OREGON’S FUTURE FLIGHT PLAN

Oregon’s broad aviation system provides valuable transportation options for the public, ranging from small emergency-use airports in remote regions to the extensive passenger enplanements at Portland International. Managing such a large and diverse system requires an extensive management plan. Additionally, with the ever-increasing demands for project funding, it is imperative that the Oregon Department of Aviation (ODA) have an understanding of Oregon’s aviation infrastructure’s needs and plan accordingly for development of the state aviation system. Steps are being taken by the ODA to address this need for a comprehensive plan by undertaking several studies to assess the condition of the existing aviation infrastructure, the economic benefit of the aviation industry, and the passenger demands for air service. Each of these individual studies is a portion of the overall process necessary to create a systematic approach to completing the improvements, as well as proposing development strategies and possible interagency coordination options.

We’re excited to announce we have hired Mead & Hunt Inc., a nationally recognized aviation consulting firm, to conduct the several studies. Mead & Hunt staff members are looking forward to the opportunity of working with ODA, pilots, airport managers, airport owners and host communities to identify the economic benefit of each airport and the needs of each facility. The staff members of Mead & Hunt who will be working most closely with the ODA staff include: Stephanie Ward, AICP, Project Manager; Kevin Mulcaster, Field Surveys and Project Planner; and Harmony Gmazel, AICP, Data Analysis and Project Planner.

STATE AVIATION SYSTEM PLAN

The State Aviation System Plan Update Study will focus on the development of a system update to reflect the industry changes in operations and activity in the post-September 11th economy. The data collection effort will focus on the review of each airport’s operational levels which includes inventory of airside and landside facilities, number of based aircraft and operations and opportunities for expansion. The resulting product will be an updated system plan which includes new forecasts of activities and system recommendations for each of the study airports.

ECONOMIC IMPACT STUDY — INDIVIDUAL AIRPORTS AND STATE-WIDE

The Economic Impact Study will be conducted to determine the value of the Oregon Aviation System. The study will focus largely on identifying reliant business users, as well as airport tenants and daily activity at each of the airports. The resulting product will be individual economic impact reports for each airport, as well as the state as a whole.
From The Director

I’m excited about the future of aviation in Oregon! And since my arrival as Director for ODA in February 2005 I’ve been dedicated to enhancing the state’s aviation infrastructure, economic development and job creation, tourism and service to all the users of our system’s airports. Enclosed in this publication is a two-sided questionnaire which I am hoping you will take time out of your busy schedules to complete and submit. The data collected from this survey will contribute to the creation of the master aviation plan and ultimately improve Oregon’s aviation future.

During the past year ODA has completed many construction projects, including overlaying the Aurora State airport runway. Normally, a project of this magnitude requires runway closure of approximately 60 days. Utilizing innovative procedures our staff and contractors were able to complete the project in only four long weekends; thereby greatly decreasing the impact on the airport users.

The FAA has determined that Automatic Dependent Surveillance Broadcast transmitters will be the future of air traffic control ATC.

This is problematic in Oregon, especially in Eastern Oregon because the FAA does not have radar coverage in many of the remote parts of the state. ADS-B transmitters will solve this problem and give pilots real time weather and collision avoidance information in the cockpit. The FAA has agreed to fund seven transmitters if ODA purchases five, thereby providing statewide coverage. If we achieve our goal of attaining a ConnectOregon grant we should be able to have most of the transmitters operational by the end of 2006.

In cooperation with the FAA, we have signed a letter of understanding with Malheur County to construct a new airport near Jordan Valley; upon completion the county will become the airport sponsor. The creation of a new airport in Jordan Valley will fulfill the number of necessary airports in the FAA’s System Plan as well as aid the area in economic development and aviation safety.

To help ODA complete all our projects and goals we’ve added 10 new staff members. I encourage you to read their biographies on pages 7 and 8. All of us at ODA are optimistic about our aviation plans for 2006 and we look forward to working with you all to fulfill our common goal of improving Oregon’s aviation system.

Flightlines Goes Virtual!

Beginning Spring 2006 Flightlines will only be published on ODA’s website: http://www.aviation.state.or.us/Aviation/. Flightlines will be published on a quarterly basis. Please submit article or calendar suggestions for publishing consideration to: Annmarie Housley-Ann.M.Housley@state.or.us., by March 6, 2006.
Aviation Professionals & Enthusiats — You Can Make A Difference!

