

Oregon Health Policy Board 2015-2016 Draft Implementation Plan

OHPB Vision: Significantly improve health and health equity in Oregon through a data-driven, consistent focus on the Triple Aim (better health, better care, lower costs).

OHPB 2015-2016 Priorities:

- Monitor and track the successes and challenges of Health System Transformation (HST)
- Behavioral health system policy development and oversight
- Public health system policy development and oversight

OHA 2015/2016 Priorities:

- Financial sustainability: Engineering a financially sustainable healthcare system that is efficient, compliant, and effective.
- Quality care: Identify and support best practice, outcomes-driven initiatives and systems to ensure Oregonians receive quality care at a reasonable cost.
- Implementation/execution of policies by programs: Successful implementation of the Coordinated Care Model through the proper regulatory and operational alignment with the new delivery system.
- Address disproportionality of service utilization.

The duties of the OHPB are to be the policy-making and oversight body for OHA:

1. Policy-making on high-priority or urgent issues
2. Oversight to ensure that policies are moving in the intended directions; systems/programs are coordinating or aligned whenever possible; and CCOs remain accountable.
3. Oversight to monitor alignment and coordination between various areas of transformation in Oregon, including: public health modernization, behavioral health and oral health integration, health care transformation and early learning system transformation, including:
 - Metrics alignment
 - Workforce development and oversight
 - Service delivery
 - Access
 - Equity
 - Financial sustainability

OHPB 2015-2016 Priorities and Strategies

Priority: Monitor and track the successes and challenges of Health System Transformation

Vision: Ensure that (1) CCOs are held accountable to OHA's expectations and goals, and (2) that overall health system transformation is moving Oregon forward in improving care, improving health, and reducing costs.

Goals:

- Spread the Coordinated Care Model
- Monitor CCO performance, system outcomes, and health equity
- Advancing integration of population and behavioral health within the health system to achieve improved health outcomes
- Respond to identified and prioritized challenges within CCOs, PEBB, and OEBC based on performance metrics and evaluation outcomes;

❖ **Current strategies:**

- OHPB serves as champion and messenger to other plans/businesses on the success of the CCM.
- Spread the model to PEBB, OEBC, and the commercial market utilizing **the Coordinated Care Model Alignment Work Group**.
 - Elements of the CCM are implemented in plans through voluntary, "good faith" efforts.
 - Completed work includes: CCMA work group designed marketable "Purchasing Framework" in Feb 2015; reviewed OEBC RFP Phase 1 in early 2015; will develop a model "scope of work" by August 2015.
 - Establish the **Sustainable Health Expenditures Work Group (SHEW)** as a subcommittee of the CCMA work group. This would entail developing a scope of work, new membership, and a new charter.
- Make use of quality and performance data for oversight purposes and to monitor trends in order to create a system that has a balanced focus on "proving" and "improving."
 - Data reports include:
 - All Payer All Claims database analysis used as needed
 - Health System Transformation biannual reports to OHPB provides opportunity to assess CCOs across 33 metrics
 - Hospital quality pool reports
 - State of Equity Reports
 - OHPB to communicate impact of trends at a high level (e.g., population or system level changes)
- Ensure alignment between health system transformation and early learning system transformation through the **Early Learning Council/OHPB Joint Subcommittee**
 - Joint subcommittee has established a metrics committee to assess opportunities for shared metrics between the early learning Hubs and CCOs (working in coordination with Hubs metrics committee and OHA Metrics & Scoring committee). Due September 2015.

- Regularly receive reports from CCOs and consumers on successes and challenges of health system transformation “on the ground.”

