1.00	24.00	6,164.00	73,968		73,968		147,936
204	IK	C5555 AA	FIREFIGHTER	18	18.00	432.00	5,469.22			2,362,704		2,362,704
204	IK	C5556 AA	LIEUTENANT	4	4.00	96.00	6,346.25			609,240		609,240
000	IK	C5557 AA	CAPTAIN	7	7.00	168.00	7,336.00			1,232,448		1,232,448
000	IP	C5555 AA	FIREFIGHTER	12	12.00	288.00	5,661.91			1,630,632		1,630,632
000	IP	C5556 AA	LIEUTENANT	3	3.00	72.00	6,490.00			467,280		467,280
000	IP	C5557 AA	CAPTAIN	3	3.00	72.00	7,339.00			528,408		528,408
022	ME	AHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,697.00	280,728				280,728
000	ME	NNZ0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,970.00	95,280				95,280
090	ME	SNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	3	2.50	60.00	6,455.00	73,608	38,610	294,342		406,560
000	ME	SNZ7010 IA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,487.00	204,919	22,769			227,688
302	ME	SNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	7,941.40	257,664	141,024	18,744		417,432
022	ME	SNZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	10,974.00	263,376				263,376
000	MM	N X0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,708.00		16,248	48,744		64,992
022	MM	N X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	3,970.00	142,920		47,640		190,560

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0863	AA PROGRAM ANALYST 4	1	1.00	24.00	6,453.00			140,136		140,136
022	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,134.00	73,608		73,608		147,216
000	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,304.00			127,296		127,296
081	MMN	X1215	AA ACCOUNTANT 1		.00	.00	4,364.00					
000	MMN	X1218	AA ACCOUNTANT 4	1	1.00	24.00	6,760.00	81,120	81,120			162,240
302	MMN	X1244	AA FISCAL ANALYST 2	1	1.00	24.00	4,580.00	27,480	54,960	27,480		109,920
000	MMN	X1245	AA FISCAL ANALYST 3	2	1.50	36.00	6,435.00	77,220	154,440			231,660
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	2	2.00	48.00	3,874.50	54,645	131,331			185,976
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	5,052.00		121,248			121,248
081	MMN	X1346	AA SAFETY SPECIALIST 2		.00	.00	5,567.00					
081	MMN	X8501	AA NATURAL RESOURCE SPECIALIST 1		.00	.00	4,364.00					
081	MMS	X0865	AA PUBLIC AFFAIRS SPECIALIST 2		.00	.00	6,134.00					
203	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	6	6.00	144.00	4,739.50	63,049	72,422	547,017		682,488
000	MMS	X4439	AA AUTO/HEAVY EQUIP REPAIR SUPRVR	1	1.00	24.00	4,809.00			115,416		115,416
201	MMS	X5554	AA DEPUTY FIRE CHIEF	3	3.00	72.00	7,449.33			536,352		536,352
000	MMS	X6754	AA GROUP LIFE SUPERVISOR	5	5.00	120.00	4,048.80		121,464	364,392		485,856
000	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	4	4.00	96.00	4,660.00			447,360		447,360
203	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	6	6.00	144.00	4,866.37	19,094	74,622	620,788		714,504
022	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	5	5.00	120.00	6,262.83	128,185	70,434	492,413		691,032
304	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	5	5.00	120.00	6,985.40	43,117	154,440	706,739		904,296
302	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	6,516.25		154,440	162,240		316,680
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,760.00			162,240		162,240
000	MMS	X8258	AA WILDLAND FIRE SUPERVISOR	2	2.00	48.00	3,970.00			190,560		190,560
000	MMS	X9107	AA FOOD SERVICE MANAGER 2	1	1.00	24.00	3,970.00		95,280			95,280
000	MMS	X9119	AA SUPERVISING COOK	1	1.00	24.00	3,781.00		22,686	68,058		90,744

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
306	UA	C1338	AA TRAINING & DEVELOPMENT SPEC 1		.00	.00	3,178.00					
000	UM	C0723	AA MILITARY LEASE AGENT	42	5.88	139.44	2,176.52		303,489			303,489
				505	461.51	11074.44	4,345.36	4,475,884	5,839,035	36,675,542		46,990,461

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				505	461.51	11074.44	4,345.36	4,475,884	5,839,035	36,675,542		46,990,461

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000297	000065970	001-01-00-00000	022	0	PF	MEAHZ	7014 HA	40X	09	1-	.90-	11,697.00	21.60-	252,655-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0000297	000065970	001-01-00-00000	022	0	PF	MEAHZ	7014 HA	40X	09	1	1.00	11,697.00	24.00	280,728				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0034281	000066140	001-01-00-00000	022	0	PF	MESNZ	7014 AA	40X	09	1-	.78-	10,974.00	18.72-	205,433-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0034281	000066140	001-01-00-00000	022	0	PF	MESNZ	7014 AA	40X	09	1	1.00	10,974.00	24.00	263,376				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			022								.32		7.68	86,016				