As a person interested in aviation, your input is essential in the System Plan and Economic Impact studies. We need your help! Please take time to complete the enclosed survey and share information about your use of Oregon’s aviation system. You may return the survey via fax or regular mail or complete the survey online at www.meadhunt.com/oda/survey1.html. If you have questions about the survey or the studies, please contact Mead & Hunt, Stephanie Ward, AICP at 541-913-6869 or 517-321-8334 or via email at Stephanie.ward@meadhunt.com.

PROJECT WORKSHOPS

To increase the success of the studies, several regional workshops are planned before the surveys are distributed for the studies. The workshops will provide: the general public, Mead & Hunt and the ODA staff the opportunity to ask questions and supply data for the survey distribution; an opportunity for one-on-one contact with the airport managers and governmental units; and provide a forum where the attendees can be educated about the process and technical issues related to the study.

Mead & Hunt will conduct up to eight (8) workshops in six (6) different geographic locations. The locations and dates for the workshops are:

- **February 7, 2006 Region 1** - Pendleton - Eastern Oregon Regional at Pendleton
- **February 8, 2006 Region 2** - Redmond - Roberts Field
- **February 9, 2006 Region 3** - Ontario - Ontario Municipal
- **February 10, 2006 Region 4** - Klamath Falls - Klamath Falls International
- **January 17, 2006 Region 5** - Roseburg - Roseburg Regional
- **February 21, 2006 Region 6** - ODA
- **February 22, 2006 Region 6** - Portland Area (location TBA)
- **February 23, 2006 Region 6** - Portland Area (location TBA)

For workshop details go to www.meadhunt.com/oda

STAY UPDATED

Information about the studies will be available for public review on the project web page.

Financial Aid Municipalities (FAM) Grant Application Deadline

May 8, 2006 by 5:00pm.

Application details available on our website or contact ODA.
There has been a lot of activity at the Department of Aviation in the past year. During the 2005-2007 State Legislative Session term limits for members of the State Aviation Board were amended so that the limits are now staggered. Consequently, all Board members will not be replaced at the same time, which assures congruency. To date, the Board has six confirmed members. By statute, ODA is required to have seven members on the Board, and we are eagerly awaiting the Governor’s appointment of the remaining member.

Additionally, the Legislature passed two bills which impact ODA: SB 71, “ConnectOregon”, allocates $100 million to special transportation projects statewide. ConnectOregon joins the ODA, ODOT and the Oregon Economic and Community Development Department, along with their Boards and Commissions, to identify transportation needs and to help stimulate job and economic growth for all of Oregon. ODA’s Board’s goal is to fund numerous strategic projects that will improve the state’s infrastructure and transportation network. (For more information regarding ConnectOregon, please visit the ODOT’S website: http://www.oregon.gov/ODOT/COMM/CO/indexx.shtml.)

SB 680 referred to as a “through the fence” bill, set out plans for encouraging economic development at the Aurora State Airport and two other airports which are to be determined.

In February 2005 ODA hired a new Director, Bob Hidley. Bob has an excellent aviation background and is accredited by the American Association of Airport Executives. He has management experience at four different airports in Iowa, Michigan and Florida. He has an extensive flying background, both civilian and military and he is a Certified Flight Instructor (CFI).

I would like to bid farewell and thanks to our out-going board members, Steve Schreiber and Amy Prutzman for their dedication and service to aviation in the state of Oregon. I’d like to welcome our newest board members, Chris Corich and Joe Smith.

I would like to express our enthusiasm for the positive aviation changes planned for 2006.

**NEW BOARD APPOINTEES**

**Chris Corich**

Chris is employed by the Port of Portland as General Manager of Long Range Airport Planning. Chris comes to the Board with over 22 years of aviation experience. As the Port’s planner, he leads efforts for the Port’s four airports including Portland International. At the Port, he worked as the General Manager of Operations and Maintenance where he was responsible for daily operations, Parking, and the Noise Office. Welcome!

**Joe Smith**

Joe is a “semi-retired” attorney with a long record of service to Oregon. Prior to retiring, Joe was District Attorney, Executive Assistant to the Speaker (Oregon Legislature), Administrative Assistant to an Oregon Congressman, and Executive Director of the Pacific Northwest Regional Commission. He’s served in the Oregon Legislature and was recently chosen as the president-elect of the Oregon Pilot’s Association. Welcome!

**ODA EMPLOYEE TRANSITIONS**

Charlie Riordan has moved to the consulting firm of Bucher, Willis & Ratliff. Larry Weber is the new State Airports Manager and Tom Franklin is leaving ODA to be the new Asst. Superintendent of the Salem Airport.
Pilot & Interest Persons Survey

In order to better serve our pilots and those interested in aviation in the State of Oregon, the Oregon Department of Aviation is seeking information about the activities supported by Oregon’s airports. This information will help shape the future of aviation services at our airports and assist in determining their value to its users and the surrounding community. Please complete this survey and return it to Mead & Hunt, or, alternatively, complete the online version of the survey at www.meadhunt.com/oda/survey1.html.