❖ **Strategies arising from 2015 legislative session:**

- OHPB Metrics Committee
 - OHPB to develop statewide strategic plan for collection and use of health care data due September 2016.
 - In 2017, creation of new health plan quality metrics committee under OHPB to adopt quality measures for CCOs, PEBB, OEBC, and QHPs.
- Bring Health Information Technology Oversight Council under OHPB (*pending HB 2294 passage*)
 - HITOC to report to OHPB on HIT recommendations that support the CCM coordinated care model; OHA’s HIT efforts; local, regional, and statewide efforts in adopting and utilizing HIT; and federal policy changes that could impact HIT efforts in Oregon
- Support primary care multi-payer consortium to improve primary care infrastructure in Oregon

❖ **Potential and developing strategies:**

- Track and monitor integration and implementation of behavioral health, oral health, and physical health services in CCOs
- Explore opportunities to independently validate the efficacy of the Coordinated Care Model

OHPB Priority: Behavioral health system policy development and oversight

Vision: Physical health care (including oral health care) and behavioral health care (including mental health, substance use and addiction services) is seamlessly coordinated for Oregonians so that everyone is able to receive the right care, in the right place, at the right time.

Goals:

- Create a culture of collaboration between persons, families, communities and providers whereby community needs and solutions are aggressively pursued and supported to promote collaborative care and wellness.
- Ensure all Oregonians have access to a sufficient range of behavioral health services when needed, within their own community.

❖ **Current strategies:**

- Track and monitor integration and implementation of behavioral health, oral health, and physical health services in CCOs
- Utilize tools and periodic reports to closely monitor behavioral health system improvements and challenges:
 - Inventory of Oregon’s services (*in development*)
 - Oregon State Hospital performance reports

- Review of legislative proposals and results
- HST performance reports: focus on behavioral health metrics
- ELC/OHPB Joint Subcommittee: development of metrics could include tracking of mental health assessments or interventions in early stages of life
- Transformation Center: currently driving innovation and establishing a focus on behavioral health improvement strategies.
- Utilize **Health Care Workforce Committee** to assess various components of the behavioral health workforce in Oregon. Potential options include:
 - Providing a baseline look at Oregon’s behavioral health workforce through deeper analysis of the information available on the workforce database
 - Analyzing the behavioral health integration pilots around the state and making recommendations on which models to adopt more broadly and how to scale them up
 - Determining what sort of training or curriculum is needed to assist both physical health and behavioral health practitioners to work in a team-based environment
 - Analyzing barriers behavioral health practitioners face and possible policy changes available to address them.

❖ **Potential and developing strategies:**

- Monitor integration of behavioral health and physical health systems in Oregon
- Support providers in establishing best practice models for integration of care
- Improve access to and support for the community behavioral health system

OHPB Priority: Public health system policy development and oversight

Vision: Foundational public health services, responsibilities, and enforcement capabilities are consistent in quality and access across Oregon.

Goals:

- Drive the development of the Modernization of Public Health Implementation Plan
- Ensure alignment between public health modernization and transformation occurring in other areas of Oregon, including behavioral health and oral health integration in CCOs, health care transformation and early learning system transformation, including:
 - Metrics alignment
 - Workforce development and oversight
 - Service delivery
 - Access
 - Equity
 - Financial sustainability

❖ **Current strategies:**

- Utilize tools and periodic reports to closely monitor public health system improvements and challenges:
 - Public Health Strategic Framework updates and reports
 - Periodic updates on urgent and relevant public health issues in Oregon (e.g., vaccinations, measles, Ebola, etc.)
 - Review of legislative proposals and results
 - HST performance reports: focus on public health metrics (e.g., tobacco use, obesity, etc.)
 - Transformation Center: currently driving innovation and establishing a focus on public health improvement strategies

❖ **Potential and developing strategies (pending passage of HB 3100)**

- Serve as champion of public health modernization
 - Endorse/give feedback on HB 3100 and related plans
 - Ensure continued alignment between public health system, HST, and early learning transformation
- Oversee the Public Health Advisory Board (PHAB)
 - Initial plan for establishing and operationalizing baseline metrics and foundational capabilities/programs would be completed by the PHAB, with support from local and state public health agencies. OHPB will oversee and approve final recommendations from the PHAB at each stage
 - OHPB could help develop plan for 2017 implementation
- Utilize **Health Care Workforce Committee** to assess public health workforce needs, redundancies, or gaps at the local and state level due to potential infrastructure changes
- Set a “public health readiness standard” and monitor Oregon’s scorecard on public health priorities