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001001	000066030	001-10-00-00000	081	0	PF	MMS	X0865 AA	29	07	1-	1.00-	6,134.00	24.00-	147,216-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0001001	000066030	001-10-00-00000	081	0	PF	AU	C0865 AA	29	09	1	1.00	6,164.00	24.00	147,936				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0003035	000924260	001-03-00-00000	081	0	PF	MMN	X1346 AA	27	07	1-	1.00-	5,567.00	24.00-	38,746-	94,862-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0003035	000924260	001-03-00-00000	081	0	PF	AD	C1346 AA	27	09	1	1.00	5,604.00	24.00	39,004	95,492			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0095010	000639740	001-03-00-00000	081	0	PF	MMN	X1215 AA	21	08	1-	1.00-	4,364.00	24.00-		104,736-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0095010	000639740	001-03-00-00000	081	0	PF	AU	C1215 AA	21	09	1	1.00	4,211.00	24.00		101,064			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			081								.00		.00	978	3,042-			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0007025	000985510	001-10-00-00000	090	0	PP	AU	C0864 AA	25	05	1-	.50-	4,211.00	12.00-	25,266-	25,266-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0009002	001108870	001-03-00-00000	090	0	PF	MESNZ7010	AA	35X	02	1-	1.00-	6,134.00	24.00-	147,216-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0009002	001108870	001-03-00-00000	090	0	PP	MESNZ7010	AA	35X	02	1	.50	6,134.00	12.00	73,608				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			090							1-	1.00-		24.00-	98,874-	25,266-			
										1-	.68-		16.32-	11,880-	28,308-			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000255	000065640	002-01-00-00000	022	0	PF	AU	C4012 AA	18	09	1-	1.00-	3,652.00	24.00-	87,648-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0095006	000631500	002-01-00-00000	022	0	PF	AU	C4012 AA	18	09	1-	1.00-	3,652.00	24.00-	87,648-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4104037	000066310	002-01-00-00000	022	0	PF	AU	C4012 AA	18	05	1-	1.00-	3,032.00	24.00-	72,768-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			022							3-	3.00-		72.00-	248,064-				

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0003073	000942600	002-01-00-00000	081	0	PF	MMN	X0863 AA	31	07	1-	1.00-	6,760.00	24.00-			162,240-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0003073	000942600	002-01-00-00000	081	0	PF	AU	C0863 AA	31	09	1	1.00	6,777.00	24.00			162,648		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0011003	001134700	002-01-00-00000	081	0	PF	MMS	X7004 AA	28X	03	1-	1.00-	4,580.00	24.00-			109,920-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0011004	001134710	002-01-00-00000	081	0	PF	MMN	X8501 AA	21	08	1-	1.00-	4,364.00	24.00-			104,736-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			081							2-	2.00-		48.00-			214,248-		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0013006	001187410	002-06-04-00000	201	0	PF	MMS	X5554 AA	33B	06	1	1.00	7,093.00	24.00			170,232		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013013	001187420	002-02-00-00000	201	0	PF	AU	C0107 AA	17	02	1	1.00	2,545.00	24.00			61,080		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013014	001187500	002-01-00-00000	201	0	PF	AU	C4012 AA	18	09		.00	3,652.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013015	001187510	002-01-00-00000	201	0	PF	AU	C4014 AA	24	05	1	1.00	4,020.00	24.00		14,472	82,008		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013018	001187430	002-02-00-00000	201	0	PF	AU	C3268 AA	30	02	1	1.00	4,628.00	24.00			111,072		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013020	001187440	002-01-00-00000	201	0	PF	AU	C0860 AA	23	03	1	1.00	3,486.00	24.00			83,664		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013021	001187450	002-01-00-00000	201	0	PF	AU	C8501 AA	21	02	1	1.00	3,032.00	24.00			72,768		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013028	001187460	002-01-00-00000	201	0	PF	AU	C4012 AA	18	09		.00	3,652.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013029	001187470	002-01-00-00000	201	0	PF	AU	C4012 AA	18	09		.00	3,652.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013030	001187480	002-01-00-00000	201	0	PF	AU	C4012 AA	18	05		.00	3,032.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013031	001187930	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02		.00	2,662.