Please return/complete your survey by March 6, 2006.

Name:

Address:

City:  State:  Zip Code:

Phone No:  Fax:  Email:

1. Are you (please check all those that apply):
   □ A licensed pilot  □ An aircraft owner  □ Fixed Base Operator  □ Flight School

2. If you are a licensed pilot, please mark your ratings (please check all those that apply):
   □ VFR  □ IFR  □ Single-engine  □ Multi-engine

3. If you are an aircraft owner, what types of aircraft do you own & how often do you use them?

(Please list no more than 3, and if you are a flight school, please contact Mead & Hunt to discuss)

<table>
<thead>
<tr>
<th>Manufacturer</th>
<th>Model</th>
<th>Series</th>
<th>Number of landings per month</th>
<th>Critical runway length required for landing/take-off (feet)</th>
</tr>
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<tbody>
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</tbody>
</table>

4. How do you use these aircraft?  □ Business  □ Recreation  □ Other; please explain: ____________

5. If you use your aircraft for business, what percent of your business is dependent upon the use of the aircraft?
   □ Less than 25%  □ 25-50%  □ More than 50%

6. What do you transport?  □ Freight  □ Passengers  □ Other; please explain: ________________

7. At what airport do you currently base your aircraft? __________ & how long have you been there? ________

   7.A. Where did you base your aircraft prior to this? ________________________________

   7.B. Why did you relocate to your current airport? (Please check all that apply)
   □ Proximity to residence  □ Proximity to business  □ Airport fees (hangar rates, etc)
   □ Navigational aids  □ FBO facilities  □ Fuel prices
   □ Other (please explain) ________________________________
8. At your current airport, do the following facilities meet your needs? *(Please check the boxes that apply)*

<table>
<thead>
<tr>
<th>Facility</th>
<th>Meets needs</th>
<th>Does not meet needs</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Runway Length</td>
<td></td>
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<td></td>
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<tr>
<td>Taxiways</td>
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<tr>
<td>Navigational Aids</td>
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<tr>
<td>Aircraft Parking/Storage</td>
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<td>Availability of Fuel</td>
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<tr>
<td>Terminal Amenities</td>
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<tr>
<td>FBO Services</td>
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<td></td>
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<tr>
<td>Auto Parking/Access</td>
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</tbody>
</table>

9. How much money do you spend **annually** on the following items, related to the use of your aircraft? *(Please check the boxes that apply)*

<table>
<thead>
<tr>
<th>Costs:</th>
<th>Less than $500</th>
<th>$501-$1000</th>
<th>$1001-$2000</th>
<th>$2001-$3000</th>
<th>$3000-$4000</th>
<th>Over $4000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchasing Fuel</td>
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<tr>
<td>Maintenance</td>
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<tr>
<td>Hangar Rent</td>
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<tr>
<td>Insurance</td>
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</tbody>
</table>

10. Do you know of any businesses or individuals in the local community currently using this Airport, or who might be future users?  □ Yes  □ No

If yes, please provide business names and contact information, including a phone number and address for ODA survey purposes only: ____________________________________________

Please share any additional comments about your airport and aviation activities which may help us improve or preserve the current airport system:

__________________________________________________________________________

__________________________________________________________________________

__________________________________________________________________________

Mead & Hunt, Inc
2605 E. Airport Service Drive
Lansing, MI 48906

Mead & Hunt, Inc.
2605 E. Airport Service Drive
Lansing, MI 48906

Attn: ODA Pilot/Interested Persons Survey
ODA EMPLOYEE UPDATES

Director, Robert W. Hidley, A.A.E.
After leaving active duty with the Air Force (USAF), Bob started his career in airport management as Administrative Assistant at the Cedar Rapids Municipal Airport. He then became the Assistant Director for Operations at the Gerald R. Ford International Airport in Grand Rapids, MI and later Director of the Bishop International Airport Authority in Flint, MI. He then moved to Florida to be the Assistant Director of Airports for Palm Beach County. During this entire time he was in the Air Force Reserves and later worked full-time for the Air Force Reserves retiring as Assistant Director for Operations for Fourth Air Force at March ARB California in September 2004. He has an extensive flying background, both military and civilian, is a Certified CFI and has owned three airplanes. Bob has a B.S. in Aviation Administration, an M.S. in Human Resources Management and an M.B.A from Gonzaga University.