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013032	001187940	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02	1	1.00	2,662.00	24.00			63,888		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013033	001187950	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02	1	1.00	2,662.00	24.00		33,222	30,666		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013034	001187960	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02		.00	2,662.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013035	001187970	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02	1	1.00	2,662.00	24.00		31,944	31,944		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013036	001187980	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02	1	1.00	2,662.00	24.00		11,500	52,388		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0013037	001187990	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02		.00	2,662.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013038	001188000	002-01-00-00000	201	0	PF	AU	C4012 AA	18	02	1	1.00	2,662.00	24.00		6,389	57,499		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013039	001187490	002-01-00-00000	201	0	PP	AU	C4101 AA	10	04	1	.63	2,112.00	15.00		31,680			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			201							12	11.63		279.00		129,207	817,209		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1315024	001187620	002-01-00-00000	203	0	LF	MMS	X7004 AA	28X	04	1	1.00	4,809.00	24.00			115,416		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315025	001187640	002-01-00-00000	203	0	LF	AU	C1484 IA	25	04	1	1.00	4,177.00	24.00			100,248		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315026	001187660	002-01-00-00000	203	0	LF	AU	C4009 AA	28	04	1	1.00	4,628.00	24.00			111,072		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315027	001187670	002-01-00-00000	203	0	LF	MMS	X4046 AA	27	04	1	1.00	4,809.00	24.00			115,416		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315028	001187680	002-01-00-00000	203	0	LF	AU	C0437 AA	27	04	1	1.00	4,415.00	24.00			105,960		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315029	001187700	002-01-00-00000	203	0	LF	AU	C8502 AA	24	04	1	1.00	3,837.00	24.00			92,088		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315030	001187710	002-01-00-00000	203	0	LF	AU	C4005 AA	24	04	1	1.00	3,837.00	24.00			92,088		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315031	001187720	002-01-00-00000	203	0	LF	AU	C8257 AA	23	04	1	1.00	3,652.00	24.00			87,648		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315032	001187730	002-01-00-00000	203	0	LF	AU	C4003 AA	22	04	1	1.00	3,486.00	24.00			83,664		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315033	001187740	002-01-00-00000	203	0	LF	AU	C8501 AA	21	04	1	1.00	3,332.00	24.00			79,968		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315034	001187750	002-01-00-00000	203	0	LF	AU	C8501 AA	21	04	1	1.00	3,332.00	24.00			79,968		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315035	001187760	002-01-00-00000	203	0	LF	AU	C4012 AA	18	04	1	1.00	2,897.00	24.00			69,528		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315036	001187770	002-01-00-00000	203	0	LF	AU	C4012 AA	18	04	1	1.00	2,897.00	24.00			69,528		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315037	001187780	002-01-00-00000	203	0	LF	AU	C4012 AA	18	04	1	1.00	2,897.00	24.00			69,528		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315038	001187790	002-01-00-00000	203	0	LF	AU	C0211 AA	17	04	1	1.00	2,776.00	24.00			66,624		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315039	001187800	002-01-00-00000	203	0	LF	AU	C4110 AA	17	04	1	1.00	2,776.00	24.00			66,624		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1315040	001187810	002-01-00-00000	203	0	LF AU	C4110	AA	17	04	1	1.00	2,776.00	24.00			66,624		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315041	001187820	002-01-00-00000	203	0	LF AU	C8255	AA	17	04	1	1.00	2,776.00	24.00			66,624		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315042	001187830	002-01-00-00000	203	0	LF AU	C8255	AA	17	04	1	1.00	2,776.00	24.00			66,624		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315043	001187840	002-01-00-00000	203	0	LF AU	C0104	AA	15	04	1	1.00	2,545.00	24.00			61,080		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315044	001187850	002-01-00-00000	203	0	LF AU	C0758	AA	14	04	1	1.00	2,452.00	24.00			58,848		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315045	001187870	002-01-00-00000	203	0	LF AU	C4116	AA	12	04	1	1.00	2,282.00	24.00			54,768		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
1315046	001187860	002-01-00-00000	203	0	LF AU	C4101	AA	10	04	1	1.00	2,112.00	24.00			50,688		
EST DATE: 2013/07/01 EXP DATE: 2015/06/30																		
			203							23	23.00		552.00			1,830,624		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
0013001	001187530	002-07-04-00000	204	0	PF	IK	C5556 AA	24	02	1	1.00	5,915.00	24.00			141,960		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013022	001187540	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013023	001187550	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013024	001187560	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013025	001187570	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013026	001187580	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013027	001187590	002-07-04-00000	204	0	PF	IK	C5555 AA	21	03	1	1.00	4,948.00	24.00			118,752		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			204							7	7.00		168.00			854,472		
										37	36.63		879.00	248,064-	129,207	3,288,057		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
0000297	000065970	003-02-00-00000	022	0	PF	MEAHZ7014	HA	40X	09		.10-	11,697.00	2.40-		28,073-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0000297	000065970	003-02-00-00000	022	0	PF	MEAHZ7014	HA	40X	09		.00	11,697.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0007043	001044710	003-02-00-00000	022	0	PF	AV	C0861	AA	27	06	1-	1.00-	4,856.00	24.00-	116,544-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0007055	001044720	003-02-00-00000	022	0	PF	AV	C1483	IA	24	08	1-	1.00-	4,627.00	24.00-	111,048-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0007120	001102040	003-05-00-00000	022	0	PF	AV	C1244	AA	27	02	1-	1.00-	4,020.00	24.00-		96,480-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0034281	000066140	003-02-00-00000	022	0	PF	MESNZ7014	AA	40X	09		.22-	10,974.00	5.28-		57,943-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0034281	000066140	003-02-00-00000	022	0	PF	MESNZ7014	AA	40X	09		.00	10,974.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0160020	001020350	003-02-00-00000	022	0	PF	AV	C1217	AA	27	09		.15-	5,604.00	3.60-	20,174-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0810001	000066190	003-02-00-00000	022	0	PF	AU	C1486	IA	29	09	1-	1.00-	6,279.00	24.00-	150,696-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020001	001020460	003-02-00-00000	022	0	PF	MESNZ7012	AA	38X	03	1-	.79-	7,438.00	18.96-		141,024-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020002	001020080	003-01-00-00000	022	0	PF	MMS	X7008	AA	33X	05	1-	.50-	6,435.00	12.00-	38,610-		38,610-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020002	001020080	003-02-00-00000	022	0	PF	MMS	X7008	AA	33X	05		.50-	6,435.00	12.00-		77,220-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020003	001020090	003-01-00-00000	022	0	PF	MMS	X7006	AA	31X	07	1-	.50-	6,435.00	12.00-			77,220-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020003	001020090	003-01-00-00000	022	0	PF	MMS	X7006	AA	31X	07	1	1.00	6,435.00	24.00	77,220		77,220	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020003	001020090	003-02-00-00000	022	0	PF	MMS	X7006	AA	31X	07		.50-	6,435.00	12.00-		77,220-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020003	001020090	003-02-00-00000	022	0	PF	MMS	X7006	AA	31X	07		.00	6,435.00	.00				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
1020004	001020100	003-02-00-00000	022	0	PF	AV	C0861 AA	27	08	1-	1.00-	5,342.00	24.00-		128,208-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020008	001020110	003-01-00-00000	022	0	PF	MMN	X0119 AA	19	08	1-	.50-	3,970.00	12.00-			47,640-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020008	001020110	003-01-00-00000	022	0	PF	MMN	X0119 AA	19	08	1	1.00	3,970.00	24.00	47,640		47,640		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020008	001020110	003-02-00-00000	022	0	PF	MMN	X0119 AA	19	08		.50-	3,970.00	12.00-		47,640-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020008	001020110	003-02-00-00000	022	0	PF	MMN	X0119 AA	19	08		.00	3,970.