Larry Weber is our new State Airports Manager. Larry is a 5th generation Eastern Oregonian and he brings ODA 28 years of general, commercial (both passenger and freight), and military aviation experience. His 9100 hours include those first flown in a Cessna 152 from Albany Municipal Airport while attending Oregon State University, to those flying as a Boeing 747-400 Captain. During his USAF career, he flew, commanded, instructed, and evaluated virtually every phase of worldwide flight operations in intelligence gathering aircraft. Prior to retirement, he served as Program Director for two vitally important airborne reconnaissance programs. He has extensive hands-on experience in airport safety, flight safety, training, and operations/personnel management. Larry holds a Master Degree in Organizational Management from George Washington University. Larry and his wife Joan live in Salem where they are enthusiastically involved in their children’s activities.

D.E. “Adam” Adams, ODA’s State Airports Maintenance Technician comes to us from the Oregon State Police, where he worked as a Radio Technician for seven years. Adam has a vast amount of experience in maintenance and repair work. He is a native Oregonian and a Private Pilot.

Tralee Chiusano, ODA’s new Airport Safety Inspector, comes to us from Northern California. She has an Associate’s Degree in Commercial Flight from Mt. San Antonio College and a Bachelor’s Degree in Aviation Management from Southern Illinois University. Tralee is a commercial pilot who did most of her training in the Los Angeles basin. She has begun working on a safety program for the Department of Aviation and has big plans to emphasize safety within Oregon. Tralee has completed her phase III of the FAA Wings Program and hopes to make Oregon safe and friendly to pilots. She is engaged to her favorite ico-pilot Jeff Knapp and is set to wed in January 2006.

Betty Gaffke is our Executive Assistant to the Director. She attended Chemeketa Community College and George Fox University studying Business. Betty worked at North Salem High School for nine years in many different offices. Before joining us at ODA, she worked in the Governor’s Office as the Governor’s Assistant Scheduler and the Assistant to the First Lady. Betty has four children and enjoys white water rafting, camping, and traveling.

Annmarie Housley is the ODA’s new State Airports Secretary. A Linfield College graduate, Annmarie has spent much of her life in Oregon. She has an extensive career in the hospitality industry and for over a decade Annmarie owned and operated an international tour company specializing in natural and cultural history; she still enjoys traveling and bird watching all over the world. Annmarie’s first professional state experience was during the 2005 Legislative Session as a Committee Assistant for the Joint Committee on Ways and Means and the Legislative Fiscal Office. After session she worked briefly as the Executive Assistant in the Governor’s Office of Affirmative Action before transferring full time to ODA. She lives in Keizer with her rescued, mixed-breed dog, Antonio Bandanas (part shepherd, part Scooby Doo), and her four house cats.
**Lori Warren**, ODA’s Fiscal Analyst, has lived in Oregon for most of her life. She has worked in the accounting field for the last 15 years, and for the last five years she has been working as an accountant. Lori is married and has two children. She enjoys the outdoors and travel.

**Scott Noel** returned to his home state of Oregon after living in the Chicago area for the last seven years and is looking forward to the many planning efforts going on statewide with Oregon’s airports. His undergraduate degrees are from Elmhurst College in Elmhurst, Illinois and are in Geography and Environmental Planning, as well as a minor in Urban Planning. Over the last five years he has worked for consulting firms on various aviation planning efforts; mainly at Chicago’s O’Hare and Midway airports. Currently, he lives in Portland and is working towards his master’s degree in Geography at Portland State University.

**L J Maillet** is ODA’s Project Engineer. His nearly 22 years of engineering experience include projects at Denver International Airport and Maine DOT. He is a registered Professional Engineer (PE) and has a Bachelor’s degree in Mechanical Engineering from Purdue University. His hobbies include hiking, fishing, photography, and astronomy.

**Sarah Lucas**, a native Oregonian, joined ODA this fall as an Aviation Planner. She had previously been working for the Nebraska Department of Aeronautics as a Graduate Intern and the University of Nebraska at Omaha (UNO) as a NASA Fellow. Her academic background is founded on a Bachelor’s degree in Aeronautical Science from Rocky Mountain College and she continues to pursue her Master’s Degree in Public Administration, with specialization in Aviation, from UNO. Sarah holds a commercial multi-engine certificate, with instrument rating, and hopes to continue training for her CFI rating. Sarah is married to Parker, a fellow pilot in the skies.

A complete listing of employees is listed on our website: [http://www.aviation.state.or.us/Aviation/staff.shtml](http://www.aviation.state.or.us/Aviation/staff.shtml)