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020009	001020450	003-01-00-00000	022	0	PF	AV	C0108 AA	19	09	1-	.50-	3,837.00	12.00-	23,022-		23,022-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020009	001020450	003-02-00-00000	022	0	PF	AV	C0108 AA	19	09		.50-	3,837.00	12.00-		46,044-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020021	001020130	003-01-00-00000	022	0	PF	AV	C0861 AA	27	04	1-	1.00-	4,415.00	24.00-	37,086-	31,788-	37,086-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020022	001020200	003-02-00-00000	022	0	PF	AV	C0107 AA	17	07	1-	1.00-	3,179.00	24.00-		76,296-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020023	001020210	003-02-00-00000	022	0	PF	MMS	X7008 IA	33X	02	1-	1.00-	6,435.00	24.00-		154,440-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020024	001020220	003-02-00-00000	022	0	PF	AV	C0104 AA	15	03	1-	1.00-	2,452.00	24.00-		58,848-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020025	001020230	003-02-00-00000	022	0	PF	AV	C1485 IA	28	03	1-	1.00-	4,454.00	24.00-		106,896-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020027	001020240	003-02-00-00000	022	0	PF	AV	C1487 IA	31	07	1-	1.00-	6,342.00	24.00-		152,208-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020206	001020380	003-05-00-00000	022	0	PF	AV	C1339 AA	27	02	1-	1.00-	4,020.00	24.00-			96,480-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020207	001020390	003-05-00-00000	022	0	PF	AV	C0107 AA	17	02	1-	1.00-	2,554.00	24.00-			61,296-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020209	001020400	003-05-00-00000	022	0	PF	AV	C2169 AA	28	09	1-	1.00-	5,874.00	24.00-			140,976-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
1020213	001020420	003-05-00-00000	022	0	PF	MMS	X7006 AA	31X	09	1-	1.00-	7,093.00	24.00-			170,232-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020215	001020160	003-01-00-00000	022	0	PF	AV	C1216 AA	23	08	1-	.50-	4,415.00	12.00-			52,980-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020215	001020160	003-02-00-00000	022	0	PF	AV	C1216 AA	23	08		.50-	4,415.00	12.00-		52,980-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020221	001020250	003-02-00-00000	022	0	PF	AV	C1485 IA	28	03	1-	1.00-	4,454.00	24.00-		106,896-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020307	001020470	003-01-00-00000	022	0	PF	MMN	X0866 AA	31	05	1-	.50-	6,134.00	12.00-			73,608-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020307	001020470	003-01-00-00000	022	0	PF	MMN	X0866 AA	31	05	1	1.00	6,134.00	24.00	73,608		73,608		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020307	001020470	003-02-00-00000	022	0	PF	MMN	X0866 AA	31	05		.50-	6,134.00	12.00-		73,608-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020307	001020470	003-02-00-00000	022	0	PF	MMN	X0866 AA	31	05		.00	6,134.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020308	001020480	003-02-00-00000	022	0	PF	MMN	X1244 AA	27	03		.50-	4,580.00	12.00-		54,960-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020309	001020440	003-01-00-00000	022	0	PF	AV	C1487 IA	31	04	1-	1.00-	5,523.00	24.00-		71,803-	60,749-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020310	001020260	003-02-00-00000	022	0	PF	AV	C1487 IA	31	09	1-	.50-	6,949.00	12.00-		83,388-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
3100178	001020430	003-05-00-00000	022	0	PF	AV	C2169 AA	28	09	1-	1.00-	5,874.00	24.00-			140,976-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			022							23-	23.26-		558.24-	99,750	2,025,945-	918,887-		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0007034	001025450	003-06-00-00000	081	0	PF	AV	C0107 AA	17	04	1-	1.00-	2,776.00	24.00-	66,624-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			081							1-	1.00-		24.00-	66,624-				

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0013002	001185890	003-01-00-00000	301	0	PF	AU	C1215 AA	21	02		.00	3,032.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013019	001187380	003-01-00-00000	301	0	PF	AV	C0862 AA	29	06		.00	5,342.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			301								.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0007043	001044710	003-02-00-00000	302	0	PF	AV	C0861 AA	27	06	1	1.00	4,856.00	24.00		116,544			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0007055	001044720	003-02-00-00000	302	0	PF	AV	C1483 IA	24	08	1	1.00	4,627.00	24.00		111,048			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0160020	001020350	003-02-00-00000	302	0	PF	AV	C1217 AA	27	09		.15	5,604.00	3.60		20,174			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020001	001020460	003-02-00-00000	302	0	PF	MESNZ	7012 AA	38X	03	1	.79	7,438.00	18.96		141,024			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020022	001020200	003-02-00-00000	302	0	PF	AV	C0107 AA	17	07	1	1.00	3,179.00	24.00		76,296			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020023	001020210	003-02-00-00000	302	0	PF	MMS	X7008 IA	33X	02	1	1.00	6,435.00	24.00		154,440			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020024	001020220	003-02-00-00000	302	0	PF	AV	C0104 AA	15	03	1	1.00	2,452.00	24.00		58,848			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020025	001020230	003-02-00-00000	302	0	PF	AV	C1485 IA	28	03	1	1.00	4,454.00	24.00		106,896			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020027	001020240	003-02-00-00000	302	0	PF	AV	C1487 IA	31	07	1	1.00	6,342.00	24.00		152,208			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020221	001020250	003-02-00-00000	302	0	PF	AV	C1485 IA	28	03	1	1.00	4,454.00	24.00		106,896			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020308	001020480	003-02-00-00000	302	0	PF	MMN	X1244 AA	27	03		.50	4,580.00	12.00		54,960			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			302							9	9.44		226.56		1,099,334			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0013003	001185900	003-02-00-00000	303	0	PF	AV	C1487 IA	31	02	1	1.00	5,039.00	24.00		120,936			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			303							1	1.00		24.00		120,936			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1020002	001020080	003-01-00-00000	304	0	PF	MMS	X7008 AA	33X	05	1	1.00	6,435.00	24.00		154,440			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020002	001020080	003-02-00-00000	304	0	PF	MMS	X7008 AA	33X	05		.00	6,435.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020004	001020100	003-01-00-00000	304	0	PF	AV	C0861 AA	27	08	1	1.00	5,342.00	24.00		128,208			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020009	001020450	003-01-00-00000	304	0	PF	AV	C0108 AA	19	09	1	1.00	3,837.00	24.00		92,088			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020009	001020450	003-02-00-00000	304	0	PF	AV	C0108 AA	19	09		.00	3,837.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020021	001020130	003-01-00-00000	304	0	PF	AV	C0861 AA	27	04	1	1.00	4,415.00	24.00		105,960			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020215	001020160	003-01-00-00000	304	0	PF	AV	C1216 AA	23	08	1	1.00	4,415.00	24.00		105,960			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020215	001020160	003-02-00-00000	304	0	PF	AV	C1216 AA	23	08		.00	4,415.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020309	001020440	003-01-00-00000	304	0	PF	AV	C1487 IA	31	04	1	1.00	5,523.00	24.00		132,552			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
1020310	001020260	003-01-00-00000	304	0	PF	AV	C1487 IA	31	09	1	.50	6,949.00	12.00		83,388			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			304							7	6.50		156.00		802,596			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
0013004	001185910	003-01-00-00000	305	0	PF	AV	C1485 IA	28	02		.00	4,257.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013005	001185920	003-02-00-00000	305	0	PF	AV	C1487 IA	31	02		.00	5,039.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013016	001187390	003-02-00-00000	305	0	PF	AV	C1487 IA	31	09		.00	6,949.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013017	001187400	003-01-00-00000	305	0	PF	AV	C1485 IA	28	04		.00	4,665.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			305								.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
0013007	001185830	003-01-00-00000	306	0	PF	AV	C0861 AA	27	02		.00	4,020.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013008	001185840	003-01-00-00000	306	0	PF	AV	C0861 AA	27	02		.00	4,020.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013009	001185850	003-01-00-00000	306	0	PF	AV	C0861 AA	27	02		.00	4,020.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013010	001185860	003-01-00-00000	306	0	PF	UA	C1338 AA	23	02		.00	3,178.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013011	001185870	003-01-00-00000	306	0	PF	UA	C1338 AA	23	02		.00	3,178.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
0013012	001185880	003-01-00-00000	306	0	PF	UA	C1338 AA	23	02		.00	3,178.00	.00					
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			306								.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
0007031	001025420	003-06-00-00000	475	0	PF	AV	C0862 AA	29	02	1-	1.00-	4,415.00	24.00-	105,960-				
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			475							1-	1.00-		24.00-	105,960-				
										8-	8.32-		199.68-	72,834-	3,079-	918,887-		
										28	27.63		663.00	332,778-	97,820	2,369,170		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
										28	27.63		663.00	332,778-	97,820	2,369,170		